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World News **Thousands** will die Chernoby!'

Thousands will die in Byelorussia and Ukraine as a result of the 1986 Chernobyl nuclear disaster, according to scientists from the two Soviet republics. "The world must know that Byelorussia is living a nuclear genocide," said Dr Oleg Zhadiro, of the Byelorussia state university at Minsk. Page 3

Punjab blast kills 32 A bomb police believe was planted by Sikh extremists killed 32 Hindus taking part m a religious procession in Batala, Punjab state. Page 8

Peking promotion Communist Party chief Jiang Zemin, 63, was elected unop-posed by China's parliament as chairman of the state military commission to replace his mentor, senior leader Deng Xiaoping. Page 8

Kosovo iliness A group of ethnic Albanian children reported sick in a new outbreak of a mysterious ill-ness in Yugoslavia's Kosovo province. A recent similar outbreak led to violence after claims of poisoning.

Jurors locked up The Iran-Contra jury in Wash-ington, deciding the fate of former White House adviser John Poindexter, was locked un because two lurors were contacted by a journalist.

New vetoes opposed UN Secretary General Javier Perez de Cuellar said in an interview he was opposed to an extension of Security Council veto power to Japan and a unified Germany.

Bombs rock Greece A series of bomb explosions rocked Athens and the northern Greek city of Salonica, injuring a police officer and causing damage to government

East Germany's alling former Communist Party chief Brich Homeless In Party chief Brich Honecker left the home of the been sheltering him and a
West German newspaper said
he had been moved to a Soviet
sanatorium sanatorium.

imeida accused

The prosecutor in the New York trial of Imelda Marcos, widow of the ousted Philip pines president, said she plun-dered her country and used its national bank as a "personal piggy bank."

Nazi to be extradited Suspected war criminal Joseph Schwammberger, 78, a former SS captain wanted for killing and deporting thousands of Jews, is to be extradited from Argentina to West Germany.

Senator abducted A senator of Colombia's ruling Liberal Party was abducted in the cocaine centre of Medeliin. Police said drug-traffickers were responsible. -

Painting recovered Swiss police have recovered "Wheatfield with Sheaves," a stolen \$1.7m oil painting by Van Gogh, and detained three

Havel visits off Czechoslovak President Vaclav Havel postponed state visits to Scandinavia and Switzer land because of the June gen-

Salvador peace plan El Salvador's Farabundo Marti Liberation Front guerrillas are to present a peace initiative to the government of President Alfredo Cristiani at bilateral negotiations in Geneva. today. Page 6

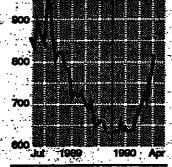
Bulgaria to vote Bulgaria's Communist-dominated parliament cleared the way for free elections on June 10 and 17. Page 3

over bulk 'because of of Plessey's activities

-General Electric Company of the UK announced it had taken the UK announced it had taken over the bulk of Plessey's activities, through the joint bid it launched in 1988 with Siemens, the West German electronics group. The division of Plessey's business will give GEC a predominant position in the UK defence electronics. in the UK defence electronics industry. Page 19

MARKETS: Cocca prices closed at the highest levels for 6% months after heavy trading

2nd position futures (£ per tonne)



in New York at midsession. Page 30. Tokyo share prices bounced back to close higher. The 225-share Nikkei rose 757.65 points or 2.71 per cent to 28,759.72. London shares recovered from a midday set back to close higher, spurred by a firmer start on Wall Street. The FTSE 100 index closed 19.1 points up at 2,240.7. Back Page, Section II.

JAPAN made a forceful request to enlarge its share holding in the Inter-American Development Bank, which channels development funds into Latin America. Page 18 MAXTOR, a leading California

disk-drive manufacturer, launched a \$40m bid for MiniScribe, the Colorado disk-drive company Page 18 MORGAN Grenfell, UK merchant bank now owned by Deutsche Bank, is close to com-

a 30 strong team of traders in Third World debt from Libra Bank, the London consortium bank being wound down because of its problem loans to Latin America, Page 18 SAS, Scandinavian Airline Systems, said profits fell by 40 per cent to \$858m in 1989.

Page 19 PECHINEY, French state-owned aluminium and packag ing group, announced net profits of \$583m last year. Page

VERNENTA, Swedish pharma-centical and finance group, annouaced plans to sell its two US-based subsidiaries, SDS Biotech and Permenta Animal Health, by the end of this year.

CANADA and US have speeded up tariff cuts under the free trade agreement (FTA) between the two countries on trade worth about \$4.48bn a

MAGNA International, the troubled Canadian auto parts maker, hopes to secure credi-tors, agreement for a plan to cut its 1940.2m debt atmost in half by selling various bustassets. Page 22

US and Japanese negotiators headed into a second day of high-level trade talks declaring "considerable progress" had been made, but more had to be done to agree on measures to alleviate the stubbornly resistant \$49bn trade imbalance, Page 4

BANQUE Bruxelles Lambert (BBL), Belgian bank, and Inter-national Aircraft Services (IAS), independent company based at Shannon, Ireland, are setting up a new aircraft leasing company called Airlease

Eusiness Summary Lithuania seeks deal with Moscow on independence

LITHUANIA last night looked set to offer the Soviet authorities substantial concessions in a prelude to full negotiations over its declaration of indepen-

its compromise package would include a six-month suspension of the republic's March 11 independence declaration and willingness to hold a referendum on the issue, according to senior Lithuanian leaders. Details of the compromise emerged as Moscow showed the first sign of willingness to break the diplomatic deadlock with the republic by talks in the capital between Mr Romualdas Ozolas, Lithuania's Dep-uty Prime Minister, and Mr Alexander Yakoviev, a senior

Politburo member and member of the powerful new presiden-The compromise would be aimed at allowing full negotiations to start between the republic and Moscow on defining Lithuania's final economic. military and political relationship with the Soviet Union. "We can compromise on any-thing but not the basic thing

Mr James Baker, the US Secretary of State, will today discuss ways of defusing the Lithuanian crisis when he begins three days of talks in Washington with Mr Ednard Shevardnadze, the Soviet Foreign Minister. The US has been actively

involved with both the

- our independence," Mr Ozo-las said on arriving in Moscow with a mission of three other Lithuanian deputies. His meeting with Mr Yakov-lev followed a strong public insistence from Soviet officials that no talks could take place outside the framework of the

Mr Arkady Maslennikov, the Soviet presidential spokesman, said yesterday: "We want a declaration that Lithuania is part of the USSR, and all questions can only be discussed on a constitutional basis."
Lithuanian leaders are hoping that the two-pronged compromise could soften Moscow's

Moscow and Vilnius governments in seeking to move towards reconciling the two Private messages have

been stiffened by warnings that President George Bush will hold President Mikhail Gorbachev to his pledge not

independence, the republic would undertake to stop any practical steps towards implementing its declaration for six months. This would include, for instance, abandoning moves to set up its own border posts or issue its own visas. The republic's leaders would insist, however, that Lithusnian rather than Soviet laws would apply in the Baltic state throughout any such freeze. An offer to hold a referen-dum, which the republic's lead-ers say would win an 80 per cent vote for independence, would satisfy repeated insistence from Moscow that the matter should be subject to a

plebiscite. Lithuania would

on the referendum form. However, Lithuania insisted the package would be quite separate from Mr Gorbachev's proposed law on secession. The new secession draft bill yesterday passed another parliamentary hurdle in the Supreme

This bill permits secession only after a referendum had any breakaway republic and requires a five-year "cooling off" period before indepen-dence could take effect. Secession under the law would also be subject to a veto by other

In spite of yesterday's diplomatic moves, Moscow continued to step up pressure on Lithuania by closing the sole crossing on the republic's 130km border with Poland. Tension also continued at

the two newspaper print works in the republic. The Moscowloyalist rump of the Lithua-nian Communist Party, which Continued on Page 18

Moscow considers cash for oil and gas industry, Page 2

Stempel given task of reviving GM

GENERAL MOTORS has elected Mr Robert Stempel chairman and chief executive, giving him the daunting task of reviving the world's largest industrial company.

The first engineer to lead the world's biggest car maker, Mr. Stempel is highly regarded in Detroit and on Wall Street. He made his reputation in the 1980s laying the groundwork for the subsequent turnround of GM's European operations and then its troubled North American truck operations.

He was widely expected to succeed Mr Roger Smith, who has presided over nine trying years at GM. Under pressure from the Japanese and a revi-talised Ford Motor, its North American car operations showed a fall in market share from 46.3 per cent to 34.7 per ent in the 1980s. They have

barely broken even over the

past three years. Mr Stempel, 56, faces a huge task when he takes over on August 1. North American car makers have some 3m units of excess capacity, equal to more than 20 per cent of the annual market. GM accounts for more than 1m of that, is the highest cost producer and the most



GM chief Robert Stempel (right) and predecessor Roger Smith

A 32-year veteran of GM, he sident and chief operating officer. He is known as a reformer and loyal colleague rather than a revolutionary. Somewhat sensitive to criti-cism, he scrutinises problems at length before choosing a

remedy.

Mr Smith pursued a reorganisation of GM in the 1980s,

spending more than \$70bn on new technology, plants and products and writing off obso-lete assets. Two foundation stones to his new high technology GM were the \$5bn pur-chase of Hughes, the electron-ics and defence aerospace group, and the \$2.5bn takeover of Electronic Data Systems, the computer systems group

founded by Mr Ross Perot, the maverick Texas billionaire. Mr Smith's reputation hit bottom three years ago when the GM board paid Mr Perot more than \$700m to sever his relations with the company. Mr Perot, a director since the EDS takeover, had become a bitter critic of GM's culture after he failed to instil his entrepreneurial style in the company's rambling bureau-

Institutional shareholders demanded Mr Smith give them a personal explanation of the split. They have kept a eye on him since, angry that GM's stock price rose only 69 per cent in the 1980s while the Standard & Poor's 500 index soared 227 per cent. A vocal minority tried in January to get a say in choosing his suc-

Ms Ann Knight, an analyst with Paine Webber, said: "I don't think Roger Smith has been as bad as investors and the press believe. Since the end of 1986, GM has had a tremendous pay-off from the invest-ment he was pounded to pulp for making."

Can Stempel engineer the recovery at GM? Page 19

Pennsylvania to approve radical anti-takeover bill

By Peter Riddell, US Editor, in Washington

THE MOST far-reaching anti-takeover legislation of any US state is likely to be approved by the Pennsylvania legislature this week in the face of strong opposition from the Securities and Exchange Commission and institutional

investors. Among a series of restrictions on takeover approaches from out-of-state, including foreign companies, the measure would require someone holding stock in a company for less than two years to forfeit profits from sale of the shares for 18 months after initiating an unsuccessful buy-out offer or proxy fight for control of a

company.

The measure would allow a corporation to sue to recover any profits earned from the sale of shares from any shareholder who has announced an intention to seek control of a company, while denying voting rights to any buyer of a certain amount of shares, unless the majority of shareholders vote to restore the rights.

The legislation also says that anyone except managers who initiates a proxy fight must be prepared to buy the target company at a price set by a

judge. Mr Richard Breeden, chairman of the Securities and Exchange Commission, has warned that the law would disenfranchise shareholders and leave incompetent managers "free to run a company into the ground." The proposal would "virtually eliminate would "virtually eliminate shareholders' well-established right to use the proxy machinery to replace the board of The SEC may attempt to use federal laws to invalidate parts

of the bill.

Some leading US institutional investors have already warned they will re-evaluate their ownership of shares in the state's companies if the measure becomes law. Even the head of Pennsylvania's own State Employees' Retirement System says that if the bill passes he will oppose any more investments in companies incorporated in the state.

The measure was approved 45-4 by the state senate in December, was endorsed by a committee of the state's House of Representatives last week and is due to be voted on by the full House this week. The immediate inspiration is

the possibility of a takeover approach for Armstrong World Industries of Pennsylvania from the Belzberg family of Canada. This has produced support for the measure from some companies and unions in Pennsylvania which say it is intended to curb corporate raiders at the expense of longestabished companies.

The complication is that the Supreme Court has ruled that states can pass their own takeover laws, although there could be another legal chal-

The measure follows other less restrictive moves in other states and reflects both a general concern over hostile takeover bids and, more particularly, hostility to foreign acquisitions.

Nordic groups buy French papermaker

By John Burton in Stockholm, George Graham in Paris and Maggie Urry in London

STORA, the Swedish pulp and paper group, and Kymmene, the Finnish forest products company, have jointly acquired Chapelle Darblay, France's leading newsprint and magazine paper producer, in a FFr1.32bn (\$230m) deal. The vendor is Pinault, the

French timber and wood products company. The deal is subject to the approval of the French Government and the EC authorities.

Stora and Kymmene will also take over the debts of Chapelle Darblay, including FFr1.05bn owed to the French Government, which represents a state subsidy granted in 1984 and converted into debt when Mr François Pinault took over

The takeover is being effected through a company owned jointly by Kymmene and Stora News, a subsidiary of Stora.

The move was seen yester-day as part of the growing concentration of pulp and paper groups, particularly in Europe. Nordic groups have been anx-Continued on Page 18

London traded options market and Liffe announce merger

By Deborah Hargreaves in London

THE LONDON International Financial Futures Exchange is to join forces with the London Traded Options Market in a move that will create Europe's largest futures and options exchange.

The two markets have disthe two markets have dis-cussed a merger periodically for more than three years. Yes-terday's announcement sur-prised brokers, who had no idea they had come so close to a decision, but they were none the less pleased by the move. The Bank of England is believed to have been a keen believed to have been a keen matchmaker to the merger and will chair the exchanges' joint action group responsible for drawing up the merger plans. Pressure on the LTOM and Liffe to establish a closer relationship was stepped up in recent weeks when users of the exchanges united to form a users' group to push for a

merger.
The Bank of England is understood to be concerned that the obstacles to the development of London's futures and options markets are removed because it believes

the markets are important to London's position as a financial centre. The single exchange created

by the merger will be the first to trade stock options, stock index futures and financial futures on one trading floor. It will be in a strong position to compete with French and German rivals in the run-up to the EC single market in 1992.
Mr David Burton, Liffe chairman, said: "This is a vision that will make London much more competitive in the 1990s and will be important to the future of the City as a whole."

He would like to see all of London's commodity markets come together under one roof. Liffe holds the upper hand in any merger talks because its growth in the past year has been enormous while LTOM has stagnated. Turnover on

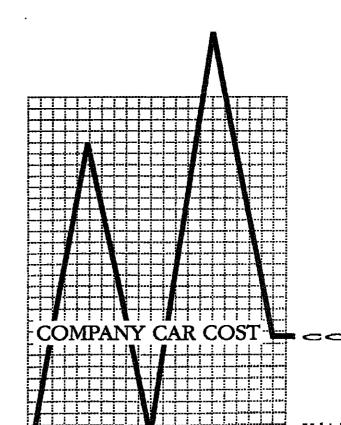
Liffe has reached some £35bn (\$57.7bn) a day after almost doubling its contract volume in the first quarter of the year. The development of LTOM since its inception in 1978 is widely believed to have been hampered by its link with the

London stock exchange which has controlled its ability to raise funds. LTOM had been discussing its autonomy for six

Mr Andrew Hugh Smith, stock exchange chairman, said yesterday that the LSE would hoped to retain some link to the merged market. The initia-tive for the merger grew out of the need to compete in Europe and the dangers of duplicating products be said. products, he said. The announcement was wel-

comed by brokers on the floors of both exchanges yesterday, many of whom had been frustrated at the slow progress LTOM had been making in its attempt to break away from the Stock Exchange. Some brokers had recently threatened to set up their own market. The Liffe and LTOM joint

action group is set to report on a likely location for the merged market's trading floor by the end of the month and put for-ward plans for full-scale integration by the end of June. Details, Page 25; New York gas futures coniract, Page 80; Lex, Page 18



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place for privatisation Management: Trade with the eastern bloc how to avoid the dangers ... Technology: Science communities - high hopes in the race for ideas ______14 hopes in the race for ideas Editorial comments hard choices over German economic and monetary union; The

reshaping of glants China: US law may sour exports of wine produced in forced labour camps Survey: Egypt ...

Survey: Britain's Transpennines and the New

ties or a State of the Union? Mr Rafael Hernandez



Colon, Puerto Rico's governor, wants to keep the island's "free association" status by which companies there get tax breaks, but which also gives it little representation in Washington:

\$1.6355 (1.6310) DM2.780 (2.7775) FFr9.3425 (same) SFr2.4575 (same) Y260.00 (259.25) £ index 87.4 (same) ĠOLD New York: Comex Jun \$380.1 (374.5) London: \$375.25 (369.0)

Chief price changes yesterday: Page 19

Y159.15 DM1.7005 (1.7030) SFr1.5020 (1.5070) Y159.00 (158.95) N SEA OIL (Argus) Brent 15-day May \$18.60 (18.575)

1,111.57 (+0.8%) DJ Ind. Av. S&P Comp 341.87 (+8.17) Tokyo close: Y158.95 Tokyo: Nikkel

MARKETS

New York lunch

US Amohtime rates Fed Funds 8,5% 3-mo Tressury Bills: yield: 8.057% Long Bond: 985g yleid: 8.621%

2,727.25 (+26.80) 28,759.72 (+757.65) FONDON MONEA 3-month Interbank: closing 15¾ (15¾-15¾)

STOCK INDICES

2,240.7 (+19.1)

FT Ordinary: 1,761.3 (+13.2)

FT-A All-Share:

FT-SE 100:

New York lunchth \$1,635

FFr5.7155 SFr1.5040

Finance: Page 24 Portugat: Tighter rules and more flexibility in Puerto Rico: quasi-colonial

EUROPEAN NEWS

Moscow considers extra cash for oil and gas industry

gill, the British miners' leader, not to

split their union. "The only people who gain from such a split are the manage-

ment and the Government," he told the delegates, apparently ignoring the fact that in the Soviet Union the management, Government and official unions

are virtually indistinguishable. The strike committee leaders warned

of the danger of a new wave of strikes in the mining industry, because of the failure of the union leadership to meet their own members' demands.

threatened ever since last year's strike, finally happened when the official

union leadership packed the special congress with full-time officials and

mine managers and gave the strike leaders no right to speak, according to a statement issued by strike committee

THE SOVIET Government has promised decisions by next Monday on extra finance for the oil and gas industry, new measures to guarantee supplies of pipes and drilling equip-ment, and extra food and housing, in an urgent effort to head off a strike by Siberian oil and gas workers.

The authorities are also considering raising the wholesale price of oil within the Soviet economy from Rhs30 per tonne to the international level of around \$120, or Rbs72, from huge inflationary effect this would have on production costs throughout the Soviet

A top trade union leader said yesterday that he believed important government concessions to the oil industry were essential for its normal work-ing and to head off the threat of "extremists" taking control of workers' organisations in key areas like Tyumen in west-ern Siberia – source of more than 60 per cent of Soviet oil and gas production. "Until now we are just keep-

GRASSROOTS leaders of the huge Soviet coal mining industry have for-mally announced their determination to quit the official trade union move-ment and form their own independent Miners' Union.

The move by leaders of last summer's mass miners' strike in three of the country's key coal fields amounts to the most serious challenge yet to Commu-nist Party control of workers through the official unions, and contains the threat of further industrial unrest as rival unions compete for members.

It was announced at the weekend after the miners' strike leaders walked out of an extraordinary congress of coal industry unions, claiming the event was simply "a congress of apparatchiki and employers."

They quit the meeting in spite of a passionate appeal by Mr Arthur Scar-

ing the situation under control, in the hands of trade union officials," said Mr Karatai Tur-ysov, the central committee secretary of the All-Union Central Council of Trade Unions responsible for the industry. "But if control of the situation is lost, if the Government does not give a proper decision.

we cannot exclude that extremists will organise some demonstrations and mass protests." He said that work collectives in the Tyumen region were waiting to see the text of gov-ernment resolutions on the

four main areas of their grievlack of central financing for

representatives. The delegates included disruption of essential suplies, including pipes and drilling equipment deteriorating food supplies,

including meat, throughout western Siberia problems in construction of housing and social facilities. Mr Turysov, who is the

senior union official responsible for a string of key industries threatened by industrial unrest — including coal, power generation, iron and steel, as well as the oil sector - denied that the official unions were deliberately pressing radical demands to undermine the eco-

"We know that a strike is a 319 trade union officials, 56 mine managers, 19 Communist Party officials, 52 engineers and 50 other specialists compared with only 123 working min-

The strike leaders attacked the trade union for adopting new rules without consulting the miners' work collectives and failing to consider the Government's performance in meeting the demands for social spending and devo-lution of decision-making put forward by the strike.

"The need to create a Union of Mine-workers remains high, and we will establish such a union," they said. "Only then, unity will appear in the miners' ranks, and the country will not be faced with the threat of spontaneous strikes — a disorganised economy which has given practically nothing to

tragedy first of all for the workers themselves," he said. "I see my main task is to solve all the problems, and not allow the working process to stop.
"If the Government does no decide those problems, then it is certain we will see a decrease in the oil production and from all the industries

which depend on it. The condi-tions and supplies will not be there for work.

"I don't think they will take

"I don't think they will take the extreme measure of a strike, but we cannot exclude fully that possibility."

At a meeting of oil industry executives, trade union officials, and deputy prime ministers, chaired by Mr Nikolai Ryzhkov, the Prime Minister, last week, many industry officials demanded an increase in the oil price to the international level.

tional level.

Mr Ryzhkov promised a decision on energy prices "in the near future," presumably refer-ring to the latest plans for a mammoth government package of radical reform measures in the coming weeks.

Greek Premier calls for calm ahead of polls

By Kerln Hope in Athens

GREECE'S caretaker Prime Minister, Mr Xenophon Zolotas, yesterday appealed for calm in the run-up to Sunday's general election, after a political shooting on Crete and a series of bomb explosions in Athens and Salonica.

"Violence breeds more vio-lence and this leads to extremes. Normality and a calm climate are a national necessity," he said. Tensions have worsened since a man was killed and a teenager wounded in clashes between conservative and socialist sup porters before a conservative rally in Heraklion on Sunday.

With opinion polls showing a slight decline for both par-ties, local rivalries have intensified in the campaign's final stages. A policeman was hurt by a bomb outside the Federation of Greek Industry build-ing in Athens, where other blasts hit the Economy Ministry and the union headquar-ters. Two left-wing groups claimed responsibility.

Stockholm prepares new austerity plan

THE SWEDISH Government said yesterday it would propose a new package of anti-inflation measures after the collapse of a plan to introduce voluntary wage restraint, writes John Burton in Stockholm. Mr Alian Larsson, Finance Minister, would not disclose details of the economic austerity programme, which he said was still being worked out, but hinted it could affect spending on social services and proposed expansion in holiday and parental

The plan to limit pay growth in 1990 and 1991 foundered on a final rejection by PTK, the federation of white-collar workers in the private sector, despite a last-minute appeal by Mr Larsson on Monday evening. The Government said 90 per cent of employer organisations and 70 per cent of unions had agreed to the proposal, tabled on Friday by a state mediator.

Irish budget deficit widens

Signs that all is not well in the Irish economy have come with the release of Exchequer returns showing a growing gap between expenditure and income, leading to a first quarter current budget deficit of 12364m (£353m), writes Kieran Cooke in Dublin. The deficit figure is already more than It100m above the forecast budget deficit for the whole year. In efforts to control a national debt of 1£25bn, the Government has made a series

of public expenditure cuts over the past three years. But Exchequer borrowing in the first quarter of 1990 rose more than 30 per cent compared with the same period last year

with the same peared and your to 15407m.

Mr Albert Reynolds, the Finance Minister, said the figures had been caused by several "exceptional factors", including the late receipt of 1530m of EC social funds and higher than expected public health service spending due to a flu epidemic.

Reynolds: exceptional factors

UK to cut forces in Gibraltar

British forces in Gibraltar, due to be scaled down next year with the withdrawal of the resident army battalion, are to be reorganised under a unified command from October, according to mili-

tary officials, writes Joe Garcia in Gibraltar.

Royal Air Force and Navy personnel as well as the residual army presence of about 100 will come under a new Commander of British Forces Gibraltar, who will be a Rear Admiral.

European airlines carry more

The number of fare-paying passengers carried by European air-lines increased by 9.8 per cent in February compared with the same month last year, according to the Brussels-based Associa-tion of European Airlines, writes Paul Abrahams, However, growth of European capacity on north Atlantic routes exceeded passenger demand. The number of available seat kilometres increased by 13.8 per cent, while the number of revenue passenger kilometres increased by only 8.2 per cent. Growth in air-freight carried by European airlines increased by 4.7 per cent.

Hungarian newspapers launched

Axel Springer-Budapest, a joint venture majority-owned by Axel Springer Verlag, the West German media group, said yesterday it had launched four regional daily newspapers in Hungary, Reuter reports from Budapest. Axel Springer-Budapest has taken over the complete staffs of four existing dailies owned by the Socialist Party, formed to succeed the Communist Party last October.

France on course for strong growth

By lan Davidson in Paris

FRENCH ECONOMIC growth last autumn. Exports are foreis expected to remain strong this year, according to the latest government assessment which has yet again revised in a more optimistic direction many of the components of its previous forecasts.

Gross domestic product is expected to grow by 3.2 per cent this year, compared with 3.7 per cent in each of the past two years and a forecast last autumn of only 3 per cent growth in 1990. Next year, the Government expects growth of 2.8 per cent.

The Government believes the anticipated economic growth in Germany and east-ern Europe will offset a slowdown in Britain and the US, while industrial investment is likely to increase by 11.5 per cent in 1990 after 9.4 per cent

However, it does not now expect the improvement in the large French trade deficit this year which it was hoping for

cast to grow faster than output, at 5.9 per cent, but imports are likely to grow more quickly

still, by 6.7 per cent.

The result is a forecast trade deficit of FFr42bn (£4.5bn) this year, virtually the same as last vear's FFr44bn deficit: and next year's deficit is likely to

remain high at FFr39bn. An important bull point in the forecast is that inflation is expected to slow sharply this year to 2.5 per cent, compared with 3.6 per cent in 1989. The Government explains this new forecast by lower food prices and the strength of the franc. The slowdown in the rate of inflation will play an impor-

tant part in accelerating the rate of growth in the purchas-ing power of disposable income (expected to rise by 3.3 per cent this year compared with 2.8 per cent in 1989) and in promoting increased employment, which has expanded by 550,000 jobs

East Germany's plum land sites going to affluent Westerners

By Leslie Colitt in Berlin

THE D-MARK is about to change Phoben, a peaceful farming village 20km west of Berlin, more radically than the collectivisation in the 1950s. An 18-hole golf course for well-heeled West Berliners is taking shape on the rolling meadows of the local fruitgrowing collective farm. The farm administration has agreed to lease the land for 99 years to a West Berlin invest-

ment company As Consult.

It was quickly given permission by the local authorities to erect a club house, bungalows and a hotel which will employ local labour. The farm was able to conclude the deal under a new regulation allowing users of state property to lease it to westerners if this is deemed in

the public interest.

The golf club, which will cost DM12,500 (£4,600) to join, qualified, despite protestations from several members of the farm that a private golf course was scarcely in the commu-

East Germany's Social Democrats (SPD) vesterday began formal coalition talks with the conservative Alliance for Germany which won last month's election. The Alliance wants to share responsibility for tough economic decisions with the SPD and needs its support in order to obtain the required two-thirds majority in par-liament for constitutional changes necessary for unifi-cation with West Germany.

Mr Karl Ströml, a partner in As Consult, said farm officials had welcomed his company's offer as they were afraid of competition from fruitgrowers in the European Community after unification. People in Phōben feared unemployment would soar to 50 per cent and were overwhelmingly in favour of the golf course.

West German property devel-opers are scouring East Ger-many for land on which to

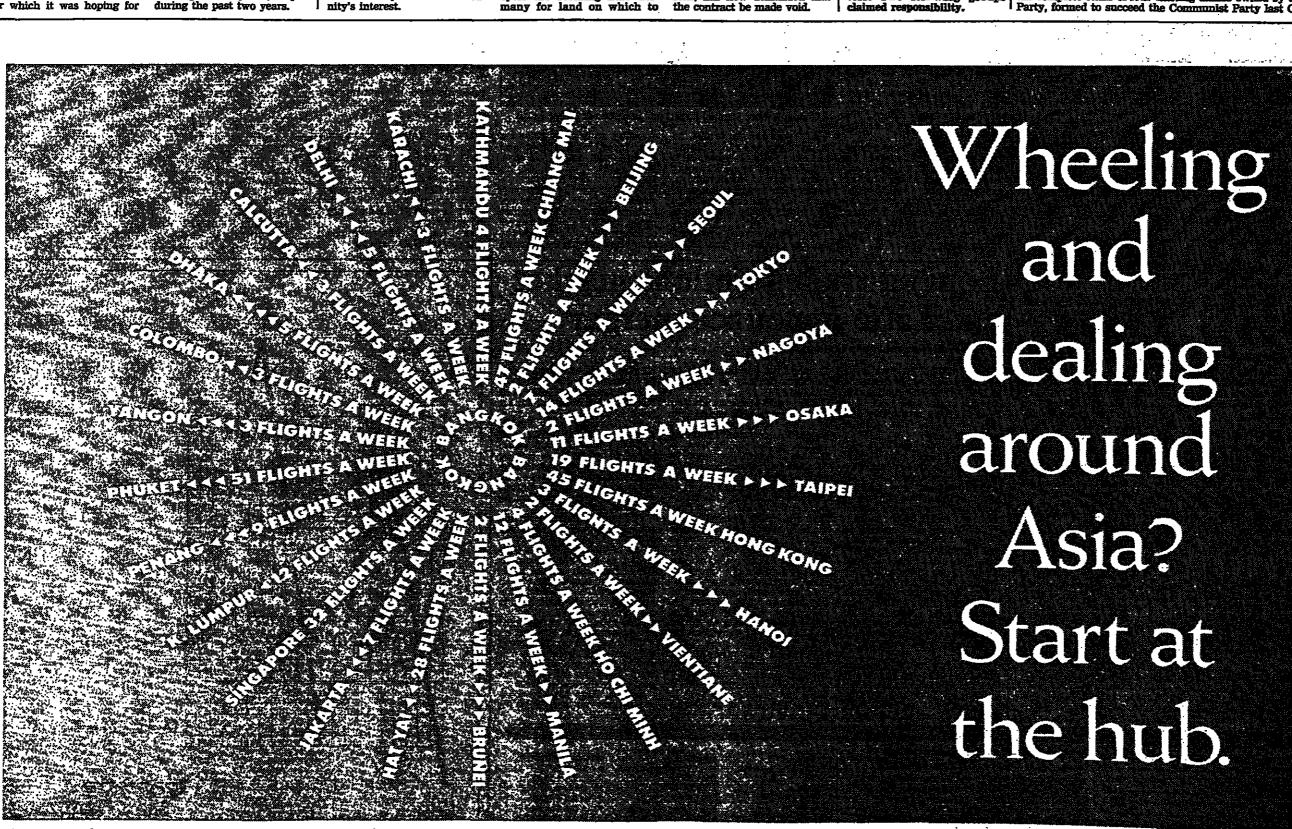
rights are held by social organ-isations and co-operatives. Officials who head them are busily concluding leasing deals with western companies. East German employees complain bitterly about this practice. They note that in the past they had no rights under Volkseigentum (people's or

erect shopping centres and office buildings. While most

land is publicly owned, user

national property) and now had no say in its disposal. Some of the most mysterious deals have involved property belonging to the former Stast secret police. Thus, a baroque manor in

Schönwalde near Berlin which served as an exclusive Stasi guest house was leased to a West Berlin gambling casino last month for a mere DM18,000 a year. A citizen's watchdog group controlling the dismantling operation, having discovered the meagre size of the rent, has now demanded that the contract be made void.



Planning a business trip to Asia? It makes good business sense to focus on Bangkok. Thailand's economy is booming. And Bangkok's unique geographical position at the centre of Asia makes it the perfect starting-off point. It is also home base for Thai International, so we have more flights in and out of there than any other airline. If you're wheeling and dealing in Asia, fly with Thai - the best airline around. Thai. Centuries-old traditions. Innovative thinking. State-of-the-art technology.

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1.5

make strategic decisions while

their share ownership remains

uncertain, adding urgency to the task of completing their

The main political parties

broadly support privatisation

with differences over what should be privatised and how,

but the Government has to

show that it is not "selling the family silver" at knock-down

prices, especially with general elections due next year.

Mr Beleza, who is struggling with a troublesome budget def-icit and rising inflation – run-ning at near 13 per cent – has

less time and room for man-

octive than his predecessor.
Analysts expect political considerations to affect the timing and method of the larger and

more sensitive privatisations.

But with legal obstacles now

out of the way, they hope the Government will press ahead

with the programme and live

up to its free market princi-

ples.
"The legislation is there and

it's possible to do several dif-

ferent types of privatisations at

the same time so now it's

really up to the Government,"

This is the sixth article in a series on privatisation. Previous

articles appeared on February

28, March 6, 13, 23 and 29.

the consultant says.

Y. The state of th

DAY APRIL4

a branch network, or long-term

positions. But as the programme gathers steam, demand will be more dispersed

and investors will be in a

stronger position to resist high prices. Many companies need

restructuring and investment

before they can be sold. This will take time and raise costs,

thereby offsetting part of the

Some of the part-privatised

companies have not fully adjusted to their new status.

There is a culture clash

between new private share-

holders and old managements

"Privatising capital is one thing; privatising the manage-

used to state support.

benefits to the Government.

P ORTUGAL'S privatisation programme is ready tion programme is ready to resume after several months' delay. Investors are still waiting for Mr Miguel Beleza, the new Finance Minister, to say which companies will be sold and when, but the Government's privatisation law allowing 100 per cent denationalisations has at last made if to the statutes books.

A last-minute challenge over the law's constitutionality failed, but plans for this year already were well behind schedule. After last year's successful part-privatisations of a brewery, a bank and two insurance companies, the programme lost momentum. A Government reshuffle in January did not help.

"The Government changes caused delays," a senior consultant says. "The new finance minister and the people around him have no experience of privatisations or of common of privatisations or of common of the satisfications or of the satisfications of the satisfic vatisations or of company man-agement. Many advisers have an academic background, but the market is more complex. As a result the first five or six months of this year are lost." Less charitable critics say

the Government is dragging its feet and failing to live up to its free market rhetoric. "What privatisation?" asks an analyst for a finance company. "The Government still holds a majority shareholding (in the part-privatised companies) and it still appoints members on their boards. Until companies are fully sold off, you cannot really talk of privatisation."

This year's programme is more ambitious with the expec-ted sale of the state's remaining 51 per cent in the four part-privatised companies, the partial sale of a big cement company, the possible full pri-vatisation of the largest state-owned commercial bank, of another brewery and of at least one daily newspapers (see

Despite last year's successes

- each share issue was sub-stantially oversubscribed and the Government raised over \$470m from the sales - there has been growing concern about the procedure and the role of foreign groups. Several problems have

PORTUGAL: PRIVATISATION & Acores (BTA) Allanca Tranquilidade **SALE IN 1900** Banco Portugues

will not necessarily be stable.

You can bring Portuguese groups together, but each group has different interests.

Even with safeguards, it

doesn't solve the problem,"

says one analyst.

The Government faces
another dilemma. More than 70

companies spanning over a

wide range of activities are

fully owned by the state. The

Government wants to privatise as many of these as it can, but

there are not enough large Por-

tuguese groups to absorb such a volume of privatisations.

Corporate investors were

willing to pay high prices for a stake in part-privatised compa-

nies to gain access to markets.

ing shares on the stock exchange proved open to manipulation as powerful groups josted for leading positions. International investors got around the Government's 10 per cent limit on privatised shares by making alliances with Portuguese groups or acting through local subaldiaries. Portuguese groups were equally prone to bend the

The new law tightens the rules and gives the authorities more flexibility. Each privati-sation will be regulated by a specific decree outlining the form, method, grounds and special conditions for buying shares. Quotas on foreign shareholdings will depend on the company's role in the econ-omy and on potential benefits from new technologies and access to new markets. Breaking the rules will incur penal-ties including the forced resale

 To counter a public outery about the possible take over by foreigners of some of Portuauthorities are encouraging the creation of hard cores of Portuguese investors who could pre-qualify for a stake before the company is floated. For important companies the

Government may introduce a "golden share" on the British model, to ensure that the state retains a strong say in their management. Sceptics say hard cores of Portuguese investors will be difficult to form and

EASTERN EUROPE

Romania

The coalition could take the form of the three parties pres-

the Senate, which will be elected under the new propor-

tional representation system. But if the parties cannot

agree to work together as closely as that, they may

decide simply not to attack each other during the cam-paign and agree to work together after the election if

they end up with more depu-ties overall than the Front.

has become the obvious choice.

Soviet scientists spell out the terrible legacy of Chernobyl ment of these companies is another," says a senior private By Jennifer Monahan in Cracow and Quentin Peel in Moscow banker. Companies cannot

THOUSANDS will die in Belorussia and Ukraine as a result of the 1986 Chernobyl nuclear disaster, according to Soviet scientists from the two Soviet republics.

Their warning is based on findings described last weekend to delegates from eastern and western Europe at a medical ethics confere organised in the Polish city of Cracow by the French group Médecins du Monde.

"The world must know that Belorussia is tiving a nuclear genocide," said Dr Oleg Zha-diro, professor of radioblology at the Belorus-sian State University in Minsk.

Two million people lived in the area of Belo-russia which has become known as "dirty terri-

tory" because of the high levels of radioactivity measured on the ground. A further 100,000 peo-ple lived in territory where radioactivity was even higher, and people in the republic were also eating contaminated crops. Dr Zhadiro and others working on the spot

consider mass evacuation from contaminated areas essential.

A recent open letter to President Mikhail Gorbachev from 92 senior Soviet scientists insisted that fears about fall-out in Belorussia were unfounded. Dr Zhadiro said none of the signatories, who came mainly from Moscow, did any sustained research in Belorussia before signing the letter.
Winds directed 70 per cent of the radioactive

fall-out on to Belorussian territory, he said. His survey of the interreaction of low-level radia-tion on biological substances led him to predict that human cell membranes would break down, leading to immune system destruction. As a result the number of cases of sickness leading to inevitable death would sharply increase, as was now being seen in Belorussia.

The "dirty territories" account for a quarter

of all arable land in Belorussia. Until 1988 the Belorussian Communist Party did not acknowledge that the republic had been affected at all.

The extent of contamination is now tacitly accepted. Belorussia last month applied for large-scale United Nations financial aid to help with a resettlement and clean-up progr The scale of the action required puts it way beyond the republic's own means.

Dr Andrei Arkhipov, a Ukrainian delegate at

the Cracow meeting, has been monitoring radiation levels in the 30km "exclusion zone" round Chernobyl. His unit tries to direct returning "self-settlers" away from the most heavily contaminated parts. The unit wants much more effective control of population movement, both inside and outside the zone. Contamination levels are not uniform, since fall-out was uneven. Dr Arkhipov (28) has been working in the Chernobyl area since 1986. At his last physical check-up, he had 17 disorders, none alone grave enough to take him off work. He notices that he gets ill more than before, and atlments like tonsilitis last longer. But the level of radioactivity in his body is below the accepted limit of 35 rads, which he is now convinced is too high. Ms Lubova Kovalevskaya is a journalist who was working in Pripiat, 3km from the power station, when the melt-down happened. Ever since, she has been trying to draw attention to the plight of Ukrainians who continue to live in areas designated as "safe". She told the Cracow gathering of a soaring incidence of leukaemias and immuno-deficiencies, which she calls "a sort of AIDS by contamination".

The Ukrainian parliament has called for the entire Chernobyl plant to be closed. But in view of the acute energy crisis in the western Soviet Union, closure seems unlikely in the foresee-

Front leads pack in the race for power

By Owen Bennett-Jones in Bucharest

WITH LESS than air weeks to go before the elections in Romania, the various political parties are preparing fever-ishly for the ballot or attempt-

which assumed power after the

half a million members. What-ever the truth of that, hun-

Mr Radu Campeanu, the leader of the National Liberal

of the parties.

More revealing is the fact

that Mr Campeann has called for an electoral pact between three of the opposition parties his National Liberals, the National Peasants Party and the Social Democrats - a proposal that demonstrates the opposition's fear that no single take on the Front.

By going public on the issue, the National Liberals have caught their two potential part-

Bulgaria set for

BULGARIA'S parliament, dominated by Communists, yesterday cleared the way for free elections on June 10 and

solution, parliament also voted overwhelmingly in favour of the formation of political parties to contest the elections,

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Leading the field, at least in organisational terms, is the National Salvation Front, violent overthrow of Nicolae Ceausescu last December.
The Front claims to have

dreds of people are appearing at the party's office in the centre of Bucharest every day to sign up and join.
Officials in the Front headquarters are confident of vic-

ciently committed to rooting out former Communist activ-An opinion poll, published

three weeks ago in the inde-pendent newspaper Romania Libera, gave Mr Ion Hiescu, the interim President and leading figure in the Front, the backing of 38.6 per cent of the popu-

party will be strong enough to

revolution and who did not ners off balance and neither

free elections

17, and appointed Mr Petar Madenov, the reformist politi-cian, to the new post of repub-lican style president, Reuter reports from Sofia. At its last session before dis-

ple of one-party rule.
The chamber erased the word "socialist" from Bulgaria's constitution and replaced it with "democratic". NY 10022. Finnncial Times (Scandinavia),Oster-gade 44, DK-1100 Copcahagen-K.: Denark. Telephone (33) 13 44 41. Fax (33) 935335.

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tory, shrugging off opposition claims that they are insuffi-

joint list of candidates for the Assembly of Deputies and for

have to suffer the privations of life under the dictator.

formally scrapping the princi-

ing to forge alliances to avoid defeat.

party has yet responded publicly.

Party and the first person to declare he will stand for the presidency, received 31.4 percent. But the polis are not reliable and, at best, give only a general indication of the state

That still leaves open the question of whether the parties can agree on a joint presidential candidate. By declaring himself first, Mr Campeanu He lived in France for years, which has helped in knowing how to run a political campaign. However, the National Salvation Front is emphasizing that he spent many of the Ceausescu years abroad aim-Ceausescu years abroad, aiming to benefit from the resentment in Romania towards those who came back after the

FINANCIAL TIMES

WORLD TRADE NEWS

US-Japan trade talks show signs of progress

THE US and Japan went into a terday, declaring "considerable progress" but that more needed doing to agree steps to rectify the stubborn \$49bn trade imbalance.
Officials sought to portray

the talks as historic - "the first time two countries looked together at removing domestic impediments in their economies that hinder the balance of payments adjustment process," a US official said.

The US Trade Representa-tive's Office said both sides had reached official agreement on opening the Japanese market to foreign-made satellites, resolving, after the telecommunications products area, the second major unfair-trade charge levelled by the US. The pact would open a multi-million-dollar market to outsiders, with US space satellite makers likely to benefit.

Ironically, as the talks - the Structural Impediments Initia-tive - were being heralded, the yen's fall led to fears of a new flood of cheaper Japanese The talks, originally sched-uled for yesterday and today, support.

could take longer. US officials said they were determined to get a "meaningful" interim report, in which each side will describe its plans for basic changes in its economy. A final report, due in July, may well include further "policy efforts".

Earlier, the US identified as targets for reform Japan's busi-

ness practices that exclude foreign companies, its distribu-tion and land-use system, and its savings, investment and pri-cing policies. Ideas along these lines are being considered, US officials said.

Japan has focused on defi-ciencies in the US education system, the US budget deficit and low savings rate. Its sug-gestions reportedly include limiting US consumers to two credit cards each, and a change in company reporting systems from quarterly to six-monthly.
No indications exist that the

family savings proposal has got nowhere, and a plan to set aside funds to pay off budget deficit interest has won little

US is set to agree anything beyond steps already proposed. Many of these have been given short shrift in Congress. A

up trade pact tariff cuts

By Bernard Simon in Toronto

THE US and Canada have speeded up tariff cuts under the free trade agreement (FTA) between the two countries on trade worth about C\$6bn

The accelerated cuts, which came into force on April 1, were a response to a torrent of requests from companies on both sides of the border that wanted a faster reduction in tariffs than the gradual process envisaged in the free trade

negotiations.
The 400 items to which the cuts apply include telecommunications and photographic equipment, diesel locomotives, petrochemicals (of which methanol is of particular interest), printed circuits and aluminium products. The items represent

about 3 per cent of total

In most of these cases, all remaining tariffs have been eliminated, but some products have been shifted from a planned elimination of duties over 10 years to the five-year schedule. The FTA, which came into force on January 1, 1989, provides for abolition of all customs duties between the US and Canada in equal stages of one, five or 10 years, depend-

received about 1,200 applications for accelerated cuts from both importers and exporters. Only those not opposed by domestic suppliers on either side of the border were Gap remains over panel's refusal to let EC bend the rules, William Dullforce reports HE General Agreement on Tariffs and Trade

disputes panel, which ruled that the European Community's anti-dumping action against Japanese "screwdriver" assembly plants was illegal, yesterday took the extraordinary step of defending its findings in a special statement to the Gatt council.

It was responding to a no less unusual move from the Community which had con-tested the reasoning behind the findings in a letter to the panel, asking it to reconsider its conclusions. The panel had refused. Yesterday, the EC com-

plained that the panel's ruling provided governments with no the problem of circumvention of anti-dumping duties by com-panies assembling products from imported components in an importing country.

This tense exchange between the Community and the threeman panel, chaired by Mr Joseph Greenwald, a former US Assistant Secretary of State, came as the Gatt council considered for the first time the 80-page report in which the panel upheld the Japanese complaint. The panel made two

 The anti-dumping duties imposed by the EC on the mainly electronic products assembled by Japanese manufacturers within the EC were

inconsistent with Gatt;
• The undertaking to limit the proportion of components originating in Japan in the assembled products, which the EC required the Japanese companies to give as a condition for dropping anti-dumping pro-ceedings, was also not justified under Gatt.

In reaching its conclusions, the panel reasoned that the anti-circumvention duties imposed by the EC were not customs duties levied at the border, but internal charges. The duties therefore came under Gatt's Article III which

regulations, not in themselves inconsistent with Gatt - for instance, in enforcing customs duties or "preventing deceptive practices".
On this point, the panel made a crucial distinction. Gatt member states could devi-ate from Gatt rules, if it were

One case, dubbed "non-com-

pliance", occurs when a gov-ernment finds it necessary to

secure compliance with laws or

necessary to prevent compa-nies from evading a legal obli-The example commonly

no guidance on how to deal with the problem of circumvention of anti-dump-

ing duties by companies assembling products from imported components in an

importing country.

governmental legislation on the evasion of taxes and cusgiven is if a company tries to toms duties might not conform The EC complained that the Gatt panel's ruling provided governments with

tipulates that foreign manuevade an import duty by makfacturers within a country must be afforded the national ing a false customs declara-

However, if a company took treatment accorded to domestic action to avoid a legal obliga-tion, for instance, by transfer-Under Article III, internal taxes cannot be applied to imported products - once they ring the production of the good on which an import duty is levhave passed the customs baried to the importing country, a government's steps to prevent this action were not covered by rier - so as to afford protec-The EC had argued that it Article XX, the panel ruled. Brussels argued that the was justified in imposing the charges by Gatt's Article XX. panel had given excessively which lists cases in which narrow interpretations of Gatt exceptions may be permitted to Gatt rules. articles on both the internal charge and non-compliance

with Gatt. Answering the EC in the

council yesterday, the panel said its report had carefully considered the EC argument that its anti-dumping duties had the required connection with importation because of their purpose and because col-lection of the duties had been assigned to customs authorities. But the panel had con-cluded that these factors did not create the connection. The EC's interpretation

Treating anti-dumping duties as an internal tax took

no account of the complexity of

customs procedures under which importation was by no means synonymous with the crossing of a geographic fron-

tier.

By interpreting non-compliance under Article XX to referonly to obligations imposed by law or regulations and not to the objectives of such laws, the

panel had implied that any

would make it impossible to achieve Gatt's basic objective

Brussels at odds with Gatt over judgment against products from other countries only takes the form of customs duties imposed in connection with importation, not the form of internal taxes. Similarly, Gatt's rules would

no longer be effective, if Article XX were interpreted to permit governments to act inconsistently with Gatt, to prevent "economic responses by enterprises to the incentives or disincentives created by their laws and regulations", the panel said yesterday.
In layman's language, the panel is stressing the danger of interpreting Article XX as widely as the EC wants, to

allow governments to take action against perfectly legiti-mate commercial actions by A gap remains between the Community's assertion that

the panel's ruling makes it impossible to prevent circumvention of anti-dumping duties and the panel's refusal to let the EC stretch Gatt rules, to hit Japanese companies' assembly plants within the EC.
This gap can probably only be removed by revising Gatt's current anti-dumping legisla-

Trade officials are beginning to realise that such revision would call for a fundamental re-examination of the concepts of dumping, anti-dumping and circumvention.

tion in the Uruguay Round

French wine growers try to defuse US move to ban imports

FRENCH wine exporters yesterday sought to defuse a row with the US over Wash-ington's move to block imports of wine containing a widely used fungicide, Reuter reports, The French wine and spirits export federation, which represents the majority of French wine exporters, also assured American consumers that French wine was safe to drink.
It described the dispute,
which flared in late March, as nothing more than "a simple administrative problem" and said it was premature to talk of US protectionism.

Exports of some French and Italian wines have been held up in Europe since Washing-ton began asking vintners from those countries to prove their wines are free of the fungicide procymidone, also used on fruits and vegetables.

On Monday, French government officials said they feared the beginning of a new trade war with the US decision triggered by the fungicide issue. Last year France exported FFr3bn (\$525m) worth of wine to the US, about 13 per cent of French wine exports, accord-ing to the federation.

Washington, Ottawa speed

two-way trade.

ing on the product.

The Canadian government

Community accused of bid to delay findings

By Tim Dickson in Brussels

THE European Community was yesterday accused of try-ing to delay implementation of the critical findings of an indepedent trade disputes panel. Speaking at a breakfast briefing in Brussels, Mr Marlyn Jorgensen, president of the American Soybean Association (ASA), called on the EC to change its oilseeds policy in line with the panel ruling immediately, and not use the issue as a negotiating chip in the international trade talks known as the Uruguay Round.
"This is a bilateral matter between the EC and the US,"

"US farmers expect the European Commission to make an early move to meet its obliga-tions."

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Brussels officials have consistently said they will respect the findings of the Gatt panel, which broadly upheld a com-plaint by the US that longstanding EC payments to domestic oilseed processors are discriminatory in their present form and violate the terms of a 1962 Gatt agreement providing duty-free access to the EC mar-

tion to domestic producers.

That accord is of vital symbolic and economic importance to the US. Symbolically, it represents one of the few unhindered entrées to the EC's highly-pro-tected agricultural market -"the last hole in the dyke," as Mr Kenneth Bader, the ASA's chief executive, said yesterday. Economically, it provides a vital cutlet for US farmers, an estimated \$2.5bn (£1.47bn) or 17-18 per cent of total US output last year, and as much as \$3.5bn, or 25 per cent of total production in the past.

The ASA's tour of Europe in recent days is intended not only to being that drum but to try to head off the inevitable risk that its interests will be subsumed in the wider international trade negotiations due to reach a conclusion in Brussels at the end of this year.

"We don't expect to be part of the EC's re-balancing pro-

posals for the Uruguay Round," Mr Bader emphasised yesterday, in a reference to the EC's recent offer of partial tariffication (turning variable levies into fixed tariffs) in return for permission to increase protection in some individual sectors, provided the overall subsidies trend is downwards.

"It is clear their rebalancing scheme is an oilseed scheme, it is so transparent," he said. "It is not veiled in secrecy. It would be discouraging for US farmers, though, to see an increase in curbs on soybeans when the stated goal of the Uruguay Round is to reduce

He admitted the ASA had so far been "low key" in response to the US victory in the Gatt panel and that it did not wish to "gloat". But it was time for the EC "to show good faith" and come into line with the findings.

Efta to aid Yugoslavia

Trade Association (Efta) said trade and economic relations, yesterday it was setting up a \$100m (258.8m) fund to help bers Austria, Finland, Iceland, Yngoslavia modernise its economy and transform it to a mar-ket system, Reuter reports

from Geneva.

The fund would finance investment projects, particu-larly small and medium-sized enterprises, and aid Yugoslavia to gain access to new technologies, Efta said.

The six-nation European Free It will also help promote Norway, Sweden and Switzer-land, and finance training of managers of Yugoslav enter-

> A decision to set up the fund was approved at a meeting in Geneva between Efta ministers and Mr Franc Horvat, Yugoslavia's Secretary for Foreign Economic Relations,

Gatt Council puts off Soviet observer status

By William Dullforce in Geneva

THE GATT Council yesterday postponed consideration of the Soviet Union's application for observer status - the first step towards membership of the organisation governing world

Mr Rubens Ricupero, Gatt Council chairman, said consultations were still going on among Gatt members on how to handle Moscow's applica-

Japan is one of the countries that has asked for more time, but a senior Japanese official denied yesterday that Tokyo's reticence was connected with its unresolved dispute with Moscow over the Kurile Islands occupied by Soviet troops since the end of the Second World

There were no major stumbling blocks to granting the Soviet Union observer status access for developing-country tries, Japan wanted a clearer definition of what observer sta-tus actually entailed, the offi-

After President George Bush had agreed to back the Soviet application at his meeting with President Mikhail Gorbachev in Malta last December, the US said Moscow should wait until

for December. Washington is understood to have changed its mind over the delay and to be ready to join the European Community and the majority of Gatt members, who favour immediate approval of the Soviet applica-

But the US, too, seeks clarification of the concept of observ-Washington is prepared to resume imports of sugar from Nicaragua. It told the Gatt

Council yesterday that it would advise the new government in Managua on the ways to make an application for a quota under the Caribbean Ini tiative and under the US Generalised System of Preferences (GSP). (The Generalised System of

access for developing-country tries, mainly through reduced tariff rates.) Former President Ronald

Reagan banned all imports to the US from Nicaragua in May,

Washington justified this action under a Gatt article which allows a country to protect its interests "during time the end of the Uruguay of war or other emergency in Round, which is scheduled international relations.

Rival phone companies join club

Competition has not worked in world market, writes Hugo Dixon

NE might be forgiven for believing, given the free market rhetoric and practices of the US and UK governments, that international telephone services from at least those countries would

> In the US, any company is free to offer international ser-vices in competition with American Telephone & Tele-graph (AT&T). In practice the only significant rivals are MCI and US Sprint. In the UK, Mercury Communications has been licensed as British Tele-com's only rival for interna-

tional services.
Although the prices for international calls are generinternational calls are generally lower from the US and the UK than from other countries, the impact of competition has been marginal. The average price per minute of a call from the US dropped from \$2.01 in 1980 to \$1.29 in 1984 as a result of pressure from the Federal Communications Commission, before there was any competi-Communications Commission, before there was any competition to AT&T. According to the FCC, prices then fell only modestly to \$1.18 in 1988, where they were still four times domestic long distance prices.

"We simply have not had competition in any meaningful sense in the international

sense in the international arena," says Mr Bill Esrey, thief executive of US Sprint. There are two reasons why competition in the international arena has not been effec-

ive so far. First, the new rivals are too weak by comparison with the established compawith the established compa-nies. Second, they do not really want to rock the boat and break up the cartel but prefer to become members of the Freeing up the market for international services in one

country has little effect unless the country as little effect unless the country at the other end of the link also frees up its mar-ket. The US Government may have allowed MCI and Sprint to offer international services, but the new competitors still have to sign operating agree-ments with the monopoly

In practice, the foreign phone monopolies have usually delayed and often refused to grant the new upstarts operat-

ing agreements.
If you look at what we've had to do to get operating agreements with major phone companies, it is like pulling teeth," says Mr Esrey. "From the foreign carriers' point of view, they would rather we



Mercury has faced similar problems in getting operating agreements with its counter-

parts in foreign countries.

Without an agreement, the smaller rivals have to route their international traffic through their established competitors' networks. While the watchdogs in the US and the UK have forced AT&T and BT to carry their rivals' traffic, the larger groups have ended up pocketing the lion's share of

the profits.

After years of lobbying, MCI and Sprint were eventually granted operating agreements by Telemex, the Mexican phone monopoly, earlier this year. Both companies estimate the agreements will save them more than \$10m a year.

A further problem faced by the upstarts is that the phone monopolies in foreign coun-

monopolies in foreign countries have continued to send their return traffic back to the established operators. For example, in the six months to Mercury carried 79.1m minutes of outgoing traffic compared with 39.5m minutes of incom-ing traffic. During the same period, BT is thought to have

phone companies at the other outgoing traffic, the profitabil-end of the line. outgoing traffic, the profitabil-ity of the smaller rivals has

been further undercut.
These problems are starting to diminish as the new companies get more established and the foreign monopolies start signing agreements with them. However, other factors are continuing to blunt their competi-tive edge.

One snag is that the new rivals do not have enough international cable links. Most of the international cables have been built by the old cartel and the new operators have
had to beg for space on them.
Without these cable links, the
upstarts have to use satellite
links which are more expensive and have lower quality.
In the long term, this problem will also disappear as the
new rivals build their own
cables or set mace on the carhave been built by the old carcables or get space on the car-tel's links.

Cable and Wireless, Mercury's parent, has taken the lead in this process, building fibre-optic links between Europe and the US, and between the US and the Far East. To get permission to land the trans-Pacific cable and do business in Japan, C&W had to harness the lobbying efforts of Mrs Margaret Thatcher and Presi-dent Rouald Reagan in what proved to be a bitter trade dis-pute 1897.

Nevertheless, even these cables are not being used in the way they were intended. C&W was going to offer space on the transatiantic cable directly to have a large to the same than the cable directly to have the same than the cable directly to have the same than the cable directly to have the same than the sam on the transatlantic cable directly to large multi-nationals—a move which would have cut their international costs dramatically. In fact, most of the space on the cable is being bought up by other members of the club such as AT&T and BT.

"It is in the interest of the user above all to keen the Pan-

user above all to keep the Pandora's Box firmly open so that there is a genuine choice between the global facilities of ing traffic. During the same period, BT is thought to have been roughly in balance.

Since the return traffic is much more profitable than the

rate business development.
All this means that the new companies are too weak to launch an effective price war against the established opera-tors. Because their rivals have deeper pockets, they would be gravely in danger of losing

such a war.

"If the gorilla rolls over in the cage, he might accidentally squash us," says Mr Esrey. However, it is not at all clear that the upstarts would want to provoke a price war even if



they were stronger than they are. If Mercury, MCI and Sprint savagely undercut BT and AT&T, the larger companies would have to react by dropping their prices. The smaller companies might not end up with any larger market share, but the profit margins would have been squeezed.

Mercury has a particular desire not to provoke a price war, because its parent C&W runs the phone network in Hong Kong and a number of other old British colonies. The last thing that the C&W group as a whole wants is a general collapse in international phone prices.

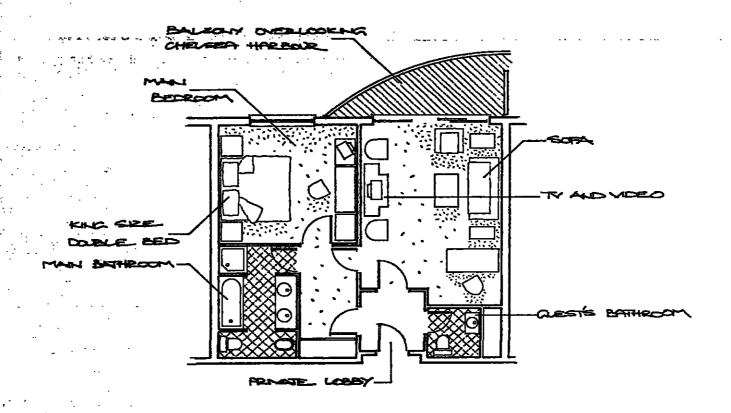
It has therefore been more rational for the upstarts to undercut their larger rivals by a margin of only 5 to 10 per cent. This is a large enough differential for them each to win about 10 per cent of the international market, but not so great that it stings BT and AT&T into action.

In effect the new operators are thus co-opted into the car-tel as junior members. This is the second of three articles on an international tele-phone cartel. The first appeared on the leader page yesterday. The other will appear on this

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AMERICAN NEWS

Baker and Shevardnadze to discuss Lithuania crisis

By Peter Riddell and Lionel Barber in Washington

MR JAMES BAKER, the US Secretary of State, will today discuss ways of defusing the Lithuanian crisis and encouraging negotiations when he meets Mr Eduard Shevardnadze, the Soviet Foreign Minister, for three days of talks in

The US has been actively involved in the past two weeks with both the Moscow and Vilnius governments in seeking a move towards reconciliation. These private messages have

been stiffened by clear warnings that President George Bush will hold President Mikhail Gorbachev to his pledge not to use force, and of the strong domestic political reaction if there is violence.

A senior administration offi-cial said that the immediate US response could threaten the current wide-ranging arms control and bilateral trade talks. The US has so far been careful publicly - and in President Bush's letter last Friday to Mr Gorbachev - to avoid offering specific proposals on how to achieve the US-backed goal of Lithuanian independence which would antagonise However, US officials are studying the reference made

last week by Mr Vytautas Landsbergis, the Lithuanian leader, to the possibility of using a referendum as a way of moving towards independence. The problem is that the Vilnius government claims already to be independent, though Moscow could be more amenable to this idea because it buys

Mr Satsys Lozoraitis, Lithuania's chargé d'affaires in Washington, voiced opposition to the idea of a referendum as set out in the new secession law being debated in the Soviet Parliament.

"We have to win the referendum with a two-thirds majority. We have to wait five years. And then we have to win once again in the congress of the people with another two-thirds majority."
Mr Lozoraitis said every-

thing was negotiable, except independence. "If we renounced independence before negotiations, it would be like saying you shoot yourself, you kill yourself, you commit suicide and then come and talk with us. We can't do that."
US officials are also studying Estonia's move towards inde-

The Lithuanian crisis is overshadowing the talks which are intended as preliminary to the Washington Bush/Gorba chev summit planned for June.

The agenda for the two foreign ministers includes strate-gic, conventional and chemical arms control talks as well as trade and investment treaties. Senior US officials say there have been signs that the Soviet Union has been "dragging its feet" over arms control because of internal preoccupations. There remains uncertainty over the date of the

Chile faces heavy foreign Jury told of debt repayments burden

of 15 per cent of GNP.

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By Stephen Fidler in Montreal

CHILE'S new coalition \$1.8bn in interest. But in the government will run into a heavy repayments burden on its foreign debt next year and is likely to seek a rescheduling, according to senior Chilean officials. It has also embarked on early talks in an attempt to seek new funds from commercial banks and other sources, requests that have met an initial sympathetic response.

Colombia, one of only three big economies - with Chile and Mexico - never to have interrupted foreign debt repayments, also presented tentative proposals to banks, led by Chemical Bank, yesterday to refinance \$1.2bn of principal repayments coming due in

According to Mr Alejandro Foxley, Chile's Minister of Finance, in Montreal for the Inter-American Development Bank annual meeting. Chile faces a relatively modest repayments schedule in 1990, where it has to repay \$700m in principal and an estimated

astute investor.

Marcos 'piggy bank' fraud

THE PROSECUTOR in the three years from 1991, principal racketeering trial of former Philippines first lady Imelda repayments rise to \$1.8bn annually, leaving an annual Marcos said yesterday that the former beauty queen plundered her country and used a branch debt servicing burden in excess Chile's foreign debt, which of its main bank in New York has fallen significantly over the last few years, stands at as a "personal piggy bank," Reuter reports from New York. about \$16.5bn, of which about In opening statements in the \$7.5bn is medium and long-term debt to commercial trial, US assistant attorney Debra Livingston said the case involved \$140m of stolen money illegally brought to the banks and up to \$3bn is in US to buy four Manhattan buildings. "This is a case of theft, fraud and deceit on an incredible scale," Ms Livings-ton told a packed US district Mr Foxley said the country would continue a co-operative approach to foreign creditors, and was discussing the possi-bilities of some fresh bank loans, and co-financing possicourt.

TIME DEPOSIT

bilities with the World Bank "She cracked it (the bank) open and had bundles of cash delivered to her so that she could buy artworks and jewand IADB. The country's exports amount to about \$8bn last year, and its trade surplus was ela," Ms Livingston said. \$1.1bn. A rise in copper prices will help its trade position this year. Mr Foxley said the Chil-Mrs Marcos, who denies the allegations, faces four counts of racketeering, fraud and obstruction of justice which ean economy had to be cooled from the 9.8 per cent growth rate it enjoyed last year. could get her 50 years in jail if she is convicted.

Congress lags in budget manoeuvring

By Anthony Harris in Washington

The House budget committee is not likely to devise a budget resolution in time to meet its deadline of April 15, according to the House Speaker, Mr

Thomas Foley.

Mr Foley blamed lack of leadership from the White House. "Agreement isn't easy if the President stands on the sidelines," he said. While Congress routinely misses its Spring budget deadline, the

discussion is unusually open-ended this year.

The White House has challenged Congress to produce a package to avoid automatic programme cuts under the Gramm-Rudman law, while indicating that a package including some tax increases might be acceptable. Various proposals for tax changes and a spending freeze have been floated in both Houses.

The difficulty of finding any common ground is highlighted in the annual report of the Joint Economic Committee of Congress (JEC) published yesterday.

This has a bipartisan section stating the case for cutting the deficit and raising national savings, but separate and incompatible Democratic and Republican proposals for achieving this aim. "We cannot allow ourselves to be paralysed by the current budget situation," the report said.

Both sides are now agreed

that growth is slow but sus-tained, but that progress towards balance is even slower. The slow growth rate was presented as a merit by was presented as a merit by Mr John Niehuss, a US Trea-sury official. Speaking at the annual meeting of the Inter-American Development Bank in Montreal, he said that the US economy "continues on a balanced, moderate course which creates the environment for lower interest rates.

 The official Index of Leading Indicators fell by a full percentage point in February, more than offsetting a rise in the previous two months, the Commerce Department announced yesterday. The change is almost entirely due to the slowdown in house-building, and was already dis-counted in the markets.

LONDON

MEW YORK

Puerto Rico faces a \$4bn question

Welfare transfers from US will be central to referendum outcome, writes Canute James

T THE end of a recent function in San Juan organised by the Puerto Rican anti-apartheid committee to mark Namibia's independence, the refrain "Long live a free Namibia" was followed by "Long live free Puerto Rico." Said one of the organisers from the podium: "It took Namibia a long time, but now independence is a fact. Next is Puerto Rico." Despite the enthusiasm of

the advocates of Puerto Rican independence, such sentiments carry little weight in the debate on the future political state of the US Caribbean possession. The island's 3.3m peo-ple are preparing for a referendum, for which no date has yet been set, in which most appear willing to consider two options - either a continuation of the present quasi-colonial ties with the US, or becoming a state of the Union.

In hearings held in San Juan and Washington in the past few months, it has become increasingly clear that the issue is turning on the eco-nomic implications, more spe-cifically, whether a change of status will leave Puerto Ricans better or worse off.

It is not surprising that the issue of federal economic sup-port, through welfare funds and tax credits for US companies operating on the island, is central to the debate. Since 1952 the island has enjoyed an ambiguous Commonwealth sta-tus with the US, and is described officially as a "free essociated state".

Puerto Ricans are US citizens, but cannot vote for a president. The island's representation in Washington is limited to a commissioner who has no vote to influence legislation. The island, however,



benefits from almost \$4bn a year in federal welfare transfers from Washington, and rers from Washington, and from clauses in the US Revenue Code which allow companies investing on the island to get tax breaks on their profits if these are invested in Puerto Rican banks. This facility, Section 225 of the Code has protion 936 of the Code, has pro-vided a basis for rapid industr-ialisation which, in turn, has

\$5,000, much higher than that of Puerto Rico's immediate neighbours in the Caribbean. Mr Rafael Hernandez Colon, Puerto Rico's governor, wants the debate on status ended by the referendum, but is hoping that his Popular Democratic Party will be able to sway vot-

ers towards maintaining the

contributed to a per capita income of just more than

Even the supporters of a change to statehood, which is advocated by the opposition New Progressive Party, are wary that a political change could disrupt the island's economy. Like the supporters of the status quo, the pro-statehood lobby sees federal benefits, such as Section 936 of the Revenue Code, as being important. They accept the argument that

this facility could not be con-

tinued if Puerto Rico became state, but are suggesting that it be phased out over a decade, giving the economy time to

Mr Baltasar Corrada del Rio, the NPP's unsuccessful guber-natorial candidate two years ago, attacked the arguments that continued Commonwealth status would ensure flows of funds from Washington to the island. The cost of a change to island. The cost of a change to statehood, he maintained, can he handled by Puerto Rico as a state of the Union, and that this form of federal support should not be extended to a commonwealth "beggar state".

"Would President Lincoln have opposed the sholition of

have opposed the abolition of slavery because . . . it was said that the price was too

high?" he asked.

There are signs, however, that business interest in Puerto Rico is being affected by the impending vote, and that the island's efforts to get closer to its Caribbean neigh-bours are being delayed. The status issue is having a nega-tive effect because the present benefits under Section 936 are the result of our special rela-tionship with the US," said Mr Alfredo Salazar, head of the island's Economic Develop-

ment Administration, "If we ment Administration. If we change status then the rules will have to be redefined, federal taxes will be applied and Section 986 phased out. This uncertainty is having an effect on investors because they need to know the rules before they commit themselves. There have been specific cases where we have been told to come back after the plebiscite."

The impending vote is also affecting Puerto Rico's attempt

to establish firmer relations with its Caribbean neighbours, through an application for observer status in the Carib-bean Economic Community.

There are, however, several outstanding matters yet to be determined by the time the referendum is held. One is whether the US Congress will allow itself to be automatically bound by the result. The Con-gress is divided on this, but given Puerto Rico's strategic value – it is home to a major naval base – congressmen are likely to want the option of rejecting the result in the unlikely event that the supporters of political indepen-dence carry the day.

A bill presented to the US

Senate says a simple (50 per cent plus one) majority can decide the issue. Governor Hernandez Colon, however, is arguing that this should be required only to maintain the current status, while a 66 per cent or 75 per cent majority would be needed to change the island's status.

There is also some uncertainty when the referendum will be held. While Puerto Ricans are hoping that the vote will be taken next year, it now appears unlikely that legislators will get around to approv-ing the plebicite before the end of this year.

El Salvador guerrillas unveil peace plan

El SALVADOR'S Farabundo Marti Liberation Front (FMLN) guerrillas are to present a peace initiative to the govern-ment of President Alfredo Cris-tiani at bilateral negotiations due in Geneva today. Tim Coone reports from Managua.

The guerrilla proposal calls for a plebiscite on constitutional reform to be held under international supervision at the same time as National

Assembly elections next year. The reforms would allow for an increase in the number of deputies in the National Assembly and boost voter registration. In presidential elections last year less than half the population eligible to vote registered. The FMLN promises to support a registration campaign in time

for the 1991 elections. "The FMLN is prepared to

reach agreements on these

issues and to simultaneously take steps to de-escalate the war, come to an end of hostilities, and to reach an agreement on the end of the war and to re-incorposte our forces into political life," it says.

The Geneva talks are to take place in the presence of Mr Javier Perez de Cuellar, UN Secretary-General, but will not be attended by President Cris-tiani who is sending his Justice Minister as head of the goverment delegation.

Details of the guerrillas' proposal were released yesterday at the Central American presidential summit at the Montelimar beach resort in Nicaragua. The main theme of the Mon-telimar summit is the demobi-lisation of the US-backed Contra guerrillas who, under cover of a ceasefire, are flooding back into Nicaragua from Honduras.

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Tenders shall be in English, submitted in daplicate, and delivered in Pisio scaled envelopes, which in no way identify the tender, to The Chain The Central Tender Board Committee at the appropriate address held se at the appropriate address below. Tenden close at 14:00 hours local time on the 20th June, 1990. Tender statives may be present at the opening of the ten

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Israeli satellite launch illustrates lead over Iraqis

By Hugh Carnegy in Jerusalem

second satellite into orbit, underscoring its advanced rocket and space capabilities the day after President Saddam Hussein threatened to destroy half the country if Israel

attacked fraq. Israeli officials said the launch of Ofek-2 had been planned well in advance of President Saddam's statement. But the timing – and lack of any decision to delay – high-lighted Israel's determination to maintain a technological lead over iraq, despite Bagh-dad's recent efforts to acquire a range of sophisticated conventional and non-conventional weapons

The launch of Ofek-2, which officials said was safely in orbit and functioning as planned, followed the success-ful four-month flight in late 1988 of Ofek-I, a test satellite which was the first in a threestage programme to give Israel independent space communications and surveillance capabil-ity. Officials denied widespread reports that Ofek-2, designed to stay in low orbit, was capable of spying on Israel's Arab

Mr Yitzhak Shamir, the Israeli Prime Minister, said Ofek-2 placed Israel at the forefront of the scientific and technological world. "Our strength depends on the initiative, the scientific capacity and the execution ability expressed in the launching of the second Israeli satellite," he said.

He avoided any direct refer-

coupled his threat on Monday with the disclosure that Iraq possessed binary chemical weapons matched only by those held by the US and the Soviet Union. His announcement, accusing Israel, Britain and the US of plotting against closure that nuclear triggering devices bound for Iraq had

been intercepted in London. Yesterday, tens of thousands of Iraqis demonstrated in Baghdad in support of Presi-dent Saddam's speech. There were also numerous expressions of support for his stance from officials and newspapers around the Arab world.

However, his speech reinforced concern in Israel and Western capitals over

Iraq's nuclear, chemical and conventional weapons programmes. Iran, at war with Iraq from 1980 to 1988, also expressed concern. Last December, Baghdad announced it had launched its first threestage space rocket. Although it was not clear how successful this was, Iraq thus became the only Middle East country apart from Israel with a space pro-

Ofek-2 was launched westwards over the Mediterranean Sea in mid-afternoon. The world's other seven space nations fire their rockets eastwards, with the spin of the earth, but Israel has overcome power drain stemming from launching east-to-west to avoid

Phalange leader recognises Hrawi

By Lara Marlowe in Beirut

MR Samir Geagea, the leader of the Christian Lebanese Phalange militia, yesterday for the first time gave his allegiance to the country's Syrian-backed president in an effort to win support in his war for the Christian enclave.

Mr Geagea, whose militia has been fighting forces loyal to General Michel Aoun for two months, yesterday also implicitly accepted an Arabsponsored peace pact, the Taif accord, to end Lebanon's civil

"A solution in Lebanon lies in the recognition of President Hrawi as head of state and in considering the Tail agreement as a gateway to a solution," Mr Geagea told a Lebanese Com-

munist radio station. The statements drew a vehement response from Gen Aoun and there are fears of a renewed outbreak of fierce fighting between the Christian forces. Both Mr Geagea's and Gen Aoun's forces are reported to be building up their strength along front lines in Beirut and the Kesroun and Metn hills to the north-east.

Since the inter-Christian war began more than two months ago Gen Aoun has insisted that Mr Geagea take a clear stand against the Taif pact.

The inter-Christian war, in which nearly 900 people have been killed, broke out at the end of January when Gen Aoun ordered Mr Geagea's Phalange to disband and demanded that Mr Geagea reject the Taif pact.

Gen Aoun, who refuses to recognise President Hrawi, opposes the Taif accord signed by Lebanese deputies because it makes no provision for with-drawal of all 40,000 Syrian troops from Lebanon. Gen Geagea's remarks are an implicit appeal to President Hrawi to back him against Gen Aoun.

NEWS IN BRIEF

Sikh extremist bombing leaves 32 dead in Punjab

At least 32 people were killed yesterday when a bomb which police suspect was planted by Sikh separatists exploded near a Hindu religious procession in north India's Punjab state, Reuter

reports from Batala, India. Police said about 50 people were also injured in the bombing in the industrial town of Batala, 25 miles north of Amritsar, the Sikh holy city. The authorities imposed a curfew in Batala after the bombing sparked off clashes between Hindus and Sikhs. More than 670 people have died in the Sikh separatist campaign this

Witnesses said a procession of 14,000 Hindus, celebrating the birthday of their deity Rama, had reached a crowded vegetable market in Batala when the bomb went off on a bicycle. Police said the blast was almost certainly the work of the Khalistan Commando Force, Babbar Khalsa and the Khalistan Liberation Force – a powerful new coalition of extremist groups fighting for an independent homeland.

Delhi asks for Bofors documents India has demanded to see unpublished Swedish documents and

question officials on claims that the weapons maker, AB Bofors, bribed Indian officials to secure a lucrative 1986 arms deal, the Foreign Ministry said yesterday, Reuter reports from Stockholm.

Ms Anita Matejovsky, Ministry spokeswoman, said the demands were expressed in a diplomatic note presented by an Indian delegation on Monday. The Indian Government alleges that Bofors paid \$40m (£24.5m) in bribes to members of the former Congress Party administration of Mr Rajiv Gandhi in order to win a \$1.3bn artillery contract in 1986. Several unidentified Indian officials were charged in connection with the case in January. Sweden has already turned down an Indian request to see an unpublished 1987 Audit Bureau report on the Bofors allegations.

Five killed in Nepal protests

At least five people were shot dead and 27 were injured on Monday during a demonstration for multi-party democracy in the Himalayan kingdom of Nepal, hospital sources said, Reuter reports from Kathmanda.

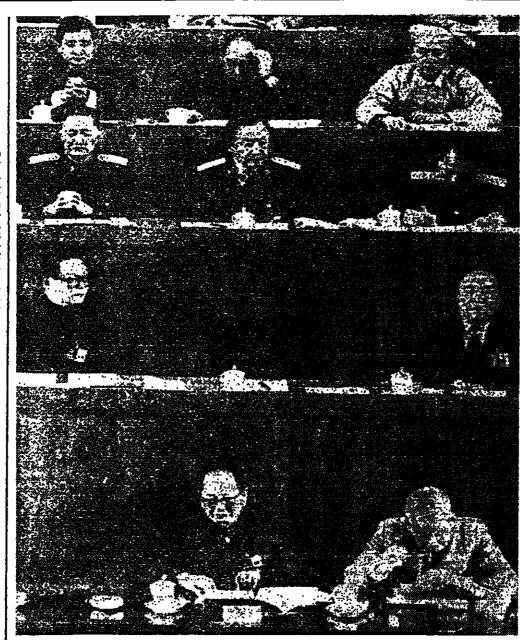
Witnesses said police began firing on a crowd of several thou-

Witnesses said police began firing on a crowd of several thousand people near Tribuhavan University. The crowd had gathered to protest against a crackdown on the pro-democracy campaign. At least 19 people have died since mid-February when the campaign was launched by banned political parties grouped under Movement for the Restoration of Democracy.

Four people were killed in the demonstration near the university and a fifth was killed when police fired on another crowd in central Kathmandu, witnesses and hospital sources said.

Cambodian guerrillas in retreat

Cambodian troops launched a fresh offensive against guerrilla positions yesterday and forced one non-communist group to abandon an important stronghold, Thai officials and guerrillas said, Reuter reports from Bangkok. An official of the Khmer People's National Liberation Front said it had pulled its men out of Thmar Puok to avoid casualties after an artillery barrage. Thmar Puok was used as an administrative centre for parts of north-western Cambodia captured by guerrillas in an offensive last year.



Jiang Zamin (second row left) looks to the empty seat on his right where Deng Xiaoping used to sit

Jiang Zemin edges closer to supreme power in Peking

THE CHINESE Communist successor, last November suc-Party chief, Jiang Zemin, was named to a top military post yesterday, putting him up one more rung in his climb to power. AP reports from

The National People's Congress, as expected, picked liang as the new chairman of the state central military commission, replacing senior leader, Deng Xiaoping. The congress, China's parliament, last week accepted Deng's resignation from the post, his last ceeded Deng as head of the party central military commission, a key policy-making body with nearly the same member-ship as the state group.

The military has played an increasingly central political role in China since it was called in to crush the prodemocracy movement in Peking last June, and Jiang's appointment to the two posts is critical to his staying power as a leader. Jiang, a relatively unknown party boss in Shang-hai, was named to head the Jiang, Deng's hand-picked 48m-member party last June tral military commission.

after Zhao Ziyang was purged for allegedly supporting the Jiang, 63, has no political power base in Peking and since June has loyally supported the hardline policies espoused by

retired but still powerful party elders such as Deng. einers such as Deng.

Jiang has no experience in
military affairs, and the People's Liberation Army remains
dominated by old revolutionaries such as President Yang
Shangkun, 82, a general who
last November was named first last November was named first irman of the party cen-

Mandela endorses plan to stem unrest but criticises police bias

By Patti Waldmeir in Pietermaritzburg

president of the African National Congress (ANC), yesterday welcomed strong new security measures introduced on Monday by the South African Government, but condemned the country's police force for bias against the ANC. Addressing a press conference at the end of a two-day tour of the devastated black townships near Pietermaritz-Minister of Law and Order.

MR NELSON Mandela, deputy

burg in Natal, Mr Mandela saved his strongest condemnation for Mr Adriaan Vlok, the Mr Vlok, he said, had no sympathy for black aspira-tions, and headed a police force which sided openly with the ANC's opponents in the factional battles which have plagued Natal's black townships for the past three

Mr Mandela would not comment on specific measures adopted on Monday – includ-ing increased troop presence in and patrols in black townships elsewhere - but said he welcomed this evidence that the Government was trying to end

Last weekend, the ANC

violence.

announced it was postponing its first ever formal talks with Pretoria in protest at recent police action. Mr Mandela sald he would be proposing mea-sures to end township violence when he meets Mr F W de Klerk, the President, tomorrow in Cape Town. He hoped that meeting, which has been described as "informal", would help create a situation in which the ANC and Pretoria could sit down "soon" for for-

He argued that "something drastic must be done" to change the attitude of police, who he said were working to "destroy members of an organisation (the ANC) which they consider a threat to white minority rule in this country". ditions were right.

Natal, and more roadblocks If the Government allowed police to continue "shooting people like flies" then it could not expect the ANC to come to the negotiating table,

he said. Earlier in the day, Mr Mandela had visited the scene of a battle in which two people had died and 15 houses had been destroyed. He said he believed reports from local residents that police had been involved in the fighting on the side of the Zulu Inkatha movement, headed by Chief Mangosuthu

Buthelezi. At least 70 people have died in the past 10 days in fighting between Inkatha supporters and supporters of the ANC in the townships around Pietermaritzburg. The vast majority of the casualties have been from the ANC side.

Mr Mandela was careful not to condemn Chief Buthelezi yesterday, stressing that he wished to meet him when con-

China pushes for influence over Hong Kong projects

By John Elliott in Hong Kong

CHINA has ordered an urgent report on Hong Kong's pro-posed HK\$127bn (£10bn) sirport and container port develop-ments because it is concerned about the political and financial implications of the mas-sive projects, which will not begin to come into use until 1997 when the British colony returns to Peking's sovereignty.
The Kinhua News Agency,

Peking's de facto embassy in Hong Kong, has formally asked the colony's Government to provide facts to support its decision, made late last year, to go ahead with the various

projects.

The agancy is also consulting other experts in Hong Kong before it sends its report

Kong before it sends its report to Peking.

This has forced the Hong Kong Government to abandon its earlier insistence that there was no need to consult Peking because the territory is currently under British sovereignty and has been promised a high degree of autonomy in economic and other matters after 1997.

The situation illustrates the growing influence that Peking will be able to exercise in Hong Kong as 1997 approaches.
It also shows how it will be

possible after 1997 for Peking's bureaucracy to continue to interfere. Hong Kong hopes banks and other private sector sources will provide between 40 and 60 per cent of the cost, which is expected to be far in excess of the HK\$127bn estimate.
But the willingness of inter-

national institutions to take part would be put at risk if provocative comments, mainly concerning the high cost, issued in the past months by Li Peng, the Chinese Prime Minister, and other leaders are not belied. The plans were announced last October, after years of

agonising about a replacement for the colony's overcrowded Kai Tak airport. They were part of a series of measures to try to restore confidence after last June's Tiananmen Square

attacked by Peking, included introduction of a Bill of Rights and a highly controversial British passports package (which is being announced in detail this week), plus attempts to speed up democratic reform. China initially accused the UK of saddling Hong Kong with mountains of debt after 1997 for which it would then have no responsibility. Some Chinese leaders questioned whether this was part of an intentionally disruptive British

it is expected that the struct will eventually go shead. Chi-na's main questions now are whether the full plan is needed and whether the airport must be sited on expensive reclaimed land off Lantau Island at a budgeted cost of HK\$35bn, plus extensive HK\$27bn road and rail links, The links would include the

world's largest suspension bridge, estimated to cost HK\$6.5bn, whose financial visbility as a private-sector toll operation is being separately operation is being separately questioned by Hong Kong and international specialists.

Backed by some Hong Kong industrialists, China is suggesting that the airport could be built more cheaply on the mainleand for stample in its

mainland, for example in its adjacent special economic zone of Shenzhen where it is building a domestic airport.

Hong Kong abandoned the idea of a joint airport with China some years ago, mainly because it could endanger sovereignty rights which give the colony's Cathay Pacific Air-ways international air traffic routes.

Scheme to ease traffic in S Korea

By John Ridding in Secul

SOUTH KOREA is to launch an ambitious 18-year transport project aimed at alleviating the traffic burden in cities, the Transport Ministry sald yes-

The project, which will cost an estimated won 27 trillion (million million, £23.3bn) includes the construction of new underground railway lines in the six largest cities and several new motorways. Foreign participation in the scheme is expected to be lim-ited to technical assistance, although part of the financing may come from overseas bor-

rowings.

According to the Ministry of Transport, a total of about 329 miles of underground lines will be built in the six cities. At present only Seoul and Pusan, South Korea's two largest cities, have underground systems. In addition, two cirtilar roads will b around Seoul and a new motorway will be built linking the capital and Inchon, the

second-largest port. According to the Transport Ministry, underground systems will cater for half of Seoul's transport demand and 40 per cent of Pusan's demand by the year 2001. Currently, the Seoul and Pusan undergrounds meet 18.8 per cent and 6.5 per cent respectively of the two cities' transport

About 43 per cent of the total budget will be spent on construction of the underground systems and about 20 per cent on the expansion of roads in the area of the capi-tal. Local councils will provide won 15.5 trillion of the fur

with the balance supplied by the central government. The bulk of the funds will come from tax revenues. But finance will also be raised from overseas bond issues, increased traffic penalty fines and a tax on imported car

In addition to improving the transport infrastructure, the Government is to stagger working hours of government officials and employees of state-run enterprises and banking institutions. This measure, to be implemented from September, is aimed at easing rush-hour congestion.

John Hewson: taking over from Andrew Peacock

Hawke cabinet is named as opposition chooses new leader

THE LABOR Prime Minister, Mr Bob Hawke, made eight personnel changes in his Cabinet yesterday as the defeated Australian opposition chose a new leader, Reuter reports from Canberra.

Mr Hawke said he had assembled a vibrant new Cabinet to tackle the tough economic times that lie ahead. The appointments follow the Labor Party's re-election on March 24 to a record fourth successive three-year term.

The defeated conservative

Liberal party, out of govern-ment since 1983, chose an economist, Mr John Hewson, to take over from Mr Andrew Peacock as leader in an effort to loosen Labor's grip on

"We consider today is the first day of our campaign to win the next election. We that task but we welcome the challenge," Mr Hewson, 43, said. His deputy is the opposition's education spokesman, Mr Peter Reith.

Changes in Mr Hawke's Gov-. ernment, which has an eight-seat absolute majority in the House of Representatives (lower house), include giving Treasurer, Mr Paul Keating, the additional ceremonial post of deputy Prime Minister. This confirms him as the

main potential successor to Mr Hawke, who has led the party for seven years. Mr Ralph Willis becomes Finance Minister, his old post of Transport and



Communications going to Mr Kim Beazley, who in turn passes the Defence portfolio to Mr Robert Ray. Mr Ray's old job as Immigration Minister goes to Mr Gerry Hand.

The important role of Envi-ronment Minister goes to Ms Ros Kelly, the only woman in the Hawke Government, which conceded it scraped into power largely with the help of green votes. One of the most interesting moves was the elevation of Mr Simon Crean to Minister for

Science and Technology. Mr Crean was the former head of the Australian Council of Trade Unions, a position once held by Mr Hawke, and has not sat in Parliament before. The Prime Minister described his new team as "one which has a great deal of vibrant new talent".

Mr Hawke, whose Finance resigned on Monday after warning Australia was in grave economic trouble, yesterday described Mr Walsh's comments as exaggerated.
But he added: "We haven't

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got easy street coming up. I think we've got the prospect of great avenues opening up. But they are not going to happen assuming, as Australia has too often tended to assume in the past, that 'she'll be right, mate'." At the end of a week of vote-counting Labor has 78 seats in the 148-seat House of Representatives and the Liberal/National Party coalition 69. There is one independent.



Bob Hawke: putting a leaner, younger team in place

expansion of trade with Tehran.

There are also plans to increase exploitation of Omani minerals, which include copper and marble. Subsistence agriculture provides a

livelihood for two thirds of the local

population but remains severely constrained by water shortages and increasing water salinity in the Batinah, the main farming area on the coastal plain.

Fishing is a much more hopeful sec-

tor. "Three years ago our fish exports were worth only 5m Omani rivals

(28.3m), but last year the figure was OR21m," says Mr Maqbool bin Ali Sultan, President of the Chamber of Commerce and Industry.

Tourism, another emerging phenomenon in the hitherto closed societies of the Culf is also being arrested.

'New-look' Oman prepares to sweep its own streets

In Muscat the talk is all about 'diversification', 'opening up', and 'Omanisation', writes Victor Mallet

HE Anglophile Sultan Qaboos bin Said Al-Said of Oman runs his country with a British sort of military efficiency which is not apparent in Britain itself. Men with brooms keep the main roads immacu-lately clean, unsightly air conditioners and water tanks poking out of Muscat's houses are tastefully disguised by regulation wooden screens, and policemen are treated with profound respect.

As if this were not enough, the prudently-managed Omani economy – af-ter a combination of spending cuts, foreign borrowing and reserve drawdowns – is emerging in good shape from the recession caused by the oil price crash of 1988. Inflation is close to zero, debt service as a proportion of exports is between 15 and 20 per cent and reserves are once again being replenished from oil revenues. With the oil price firm, last year's projected budget deficit has disappeared and external debt is expected to start

decreasing. Oman's cautious policies all add up, one might think, to a successful recipe that requires no adjustment, but Omanis talk incessantly about "diver-sification", "opening up" and what Mr Abdul-Aziz bin Mohammed al-Rowas, the Information Minister, calls "a new

The problems may be invisible, but the Sultan is aware that they are only just over the horizon: first, Oman has until now depended on oil for its well-being and does not have large oil or gas reserves; second, the men sweeping the dust off the roads are imported Indian labourers who must eventually be replaced by the fast-growing Omani population of 1.3m if unemployment is to be avoided.

This second problem is shared by all the Arab Gulf states, and they have all attempted to persuade their own pampered citizens to replace for eigners, even in menial jobs. In Kuwait, it is called Kuwaitisation; in Oman, Omanisation. "This must include simple manual employment," said Sultan Qaboos in a recent speech to mark Oman's national day and his 49th birthday. "We must tolerate no obstacles to achieving these objec-

Oman has several advantages in the current period of transition, including an early start in analysing potential difficulties, a trading and mining his-tory which predates the discovery of oil by several millenia, and an intensive programme of exploration and development to prolong its oil and gas output into the 21st century.

No-one, however, is underestimat-ing the task ahead. Even if the economy grows at the predicted four per cent this year, there are unlikely to be more than 3,000 jobs for the country's 17,000 school leavers, and half the population is still under 15. Expatriates make up two-fifths of the labour force, cost US\$1bn in remittances

Imported labourers will eventually have to be replaced by the fast-growing Omani population if unemployment is to be avoided

each year, and have actually increased in number in the private increased in number in the private sector to more than 280,000 over the Having rapidly established a mod-

ern infrastructure in the 20 years since Sultan Gaboos overthrew his father, Oman is now trying to deal with the fact that more than 90 per cent of its export earnings come from oil and that agriculture and industry together account for only a minute

"For the next 10 years our objective "For the next 10 years our objective is to increase investment in these productive sectors so that their contribution to GDP grows at an annual rate of 10 to 11 per cent," says Mr Mohammed bin Musa al-Yousef, who is responsible for capital spending. To this end the Sultanate has signalled its intention to be more flexible about the rules restricting foreign.

about the rules restricting foreign investment. "We say there is no need to insist on a 51 per cent Omani majority stake. It can be less if it's in the country's interest," says Mr al-

Oman has also subsidised local pri-Oman has also subsidised local private sector investments and promobed joint stock companies in an effort to mobilise Omani savings (a stock market opened in Muscat last year), as well as commissioning a series of feasibility studies on the economy.

Omani industry, centred on the light industrial area at Russyl near Muscat has already registered acres. Muscat, has already registered some

Gulf, with products ranging from detergents and biscuits to abrasives and paints. Iran, for example, is buying some \$350,000 of black cloth for womens' veils from Oman Textile Mills, and Oman's even-handed regional foreign policy may contribute to a further

small export successes, mainly in the

ies of the Gulf, is also being promoted by the Omani authorities, although the government remains cautious about any rapid expansion of the trade because of the limited tourist infrastructure and the Islamic sensi-tivities of the population; elderly Swiss couples are the preferred cus-Diversification and Omanisation

are Oman's obsessions, the Muscat "buzz words" for 1990. Tourism, fish, and vells for han are a small beginning, but a beginning none the less.

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Edmonds signals union links for 1992

By Michael Smith, Labour Correspondent

MR JOHN EDMONDS, general secretary of the GMB general workers' union, said yesterday that his union would be linked to at least six European trade unions through cross-frontier amalgamations and deals by the end of the decade.

His comments - together with a weekend speech by Mr Ron Todd, general secretary of the TGWU general workers' union, in which he called for closer liatson with European unions – demonstrate the increasing attention that unions are paying to the 1992 implementation of a single

European market.

Mr Edmonds, speaking at a conference of the Newspaper Society in Torbay, said the GMB had targeted both private and public sector unions across the European Community. It had started discussions at national officer level.

"Trade unions know, even if Mrs Thatcher refuses to believe it, that more and more decisions are going to be made in Brussels. Although the British Government has abdicated its responsibility on health and

asfety, taxation and industrial standards, we will not "GMB members work for companies that are developing European-wide strategies for the internal market. It is vital that we do the same.

"By the mid-1990s there will be four or five "super unions" in Britain. Their future will depend on close co-peration with their continuous colors and their continuous colors and their continuous colors and their continuous and their contin

nental colleagues."

Mr Edmonds said that discussions already initiated by the GMB would lead to a link-ing arrangement with one leading European union within three years. The GMB was also holding talks to set up an office in Brussels.

In his weekend speech Mr Todd stressed the "importanceof of close working relations with workers and unions in other countries often in the same multinational enterprises. While it may not be practical to think of a com-bined European pay claim, because of differences in inflation rates and currency move

ments we can, and are, build-ing on the links that exist.

"A key area for all trade unionists is discussions on investment where there has long been potential for multinationals to play workers and government off against each other." Mr Todd was speaking at a seminar involving the MSF general technical union and France's General Confederation of Labour.

Unesco reforms 'do not justify' **UK** membership

By Robert Mauthner, Diplomatic Correspondent

THE UK yesterday formally announced that, after a thor-ough review of British mem-bership of the United Nations Educational, Scientific and Cultural Organisation, the Government had decided not to rejoin the organisation, which

it left in December 1985. Mr Tim Sainsbury, the Par-liamentary Under-Secretary for Foreign Affairs, said in a writ-ten parliamentary reply that, while there had been improve ments in the running of Unesco over the past few years, these had not been sufficient to justify renewed mem-

As recommended by the Foreign Affairs Committee, Britain would continue to keep the situation under review and maintain its observer status at Unesco. It would also continue to participate in the Unesco programmes in which it was still involved, such as the Inter-governmental Oceano graphic Commission, the World Heritage Convention

and the Copyright Convention. However, the Government has not set a deadline for the next official review of UK membership, which the For-eign Affairs Committee has suggested should take place in

12 months' time. British officials emphasised that while the UK appreciated the good intentions of Unesco's Director-General, Mr Federico Mayor, and looked forward to the day when it could rejoin, it remained to be seen whether the promised reforms would be properly implemented.

rail plan needs £1bn subsidies

By Andrew Taylor, Construction Correspondent

privately-financed high-speed rail link between the Channel tunnel and London's King's Cross station could require the support of up to film in state subsidies according to plane support of up to film in state subsidies, according to plans submitted to the Government. The proposals, submitted by European Rail Link, the consortium chosen by British Rail to develop a high-speed link, make it clear the scheme would not succeed without an injection of public money. The consortium comprises

The consortium comprises Trafalgar House, the construc-tion, property, shipping and hotels group; BICC, the engineering and construction group, and British Rail.

group, and British Rail.
It says payment of a subsidy would allow part of the capacity of a high-speed route to be made available to commuters currently using overcrowded Network SouthEast trains.

As the subsidy would be available for Network South-Rast traiffer it would not fell.

East traffic it would not fall foul of Section 42 of the Chan-nel Tunnel Act which prohibits public money being used to finance a high-speed link to the tunnel. The construction of a new rail route which would be

PROPOSALS for a £3bn available for commuter ser vices would also help reduce congestion on Network South-East, the consortium argues. The consortium would have to persuade the Government to extend the 1993 deadline for the removal of subsidies to Network SouthFast. A parliamentary bill to approve a high-speed link is unlikely to be passed before 1993 and the link is not expected to be com-

pleted until 1998. The line proposed by Euro-pean Rail Link will travel from the Kent coast to close to Swanley where a new international station is planned. The details of its route from Swan-ley to King's Cross have been kept secret for the time being. Most of the route, however, is expected to run alongside

existing track.

Plans for the route to run through a tunnel from Swanley to King's Cross under south London have been scrapped because of the high cost. The consortium says commuter demand for rail services

from Kent into London has risen by a quarter during the past five years and will increase.

Channel tunnel Tankers keep market afloat

Daniel Green analyses a worldwide surge in demand and ship prices

a share price noted for spending weeks without moving began to rise sharply. Fol-lowers of Horace Clarkson, a shipping broker, searched for signs of a predator, but none was found. It soon became clear that the shares were attracting buyers because the company's business had been becoming rapidly more profit-

Investors' optimism was borne out last week when the company's results gave another boost to the price. Clarkson is the only UKquoted company whose business is largely based on cargo shipping. The shares' performance has been one of the few outward signs in the UK of a transformation taking place in bulk, container and tanker transport.
, Industry indicators tell the

story:

the world order book for tanker building is at a five year high. Its size doubled between 1987 and 1989. Deliverable increased from 18 ery time has increased from 18 months to three years;

• tanker scrapping hit a peak in 1985 and has declined steadily since. Last year scrapping came to a halt and vess life extension schemes got under way;
• second hand prices have

been swollen by speculative

buying. Five years ago a second hand supertanker could be bought for \$6m, barely above its scrap value. Now the price is around \$40m. It costs between \$80m and \$100m to

Analysts in London and Scandinavia, the centre of world ship broking, say it can be difficult to get a construction order accepted in already stretched Korean shipyards. Yard owners there believe they will be able to charge more in six months' time.

The rise in freight rates has not matched that in ship prices. The cost of transporting crude oil from the Gulf to Rotterdam has doubled to around \$13.6 per tonne since March 1986, but this is still not enough to cover a tanker's run-ning expenses and interest price. Mr Hans-Christian Bor-resen at Norwegian ship broker Fearnleys says that freight rates will catch up, but that it will take a year for tankers and between one and two years for bulk carriers.

The move out of a prolonged recession is a change that the rest of the world has been quicker to recognise than the UK. Among publicly quoted companies, shares in Singa-pore-based shipbuilder Singmarine rose sharply in October 1989; those in West Germany's Bremer Vulkan climbed 20 per

cent in February alone. While many industry executives take an optimistic view on volume and margins, some independent consultants warn against over confidence.

Mr Nigel Gardiner at Drewry Shipping Consultants acknowledges that the health of the shipping business is at its best for many years, but he argues that further recovery could be stifled if a slowing of world economic activity stemmed demand for oil. He also says that with scrapping abandoned and new orders increasing, there is a risk that capacity will quickly catch up with demand, which would reverse

the trend of hardening prices. Historically, freight rates and ship prices are volatile. As demand rises, ships at sea are instructed to steam more quickly. Freight rates, at around \$1,500 per million ton miles, do not increase sharply, because older, less efficient ships are brought out of storage to accommodate extra demand. As demand continues to grow, however, ship con-struction orders take-off and freight rates rise steeply. When all ships available are operat-ing at full speed, the freight rate is between five and 10 times what it is in a slack

The commission-based fortunes of a broker such as Clarkson depend on both the

freight rate obtained. The world merchant tonnage

is still lower than it was a decade ago, despite the intervening years of growth in industrialised countries. Freight rates and ship prices remained low through the In the bell-wether sector of

very large crude carriers, one reason for the lower tonnage available is was the high level of local offshore oil extraction. especially in the North Sea and the Gulf of Mexico. Demand is now rising as the US once again imports an increasing amount of oil from the Gulf. The lack of world shipbuild-

ing capacity after more than a decade of closures is compounded by a dearth of skilled labour. At its peak in the 1970s,

labour. At its peak in the 1970s, Japanese shipyards were in the top three of the league table of skilled worker pay.

It is the Far East that has the yards capable of building the large ships for which there is demand. Europe is not in a good position to follow suit. Only the West German yards are in the running, and their are in the running, and their capacity is dwarfed by their Far Eastern rivals. The rest of Europe stands the sidelines. The rise in the shares price of a small shipping broker is the most visible City reaction to an industry at its most optimistic for a decade and a half.

The added values of British Steel, Number five of a series.

Decision close on repayment of EC aid to BAe By Lucy Kellaway in Strasbourg

THE EUROPEAN Commission is close to reaching a decision on the repayment of aid granted to British Aerospace at the time of its purchase of the Rover Group, the former state

owned car manufacturer. Sir Leon Brittan, the EC competition commissioner, told the European parliament he had received all the information he required from the British Government. An announce ment is expected soon after Easter.

An investigation into the £38m of "sweeteners" which the Government paid to BAe to ease through the deal, has been straightforward. It is widely expected the Commis-sion will demand repayment of most of the amount.

Although Rover was priva-tised in August 1988, BAe only transferred the £150m to the UK Government last Firday. The delay is estimated to have

saved BAe at least £22m.

A report by the National Audit Office found that the sale price of £150m had substantially undervalued Rover. Ford, the US manufacturer, which along with Volkswagen, the West German car manufacturer, was interested in acquiring Rover, was prepared to pay between two and four times the BAe price.

Ulster jobs scene bleak, says report By Our Belfast Correspondent

UNEMPLOYMENT Northern Ireland is set to remain above 14 per cent until 1995 and only radical measures will have a significant impact in reducing the total, according to a gloomy economic report published yesterday. The Northern Ireland Eco-

nomic Research Centre, an independent research institute, predicts employment will rise by only 1,000 a year over the next six years compared with 3,000 a year over the last two

Unemployment in the Province now stands at 100,000.

Its report entitled The Northern Ireland Economy - Review and Forecasts to 1995", took three years to com-plets and concludes that over 189,000 jobs would be needed to reduce the Province's unemployment to the 5.8 per cent rate forecast for Great Britain by 1995.

In a controversial recommendation, the report's authors, Dr Graham Gudgin and Dr Stephen Roper, suggest that special grants should be paid to unemployed people to leave the Province to help shorten the

Dr Gudgin said conventional policies would not make a significant impact on unemployment and radical changes were required to alleviate the prob-

Gross Domestic Product in Ulster is forecast to keep pace with the rest of Britain throughout 1990-92 but to lag behind afterwards. A 1.8 pe cent a year increase in GDP is envisaged in the first half of the 1990s compared with 3.1 per cent over the last six years. Slow growth in domestic UK

markets is expected to have a larger impact on Northern Ireland producers, especially companies involved in textile clothing, food and drink, than those in Britain while the anticipated growth of European markets following the advent of the Single European Market is expected to have a

smaller effect. Living standards are projscred to rise more slowly than the last few years with per-sonal disposable income rising by around 25 per cent a year.

The report includes, for the first time, projections using a new NIARC forecasting model

of the Province's economy. It takes the view that it is unlikely to be possible to reduce Northern Ireland's unemployment rate to single figures before 1995 and measures are advocated to increase the mobility of the labour

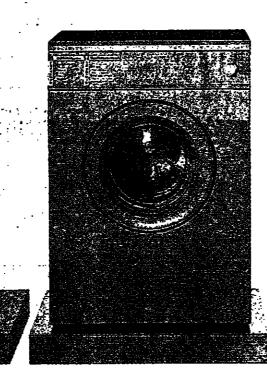
These include training mea-sures designed for external job opportunities, enhanced job information and mobility

allowances. The report argues that the policy of large scale grant aiding of private industry in Northern Ireland has resulted in only relatively modest

Over the medium term more emphasis needs to be placed on increasing the ability of the memployed to find work outside the Province. Long term solutions include a suggestion that the focus of industrial policy should be switched to emphasise improvements in competitiveness and particu-

ity of managers.
The Northern Ireland Economy - Review and Forecast to 1995 Northern Ireland Economic Research Centre, 48 University Rd, Belfast BT 7 1NJ. Price: £25

larly in the quantity and qual-



This washing machine was made with pre-painted **British Steel.** The rest will be here when they're dry.

From start to finish, it takes about four hours to make a washing machine. Two of which are spent painting the steel - and then waiting for it to dry.

This is frustrating for the manufacturer, to say the least.

Because all the time his machine is in the paintshop, someone else's is in the shop window.

To a lateral thinker, the solution is obvious: get the steelmaker to paint the steel before he delivers it.

To the steelmaker, it isn't quite that simple.

Because the painted finish now has to survive the entire manufacturing process - and still look as if it hasn't been anywhere near it.

Happily, British Steel had been through that particular hoop

We already had a pre-painted steel, developed to save time in the construction industry.

We knew it was resilient, and resistant to extremes of weather. (You'll find Colorcoat* cladding on buildings all over Europe, America, Asia and Africa.)

Could it now stand the high-speed piercing, pressing and 180 degree bending which go into making a washing machine?

With help from a leading British paint supplier, we soon had the answer. The results were spectacular.

Down-time went down. Manufacturing costs went down (by 14 per cent in some cases). And sales of Colorcoat went up and up.

Partly due to white goods. And partly due to brown goods: TV's,

*Colorcost is a Registered Trade Mark of British Steel.

videos, hi-fi units and microwaves. (Not to mention car components, office furniture, scientific equipment and satellite dishes.)

In fact, Colorcoat in all its forms has been so successful that production is currently well over 2,000 per cent up on its first year level.

That isn't really the point of the story, though.

It is our strategy to take problems out of our customers' factories, whenever we can, and solve them ourselves.

Either in our laboratories, or our steelworks (or both).

To build the answer into the steel itself. And then build new markets with the resulting product.

Colorcoat is a striking example of the principle. But it's far from being the only one.

We've developed stronger steels for lighter cars - and lower fuel consumption. Sound-deadened steels to improve working conditions for machine operators. Non-slip steel plate for safer walkways in factories and on oil-rigs.

And recyclable steel cans for the drinks industry (and the environment).

As the world steel market gets tougher, it is added-value steels like these which are strengthening our position in it.

Success lies in solving problems fast.

And, like the washing machine above, getting there tirst.

WE'RE ADDING VALUE AT BRITISH STEEL.



Jaguar sees record first quarter car sales in US

JAGUAR had record first-quarter car sales in the US - however. Jaguar executives acknowledge that the momentum was unlikely to be sustained throughout the year. Mr Michael Dale, senior vice-president of sales and marketing of Jaguar Cars Inc, said he expected sales for all of this year to improve slightly, to "over 20,000" cars, compared with 19,700 in 1989.

Support for pound

Limited intervention by the Bank of England to support the pound contributed to a \$429m underlying fall in Britain's reserves of gold and foreign

The fall was slightly greater than the market expected but caused no big surprises. It follows an underlying rise of \$114m in February and a fall of \$1.2bp in March 1989.

Water sale bill

THE Government announced yesterday that it spent £128m on last year's £5.11bn water privatisation

Although more was spent on the privatisations of British Telecom and British Gas, the Government figure excludes £62m spent by the 10 former water authorities.

Mr Jimmy burns, a Financial Times reporter, was yesterday named national newspaper industrial journalist of the year by the Industrial Society. Mr Burns, 37, won the award for his "outstanding" work as an employment reporter in

N-case lost

A couple who claimed they were forced to leave their home because of radioactive contamination from the Sella field nuclear plant lost a £150,000 High Court damages action yesterday.

Airline sales

The number of fare-paying passengers carried by European airlines rose by 9.8 per cent in February compared with the same month last year, according to the Brussels-based Association of European Airlines.

Chancellor considers EMU, Japan rates, Germany

Major sees inflation down ahead of interest rate cut

By Peter Norman, Economics Correspondent

MR JOHN MAJOR, the UK Chancellor of the Excheouer. vesterday said he believed that falling inflation in the period to mid-1991 would allow the Government to cut interest

Answering questions before the House of Commons Treasury and Civil Service Committee, Mr Major said it would "defy logic" to have interest rates at 15 per cent if retail price inflation fell to an annual 5 per cent by the end of June next year as forecast in his

He stressed, however, that interest rate cuts would have to follow inflation downwards. Although there were signs that demand was slowing it was not vet clear when it would be safe and secure" to cut rates. The Chancellor was careful to avoid detailed elaboration of the conditions that would

determine eventual full British membership of the European Monetary System. Mr Major repeated his earlier view that the conditions for entry were moving towards

being met although the condi-

tion that Britain's inflation should be "proximate" to the European Community inflation level had "certainly not been

Despite repeated questioning, he declined to specify how the Government would judge when the inflation rates were "proximate." In particular, he refused to specify which mea-sure of inflation the retail prices index, the underlying inflation rate, the gross dom tic product deflator or a mixture of all three-would be the basis for the Government's final decision.

Howwever, the Chancellor spoke approvingly of how the EMS exchange rate mechanism had successfully helped mem-ber countries to combat infla-

He was confident that West Germany would cope with the problems of German monetary union. It was not clear that there would be any rise in German interest rates, he said. When asked about the danger of higher Japanese rates, he noted that an increase in Japan's official interest rate earlier this year had no effect

on sterling.

The Chancellor's praise for the EMS did not extend to the idea of European Monetary Union. Britain was still pressing its idea of competing mone-tary policies and retained its reservations about the Delors' plan for a common European currency and central bank, he

Mr Major also appeared cool towards the idea of an indepen-dent Bank of England. The his-tory of the US Federal Reserve System in the 1970s showed independence did not guarantee success against inflation. • The Government yesterday announced that it was to

reduce the new community charge fixed by 20 local authorities, cutting some individual bills by nearly £100, and lead-ing to lower payments for more

than 4m people.

The decision, which ministers hope will limit the political damage arising from the introduction of the new tax which replaces property-based rates, excluded any Conserva-

Astra in defence fraud inquiry

ASTRA HOLDINGS, the munitions and fireworks maker, yesterday confirmed that Ministry of Defence police were investigating transactions involving Mr Christopher Gumbley, the group's former

managing director.

According to Astra's chairman, Mr Roy Barber, the MoD's fraud squad, led by Detective Inspector Branagh, were "ploughing through docu-ments" at the group's offices in Canterbury, which is where Mr Gumbley was based. The office has now been closed.

Astra's share price closed yesterday at 17p, a tenth of last year's high, after shedding 3p

during the day. The MoD police investigation follows Mr Gumbley's arrest on March 13 "in connection with contractual irregularities." Mr Dennis Stowe, a civil servant at the Directory of Light Weapons, was arrested for the same reason on the same day. Neither man was charged and both were released on bail.

Mr Gumbley resigned at about the time of his arrest. No compensation was asked for, according to Mr Barber, who chairman in early March.

The MoD investigation was not tied to a specific contract, he said. It concerned "various transactions involving Mr Gumbley and a number of other matters and events" at

the Canterbury office. Mr Barber said the office would have been shut anyway as part of a cost-cutting exer-cise. Eight people have been made redundant and three transferred.

The latest bad news, which includes the announcement of 250 redundancies at the group's Grantham factory, follows a

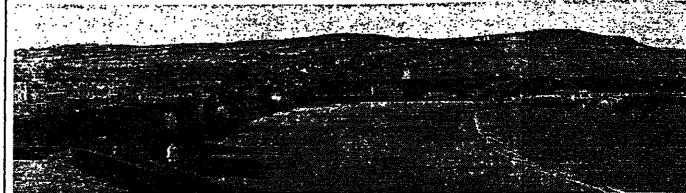
warning of substantial losses for the year just ended and the departure from the board of all the executive directors who have led the company since its

1986 listing. Astra has vetoed compensation payments totalling £500,000 to Mr Gerald James, former chairman, and another

director Mr John Anderson. The group has also hired Coopers & Lybrand Deloitte, the accountants, to look into the conduct of the business

before March this year. One of the factors in the group's financial difficulties has been the discovery of up to £12m losses for 1989 at PRB, a Belgian company bought in September. Although it had made losses of that order in 1988, the rights issue document that preceded the deal implied it would be back in profit last

SAVINGS AND INVESTMENT BANK FAILURE



Court with a view judges verdict in seaside special

Sue Stuart on the bizarre setting of a Manx trial

ACH morning, a gaggle of Britain's leading bar-risters and QCs enter a Victorian seafront hotel in the tiny village of Port Erin on the Isle of Man. Behind the hotel's peeling stucco facade a major fraud trial is going on. It is a

bizarre setting.

The Savings and Investment
Bank trial has been billed as a major event for months. It has been anxiously awaited by defendants, prosecution, the bank's creditors and the pub-

When the bank crashed in June 1982 it left £42m debts and more than 3,000 creditors, many of whom were small investors who lost their life savings.

The venue for probably the biggest trial in Manx legal his-tory has none of the constitutional pomp normally associated with such an event. The Ocean Castle Hotel in

Port Erin has breathtaking views around the bay into the Irish Sea and surrounding Inside, flocked wallpaper and formica-topped tables create an

atmosphere rather different from the wood-panelled courts on the mainland where most of these lawyers are more usually to be found. There is no outward hint of

the proceedings apart from a notice in the window proclaiming it a High Court.

A Manx flag at first flew from a portable flagpole by the front door, but it blew down on ture brought in from the main-

since.
Solicitors and clerks carrying heaps of files daily negotiate the revolving door into the hotel's reception area, where solicitors, barristers, defendants, police, press, court offi-cials and members of the public mingle, admire the view computerised drinks machine. There could not be another court house in the world with such a marvellous view
- across the sea towards
Northern Ireland more than 40

miles away - one QC The hotel has been closed for two years because of lack of trade, and the Manx authorities have leased the building for the trial, which could last

for up to nine months if it goes The lawyers each have separate offices in the hotel's bedrooms along narrow passages on the first floor. Both prosecu-tion lawyers and those for the eight defendants have to be

accommodated. Beds have been removed and ancient desks put in their place. The makeshift offices are packed with files, fax machines and kettles. Ensuite bathrooms make up for the ss than grand condition

The courtroom itself is laid out with rows of court furni-

The lawyers are staying in the first day and has not flown hotels or rented houses scat-tered around the south of the

island. Some walk to the court house, some drive. One QC cycles in from a neighbouring village each day equipped with woolly hat and hicycle clips. Local restaurants are enjoying the business. One restaurateur has put in special orders of wine, some costing

legal interlopers. Mr Thomas Field-Fisher, QC, the acting Deemster (judge), brings his pet dog Sam to the

around £120 a bottle, for the

court house every day. Sam normally sits in the judge's room, but found his way in to the courtroom on one occasion and disrupted proceedings with obvious plea-

In the unique informality of this setting, the lawyers press on as though quite at home. The forcefulness of Mr Stephen Solley, the clarity of Mr David Poole, and the delight of listening to Mr Rodney Klevan are some of the exhaustingly stimulating experiences for island-ers used to the more bland submissions of the Manx courts.

As the day approaches when the Judge will rule whether or not there will be a trial most are savouring the extraordinary surroundings within which their everyday business goes on.

Police 'not involved' in SIB inquiry

IF POLICE had taken part in the inspectors' inquiry into the collapse of the Savings and Investment Bank, the inquiry would have foundered, which could not be in the public interest, a Manx court was told vesterdav.

Prosecution counsel are replying to the application by defence counsel to have the trial stopped of eight former directors, officials and agents of the bank. The defendants face 37 charges arising from the collapse of Savings and Investment Bank on the Isla of Man in 1982, with £42m debt and over 8,000 creditors.

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Mr Michael Corkery, QC, for the Crown, answered criticism from defence counsel regarding the manner of the inquiry and the claim that information was passed freely between inspec-tors, liquidators and later the

He said when looking at the system adopted in 1982 on the isle of Man "one has to consider the investigative prob-

The police in 1982 on the island would have been completely out of their depth in the Savings and Investment Bank inquiry," said Mr Corkery. He told the court that the island then had limited police resources and did not have a fraud squad until 1966, in spite of constant pleading for one by the Chief Constable over the

Mr Corkery continues today.

On March 16th SAS landed in the heart of Amsterdam.

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FT LAW REPORTS

Wife loses family home to bank

LLOYD'S BANK PLC V ROSSET AND ANOTHER House of Lords (Lord Bridge of .. Harwich, Lord Griffiths, Lord Ackner, Lord Oliver of Aylmerton and Lord Jauncey of Tullichettle): March 29 1990

ESDAY APRILLIP

A WIFE cannot resist a bank's claim for possession of her husband's house by asserting the has a beneficial interest. ranking in priority to the ranking in priority to the bank's registered charge, if she falls to show that prior to purchase her husband agreed the property should be jointly owned, or that by her conduct she contributed to its acquisi-tion, indicating a common intention that the husband should hold it for their joint-benefit.

The House of Lords so held when allowing an appeal by Lloyd's Bank ple from a Court of Appeal decision that Mrs Diana Rosset had a beneficial interest in her husband's property taking priority ever the bank's registered charge and entitling her to possession. entitling her to possession.

LORD BRIDGE said that Mr and Mrs Rosset were married in 1972 and had two children They lived in an extension to Mrs Rosset's parents' home.
Mr Rosset became entitled to

a substantial sum of money under a Swiss trust fund, In 1982 he and Mrs Rosset looked for a new home. Mrs Rosset found Vincent Farmhouse in Thanet. Mr Rosset offered 257,500 and it was accepted. On October 25 1982 Mr Ros-

set opened an account at the bank's Broadstairs branch. On November 2 he received £70,200 from Switzerland. He paid 259,200 into his bank account. On November 23 contracts for purchase of the property were exchanged. On December 14 Mr Rosset asked the bank manager to allow him to overdraw 515,000 to meet reposes. draw £15,000 to meet renova-tion costs. He told the manager the property was to acquired in

his sole name. The manager agreed to the overdraft and Mr Rosset signed the bank's form of charge. It was dated on completion of the purchase on December 17, and registered on February 7 1983. Mrs Rosset knew nothing of the charge to the bank or the

Mr and Mrs Rogaet were let into possession by the vandors before exchange of contracts.

Their builder began work on between her and her husband November 7. They moved in on in conversations before

extend further credit Most of the finds had been spent on renovations. The purchase price and the cost of the works were paid by Mr Rosset alone. Mrs Rosset made no financial contribution.

in July 1984 the bank insti-tuted possession proceedings. By that time Mr and Mrs Ros-set had parted Mr Rosset, who was no longer residing in the property, did not resist the claim.

claim.

Mrs Rosset alleged in defence that since the date her husband contracted to buy the property, she had been entitled to a beneficial interest under a to a beneficial interest under a constructive trust. She said it qualified as an overriding interest under section 70(1)(g) of the Land Registration Act 1925, because she was in actual occupation on December 17 1982 and February 7 1983, whichever was the relevant date for determining its existence.

date for determining its existence.

The trial judge found that Mrs. Rosset was entitled as against her husband to a beneficial interest in the property. He held that the property of a legal charge took subject to overriding interests subsisting at date of creation of the charge. He found Mrs. Rosset was not in actual occupation on Decamber 17 and concluded that her equitable interest was not protected as an overriding interest by section 70(1)(g). He gave judgment for possession in favour of the bank. Mrs. Rosset appealed.

Rosset appealed.

The Court of Appeal affirmed the decision that the relevant date to show actual occupation to establish a prevaling overriding interest was December 17, but differed on the facts as to whether Man the facts as to whether Mrs Rosset was in actual occupa-tion on that date. It held by majority that she was.

The pank now appealed.

The relevant date to ascer-tain whether an interest was

protected by actual occupation was when the estate was transferred, not when it was registered (see Abbey National v Com, FT April 3 1990.

The bank challenged the finding that Mrs Rosset had, by completion date, acquired a beneficial interest in the prop-

Mrs Rosset's case was that it nial home s had been expressly agreed occupation.

By that time Mr Rosset's erry was to be jointly owned, and that in reliance owned, in conversations before and that in reliance on the agreement she had made a sig-nificant contribution to the acquisition by undertaking some of the renovation work.
She said the work was suffi-

cient to give rise to a construc-tive trust in her favour. There was a conflict of evidence between Mr and Mrs

Rosset on that issue. To sustain the claim it was necessary to show that Mr Ros-set intended to make an immediste gift to his wife of half the

walte of the property.

What made it difficult was that Mr Rosset's uncle, who was trustee of the Swiss inheri-tance, would not release funds for purchase of the property except on terms that it was to be acquired in Mr Rosset's sole

It would have required very cogent evidence to establish that the Rossets' common intention was to defeat the Swiss trustee's restriction by acquiring the property in Mr Rosset's name alone and treating it as beneficially owned

jointly.

The judge rejected Mrs Rosset's case on that point. He said that in the period from Angust 1982 to November 23 when contracts were exchanged the Rossets did not decide whether Mrs Rosset should have any interest in the

property.

Having rejected the contention that there had been a concluded agreement or arrange-ment, the judge concentrated on Mrs Rosset's activities in connection with the renovation. He was satisfied that prior to December 17 there was a common intention between that she should have a beneficiel interest.

He said some of her work fell into the category of work on which she could not reason-ably have been expected to embark unless she was to have an interest in the house, "namely the ... special skills of painting and decorating, and her work in ordering and deliv-

ering materials . . . "
By itself such activity could not possibly justify an infer-ence of common intention that Mrs Rosset should have a bene-ficial interest under a constructive trust. Mrs Rosset was extremely

anxious that the new matrimo-nial home should be ready for

It was the most natural thing in the world for any wife to spend all the time she could, and employ any skills she had in accelerating progress of the work, irrespective of any expectation she might have of enjoying a beneficial interest in the property.

The monetary value of her work must have been so trifling as to be almost de min-

The judge's finding that Mr Rosset held the property as constructive trustee for himself and his wife could not be supported. It was on that ground that the appeal would be allowed

In resolving a dispute between former partners as to beneficial interest in the home the first question for the court must always be whether, inde-pendently of inference drawn from conduct, there had been prior to acquisition, or exceptionally at some later date, an agreement, arrangement or understanding that the prop-erty was to be shared benefi-

cially.

The finding of an agreement or arrangement to share in that sense could only be based on evidence of express discussions between the partners, however imperfectly remem-bered and however imprecise.

Once a finding to that effect was made it would only be necessary for the partner asserting a claim to beneficial interest to show that he had acted to his detriment or significantly altered his position in reliance on the agreement, in order to give rise to a constructive trust or a proprietary estoppel. In sharp contrast with that

situation was the very differ-ent one where there was no evidence to support a finding of agreement or arrangement to share, and where the court must rely entirely on conduct to infer a common intention to share beneficially and to give rise to a constructive trust.

In that situation direct contributions to the purchase price by the partner who was not the legal owner, whether initially or by mortgage instal-ments, would readily justify the inference necessary to the creation of a constructive trust. On the authorities it was extremely doubtful whether anything less would do. The appeal was allowed. Their Lordships agreed.

Rachel Davies

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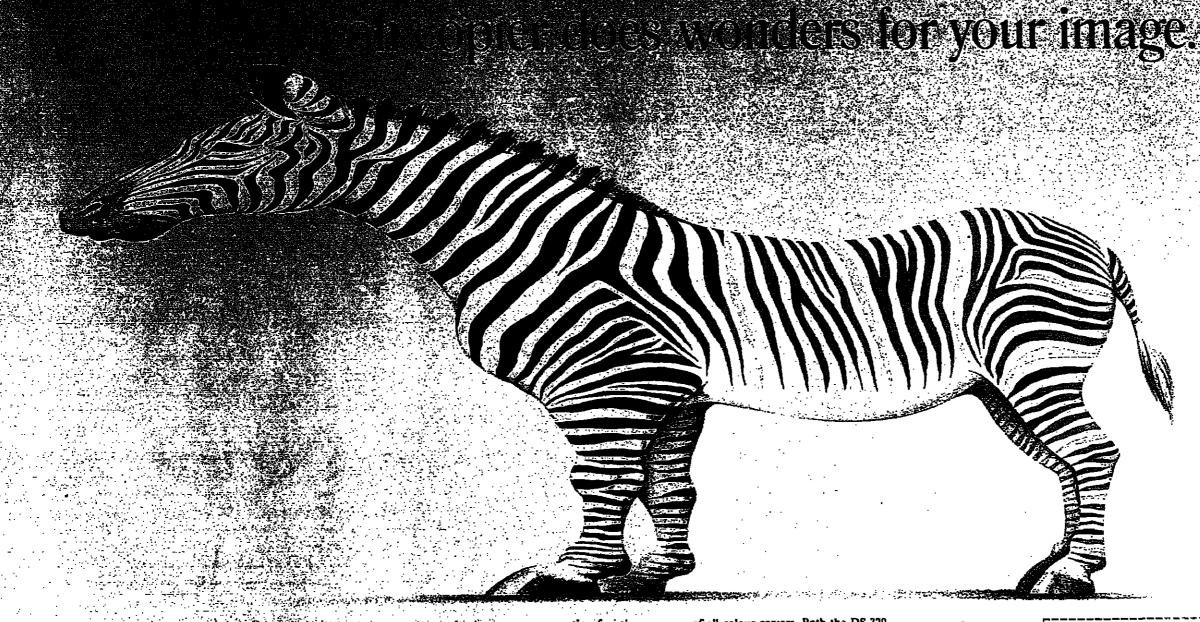
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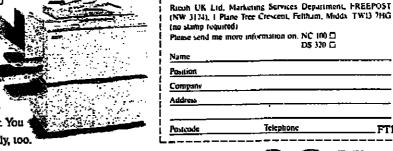
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MANAGEMENT

f you want to compete for a big contract, the last place you would think to look is the Offi-cial Journal of the European Communities. Buried in a supplement to that dry publication are invitations to tender for major public works and supplies contracts — but nobody takes much notice, and quite rightly. It is a fact that big buyers buy national; if you are a Danish construc-tion company it is a waste of time to put in a bid, say, for a Portuguese

But with new rules being introduced across the Community, the Official Journal is about to get an eager new readership. By January 1 1993 it will be publishing details of about 50,000 big contracts a year, ranging from school dinners to acoustic design, to telephone systems to power stations. Not only will the scope have been extended but the pro-cedures for both parties to a contract will have changed, with a view to making the procurement market in Europe a little more open.

Until recently it was only public bodies that were subject to EC procurement community rules, and four of the most important sectors - telecommunications, transport, energy

and water, were excluded. Between now and January 1 1993 all that will be changed. Those sectors are being brought within the rules, as are services - like consultancy and perhaps other professional services such as accountancy. Moreover, the scope of the new rules is to be much broader, applying not only to public sector buyers, but extended to all monopoly or quasi public buyers.

The big buyers are screaming mur-der. BP recently claimed that the costs of abiding by the rules would add some 2 per cent to its total pur-chasing bill. Others have complained that the bidding timetable is so inflexible that it will impose large costs on their business, and that the need to keep documentary evidence of past purchasing decisions will be inconve-nient, expensive and unnecessary.

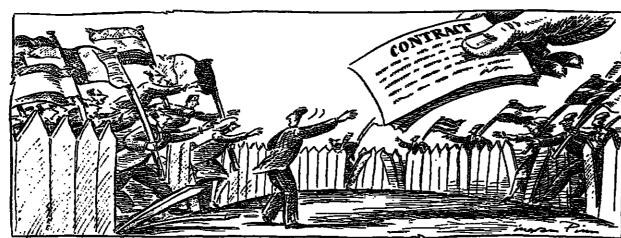
When do the new rules come into force? There will be half a dozen different directives on public procurement, each with their different deadlines. The public works and supplies directives will take effect this year, with directives on the excluded sectors (telecoms, energy, water and transport) and on services taking effect by the beginning of 1993. Sepa-rate directives on legal enforce-ment will be introduced from the middle of next year.

What sort of companies will be affected? The rules will apply to all public buyers: local authorities, hospitals etc. The so-called "excluded sectors" directive will also apply to private monopolies and to private companies in which a government exercises control Large

Procurement in the EC

Market beginning to open up on bigger contracts

Lucy Kellaway examines the implications of changes in the rules



They also protest that rules will restrict their ilexibility in the choice of contract, by permitting only a finite number of reasons for prefer-ring one contract to another. This, so the objection goes, will lead to worse purchasing decisions.

Meanwhile the potential bidders have complained that the timetables laid down by the commission are not long enough, and that if they are to be successful in bidding for a big con-tract they need more than the minimum notice of six weeks or so. The commission has responded

fairly ruthlessly to the buyers' complaints. "We have had one sector after another sidle up to us saying that they quite understand and support everything that we are doing, but that they are an exception as they are

already quite open," said one unimpressed official.

The commission argues that anyone who maintains that the procedures are expensive and bureaucratic simply has not read them. "The only cost is that of placing an ad in the Official Journal, and we pay for that. And it is not true that the rules are bureaucratic, most big companies have similar procedures anyway," he said.

The new rules are designed to make tendering processes more transparent and more fair. The timetables have been extended, contracting bodies have to publish more information both before and after awarding the contract. Moreover, they can use only objective criteria in deciding which bid to accept, and must let bidders know how they will be judged.

Part of the struggle is to get every-one informed of the new measures. The commission is doing its bit with a

series of guidebooks for both buyers and suppliers.

The interpational conference organ-

isations have already spotted a great new market for their services, and public procurement conferences are already so commonplace that the commission has a skeleton standard speech for its overworked procure-

speech for its overworked procure-ment experts to give talks.

Of more practical significance to the hidder is TED (Tenders Economic Daily), an electronic service that gives easy access to everything published in the OJ. At the moment subscriptions are running at a miserable 1,000 or so, a reflection of how lightly the existing rules on procurement are taken. However, one fairly certain effect of the new rules is that TED subscriptions will take off over the next few years. The commission expects that before long every potentially interested bidder across Europe will be plugged either directly into TED, or indirectly

to a national body that subscribes to the service and then packages it more conveniently to the needs of individual companies.

Another likely effect of the rules, at least at first, is a flurry of European joint ventures. At present nearly all the cross-border bidding that goes on is through joint venture companies, with big foreign companies choosing

domestic partners in order to give them a better chance. This is not likely to change, even when the rules do become more open. Local firms can not only help in pro viding notepaper with a friendly domestic address, but in contributing all kinds of practical help and local

Despite all these grand efforts and new procedures, success is far from guaranteed. "If a firm is determined to buy British we can't stop them, says one of the commission's procure-ment experts. "We are not trying to challenge a company's comme judgment - what we are trying to do is make sure that bidders everywhere in Europe get a fair crack of the

> How can aggrieved bidders seek redress? Compliance rules for the excluded sectors have yet to be agreed, but for the other sectors, wronged bidders should complain without delay to the commission. If the com-mission finds the complaint substantiated, it can take the matter up with the member states, if necessary taking it to the European court. The company can also sue the purchaser in the national courts. By next year all member states will have amended their laws so that aggrieved parties have adequate means of redress. The courts can order contracts being investigated to be suspended, they can reverse contracts taken unlawfully, and can order damages to be

Trade with the Eastern bloc

How to avoid the dangers

Peter Montagnon on technology transfer

ne of the most daunting problems for any company wishing to do business in the East bloc these days is the region's lack of hard currency. Simply export-ing products for cash is not normally a viable option. Many companies are thus driven to consider the sale of

technology as an alternative method of entering the market. Yet, according to a private survey by management consultants Arthur Little, technology transfer is fraught with dangers, wherever in the world it is carried out. Unless companies are very careful about

how they approach the issue, it can easily backfire.
On the surface the sale of technology makes sense since it offers a low cost way into a marketplace with a large potential for growth. The East bloc importer does not have to part with too much hard cur-rency while the Western firm acquires a local partner and a

toehold in a new market.
"However," says Chris Floyd
of Arthur Little, who carried out the work, "you don't sell technology just for the money. It's not worth it by and large.

The risks are too great."

Among these risks are that the company concerned will end up helping its competition. Management resources which ought to be devoted to its core business may be diverted to handle the sale of technology. Or the purchaser may abuse the technology, using it to produce shoddy goods that damage the reputation of its original owner.

For this reason, companies need to consider the strategic benefits of technology transfer very carefully before they enter into any transactions, Floyd says. Most, but by no means all, of the multinational companies covered — anony-mously — in the study take all decisions regarding technology transfer to the main board.

Simple consultancy services can be offered as a means of revenue generation, the study suggests, but the sale of pacing and key technologies is another matter. These are too valuable to be sold simply for money and should be used only

as strategic levers to provide entries to joint ventures. Because such technologies confer a significant competitive advantage on those that acquire them, the supplier should normally take an equity stake in the new venture to secure control over the future

use of the technology.

Above all, the supplier cer-Above and the supplies that the strategic reason for selling the technology. The type of technology he is prepared to offer should match this objective.

Base technologies may not, for example, give sufficient strategic leverage to prise open a new market. The sale of product technology to countries with inadequate patent protection may carry too much downside risk because of the likelihood of imitation. Process technology, which the pur-chaser finds harder to copy, may be a better bet.

No competitive threat

Floyd cites the establishment of aluminium smelting facilities in Venezuela as one example of beneficial technol-ogy transfer. Because of its low energy costs, Venezuela is a natural location for this activity and there is no competitive threat to the companies concerned since they can buy back the product and still make a profit through their downstream processing and distribu-

tion activities. Sometimes a company might decide to sell technology in one product area to help the purchasing country raise foreign exchange to buy products from another of its divisions. Such a decision requires a careful bal-ancing of the overall interests of the supplying company, however, and cannot be made without first establishing what

its primary objective really is.
Of little commercial sense would be the theoretical sale by British Coal of key mining technology to Poland. Since Poland could almost certainly only pay with supplies of coal, British Coal would end up competing against itself and undermining its own market.

Bids and rules

and medium-sized European companies in nearly all sectors will be affected as potential bidders. However, bidders with less than 50 per cent commu-nity content may be ignored; their bids will be rejected if they are less than 3 per cent cheaper than the best Euro-pean bid. How big must the contracts

be? Over ecu 5bn for works contracts, and ecu 200,000 for most supplies, except for water transport and energy, where the threshold is ecu 400,000, and telecoms where it is ecu How will the buyer advertise?

that will exclude bidders on

the basis of nationality. It must be clear how the successful

It must take out an advertise-ment of not more than 650 words in the Official Journal giving a broad description of the contract, and other basic information such as its address, and closing date for tenders. It must say whether the tender is to be open (in which case anyone can apply) or whether it is to be restricted (by invitation only). If it is restricted, the company must state how it plans to select its applicants. It must use such objective criteria as financial standing, technical merits, etc.

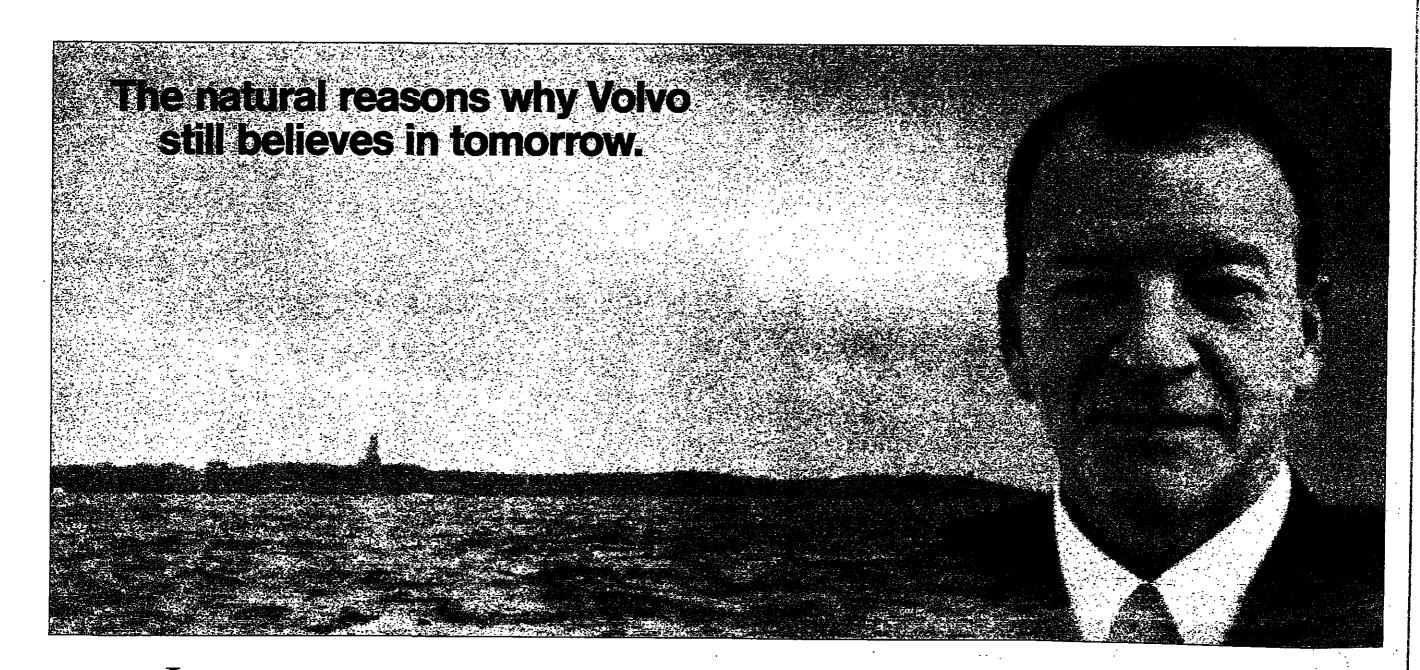
In restricted tenders at least The detailed specifications iven to bidders must use uropean standards, and must make no mention of national standards, or anything else

bidder is to be chosen. How much notice should bidders be given? If the buyer is using an open tender, it must give at least 52 days' notice, unless it has already put in an advertisement giving a broad description of all its purchasing needs for the year ahead, in which case the limit is 37 days. In special cases the time can be reduced to 15 days.

five weeks must be given for companies to apply to bid, and then a deadline must be agreed jointly with all candidates for the closing date for tenders. How will the best bid be cho-sen? The buyer can either

choose the cheapest, or the "most economically advantageous". This can consist of all sorts of things — including price, design, delivery date, running costs, etc, but if the bidder chooses this route, it must make it clear to the bidges in advance which things it ders in advance which things it regards as most important. Award of contract. This must be advertised in the OJ giving the name and address of bid-der, the number of tenders received. More detailed information containing the price the bidder tendered must be submitted to the commission

in confidence. Afterwards... The bidder must keep a record of the bids and of the basis for reaching the decision for four years, so as to be able to respond if challenged.



In the mid-1930s the co-founder of Volvo, Assar Gabrielsson, wrote a manual for his salesmen.

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and must remain ... safety."

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t is a commonly heard complaint that the Japa-nese are good at copying things but are laggards when it comes to carrying out basic scientific research. It is a view subscribed to even by the Japanese themselves.

But now Japan's academics, industrialists and politicians intend to redress the balance. With the sort of enormous master plan and vast upfront investment that only the Japanese can muster these days, they are building a city on the borders of three of the country's largest cities - Osaka, Kyoto and Nara. The plan is to create a scientific centre in the hills of the Kansai region of Japan where scientific breakthroughs of world significance

The initial plan, enshrined in the Construction Promotion Act of June 1987, should be complete between the years 2005 and 2010. By then, Kansai Science City will have cost Y4,000bn (£15bn) for the civil engineering and basic con-struction work alone. It should house 380,000 people and have all the attributes of a normal city - houses, schools and entertainment centres - as

well as research laboratories. And, as the organisers point out, that is just the initial plan. The site for the city - on the remnants of the Heijo Palace is one of the oldest cultural centres in Japan. Shozo Ogawa, planning manager for the Kansai Research Institute, eager to exploit this tradition

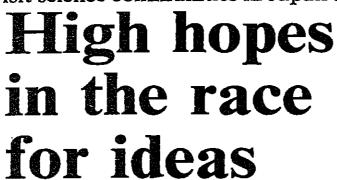
art, science and technology together," he says.

This sort of expansive approach is easy to decry. So, too, is the organisers' plan to invite the world's Nobel prize winning scientists and first grade scholars to work there. There is little doubt that in terms of construction work the

terms of construction work the Japanese will achieve what they set out to do. Like Tsu-kuba, the technology city built 36 miles north of Tokyo, the plan has national government backing and money has been earmarked in the national, regional and local government coffers - as well as commercial companies. Construction of the roads and rail links, as well as housing and laboratories, are well under way.

More important is whether,

installed in their hallowed surroundings, the researchers will deliver the lead in basic science that is intended. One of the first tests will come with the ion engineering centre, which will investigate the way these charged atoms behave when in a coating on a semiconductor chip or on ceramic.



has already started functioning. Last month the staff held an ion engineering seminar in Osaka, looking at develop-ments in the field. One speaker there was Michael Current, senior scientist at Applied Materials, the Californian semiconductor production spe-cialists. He believes the organ-isers of the centre have "got the spirit just about right"

with a very open attitude to developments there. Current says that one of the most exciting aspects of the project is the liaison between universities and industry. And he has few qualms about the ultimate success of the venture. "It's intended to be a In July the centre will move really vibrant place, and I'm into its newly completed building in the science city, but it says Current. "I really don't intended to carry out basic

think they will mess it up."

The initial spark for the ion project came from Japan's Ministry for International Trade and Industry (MITI). Because the equipment needed to set up an ion engineering centre is prohibitively expensive for all but the largest companies, MITI proposed to set up the facilities and then lease them back to companies that wanted to use them.

Sixty-five companies have got together to take advantage of that proposal. They include the big names in Japanese technology - Hitachi, Mat-sushita Electric, Toshiba and Sharp - as well as whole raft of steel, heavy industry and



Old and new in Osaka, one of three cities bordering the park

research, Current believes it will help companies, in particu-lar smaller companies, to develop their own techniques.
"It will mean that you don't have to be a Hitachi or a Mitnave to be a finacin or a bit-subishi to get access to first class research and process development," he says. "What will be interesting is to see whether the smaller companies can get a big leg up by going in, developing and stabilising a process and then going out and buying the equipment they need to produce it themselves."

Although one of the most

neering centre is not the first to swing into action. The advanced telecommunications research institute laboratory is just one centre which has already found a home in Kan-sai's science city. The biggest shareholder in that project — with start-up costs of Y20 bn, and up to Y80 bn working capital over the next 10 years - is the telephone company Nippon Telegraph and Telephone Cor-MITI has also announced

plans to establish a research institute in the city to study

main will be on using biotech-nology to try and solve envi-ronmental problems such as global warning and the greenhouse effect. In particular, they will be trying to isolate and reproduce those chemical reac-

tions that occur naturally.

The example given by Takao Sakamoto, manager of the project planning department of the Kansai Economic Federation, is the humble glow-worm. It produces light without producing heat, he argues. By copying the process, industry could do

Other plans for the city include the government-spon-sored Advanced Institute of Science and Technology, a sec-ond Diet (national government) library and a privately-spon-sored International Institute for Advanced Studies, as well as research facilities for individual Japanese companies.

Unlike the Tsukuba technology city, the organisers say the emphasis in Kansai will be on basic science, rather than tech-nological applications. In addition, all the centres will be set up from scratch — they will not be moved from universities or commercial laboratories elsewhere in Japan.

But, as with Tsukuba, the organisers are hoping that overseas companies, as well as Japanese ones, will participate in the new city. In Tsukuba, for example, two international

pharmaceutical companies, imperial Chemical Industries (ICI) of the UK and Upjohn Laboratories of the US, have invested heavily in research facilities. And last November Texas Instruments also announced its intentions to build a research and develop-ment centre in Tsukuba. The Kansai planners are pin-

ning their hopes on a number of construction projects, such as the new international air-port in Osaka bay, as conduits to encourage the influx of overseas companies. One West German pharmaceuticals manufacturer is already discussing the possibility of setting up its lat-est research laboratory in Kansai, says Sakamoto. One step taken to encourage

foreign participation has been to elicit papers for a scientific forum to be held in Japan this summer. The organisers printed an open invitation in the American magazine New sweek in January, cailing for applicants to "send a letter to the 21st century" and come up with ideas to make the next century "a more peaceful,

richer experience for us all".

The only qualification needed to be selected is a good idea, say the organisers. More than 300 good ideas were received by the March

DB

Sophia Antipolis, behind France's Cote d'Azur, is a showcase for France telecommunications. Twenty years ago the area was covered with Corsican pine. Today the town employs around 10,000 and houses 5,000

people.
Forty per cent of employees are classed as executives. They work for domestic and international companies which have been attracted by the area's technical and social

The town - its exotic name derived from Sophia, the wife of the Parisian-based engineer who had the original idea, and Anti-polis, the Greek for nearby Antibes was planned originally as France's answer to Silicon Valley. But the most important constituent of the formula which gave birth to the Californian phenomenon – the academic institutions - was not

What the French had was an abundance of land in Europe's sun belt, and the determination of regional and local authorities to find solid alternative employment to tourism. With support from central government secured in the early 1970s the stage was set for regional development and high technology policies to be put into effect jointly. It was a formidable

combination.

The south of France was not wholly new territory for computer technology. IBM and Texas Instruments, for instance, had already located some European research in the area. The Sophia Antipolis authorities wanted to build on this research and development, not manufacture (although it has taken some of the latter). Ten years ago, Digital arrived. It was attracted by the good communications in the area, the ease of getting executives to go there, and to take advantage of the telecommunications facilities. Its initial decision, and later expansion, provided a big boost to the high-tech concept of Sophia

Antipolis.
Digital's first centre in the science park was set up to complement its existing facility in Basingstoke, England, which diagnoses via a telephone line system malfunctions in Digital computer

To this, Digital added remote hardware monitoring, and three years ago it set up a group of marketing experts and engineers in a telecommunications centre. Recently, Digital announced that it would be putting its worldwide telecommunications business development group into Sophia Anti-polis. Edoardo Berera, telecommunications consultant at Digital's European Technical Centre, explains that it was "a conscious decision" in the light of the grow-

Digital has worked closely with France Télécom in developing and testing advanced telecommunications services. Its need to connect the scattered buildings was incor-porated into the fibre optic local area network which dates back several years in Sophia Antipolis. The network has since been expanded to other companies.

ing market in Europe for telecom-

munications services and the race

by manufacturers to develop the

The newest and most exciting telecommunications innovation, however, concerns Numeris, the French version of the Integrated Services Digital Network (ISDN). France has a headstart on other providers, and the first applications for users are beginning to appear. The advantage of the system is that it combines pictures, data and voice traffic over the public telephone

The rush to move in on a French creation

A Digital computer will act as a switchboard in an application of ISDN with the French Riviera Tourist authorities. Information, hotal, car hire, and travel reservations will be available in one 24-hour a day service, to be launched officially in May. It is expected to be of particular interest to the growing conference business on the Cote d'Azur. Initially available in

English and French, other lan-guages will be added.

Air France put its reservations centre in Sophia Antipolis. The air-line is also represented through Amadeus, the international airline

booking and information systems group which opened its develop-ment centre in Sophia Antipolis

nearly two years ago. Iberia, Lufthansa, and SAS are in a consortium with Air France in what is an increasingly cut and thrust business between competitors in the US and Europe. ISDN will provide high speed lines for the transfer of data and voice from workstations to the main computer in Munich

American companies are well represented in Sophia Antipolis.
Rockwell put its first research centre outside the US in the park two
years ago, as part of a deliberate plan to recruit Europeans and generally to add a European dimension to its American culture. Dow Chemical and Dow Corning have located

Health care laboratories, includ-ing Wellcome, constitute another wing of the research-based economy. Two high schools in the town add to the youthful, international flavour. Management education is another pursuit in the process of development. Sophia Antipolis is well endowed

with research bodies. They include the national institute on patents research, and the European Tele-communications Research Institute, set up to develop European telecommunications standards. The Alpes Maritimes regional council has also set up the International Centre for Advanced Communication to research remote teaching, homeworking, etc. France Telécom is setting up a research in corporate communication, directed at

corporate networking.

Despite the undoubted success of Sophia Antipolis in attracting leading companies — French and international — to the area, it cannot afford to be complacent. "The struggle is for the big companies. The little companies come by them-selves. They revolve around the bigcompany which manages Sophia Antipolis (the company is owned 51

per cent by the regional council and 49 per cent by the chamber of

commerce). Other cities in France, like Toulouse, Grenoble, Nancy, have science parks. Competition from other European countries for US and Jap-anese investment is intense. Japan is represented in Sophia Antipolis only in a joint venture.

The problem of international companies in regional locations that they pull up and out when rationalisation descends — is always present. Sophia Antipolis must also work hard at maturing. It is approaching small town size but lacks the amenities which go with day-to-day working in an area. The ratio of landscape to develop-

ment land is generous in a bid to conserve the generally attractive environment. But that means expanding the park's boundaries to bring in cheap land for new activi-ties. A neighbouring landowner, approached by the authorities to sell land, replied that he wants to set up his own science park, possi-bly with Japanese partners. The difficulty with good ideas is the ease with which they can be copied.

- 4.42

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of their father's worst night-

mare. Theirs is a different real-

ity to that of their parents but it is not necessarily going to be

a better one. Torn between two

value systems, Annetta ends

the play by pledging her unborn baby to her father who

sits paralysed in a wheelchair.

struck down by the shock of

Designer Clary Salandy sets

the play in neighbouring apart-ments of drab respectability overshadowed by a huge, sym-

bolic bird which looks half way

between an American eagle

and an African vulture. The production could do with heed-

ing this minatory note a little

more, although it boasts some

nice performances, particularly

Sylvester Williams as Annet-

Claire Armitstead

ta's carefree beau.

her desertion.

Never mind the method, establish the truth

here are few countries in the world where there is more lib-erty for the individual. greater freedom of expression, a more effective democratic process or a better chance of a fair trial, than in England. Even if there are countries which can provide better examples individually – more liberty in Holland perhaps, greater freedom of expression in Germany, a more effective democratic process in Sweden, a better chance of a fair trial (arguably) in the US - none of those countries, and nowhere else in the world that I have heard about, can point to an unbroken tradition in such matters which is anything like as strong or as ancient as England's.

It is precisely because we are brought up to believe in the importance of that long tradition that it is so shaming today to listen to the reactions of Government spokesmen, judges, police chiefs, and others when journalists use television to cast doubt upon the justice of certain convictions. Judging by the reactions from these members of the Establishment (yes, of course it still-exists) you would have to conclude that they believe it is more important for

judges and policemen to avoid losing face than for justice to prevail.

Present them with detailed arguments which, in any reasonable and unbiased mind, raise doubts about the case, and they will talk about anything rather than justice: the morals of jour-nalists, the style of the programme, the supposed politics of the programme makers. It has become standard prac-tice now for politicians and the judiciary to lay down a barrage of bluster each time such a programme is screened. Tonight BBC1 will show another of its Rough Justice pro-grammes, a series which has become very occasional indeed following vitri-olic attacks upon it by judges and law-

Today's programme concerns a case of rape which allegedly took place in the office of a London minicab firm. Having watched a preview it seems to me that the least any fair minded viewer would say is that, given the facts brought together by producers Steve Haywood and Bill Eagles and presented by David Jessel, there must now be some doubt about the rightness of convicting within the definers. of convicting minicab driver Sammy Davis. Yet it will be surprising it, tomorrow, there is not the usual obscurantist chorus howling about the sins of journalism rather than a possible miscarriage of justice.

Often the chorus leader is the Prime Minister herself. After last week's programme Who Bombed Birmingham? about the six men who have been locked up for 16 years for the IRA killings in 1974, she declared in the House of Commons: "A television programme alters nothing. We do not have trial by

a capacity andience. Brief, but of an

expressive density which often approached critical mass, it was

devoted to songs on Heine poems: six from the Schubert Schwarengesung col-lection, and Schumann's Dichterliebe

lection, and Schumann's Dicheritede cycle. As always, Höll was an acutely attentive partner, but ready too to match the baritone's forceful thunder in a song like "Der Atlas" or "Der Doppelgänger."

Fischer-Dieskau was on particularly

commanding form, from cavernous bass declamations in "Der Atlas" and

"Im Rhein, im heligen Strome" to his version of light, youthfur times for the first songs of Dichterliebe. Grey and very straight-backed, he compelled one's unwavering attention no less by

gestures and face than by his vocal delivery, which is now monumentally hewn. He controls an imposing range

of timbre and dynamics, and uses it liberally to illuminate the sense of his

songs, phrase by phrase; his unerring grasp of rhythm enables him to be free

with literal tempo, too, stretching out

If the deep bloom has gone from the voice, the loss was really exposed only

the end of a verse.

7.52

TECENON MARKE

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Fischer-Dieskau



Not merely dramatised but highly entertaining: Martin Shaw and John Hurt in Granada's "Who Bombed Birmingham?

well, that just proves what a cunning

well, that just proves what a cunning crowd of arty-crafty weirdos they are. Against that it can be argued that in making Who Bombed Birmingham? pro-ducer/director Mike Beckham and his Granada team were doing what good journalists have done for centuries:

serving as a last resort for people who have consistently protested their innocence yet failed to get anywhere with politicians, judges, lawyers, or police. Contrary to the impression sometimes given by choleric colonels, journalists

it was right for the programme to name the other men said to have committed

the murders. Not only was it a highly

and this was forseeable, indeed foreseen handed to television's opponents a hefty stick with which to beat the broadcasters.

That aside, however, everything the programme did can be defended. The biggest objection, and one which often

that the Birmingham Six are probably

innocent, is that the programme was not merely dramatised, but highly

entertaining. In this it differed from

ms to affect even those who accept

doubtful thing to do ethically, it also -

law will have left this country for good." On all levels those are questionable assertions. If television proable assertions, if television programmes alter nothing, then how did the Guildford Four come to be released from gaol? Is it not fairly obvious that television programmes do alter things, or at least help to, and that this is precisely why politicians are embarrassed by the medium and jealous of it? Could it be that the glamour and the clout once monopolised by politicians are now shared, willy nilly, with broadcasters and that this rankles?

Much the most important (and over used) phrase is "trial by television."

Real trials on television have occurred both in this country and in the US.

both in this country and in the US: people who were planning to take cases to court have been persuaded instead to take them before a retired judge sitting in a television studio. Often the cases have involved disputes between neighbours or dissatisfaction with goods bought from retailers. It has made dis-tasteful television and it is interesting that both the imported American series and the attempt to create a British clone were dropped pretty quickly. However, in view of the Thatcher assertion, the significant point is that nei-ther series had the slightest effect upon the rule of law in British courts. But that literal interpretation is not,

of course, the sense in which "trial by television" is normally used. What really seems to rile the Establishment is the thought of a crowd of bleedingheart journalist johnnies in suede shoes of Commons: "A television programme and leather jackets setting out to inter-aiters nothing. We do not have trial by fere in the due process of law. If, when television. The day we do, the rule of they bring their whining justifications

effects are of a different order.

tary of Wagner and Hugo Wolf: Fisch-ei-Dieskau's grand dramatic sculpting demonstrated memorably how far Schubert had left the idea of the mere Lied behind him, and to what stern,

oling purpose.

admirable tradition by Granada over the last 20 years, starting with Grigo-renko: The Man Who Wouldn't Keep Quiet. In the past the documentary element has always outweighed the Eden

RIVERSIDE STUDIOS

The second play in this year's black theatre season switches the spotlight back to 1930s New

York and the aftermath of Mar-

cus Garvey's campaign for black nationalism. The Garvey-

ite in this case is an elderly

tyrant who keeps his family

enslaved to his ideals of power

through knowledge (for his

sons) and perpetuation of racial purity for his daughters,

to whom careers are permitted

but fraternisation with

'negroes" is not. New Yorker Steve Carter

steps into this dangerous and delicate domain with an eye for the comedy of the human

lot that prevents his play from becoming too didactic or too

affronting to the large and

expansive first-night audience. They guffawed as heartily

when the miserable Joseph Barton takes a brine-soaked lash to his daughter's back as

This time unprepared viewers could easily have watched from beginning to end and enjoyed a highly effective thriller (with John Hurt playing Granada researcher turned Labour MP Chris Mullin and Martin Shaw as World In Action producer Ian McBride) without ever realising they were watching a true story. The instinctive feeling that it is wrong to turn a plea for justice into entertainment is much like the belief that medicine must taste vile to be effective, or that anything enjoyable must be sinful. Granada has already made three undramatised documentaries about the doubts surrounding the convictions of the Birmingham Six, and last week's programme will no doubt have attracted many more viewers.

As for the suggestion, made amongst other places on BBC2's Late Show on the night the Granada programme went out, that John Hurt somehow personifles integrity, and Martin Shaw carries with him sexiness and the defender-of-justice image from *The Professionals*, such objections only matter if you really do believe that television is an actual substitute for a law court and that a jury is going to be bamboozled. The most that television can do is persuade the powers that be to reconsider their decisions. Broadcasters know as well as anyone that too much slickness and commercialism are likely to harm

rather than help that cause.

The Establishment view seems to be that all journalists are self serving, that all policemen are more trustworthy than all television producers, that judges are infallible, that being in prison means you are guilty, and that casting doubt on the legal system is wicked and ought itself to be illegal given by choleric colonies, journaists cannot give pardons or release convicts from their cells; all they can do is put their argument before the public.

The manner in which they do this can be discussed in terms of aesthetics, effectiveness, and of course ethics. In the case of Who Bombed Birmingham it is difficult (perhaps impossible) to find anybody outside Granada who believes it was right for the programme to name ince it threatens public confidence. It might be as well to remember that jour-nalists vary as much as policemen; that many middle aged, middle class people have abandoned the blanket confidence they once had in the police; and that journalism is one of the most valuable checks and balances in a free society.

In the end it is not the details of the methods used to establish the truth which matter so much, whether in television or in the legal system - it is a question of whether you trust those involved. Does experience suggest that you should or should not have trusted the West Midlands Serious Crime Souad? Does experience suggest you should or should not trust the journalists of Granada television, whether they

On Saturday Simon Rattle conducted another wildly successful concert. The London

Philharmonic played Berlioz, Szymanowski and Schubert superbly for him. At the end of use pure documentary, pure drama, or any combination of the two? The answers seem fairly clear. the evening, in the cruelly taxing Finale of Schubert's Ninth, the strings still sounded so alert and crisp that they might have gone on to a few Paganini Christopher Dunkley Caprices in unison, by way of

> As a whole it was a very speedy Ninth - though not the Finale nor even the Scherzo, doubtless because the conductor knew we expected a Rattling molto allegro: the effect was set by the earlier move-ments. The majestic Introduction was taken as a brisk march (with one big, unabashed rit.), and the "slow"

movement was irrepressibly

Jaye Griffiths

sounded heartless, for Rattle constantly injected little nuances and variations, trading upon the orchestra's instant responses.

London Philharmonic

they did when she found her

moment of delirium up on the

apartment block roof with her young "nigger" lover in defi-ance of her father's will.

Director Alby James courts 2

broad humour in the first act

as the Barton family are shown

coping with the daily humilia-

tions of family life: lining up to

recite the day's doings as

father (a nicely restrained Burt

Caesar) holds court with his

feet in a bowl of smelly beef

brine. However, this is not a comedy pure and simple but a

domestic drama lapped by a

saddening inevitability.
It is inevitable that Jaye

Griffiths' pretty, capable, and well-played Annetta will

become pregnant by the first man she meets, just as it is inevitable that her brothers

will end up shooting craps on the sidewalks with their Amer-

It remained a young man's Ninth, essentially extrovert. On many readings, the Finale is a Ride to Hell, and the four repeated notes of the theme that drives it on become a fatal tocsin; here it was all exuberant and athletic. Something like that was almost true of Szymanowski's Third Symphony too, the "Song of the Night," where the climaxes were just unbridled orchestral thunder; but Rattle is acquiring a serious knack for the decadent, and the slower, crepuscular music - its textures most delicately gauged - had a fine insinuating shimmer. It movement was irrepressibly was enhanced by David eager and busy. Nothing Nolan's solo violin, silvery and

ous as required. Earlier they had sung Berlioz's "Sara la baigneuse," a delectable little cantata for three mini-choruses, with impeccable musicianship and charm, but making next to nothing of the arch French text (Victor Hugo). It wants much more articulate point. That said, however, the cantata served beautifully as programme-opener: Romantic whispers and lacery before Szymanowski's headier raptures, and then Schubert sounding particularly well-scrubbed and healthy. Rattle designs his con-

certs with as much flair as he

The solo tenor was John

Mitchinson, reliably lusty if

unseductive, and the London

Voices were velvety or clamor-

sweetly ravished.

conducts them. David Murray

Maxwell Davies

FESTIVAL HALL

On Monday, Dietrich Fischer-Dieskau in "Die Lotoshlume" (an encore), which and Hartmut Höll gave the first of came across as a dry box-of-tricks, their three Lieder recitals this week to Dichterliebe was brilliant pedagogy, The series devoted to the music of Peter power of its symphonic argument, at Maxwell Davies - informally titled Dichteritate was brilliant pedagogy, every song searchingly dramatised with burning concern for Heine's poems too brilliant to be conventionally "moving", but rich in aggressive revelations, both varhal and musical usually both at once, Up-and-coming Lieder singers in the audience must "Max" – is now at its midway point. Before the second half of Monday's concert the composer reminisced briefly about Mahler performances in the 1950s, a time when the Ninth Symphony was regarded as so challenging in Britain that it was thought appropriate have been inspired and daunted in equal measure, though perhaps also encouraged to realise that youth is a trump where lyrical spontaneity mat-ters. The great bartione's masterly to preface the work with a spoken introduction.

The point was not lost, for Maxwell Davies was himself about to give an introduction to his own Second Symphony. By his own admission this is among his most demanding Each of his Schwanengesung numbers Each of his Schwonengesung numbers was an intense whole scena, whether bated-breath like "Die Stadt," urgently tender like "Das Fischermädchen," or huge and tormented like his "Atlaa" and "Doppelgänger." As Richard Stokes argued in his excellent programme-notes, in these last songs Schubert thrust forward into the territory of Warner and Hugo Wolf-Fisch. compositions; yet the music is by no ans unapproachable, washed along as it is by a strong atmospheric undercurrent, which derives from the work's inspiration in a striking view of waves at play (Mendelssohn's Fingal's Cave was the apt choice of overture.)

In view of the practical difficulties it is said to visit upon its performers, the symphony has had a reasonable currency. After a couple of hearings one may come to doubt the memorability of the score's basic thematic ideas, but the Dayid Murray way as to convince the listener of the

ast so long as it is in progress. The finale aspires to an almost post-romantic grandeur.

The piece also remains alluring as sound alone, with a glistening overlay of percussion at the big moments. In this respect it has similarities with another big, rich and orchestrally taxing symphony of the same period, Tippett's Fourth. Perhaps it is no coincidence that both were the product of British composers hured by the finest orchestral machines of the US, Tippett to Chicago, Maxwell Davies

At this performance the Royal Philharmonic Orchestra under Jan Latham-Koenig gave every impression of having mastered the thrust and colour of the score. They also provided a somewhat restless accompaniment to Mahler's Kindertotenlieder with the mezzo Florence Quivar, deep and husky of timbre, always communicative, even where the German text was not entirely clear. The final song, incisive and dramatically sung, rarely comes across

Richard Fairman

Frankie Howerd

LYRIC THEATRE, HAMMERSMITH

As we shook with laughter at a particularly fruity joke the master showed abandoned joy that he had reduced us to the level of a working men's club coach party. This three-week one-man show by the comic who has made more comebacks than the Inspector of Taxes exploits the whole range of his talents, from verbally chaotic lecturer on the nature of comedy to singing fool - his When You're Smiling makes smiling seem a pretty stupid thing to

do. For my money, Howerd is

the greatest of all the stand-up comics. He has a real personality, the sheepish shamble, the long lugubrious face, the expression of almost total defeat when we can't get our titters out quickly enough ("Please yourselves - it's bitter outside") and the confessions of inadequacy that make it even funnier.

the first night. You feel this show will mature like a good Cheddar cheese. He ranges through the whole spectrum of humour. He doesn't like racist jokes - "Ooh no:" and this is

why he changes a joke about two Irishmen sitting on an ice-berg to two Welshmen sitting on an iceberg, although one of them is unfortunately called Pat. And sex jokes? Good heavens, no. "I don't care what people do as long as they leave me alone." Then, sadly. "And they

Somebody has already said that it was going to be a mas-, It was almost a pity being at ter class in comedy. So it is and it would be nice to go ing like the cheese.

Alan Forrest

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ARTS GUIDE

THEATRE Londòn

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Elsine Paige failing to emulate Ethel Merman. Jerry Zak's desperan bright production comes from the Lincoln Center in New York and is undemanding fare (734 8951. cc 836 2428).

Jeffrey Bernard is Unwell (Apollo). Tom Conti has taken over as the alcoholic journalist who embodies a Faistaffian, naysaying life force while commit-ting public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's high-light, from Bernard's own writ-

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Maida Vale. Albert Finney plays father vale. Albert Finney plays lather and concert planist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. (867 1116). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's letter to a intimate charger. latest is an intimate chamber operetta derived from David Garnett's 1955 novella. (839 5972).

Cat on a Hot Tin Roof (Eugene O'Netll). Kathleen Turner, whose statuesque good looks embody Tannessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies' production.

Grapes of Wrath (Cort). The Steppenwolf company's interpre-tation of the Steinbeck epic novel has taken a long time to reach New York from Chicago; the wait was worth it, with the 1930s was worth it, while the near brought alive in its squalour as well as its test of human strength. Gary Sinise as Tom Joad stands out in Frank Galati's

adaption.
The Sound of Music (New York State). The New York City Opera performs the Trapp Family saga starring Debby Boone as Maria and Lorentee Cityland as Conand Laurence Guittard as Cap-tain von Trapp. Ends April 22. Grand Hotel (Martin Beck). Tommy Tune, Broedway's pres-ent musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but some-what random setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondhaim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon harber of Fleet Street (239 6200).

Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opera ambiing town's big time opera ambitions makes a transatiantic hit
of this farce, first produced in
London, but now with a local
cast led by Philip Bosco and Victor Garber (239 5200).
Jerome Bobbiss' Broadway
(imperial). Anyone attracted by
the notion of three hours of film
trailer previews will adore this

trailer previews will adore this

and choreographed plays of the past 40 years, including On the Town, West Side Story and

Gypsy. The lustre of the credits

compendium of Robbins' directed

is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical.

Les Misérables (Broadway). The magnificent spectacle of Victor magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama M, Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the

true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Washington

Stardust (Eisenbower). Betty Buckley stars in a new musical

compendium featuring the music of Glenn Miller, Duke Ellington, Hoagy Carmichael among others. Ends March 25 (467 4600). Chicago

'Tis Pity She's a Whore (Good-man). Jo Anne Akalaitis of the Mabou Mines troupe directs John Ford's classic about incest, set Ford's classic about incest, set here in Italy of the 1930s. Ends April 7 (443 8800).
Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (988 900).

lishment (988 9000). I'm Not Rappaport (Briar St). Shelley Berman, one-time standup comic, now plays Nat, Herb Gardner's memorable Central Park character who gags his way through the 1986 Tony Award winner (348 4000). The Good Times are Killing Me (Body Politic). This City Lit pro-

duction of Lynda Barry's first play captures an American child-hood with poignant zaniness (871, 3000).

March 30-April 5

Tokyo

two lavish mixed programmes (11am, 4.30pm) to mark the 50th anniversary of the death of the great Kabuki actor Utaemon V. Among those appearing is his son, 76-year-old Living National Treasure Utaemon VI. The highlight of the evening programme is Kago Tsurube, a famous 19th century play about a country bumpkin who falls in love with a courtesan, with tragic results. Excellent earphone guide in English and English-language programme. Ends April 25.
King Lear (Tokyo Globe Theatre). The Renaissance Theatre
Company, led by Kenneth Branagh, (with Richard Briers cast surprisingly in the title role). (360 1151). Hamlet (Ginza Hakuhinkan

Theatre). Yuri Lyubimov's con-troversial production was originally seen in Britain and has since been on a world tour. The acting tends to be upstaged by the continuously moving curtain that dominates the set (535 0555). Hanshin (Theatre Apple, Shinjuku). Revival of the 1988 play by Hideki Noda, the darling of Japan's fringe. Wordplay, fre-netic action and acrobatics form the basis of Noda's style, and

(5478 0771). Ain't Misbehavin'. Lively Broad-

Kabuki, Kabuki 2a (541 3131):

can be enjoyed by those with only a minimum of Japanese

Ain't Mishendwin'. Lively Broad-way revue and 1978 Tony award winner, based on the music and times of the late great Fats Wal-ler. MZA, Ariake (529 5187).

SALEROOM

Japanese buying slows down Christie's was quite happy with its major spring sale of Impressionist and modern pic-

tures on Monday night. It totalled £34.5m, with 21 per cent unsold the major casualty being one of Miró's "dream" works of 1925, bought in at £1.3m. A Monet landscape of Amsterdam, which should have been the most expensive picture at over £3m, was withdrawn just before the auction. Given the fall in the value of the yen, and of the Tokyo stock exchange, there were worries that the market might crack, for the Japanese have become major buyers. In the event sensible estimates ensured that

most of the major pictures sold on target, suggesting that demand and supply are in balance at more reasonable prices than were apparent last year. However, Japanese buying halved to 17 per cent in value compared with last November. A late, 1960, painting by Picasso of the night time view from his home in Cannes made the top price of £2.42m and a nude of the same year went for £1.925m. The most interesting

lot, an early self-portrait painted by Manet when he was 22, beat its top estimate at £1.37m. The current interest in Fauve painting was shown in the £1.76m paid for a Vlaminck of the Seine at Chatou.

But if the main sale passed

off satisfactorily, yesterday morning's auction of watercol-ours and drawings came badly unstuck, with a total of £2.15m but an extremely high 57 per cent unsold. Here the Japanese dealers are usually big buyers. Perhaps they are now sitting on stock at home that they are worried about selling. However, an unusual Modigliani pencil drawing of two lovers went to Japan for £330,000 as against a top estimate of £30,000. A Gauguin watercolour drawn around 1892 on his first visit to Tahiti, was on target at £264,000. There was some consolation in the afternoon when a work by a "forgotten" artist was chased up to £253,000, as against a top estimate of £60,000. It was a flower painting by Adolphe Monticelli, who was so admired by van Gogh that he acquired some of his outout..

Continuing its obsession with things Russian, Sotheby's continental book and manuscript auction on April 26 includes 400 love letters written by Alexander II to the young Princess Catherine Dolgoruka, with whom he fell in love when he was 47 and she 18 (estimate up to £80,000). They were married morganatically in 1980, a year before he was assassinated.

Antony Thorncroft

FINANCIAL TIMES

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Wednesday April 4 1990

Hard choices over Gemu

uneasy bedfellows. Rarely can the conflict besharper than it is in Germany today. Quite understandably, East Germans want their western cousins' wealth - and right now. But the promise of paradise now would militate against their attaining it ever.

Mr Helmut Kohl is aware of

the dangers, remarking to the FT only a few days ago that "there is no point being applauded by people for oster sibly taking a social line, and then facing six months later a catastrophic economic situation." But the impression he gave during the East German election campaign was some-

what different. No wonder there is already a political backlash against the proposals put forward by Dr Karl Otto Pöhl, president of the Bundesbank. However sensible, these are bound to disappoint East Germans. They are going to have to work for their miracle:" it will not be handed to them on a platter

made in Bonn. Two facts underpin these proposals: first, the West Ger-man government will not increase federal taxation to subsidise East Germany. Secondly, East German industry is even more inefficient than supposed even a few months ago, with industrial output per head as little as 30 per cent of the West German

Market forces

If the liabilities and assets of the East German financial system were converted at one to one, much of East German industry would go bankrupt, closely followed by the financial system. Making up the value of East German savings might cost the West German taxpayer up to DM100bn. The proposed conversion of one-to-one for sums up to 2,000 East Marks and two-to-one thereafter would cost much less. East German savings would remain liquid and the total broad money supply would also grow by only about DM100bn (some 10 per cent), which would limit the infla-

tionary danger. So far as prices, wages, pensions and unemployment benefits are concerned, the impor-

those set by government and those that will ultimately be determined by the market. For the former, the sensible sug-gestion is that they should be related, although generously, to average East German incomes. For the latter, an adjustment process that starts from hyper-competitivity, as proposed by Dr Pohl, would certainly be far easier than one that starts from its obverse.

Low wages

Under two-to-one conversion, average East German wages would initially be only one sixth of the West German level (although real wages would be closer because of low East German prices for non-tradeable goods and services). These low wages would not only allow many East German enterprises to survive the initial shock and start adjusting, but would also ensure a substantial incentive for inward investment.

Real wages would be driven upwards both by market pressures and by comparisons made with those working across the "border" but productivity would have a chance to keep pace. The gap between wages in east and west would be closed fastest for skilled labour, so increasing wage dif-ferentials in the east. Mr Kohl might then see prosperity in the five years he hopes for.

While prices of non-tradeable goods and services would also rise, they would remain lower than in West Germany. The purchasing power of wages would be far closer together than the nominal wages that would matter to investors. This should stem migration, which would be further curbed by a decision to remove the special benefits for migrants that encourage East Germans to search for jobs in the West.

Dr Pöhl's proposals would meet the political objective of protecting savings, while allowing real income equalisation to be driven by the market rather than be politically imposed. The latter could make East Germany the Mezzogiorno of the new Germany. The challenge for Bonn is to impose the economically sible solution, even though it will make East Germans temporarily poor and uncom-

rs Chris Wharton smiles at a shopper in J. Sains-bury's supermarket in Stevenage as she passes her goods across the laser scanner of her till and places them in a plastic bag. A packet of frozen beans takes five seconds, a carton of yoghurt 1.2

seconds. The smile is not measured. seconds. The smile is not measured.

Mrs Wharton is operating one of six tills being tested at the store in Hertfordshire, which allow the operator to pack shopping as well as scan it. The till reduces her output by a third: she scans 14 items a minute instead of 21. But young parents and older shoppers like these tills, and the company is to install more. install more.

As Sainsbury has expanded over the past 10 years, the speed at which its employees process items has steadily fallen. More people have been hired to staff in store delicatessens, bakeries, and cigarette klosks. More of their time is taken up by training. Shelf packers are told to respond more readily to "customer interference" - shoppers asking for help.

Sainsbury's experience is typical of Britain's service industries. Although the value of goods handled by each Sainsbury employee has risen by 3 per cent a year, it and other service companies have not matched the increase in productivity seen in British manufacturing in the past decade As output has risen in retailing and hotel and catering, the service has become more complex and the num-ber of staff has grown.

The thirst for staff created by increasing complexity and quality of service is one reason why retailers have lagged behind manufacturers in measured productivity growth. Hotels and restaurants have been even more cautious about automation. Customers will pay more to be served well; machines cannot cook food or clean

rooms as well as people.

The story has been different in financial services. At 3am, on an industrial estate three miles south of Leeds. Ms Adele Boudouko takes a call from someone wanting to open a bank account. She types his name and address on a keyboard, and a Bull computer known as a "fulfilment system" spits out a letter on a laser printer in less than a second.

Ms Boudouko is working for Firstdi-rect, the first "direct bank" in Britain. Following smaller-scale experiments in telephone banking in Scandinavia and Holland, Midland Bank has set up Firstdirect to divert labour and capital savings into better rates for cus-tomers. Costs are held down by having a single base, and carrying out all processing centrally. Innovations of this sort help explain

why financial services companies have made consistently greater pro-ductivity gains than other service employers. Government measures show output per worker in some services stagnating or even falling in the 1980s, while that in manufacturing leapt ahead. Forecasts over the next decade are almost as gloomy. Research for the National Economic

Sainsbury is not like Ford . . . it does not want speed on the tills that makes the customers feel they are being chucked through

Development Office by Warwick University researchers suggest that productivity growth in hotels and catering was "virtually non-existent" between 1980 and 1988. Output per person hour in miscellaneous services fell by 2.7 per cent in the same period,

in manufacturing it rose 4.8 per cent.
Although British services performed no worse than in most other industrialised countries, the dip in the UK economy has re-focused attention on this flaw in the British productivductivity is dropping, but it is cost-effective to do these things," says Mr

John Gapper reports that innovations in the financial sector have not been matched by other service employers

The high price of customer contact

lag in service productivity worries many companies because of the growing pressure on both output levels and the cost of labour inputs.

Labour costs are rising uncomfortably fast for many service companies, whose wage bills are a high proportion of total costs. Sainsbury's 1989 wage bill of £560 no outstripped its capital expandition of £520 lb. contract ital expenditure of £563m. In contrast, the wage bills of many engineering companies have fallen to between 5 and 15 per cent of total costs.

The scarcity of people in a tighter labour market creates problems for service employers who have accepted high staff turnover in the past. Sainsbury's turnover has risen to 40 per-cent in the past two years, and the company responded by raising the wages of its 60,000 supermarket staff between 8.5 and 20 per cent in March.

Service companies are competing strongly for business amid a fall in consumer spending. Mr Graham Laws, a director of Hay Management Consultants, says the pressures in retail banking are comparable to those faced by manufacturing companies a decade ago.

These pressures will give companies a strong incentive to improve productivity. But the question remains as to why they have not done better in the past. Mr Ken Mayhew, NEDO economic director, says he can see "no intrinsic reason" why service sector productivity growth should have been slower than in the econ-omy as a whole during the 1980s.

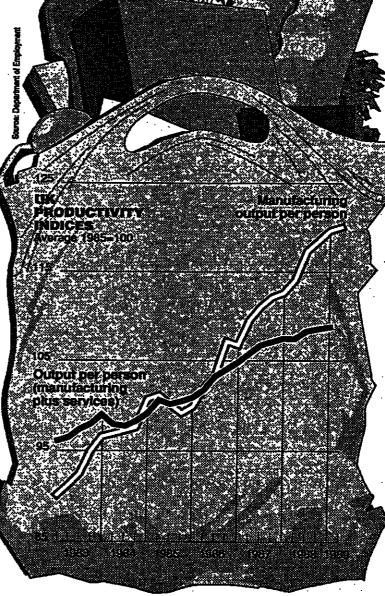
One suggestion is that many service companies, unlike manufacturers, do not want to speed up their

"We are not like Ford. The last thing we want is to get up to a speed on the tills that makes the customers feel they are being chucked through, says Mr Stuart Carter, Sainsbury's district manager for the Stevenage

The substitution of machines for people in the manner that robots have replaced line workers in motor vehicle plants has so far been impossible in many service industries. Retailers and hotels and caterers rely on staff intervention to provide the quality of service and response to customer needs on which increasing emphasis is being placed.
In these industries, companies face

a paradox; by improving quality they often lower productivity. Measures of ouput such as the flow of items through a supermarket ignore how well customers are treated, and the quality of the goods. Hiring more staff to take care of customers or bake fresh bread raises labour input without any measured output rise.
Sainsbury's internal productivity

needed per item passing through the tills. Each branch needs a fixed number of staff hours a week just to open. plus a variable number of extra hours depending on the number of items sold and the time spent on each item. The company has raised both constant and variable figures by allocating more time to customer service, installing bakeries and delicatessens, and stocking more hard-to-handle bulk items. "In strict terms, our pro-



Stephen Biddlecombe, branch produc-

Mr Maybew says the difficulty of gauging output quality means many productivity measures used by service companies are "a very long way" from being accurate enough to worry about. "If a company got too hung up on physical productivity and ignored quality, it could store up a lot of mis-ery for itself by moving downmarket accidentally," he says.

That view is shared by managers at Commonwealth Hotels, the UK holder of the Holiday Inn franchise. "If we just measured the percentage labour cost on its own, we would look a bit foolish," says Mr Jan Hubrecht, operations director. Nonetheless, the company has re-designed both work patterns and hotels to cut the number of staff needed per room.

At its Swansea hotel, which opened last summer, it has only 0.52 members of staff per room compared to a standard 0.76 at its other hotels. The labour saving has been made partly by cutting the number of supervisors

and paying junior staff more to take more responsibility, and partly by designing the hotel to reduce the number of separate serving areas. Such a productivity gain is exceptional. According to Government figures, productivity in the hotel indusbetween 1979 and 1986. Although this may underestimate quality gains, a guif clearly remains between the productivity improvements achieved in hotels and the progress in some financial services companies.

Mr Richard Barras, a partner in Property Market Analysis, the research group, says financial services have made big productivity rises because they have been able to automate the broadest range of tasks. Since they are processing bits of financial information rather than baked beans or hotel guests, it has been easier to sacrifice human inter-

The financial services companies The financial services companies that have made some of the most rapid productivity gains have done so by splitting off operations that do not involve customer contact, and aimmating them Midland Bank is removing the clearing of cheques and credits from its 1.970 branch back offices and transferring it to eight processing contress.

centres.
This division of labour between cus tomer service tasks and technical ones allows large productivity improvements. Only 200 people will work in each of Midland's eight "district service centres." Some 60,000 cheques and vouchers an hour can be processed, compared to 300 an hour in a branch. All back office work could eventually be removed from branches. It also alters the definition of service quality. American Express pio-neered data processing factories in the US, and runs its European operations from such a centre in Brighton. It measures service quality as "timeliness and accuracy" in per-forming 12 standard tasks including replacing lost charge cards and post-

The speed and accuracy of computers is integral to American Express. Similarly, Standard Life, the insurance company, tries to minimise human interference in data handling after the initial customer contact. Mr Sandy Crombie, operations general manager, says automation has allowed the company to raise output by a factor of five or six over 10 years while only doubling its staff. He wants sales staff to use computers rather than paper in order to minimise the risk of human error.

The company is investing in a computer imaging system that will end the use of paper files in its Edinburgh head office. Instead of the 45,000 paper files now open there, all paper will be scanned and facsimiles stored electronically. The central computer will send electronic files to the best qualified clerk who is free.

The precision of computers in controlling and performing data process-ing tasks is appreciated by Mr Chris Thom, Midland's central operations director. Mr Thom says the bank's district service centres provide "a very nice environment." He says: "It is unusual because you can check everything that is done."

The service centres are gradually pulling data processing work out of Midland branches, leaving staff trained to serve customers with no other responsibilities. Unlike the impetus towards multi-skilling that technology is creating in many manufacturing plants, Midland's computers are splitting its multi-skilled workforce into specialist grades.

This drawing of work into data factories mirrors what happened in the textile industry during the industrial revolution. Mr Barras argues that financial services are in the vanguard of a second revolution, and informa-tion technology will allow services to move away from a "pre-industrial" pattern of production in which two thirds of capital stock was tied up in networks of expensive buildings.

While innovations such as interactive electronic networks allowing "home shopping" may allow retailers to mimic Firstdirect by cutting staff and buildings, productivity leaps remain distant. Buildings and staff are indispensable to a hotel chain; a haircut requires a barber's undivided

For many service companies, raising productivity is likely to remain only one of a set of production aims. They will be wary of automating tasks unless they can be sure that quality will not deteriorate. They will continue to hire more staff than strictly needed to pack shelves and check out items. They will not risk the unmeasured smile.

The reshaping of giants

THE NEWS that British Telecom is planning a whole-sale reorganisation, involving the loss of up to 4,000 manage ment jobs, has inevitably suggested parallels with BP, which is also in the process of pruning itself.

In the sense that two of Britain's largest companies are slimming hard in order to compete more strongly against international rivals, and to give their shareholders a better return, there is obviously a resemblance - as there is in some of the solutions which they are adopting to their organisational problems.

Both companies are trying to grapple with a dilemma which confronts very large companies all over the world: how to slough off their unnecessary activities, and reduce their bureaucracy, without losing

the advantages of scale. But the dissimilarities far outweigh the resemblances. BT is at least a decade behind BP in professionalism of manage ment, clarity of strategy, and sophistication of organisation. It will have to close the gap rapidly if it is to achieve its ambition of joining BP as a serious player on the world

First, the similarities. Like many other multinationals. BT and BP have both decided to simplify their matrix structures by shifting the balance of power from geographic units to divisions: BT by consolidating its 27 local UK districts into two of its four new central divisions, BP by removing opera-tional power from its regional barons — including in Britain in favour of its own four existing international divisions (which it calls "business streams").

'Delayering' process

Both companies are also removing several levels of management – "delayering," in today's ugly jargon. They each have up to a dozen such layers. And they are striving to create a more informal and florible cyling among their flexible culture among their managers, so that they become more reactive to customers, to

regulatory changes, and to other outside influences. But there the parallels end. First, and most obviously, the two companies' starting points on almost every dimension are far apart: BP is very much more international, competitive, and competent than BT. BP started the long process

of shedding its civil service mentality a decade ago, whereas BT still reeks of it, in spite of its efforts to become more businesslike over the last couple of years. A measure of this was the comment by a senior BT manager that he hoped the reorganisation would stop managers feeling that they are only permitted to communicate with people one level above or below them.

Decision time

Second. BT has only just decided what business it really wants to be in, and started sell-ing its misguided past diversifications. BP had virtually completed that process several years ago, along with other leading multinationals.

Third. BT intends to reinforce its reorganisation mainly by extending its existing train ing schemes for the improve-ment of employee motivation and performance, including a "total quality management" approach that has yet to prove wholly successful BP, in contrast, is introducing an ambitious three year "culture change" programme right across the company which goes well beyond such techniques

as TQM.
Indeed, BP's entire reorganisation is much more a matter of culture than structure, as was explained in a series of

was explained in a series of articles on the FT's management page which concluded last Friday.

Lastly — in what could prove a major handicap as he initiates a daunting period of change — BT's executive chairman has foliated to every with man has failed to carry with him his second-in-command, who is leaving the company. BP, on the other hand, has

kept its top pair harmonious and intact. As a result it now possesses one of the most able and proven leadership teams in the international oil industry. That cannot yet be said, in its own sector, for BT. Yet, as General Electric and Ford have demonstrated in America, the championing and execution of organisational revolutions depend very much on strong team leadership. BT has a very hard task ahead of it.

Now it can be told

■ Anthony Simkins no longer has any objections to it being known that he used to be Deputy Director-General of MI5. The reason is that his book is finally coming out tomorrow, having been held up for several years by the Prime Minister because she judged

that the time was not yet ripe. Simkins joined MI5 after active war service in 1945 and retired in 1971 at the age of He was then commissioned to write the official history of security and counter-intelli gence during the second world

Since he had no direct experience of intelligence in the period involved, a tremendous amount of archival work was involved. The book took 10

vears to finish. Then it ran up against Margaret Thatcher. Simkins insists that he has no grievance about this. He has never been quite sure of her motivation, but thinks that she did not want to "throw stones into pools" at a time when there were quite a lot of other intelligence matters around: the Anthony Blunt affair, for example. Later there was all the stuff about Peter Wright and Spy-

catcher, which again meant unripe time.

The book was partly rewritten with the help of Professor Sir Harry Hinsley, the former Master of St John's College, Cambridge and former Vice-Chancellor of the University. Simkins says that he was grateful for this professional advice, which led to substantial revisions in the writing. But he adds that "absolutely nothing" has been withheld. Now that the Wright affair has subsided, publication is

Simkins says that he is largely guessing that this is the rea-The book throws new light on inter-service rivalry between M15 and M16 during the war, as well as on the

judged to be safe, though

Observer

debate over whether there should be one service or a uni-fled organisation. The chapters on control of domestic subver-

sion are also new. The book's title is British World War: Vol 1V, Security and Counter-intelligence,(HMSO, £15. One more volume in the series is still to come: Professor Sir Michael Howard on deception. That, too, was blocked and is now freed.

Longest train

■ New entries to the Guinness Book of Records tend to be bizarre affairs, like the man from Bristol, Pennsylvania who has been admitted as the world's most tattooed man with 8,960 individual tattoos as of December 4 1989. Here, however, is an entry worthy

of wider notice.
On August 26-27 last year, South African Transport Services moved the world's lonst and heaviest train. It had gest and heaviest train. It no 660 wagons, weighed 69,393 tons and travelled 535 miles from Sishen in the north of the country to Saldanha, just above Cape Town. The train was 4% miles long.

Banker's bets

to win.

■ I took a series of bets on Monday evening with a very senior, rather conservative, well-travelled German banker At least two of them I expect

The banker bet that after the federal elections in Ger-many on December 2 Helmut Kohl will no longer be Chancel-lor. My banker friend, a staunch Christian Democrat, said that Kohl had blown his chances overnight by appear ing to go along with the Bund-esbank's proposals for a two to one exchange rate between the East German Mark and



or the Tokyo Stock

the D-Mark. He argued that the East Germans had voted in their elections for one to one. If they cannot have it, the outflow of East Germans to the Federal Republic will again accelerate, and Kohl will suffer electorally. The second bet was that not

only will John Craven have ceased to be a member of the board of the Deutsche Bank in three years' time (I am sure that is right), but that he will not be replaced by another Briton. My friend said that it was wholly against the Deut-sche Bank's culture to have non-Germans on the board,

that only a gesture had been made to Craven when Deutsche bought Morgan Grenfell, and that the bank would get rid of British representation at board level as soon as possi ble. I said that I assumed the Deutsche Bank would learn to become more international, The third bet was more questionable. The conservative German banker wagered that after the next British general elec-tion Nell Kinnock will be

Prime Minister, I bet on Mich-

ael Heseltine, but insisted that whereas the bet on Kinnock was a straight one to one, if Heseltine is the Prime Minister after the election, I shall win by 10 to one. That seemed a risk worth taking, since it is quite possible that it will be neither Kinnock nor Heseltine The bets have gone into the safe of a German bank, duly-

witnessed by another German

Tabagisme

France has been a tardy recruit to the campaign against smoking, not least because the production and distribution of cigarettes are in the hands of a national state monopoly, the SEITA. Last month, after a heavy behind-the-scenes bat-tle between the Ministries of Health and Finance, the Socialist government of Michel Rocard finally announced a 15 per cent increase in the price of cigarettes – as from next year, and a ban on all tobacco advertising - as from 1993. Rocard himself is a heavy

Now a new ally in the war gainst tobacco addiction is at hand: the divorce court, Las month, the Court of Appeal in the northern city of Douai granted Jeannine Hochepied a divorce from her husband on the sole ground that he was an excessive and unrepentant

smoker of cigarettes. Some people, and not just cigarette smokers, may think that this was a disproportion-ately harsh conclusion to 36 years of marriage. Hochepied 30 cigarettes a day. But the Court at Donal dismissed his defence, it accused Hochepied of being guilty of "tabagisme effrene", which means "unbri-dled tobacco addiction".

Down to earth ■ Ad in a Norfolk newspaper: "Young person required for light duties on local farm.

Good wages, peasant working conditions."

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SEDDON ATKINSON IS A MEMBER OF THE PEGASO SA GROUP

ortunately for the West German Government, the world's financial markets seem to have toned down their initial pessimism about the inflationary effects of German economic and monetary union (Gemu). The cur-rent political jockeying over the appropriate conversion rate for East German Marks might well revive it.

SDAY APRILAL

marie and the

Ever since Mr Helmut Kohl's offer on 19 February of quick monetary union there has been a strong sense of Genu policy being made on the hoof. First, that initial offer was

not properly co-ordinated with the Bundesbank, which retains a constitutional responsibility. for price stability, but appeared to be a response to the rising flow of emigrating East Germans.

Second, in pursuit of election victories first in East Germany (achieved last month) and next in West Germany (coming up in December) Mr Kohl has not been inclined to deliver sermons on the pains of re-unifi-

It is true that he was careful not directly to promise a general conversion rate of one to one during the East German election campaign, but he did express "sympathy" for such a policy, and at an election meet-ing in Cottbus he promised a one to one conversion for 'small savers"

The result is that Bast Germans have got the strong impression of having been promised a one-to-one conversion rate, and West Germans have repeatedly been told that they will not have to pay anything for union.

There has never been any

doubt in the minds of big business, the banks, and above all the Bundesbank, that such a rate would hamper the emer-gence of an efficient East German economy and increase

inflationary pressures.

Immediately after the East German election, business spo-kesmen started saying publicly what they had previously been saying privately — "one-to-one is economic nonsense."

Then, last Thursday, the Bundesbank, attempting to reassert some control over the GEMU process, made its recommendation of a two-toone conversion - excepting only 2,000 East German Marks of savings per head which could be converted at one to one. The recommendation leaked, almost certainly from the Finance Ministry rather than the Bundesbank, and a political storm broke over the

Bonn government's head. The Bundesbank, flanked by most of the West German economics profession, argues that have to pay income tax. On

One for all and two for one

David Goodhart examines Germany's political dilemmas over economic and monetary union

would be fatal for two main Average pre-taxreasons.

• Converting the 160bn East

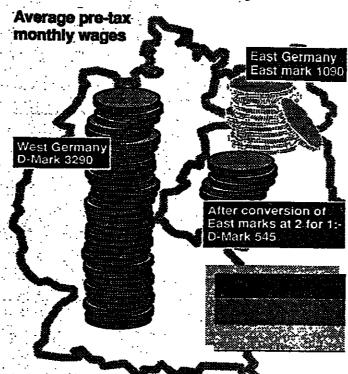
Marks of East German savings and wages at one to one, would create a surge in Deutsche Mark demand without a corresponding increase in produc-tive capacity, and thus increase inflationary pressures. Some economists argue that even two to one is far too gen-erous, in relation to East Ger-man productive capacity. The East German corporate sector would face enormous liquidity problems if it had to start paying DM interest on its collective debt of 260in East Marks while at the same time paying wages in Deutsche Marks A one-to-one conversion

would create several other difwould create several other dif-ficulties, including over-re-warding the foreign holders of East German Marks. But the two fundamental problems are inflation and competitiveness. Both problems would rebound on the West German economy through imported inflation or through having to carry the through unemployment benefit — of the lack of competitiveness.

Despite the economic logic of

two-to-one conversion it will point up the enormous social gulf between the two Germanys. Average East German wages - about 1,000 East Marks a month before tax are already about one third of West German levels. With a two-to-one conversion, they would be one sixth the level and might thus encourage a new wave of emigration. The average pension in East Germany - about 480 East Marks a month - is currently even less than one-third West Ger-

But supporters of two to one argue that these problems can be dealt with separately. The Government has already spoken about a DM200 a month spoken about a manual a manual top-up for wages, paid by a central fund rather than by business; to compensate for the ramoval of price subsidies. East German workers will also be earning too little initially to a one-to-one conversion rate pensions. Bonn has pledged



itself to raising them gradually to 70 per cent of the wage level rather than the current level of

All of this should ensure that there is no loss, and even a slight increase, in purchasing power. The Bundesbank also points out that the one-to-one conversion of savings at 2,000 East Marks will cover almost half of all savings accounts and thus abide by Mr Kohl's only firm pledge of one to one for small savers.

Nevertheless, the Kohl Government is now in a political bind, although not a fatal one. It would be let off the hook if the constitutionalists could prove that the Bundesbank has the legal right to control the conversion rate, but although the arguments are a bit misty it seems that if does not have that right. Mr Kohl will proba-bly stick to the Bundesbank's recommendation but - under pressure from the Free Democrats, the junior coalition partners - increase the one to one conversion on savings and per-

more generous.

haps make a few other excep-tions. The "social union" topups will also now have to be

The result will be a some-

what costlier and more infla-tion-prone GEMU. Instead of the necessary pain of union coming sharp and early for the East Germans it will be blunted and lengthened. West Germans will have to pay more too, if not through higher taxes, then through higher public borrowing and inflation. There may be a political price to pay too. Last month's election result made negotiations over unity easier and thus seemed to pull together the two Germanys, the conversion row is starting to pull them apart at a time when there are already enough diffi-culties forming East Germany's first government. The

row may also effect the morale of East Germany's future entrepreneurs. The craftsmen and small businessmen, from whose ranks the future big businessmen will rise, have

most to lose from a two-to-one exchange rate for savings as they are the people with the fat savings accounts.

Some analysts believe all this to be a fair reward for the cynicism of a government which clearly did encourage the East Germans to believe that GEMU was going to be painless. Others believe it is not so much cynicism as muddle which has characterised thinking in Bonn.

As one senior European diplomat in Bonn says; "The political class has not had to think about financial matters since Ludwig Erhard so they have been completely unstrategic." Mr Kohl, the diplomat adds, should have set a proper "fiveyear plan" framework for GEMU weeks ago "but he is not interested in policy, only in politics."

Mr Kohl may also have over-estimated the willingness of West German industry to drop everything and head to Leipzig or Dresden.

"If wages are too high or we don't get the right legal frame-work we won't invest as much as we should," said one business leader. East Germany is currently swarming with West German businessmen all making elaborate plans. But lack of certainty about economic laws, property rights and now con-version is holding them back from concrete commitments. However Mr Kohl's luck will

probably hold. Unofficial estimates from the Bonn Finance Ministry suggest that higher than expected growth - partly stimulated by the new demand from East Germany - will increase tax revenues by more than DM 100bn over the next three years. The extra growth may be slightly inflationary but such a tax present will at least help keep down the pub-lic borrowing that will other-wise be required to pay for the social and other costs of union - estimated at between DM 15bn and DM 50bn a year.

Officials also point out that the DM 40bn a year that is spent on grants and tax breaks for West Berlin and the West German side of the inner-German border can be phased out or at least transferred to where they are really needed in East

There remain two complicating factors: the world economy and the people of East Ger-many themselves. If the world economy was to turn down sharply that would clearly have a negative effect on the merging of the two Germanys. And if the East Germans feel they are merely pawns in they may not be in the mood to create a new economic miracle.

David Hunt puts the Government's view of the uniform business rate introduced this week

Reform aims to remove regional distortions

ments in the Govern-ment's reform of local government finance, the community charge has, not surprisingly, dominated press and public attention.

It affects virtually every adult in the country and was bound to take the centre stage. But no less important is the simultaneous reform of business rates throughout England and Wales.

The re-shaping of a tax, which raises some £10.5bn a year, is of vital concern to

Two changes to business rates took effect this week. They will not increase the overall rates burden on business, but they will distribute it more fairly.

The first change is the reval-uation of non-domestic rates, the first since 1973. The new rateable values are based on up-to-date rent levels for different types of property in differ-

The old system allowed councils to shift part of the burden of their extra spending onto businesses. Some high-spending councils invariably Labour-run – did so without much care

The need for such a revaluation had become inescapable and to have ignored it any longer would have been to con-done the mounting unfairness, whereby businesses in less prosperous regions of the country subsidise those in the buoyant south-east.

Revaluation accounts for about three quarters of the total shift in the rates burden now occurring.
The second change is the

substitution of locally-fixed business rate poundages with a uniform poundage set by the Government across all England.

The old system allowed councils to shift part of the burden of their extra spending onto businesses. Some highspending councils - invariably Labour-run - did so without much care, with good reason to suppose that they were not fully accountable to their business rate payers. Partly as a result of this,

business rate poundages varied

122p in Conservative Kensington and Chelsea to 400p in Labour Sheffield. Such a wide variation distorted the competitive position

of businesses. A uniform poundage across the country removes these distortions. allowing businesses to compete on a level footing wherever they are located.

The gains from the switch to the uniform poundage are greatest where Labour councils had previously forced up busi-

In Sheffield, for example, businesses will experience a 35 per cent reduction from this aspect of the system alone. In london, too, Labour's onerous legacy to business will be swept away. In Haringey, for example, the poundage will fall by over 32 per cent and in Brent by almost 29 per cent.

In England, the uniform poundage the Government has set for 1990-91 is 10p to 15p below some of the wildest forecasts made for it last year.

From this figure, the uni-form poundage will never increase by more than the Retail Prices Index - the law forbids an above-inflation rise although we have the power to raise it by less.

This invaluable statutory guarantee is of benefit to all businesses, whatever the immediate change in their bill. It provides an element of sta-bility which will permit real forward planning.

This is a far cry from the old system with its unpredictable and swingeing rates hikes -57.4 per cent in Ealing in 1987-88, for instance, or 55.7 per cent in Haringey last year. And, of course, companies had to cope with these rises over-

Where businesses do face larger bills, our transitional arrangements afford a substan-

tial measure of protection.

They will limit rates rises for most businesses to 15 per cent a year in real terms, with larger properties having increases capped at 20 per cent before inflation. The larger gains will be phased in too. Most gaining businesses will

see falls in their bills of 15.5 per cent in real terms in 1990-91, growing to 18 per cent the year after, while the larger

their gains limited to 10.5 and 13 per cent respectively this vear and next.

Overall once the new system is fully in place, the effect will be to shift almost £900m of rate burden in real terms from the north and Midlands to the

Even allowing for transition, businesses in those regions will benefit from a £200m fall in their combined rate bill in measure both for stimulating economic growth in our less prosperous regions and for relieving development pressure

in the south-east. Of course, individual businesses facing rises will not welcome them. To put matters in perspective, however, rates typically account for only about 1-2 per cent of turnover Rent is a far more significant business cost.

Moreover, there is an inverse relationship between rent and rates, because most businesses

'I welcome the heneficial effect of these reforms on inner urban areas. Busi-nesses in our 57 Urban Programme Areas will find their combined rate bill falling by

take an overall view of occupancy costs. Where rates rise, therefore, this will tend to exert a downward pressure on

As Minister for Inner Cities as well as for Local Government, I welcome in particular the beneficial effect of these reforms on inner urban areas. Businesses in our 57 Urban Programme Areas will find their combined rate bill falling by £508m - 16 per cent - this

At the time of any major reform, we are bound to hear most from those who do less well, and we have done.

The heartfelt sighs of relief from those who at last see an end to the unfairness inflicted on them are always quieter. But in many parts of the country, and in many thousands of businesses, they will have been making themselves heard this

The author is Britain's Minister for Local Government

LETTERS

- Less legal mind wanted in planning decisions

From Mr Robin Thompson. Sir, Justinian's article on the Mansion House redevelopment case ("Planning laws limit court intervention," April 2) carries the argument about judicial intervention in the

planning process in quite the wrong direction. We need less court interven-

tion and not more.

Does there really "lurk as being lodged, A-planning applipablic desire for the greater cation, which might have been even-handedness and expert the subject of lively public to the substance of the dispute debate in committee, is then over planning permission that removed to the inquiry room are generally associated with Few can attend its daytime sections which will bear the consequences of that decision. Mr Patten has very properly stated his desire to minimise the decision making by the Secretary of State at which Mr Ridley was so inept. This gives a chance for the public to exertise the consequences of that decision.

the judicial mind?"
Planning in this country is a very discretionary activity which seeks to place high

value on public comment. The remorseless legislation of the planning system has removed opportunities for participation by lay people further and fur-

ate its tedious proceedings as barristers adumbrate in 18th century legalese.

The insertion of more of the legal mind threatens only to consolidate the distance between planning decisionmaking and the community which will bear the conse-

Clearer national planning policy guidelines would give a context for more localised decision-making. We need disincentives to stop frivolous appeals. Mr Patten should tidy up the confusing morass of govern-

ment planning advice.

Above all, there should be greater - not fewer - oppor-tunities for the customers of the planning system to have

President, Royal Town Planning Institute

Linking the poll tax with individual incomes

From Professor George Allen. 2150-2205 per head.
Sir, Now that the administra- County and district councils tion is in place, for what would be a highly complex exercise starting from scratch, it should be possible quite easily to switch to a community charge system centred on individual taxable income (as specified in the income tax return), along the following lines:

There would be a national personal minimum community

personal minimum community charge set by the national gov-ernment and uniform for the whole country.

It might be in the range of

would set their own individual tavable income surcharges taxable income surcharges which while varying between local government areas according to council decisions, would be a constant proportion for all individual, taxable incomes within each district.

• All but the poor would pay whichever of the national minimum, or the local surcharges. mum or the local surcharge

were the higher.

• A system of relates would be available for the poor along the present lines, although pos-

stbly less generous since the arrangements would be less regressive than those now in

Central government would

continue special support to the poorer district councils. se proposals would maintain the two worthwhile fea-tures of the present scheme, namely that all would pay towards local government and it would be simple to under-

In addition, it would remove the gross inequity of the com-munity charge while retaining

fennig and Mr Sawers (Letters,

for central government virtually all of its responsibility in determining the progressive-ness of total texation.

Presumably, the Inland Revenue computers would have no difficulty in giving each local government a reasonably accurate estimate of the total taxable income within its boundaries, necessary for estimating the surcharge. George Allen, West Woodlands, Newton Tracey,

Barnstaple, Devon

Financial theory and priorities for the railways

From Mr J. Schimmelpferinig. Sir, I am rather sorry about Mr Sawers' ill-researched response (Letters, March 24) to my letter. Whatever position one takes on railway subsidisation at least two of his arguments are unaccountable.

First, the pricing rule advo-cated by economists for natural monopolies, the so-called Ramsey pricing, is almost quoted correctly by Mr Sawers. Unfortunately, he forgets to mention the basic context the theorem was developed for. It is a second-best rule holding under the assumption that first-best pricing is not considered as an alternative. Thus Ramsey pricing is only efficient as long as subsidisation

is not approved.
Second, by declaring policies
only justifiable if they produce benefits to the community as a whole, not just to the consumers of the subsidised service," which is known as the Pareto criterion, Mr Sawers effectively rules out any kind

of cost benefit analysis. The consequences of such a view were recognised as early as 1939 and 1940 by Nicholas Kaldor and John Hicks respectively. The Hicks-Kaldor crite-

not only makes cost benefit analysis possible. Without it, quite a lot of well-accepted basic economic policies run into considerable trouble. If, for example, Mr Sawers rules out taxation to fund the

subsidisation of railways on the grounds of the Pareto criterion, he could not but oppose any kind of taxation on the very same grounds. Is he aware of implicitly favouring Nozick's minimal

Jörg Schimmelpfennig. Osnabrück University, West Germany From Mr Robert W. Bonhoff.

Sir, While Mr. Schimmelp-

March 14 and 24) argue on aspects of financial theory, they should not miss Kevin Brown's report ("One round-trip ticket to Hell, please," rion, being content with the mere possibility of the losers of some economic policy being compensated by the winners, March 24) and, as a consequence, start working on some much more important railway priorities such as: • Safety: there are still too many accidents. Recent examples include Switzerland (Sexon), West Germany (Rüsselsheim) and East Germany

(near Leipzig).

Compatibility: While the effects of borders are disappearing and freedom of travel is coming to most, if not all, Europeans, railways, thanks to splendid isolation, monopolis-tic privileges and resultant management behaviour, have different tracks, technical systems, safety devices and power systems. No wonder they are not competitive on a European basis compared with cars, trucks and aircraft.

• Hygiene: The deplorable

state of tollets in many trains and railway stations poses health hazard

● Staff: Trains carrying well over 1,000 persons are "run" by just one driver in many cases. Together with technical deficiencies, this multiplies the risk of human failure.

Repeated strikes are indicative of serious human relations problems in many railways and solutions seem difficult to find unless management attitudes and policies change.

Political developments in Europe (which includes the British Isles) imply major challenges to European travel and transport complexes in safety, technical and infrastructure terms and, at the same time, in terms of service. The latter, however, will not improve unless changes in the working environment make the tasks of railway staff more rewarding and satisfying. Robert W. Bonhoff,

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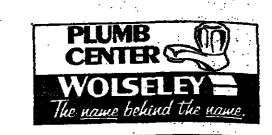
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FINANCIAL TIMES

Wednesday April 4 1990



US law may sour exports of Chinese wine

Trade in items from labour camps may be scrutinised, writes Colina MacDougall

ext time you go to your local Chinese eatery and order a bottle of Dynasty wine, spare a thought for the people who have grown the grapes. They may be inmates of one of China's forced labour camps

forced labour camps.
Vineyards at the Tuanhe "labour re-education camp" south of Peking supply fruit to the Sino-French winemaking joint venture at Tiarjin, now exporting about 400,000 bottles to the US. Britain and around the world. A bottle of Dynasty sells for about £4.20 (\$6.60) in Soho, London's Chinatown. Imports produced by forced

labour are forbidden by both US and British law if they compete with items made domesti-cally. So far, this legislation as it affects China has been virtually ignored in both countries. "This has never crossed our desks at all," professed officials at London's Foreign Office and Department of Trade and

"I wouldn't stop drinking it just because the grapes were

grown by prisoners," said one London restaurateur whose fashionable restaurants in Chelsea stock it. "I'd rather

they were growing grapes than in the salt mines."
But now, in the US, Republican Senator Jesse Helms from North Carolina is drafting new legislation which will cover in distinguard the salt in the s legislation which will cover in addition products made in circumstances which infringe human rights. If the draft becomes law — and debate on the issue is expected in May — many US imports and joint ventures with China could come under scrutiny.

The customer for the Tuanhe grapes, the Sino-French wine joint venture set up by Remy

joint venture set up by Remy Associates (whose European company Remy Martin makes the world-famous cognac) and the Tianjin winemakers' co-operative, last year produced 1m

bottles of Dynasty.

It is now to be sold under a Chinese name in the US. according to Remy executives, to give it more appeal in Chi-nese restaurants. Of the 60 per

cent sold in China, most goes

to hotels.
From its start in 1980, the operation has grown steadily and the partners now plan to renew their agreement for another 10 years. The grapes are drawn from all over the Peking Tianjin area. The ven-ture also produces a Chinese-style medicinal beverage, Dragon and Phoenix Three-Penis Wine, exported to Hong

Kong.

"Yes, we get grapes from the
Tuanhe prison farm," says Mr
John Wong, zone manager for Associates, the Hong Kong company. "I went there a few years ago. It's a well-disciplined place, though I didn't see much - mostly, just_the recention room."

reception room."
One graduate of Tuanhe prison is Harry Wu, now in California, who spent the years 1962-1968 there, out of a total of 19 years in labour camps. His crime, he says, was to criticise Sino-Soviet relations when he was a student during the Hundred Flowers free-speech move-ment in 1957. In his time, Tuanhe exported 8m pounds of grapes to Hong Kong and

The grapes come from 3,000 hectares of vineyards, cereals and other fruit cultivated by about 2,000 prisoners. Liu Shili, the camp commandant, claimed in 1986 that the prison made a net profit of \$326,000, of which \$00 per cont ment to the which 60 per cent went to the state, 80 per cent of the rest to the staff and the final 20 per cent to the prisoners – an average of about \$10 each. ynasty is only one of

thousands of exports made or partly made in China's prisons. Tuanhe also reported selling lamp wicks to Australia last year. Prisonmade textiles, machinery, pigs, meat, rice, steel products, tea – all appear to be exported. Many small items are repackaged in Hong Kong. Mr Wu recalls mining coal during his time in a camp in Shanxi prov-ince which he says was sold to the UK. The Yingde black tea

which he can buy in California comes from a labour camp in Guangdong province.

"Labour reform camps around Peking are absolutely stuffed with people since the Tiananmen crackdown last year," said one human rights worker. "What makes the use year, sain one numan rights worker. "What makes the use of labour from Tuanhe particularly depressing is that most prisoners are there on labour re-education." (to which you can be sentenced by police or other authorities, without

Mr Wu estimates that there may be as many as 20m prisoners in Chinese labour camps.
Human right organisations say many slave in dreadful conditions, unjustly and for near-

Shandong recorded that in 1957-87 prison-made exports went to 81 countries. Anhui claimed in 1989 to have earned \$3.7m by prison exports, while Hubei sold prison-made silk, cotton, plate glass and machine tools to Europe and

fresh injections of capital.

Michael Milbourn.

WestDeutsche Landesbank last year merged its merchcant

banking operations with those of Standard Chartered, thereby acquiring a previous team of Libra debt traders, led by Mr

• Separately, it emerged yesterday that Mr Carlos San-

tistevan, the former Peruvian

central bank governor who was an executive director of Libra, is in discussions on tak-

ing over as treasurer of the Washington-based InterAmerican Development Bank.

The Bank is holding its

annual meeting in Montreal, an event which has become a magnet for Third World debt

A new formula for German chemicals

Leisure

Yesterday's full year figures from Hoechst complete the reporting season for the Euro-pean chemical majors, confirm-ing the general impression of modest but containable decline. Hoechst's 10 per cent decline. Hoechst's 10 per cent fall in fourth quarter profits compares with a 13 per cent decline from ICI at one end of the range and 7 per cent growth from BASF at the other. This year should again see flat or slightly reduced profits overall, with ICI once more at the lower end through its UK exposure and BASF again enjoying the benefits of its larger upstream business. its larger upstream business.
The deeper question is how
the West German industry
reactsto German unification.
There will doubtless be those

who yearn for the great pre-war days of IG Farben, when the German chemical industry dominated the world. Indeed some of the commercial links were never entirely severed. But the costs of modernising East German processes and products would be formidable; and given the return of industry-wide overcapacity in the past twelve months, it might seem logical to let most of the East German industry die a

natural death.

But in the heavily political context of German unification, nothing is certain. For the industry as a whole, one risk must be that the German govenment might support chemi-cal production as a form of regional aid, as Italy did in the 1970s. The West German majors have yet to commit themselves to serious invest. themselves to serious invest-ment in the East. If they do, they could be developing long term opportunities at the cost of short-term competitiveness.

Mecca

Yesterday's disclosures about Mecca Leisure's financial discomfiture have a wider relevance. The problems which knocked 30 per cent off the share price in a day come pri-marily from Mecca's £750m bid for Pleasurama 18 months ago, and thus may look peculiar to the company. It is hard, after all, to see Ladbroke or THF upwards to Mecca's 144 per cent gearing. But the sector-wide issue is that conventional wisdom has long dictated that a growing leisure market guarinteed rising profitability. Mecca's problems may have arisen from blind faith in that dogma, and one can see some other leisure companies get-

ting into the same fix.

Mecca's 1988 annual report

FT~A index relative to the FT~A All~Share Index 115 110 1986 87 88 89 90

showed forecasts of leisure spending rising 2.5 per cent a year in real terms until 1993. Hence, presumably, the overconfident Pleasurama bid. Hence too, perhaps, the fact that having overshot its capital expenditure budgets in 1989, Mecca is again lifting its outlay to £100m this year. And this at a time when net borrowings have reached £460m, nearly double the company's market value, and when it has at least £60m of interest and preference dividends to pay before it can think about a pay-out on the

ordinary shares. The situation is not desperate yet, but one can see it becoming so if Mecca's hopes of paying down debt by raising 2250m from disposals turn out to be wishful thinking. To that extent, Mecca's long hot sum-mer will also serve to show what has happened to asset values in the UK's leisure industry generally.

Liffe/LTOM

The London derivatives marthe London derivatives market is finally getting its act together. The past few weeks have seen a DTI paper encour-aging the establishment of futures and options funds, Budget simplification of the tax position and now the Liffe and LTOM exchanges coming close to merger agreement, it never made sense for FT-SE options to be traded on one market and FT-SE futures on leading houses are members of both. In the context of the fierce competition from the US exchanges and a growing threat from Matti in France and DTB in West Germany, dividing the London deriva-tives market looked positively

The two exchanges had dis-cussed merger in the past, but Liffe understandably baulked

at the prospect of falling into the stifling grip of LTOM's parent, the stock exchange. Once LTOM had threatened to break away on its own, the SE was left with a back seat in any new structure. Although the two bodies could link up on the old SE floor, a move to wholly new premises is just as leasi-

ble.

The keys to success for any exchange are liquidity and a sufficient range of contracts to take advantage of market volatility — Liffe's 96 per cent increase in volume this year is mainly due to a near trebling in German bund future trading. The combination of Liffe and LTOM is a positive step towards achieving both criteria.

Quarters

The fall in the All-Share Index in the opening three months of 1990 was the only first quarter decline since Mrs Thatcher came to power. There were only two worse quarters for the market in the 1980s: the period of the 1987 crash and the recession-hit third quarter

A first quarter fall is not necessarily fatal. The All-Share recovered from a decline in the first three months of 1978 to finish the year higher than it opened — if by a mere 3 per cent — as it has done every year since 1976. But other parallels with 1978 are hardly encouraging as now inflation. encouraging: as now, inflation and unemployment were ris-ing, social discontent was rife, and a government was nearing the end of a difficult term.

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Sectors

The slump in Mecca's share price is a further reminder of the radical differences between the downturn of 1990 and that of 10 years before. Then, mann-facturing isdustry had over-in-vested only to be hit by a fall in international demand and a soaring currency. This time, domestic and service industries have over-invested only to be hit by a flattening in consumer The resulting collapses in

stocks ranging from the retailers to Coloroll and Saatchi & Saatchi is familiar enough. What is still unclear is whether stocks like ICI are correspondingly oversold. It might be worthwhile for prudent inves-tors to increase their weighting in capital goods while waiting to find out

EC refuses to adopt Gatt report on dumping

By Peter Montagnon and Lucy Kellaway in Strasbourg

THE European Community will not agree to the adoption of a report by the General Agreement on Tariffs and Trade that its anti-dumping circumvention rules are illegal until an acceptable way is found of dealing with the problem of circumvention.

This was stated yesterday by Mr Frans Andriessen, the EC's Trade Commissioner. It was his first public comment on the finding by a Gatt dispute settlement panel set up following a complaint by Japan. The Gatt Council was due to discuss the report yesterday. Mr Andriessen said in an interview with the Financial Times that the panel had taken a "rather formal and restrictive" view in finding that the EC

duties to products assembled in the Community. The EC had argued that duties were necessary to prevent Japanese firms, which had been accused of dumping. from evading duties by importing parts and assembling them in European "screwdriver" plants. Under the rules, goods assembled in these plants are subject to dumping duties unless more than 40 per cent of the parts come from outside the exporting country. The rules, introduced three years ago in response to a rapid build up in circumvention by Japanese companies, have been applied in seven different

The Gatt report did not deal with the substance of this problem, Mr Andriessen said. The problem of circumvention remains and we are not the only ones trying to deal with that situation." One possibility might be to reach an agreement on new anti-circumvention rules as part of the Uruguay Round of multilateral

Another might be for Europe to adopt the US approach which has not been contested in Gatt and involves a val-ue-added test rather than a content requirement for parts procured outside the country accused of dumping. The Community, which has resisted US reluctance to agree to the adoption of critical Gatt panel reports, had not decided what action to take.

The EC's screwdriver rules were caught out on the techni-cality that the duty is collected inside the country, making it classify an internal tax. By contrast, in the US system the duty is levied on the parts as they enter the country. Brussels at odds with Gatt,

IADB MEETING

Morgan Grenfell to hire 60 Libra traders

By Stephen Fidler, Euromarkets Correspondent, in Montreal

MORGAN GRENFELL, the UK merchant bank owned by Deutsche Bank, is close to completing negotiations to hire a 60-strong team of traders in Third World debt from Libra Bank, the London consortium bank which is being wound down because of its problem loans to Latin America.

The Libra group has been one of the most active in the market, where bank loans to Latin America and other countries are traded at prices usu-ally significantly below face value. The Libra team claimed involvement in transactions last year totalling \$11.8bn, per-haps the highest turnover of any single operation. One advantage it had over

competitors was its ability to use Libra's extensive loan portsources familiar with the negotiations, it is proposed that the relevant part of Deutsche Bank's large foreign debt portfolio will be put at the disposal of the traders.

This provides an early and concrete example of the way in which Morgan Grenfell and Deutsche, Germany's largest bank, can co-operate.

The team, led by Mr Rich
Haller, is expected to move to

Morgan Grenfell on May 1. Morgan has built a strong pres-ence in traditional merchant banking operations and corporate finance in Latin America and views a strong trading team as an excellent strategic fit. Its own small debt trading team will be rolled in to the

Libra group. Latin American bank loans

investment in Latin America, since there are programmes in many countries in which the loans can be exchanged for local currency for investment

Libra, a consortium owned by a group of international hanks and created in the 1970s to specialise in lending to Latin America, declared earlier this year that it would cease operations because it could not find the capital to meet new, more stringent Bank of England guidelines on provi-sions for Third World debt. The move surprised many in

the City, where it was felt that the Bank had made the best of a difficult situation.

However, agreement could not be reached among share-holders, which included National Westminster, about

traders from around the world. Chile faces heavy payment burden; Japan seeks bigger IADB role, Page 6

Japan seeks bigger stake in Latin bank

By Stephen Fidler in Montreal

JAPAN b request to enlarge its shareholding in the Inter-American Development Bank, the bank which channels development funds into Latin America. The move reflects Japan's view that its increasing financial support for development in Latin America should be better

reflected in its shareholding. The Japanese have been expanding their shareholdings in other multilateral institu-

negotiations are well advanced for them to adopt that position in the International Monetary Fund, where they are currently the fifth largest shareholder.

Continued from Page 1 says it owns the plants, said

would no longer print four

Lithuania

seeks deal

'anti-Soviet."

adviser to the Ministry of Finance who led the Japanese delegation to the bank's annual meeting in Montreal, declared to the meeting: "It is highly desirable for us to see Japan's voting share raised from the current level of 1.1 per cent and the Japanese staff members be increased."

Now the second largest shareholder in the World Bank,

.10300 GA

He also called for consideration of strengthening sanc-tions against countries which fell into arrears with the Bank. Four countries, Honduras, Nicaragua, Panama and Peru. were in arrears to the Bank at the end of last year.

Japan's demand and that of other countries such as France to increase their influence on

problems.

It could probably only be accomplished only at the next capital injection in several years' time — an expansion of capital by some \$26.5bn was agreed just a year ago.

The requests could only be met at the expense of the cur-

rent major shareholders - the US or one of the four big Latin American countries, Brazil, Argentina, Venezuela or

The Latin shareholders are unlikely to wish to see their influence in the bank diluted and it is also unlikely that the US would wish to see its grip over the institution slacken. Japan has been the only cant backing for the Brady initiative on Third World debt, launched a year ago by the US Treasury Secretary, Mr Nicholas Brady. Mr Gyohten said yesterday

that Japan would contribute Y5.5bn in the current fiscal year for a special fund in conjunction with the IADB. Mr Enrique Iglesias, the

Bank's president, said he was "flattered that countries should want a bigger share of the However, he believed it

could only be accomplished at the next capital replenishment. I don't see any possible solu-

British company signs deal to export Soviet timber, minerals

pro-independence newspapers it called "anti-socialist" and However, journalists in Vil-A BRITISH company yesterday nius, the republic's capital, said work continued as normal at the plant and all titles were on news-stands yesterday. Mr Algimentas Cekuolis, edi-tor of one of the targeted titles,

Gimtasis Krastas, said: "The workers there are behind independence, they will either print all the titles or walk out and print none." Sivan Laptyev, editor of the government daily Izvestia, was elected chairman of one of the chambers of the Soviet standing parliament, replacing Yev-

from Moscow. Laptyev, a reformer who has made Izvestia one of the most respected Soviet newspapers, won the necessary majority of votes in the Council of Union after a series of ballots.

geny Primakov, Reuter reports

By Charles Leadbeater, Industrial Editor, in London

signed a contract worth as much as £2.6bn (\$3.30bn) over the next 15 years to export minerals and timber from a Siberian forest, estimated to be twice the size of the UK.

The agreement between Doctus, which specialises in the gement of large projects, and the Government of the Tomsk region, is the largest Soviet trade deal signed by a British company. It is the third-largest long-term deal signed by a foreign company in the Soviet Union.

Doctus will charge a 12 per cent fee for exporting timber and crude oil. It will then charge 10 per cent on the price of imports - ranging from pig farms to personal computers - intended to help the development of one of the Soviet Union's most inhospitable and sparsely populated regions.
Under the agreement, which was signed in London yesterday – without the representa-tives from Tomsk who missed their aircraft - Doctus has sole rights to extract 48m cubic

metres of timber, worth about £50 per cubic metre.
The initial agreement negotiated over the past 18 months was to export 30m cubic metres. But a forest fire in the north of the region has meant that a further 18m cubic metres of fire-damaged trees need to be felled in the next three years before they decay. Doctus has organised a con-sortium of Austrian, British

and machinery to start felling. Trees are presently felled using hand held chain saws.

The joint venture will trade in hard currency, avoiding the difficulties of repairiating prof-its earned in roubles.

The venture also plans to set up wood processing plants to allow the Soviet partners to use the timber to export fin-ished, higher value added wood

The project will add 1 per cent to world timber supply at a time when felling in the Amazon rain forests is coming under increasing environmen-tal scrutiny. The company said the deal could be defended on environmental grounds as the forest was growing by 30m cubic metres a year.

Nordic groups buy French papermaker Continued from Page 1

and Swedish buyers for the timber, which will send staff

ious to gain control of produc-tion within the EC ahead of the introduction of a single market

"We regard this as a strate-gic investment in the heart of Europe," said Mr Per Knuts, head of Stora, in Paris yesterday. "The unification of the Common Market has been very disturbing for us, located on the outskirts of Europe. We want to be part of Europe, and that is one of the reasons why we are placing this investment in France," he said.

Mr Knuts added that with newsprint increasingly made from waste paper, the centre of newsprint production was moving away from Scandinavia towards paper-consuming countries where recycled fibre

is more readily available. Another attraction France holds for pulp and paper mak-ers is the cheaper electricity available because of that country's nuclear power policy.

Mr Knuts said Stora and Kymmene had "aggressive" investment plans for Chapelle Darblay.

Stora, which is a leading newsprint producer, said yes-terday that its main interest in Chapelle Darblay, was its newsprint production. Chapelle Darblay has an annual capacity of 350,000 tonnes of newsprint at its Grand Couronne mill, near Rouen, and has a quarter of the French news-Kymmene is more likely to

be interested in Chapelle Darblay's lightweight coated paper (LWC) mill at St Etienne, also near Rouen, which has capacity to make 240,000 tonnes a year of the paper used for mag-azines and has 18.5 per cent of the French market. Kymmene is a leading LWC producer and last year started production at an LWC mill it had built in

However, Mr Gay Ehrnrooth, president of Kymmene, denied any plan to divide the two plants between them.

The takeover should end Chapelle Darblay's 10 year history as one of the lamest of France's industrial ducks, with a saga of bankruptcies and

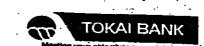
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WORLDWIDE WEATHER



FINANCIAL TIMES

COMPANIES & MARKETS

Wednesday April 4 1990 • THE FINANCIAL TIMES LIMITED 1990



Australian merger insures controversy



The A\$3.4bn Banking Group and

National Mutual Life Association, two of Australia's largest financial groups, is being billed as a world first — never before, has there been a deal of such size across traditional . banking and insurance borders. But the deal is already throwing up a myriad of legal and reg-ulatory issues. Page 23

All gas and razzamatazz ::



The New York Mercantile Exchange can turn on the razzama-tazz when it wants to Yesterday it launched a new nattract in an elaborate style that would have done justice to the launch of the Queen . Mary. The contract is the first future of its kind for an industry that is still sorting

gulation. "The gas industry approached us years ago and it believes the contract is valuable and needed," says Lou Guttman, Nymex chairman. Page 30

Cross-border vision

As Groupe AG's share price feil 11 per-cent yesterday, the chairman of Belgium's leading insurance company and his new Dutch ally stoutly defended the logic of this week's ambitious cross-border merger plan. In a joint interview in Brussels, Maurice Lippens of AG and Hans Bartelds, chairman of Amev, told Tim Dickson of their common vision for the devel-opment of the two businesses. Page 20

Life where the mud files



Bob Bauman made a reluctant goalkeeper. He admits to hating his days between the posts for his college soccer team. Now, as chief executive of Smithkline Beecham, one of the world's top four prescription-pharmaceuticals groups, lous to put the boot in. Peter Marsh reports.

Market Statistics

FT-A indices
FT int bond service Foreign exchanges

London traded options
London trade; options

Companies in this section

ANZ Banking Group Abbeycrest Aican Canada Astra Holdings Barrett (Henry) Bodycote Inti Boxmore City Centre

Gold Fields of SA

Groupe AG HK Telecom Hoechst

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Chief price changes yesterday

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GEC gets go-ahead on Plessey plans

Five years after launching his initial bid to take over Plessey, the defence electronics group, Lord Weinstock yesterday got almost everything he wanted.
GEC announced yesterday that
the Department of Trade and Industry had waived the electronics group's undertakings, given in 1987, not to acquire Plessey's

GEChas now taken over the bulk of Pleasey's activities, through the joint bid it launched in 1988 with Siemens, the West

PATIENCE HAS paid off for Lord Weinstock, the General Electric Company's managing director.

Five years after launching his in the UK defence electronics industry following its takeover earlier this year of Ferranti International's radar division.

The deal will double Siemens' turnover in defence electronics and significantly strengthen its position in the UK.

Siemens will acquire full own-ership of Plessey's radar and defence systems businesses and a 40 per cent stake in GPT, the telecommunications equipment manufacturer originally set up by GEC and Plessey.

Although GEC is acquiring most of Plessey's businesses, Siemens will pay slightly more than half the £2bn (\$3.2bn) purchase far-reaching alliance which far-reaching alliance which price, because GPT accounted for a large share of Plessey's turn-

GEC will control Plessey's aerospace, materials and semi
-conductor businesses, and virtually all of its US interests
which under the original plan
were to be jointly owned with
Sigmens

In addition, GEC will control Plessey's naval systems and avionics activities.

Lord Weinstock and Mr Karlwould play a central role in restructuring the European elec-tronics industry as 1992

Throughout the bid, Plessey argued that its businesses would be carved up and run separately if a takeover was successful. Sir John Clark, son of Plessey's

founder and the company's chairman at the time of the bid, said last night: "I told the Government, I told the press and I told the City that the rationale for the

He added: "If what has happened is seen to have been in the best interests of the UK then I am a monkey.'

The Department of Trade and Industry said yesterday that a move by GEC to take a controlling interest in the semiconduc-tors, materials, aerospace and US businesses might result in a fur-ther reference to the Office of Fair Trading. However, it is thought unlikely there would be such a referral.

Can Stempel engineer the recovery at GM?

Kevin Done on the task facing the group's new chief

T Bob Stempel is taking over leadership of Gen-eral Motors at a moment, when the future of the world's number one car maker is clouded by uncertainty. GM has been through a confusing decade—one in which bright horizons always seemed to beckon, but ended with an apparently remorseless erosion of the group's domestic market share and with losses in its core North and with losses in its core North

American automotive operations. For 10 years the world's biggest industrial corporation has been led by Mr Roger Smith, its chair-man, on a helter-skelter ride. Mr Smith, hailed alternately as a saviour and as a disaster, set out with a grand vision to prepare

the group for the 21st century.
He joined GM in 1949 as a general accounting senior clerk and was in the GM tradition of beanwas in the GM trainton of beancounting finance men who have
always been conservatively
favoured to lead the corporation.
Mr Stempel, by contrast, breaks
the mould as an engineer.
Mr Stempel joined GM's Oldsmobile division in 1958, where he
held several engineering posttions. He ettl claims that it was a

summer job as a mechanic in a New Jersey garage that led him into the automotive business, and as an engineer he played an important role in the 1960s on the can front wheel drive car.

The company that Mr Stempel takes over has been radically shaped by Mr Smith, however, and it is Mr Smith's achievements and deficiencies that will mark the Stempel era, as GM continues to hear the brunt of Japanese competition on its

From an inauspicious start, and with a modest public pres-ence, Mr Smith hardly looked the

part of corporate revolutionary, but since he took over as chair-man in 1980 he has sought to transform GM which had become a byword for corporate bureau-

His response was to open the pumps and turn on the dollar gusher, GM would spend its way out of trouble. In the last 10 years it has invested as never before in new plant and equipment in an attempt to renew its North American manufacturing base.

Little expense was spared as GM set out to acquire the latest in production automation. It was supposed to move the frontiers of car making technology, while at the same time GM bought in high-tech expertise through the takeovers of Hughes Aircraft – electronics, space, defence and communications – and EDS – data processing and telecommu-

It brought Toyota, Japan's biggest car producer, into a car making joint venture in California, New United Motor Manufactur-ing Inc or NUMMI. The aim was to learn at first hand how the Japanese make cars and to dis-cover whether the car workers of Detroit or Flint could do the job of Takaoka, Motomachi or Tsut-

Most unsettling and disturbing cracy, Mr Smith embarked on a big reorganisation of the North American automotive operations with the setting up of two integrated car groups; Chevrolet, Pontiac, GM of Canada (C-P-C) and Buick, Oldsmiobile, Cadillac (B-O-C).

To crown the vision, Mr Smith announced in 1983 the Saturn Project, a programme which at the time fired the industrial imagination of America and the development programme for a new family of sub-compact cars using "start-to-finish innovation to become competitive with Japa-nese imports."

Mr Stempel takes over the GM baton wrapped in a heroic Smith vision. Some would claim he has to pick up the pieces. Mr Smith told GM shareholders last year: "We set out to renovate, refur-bish, and build anew. It was literally the reindustrialisation of our manufacturing base. Nothing on this scale had ever been undertaken in the history of American

During the 1980s, GM has made total capital investments of around \$76bn. "We've built nine new assembly plants, and we modernised 19 other assembly plants and 12 stamping plants. Today, your company has some of the most modern manufacturing plants in our industry; they're just beautiful new high-tech facilities."

In the last two years GM has also embarked in the US on a veritable new product binge. The bottom line at the moment is a bitter one, however.

• GM is still the high-cost procer in the US. GM is still lagging in the US in terms of quality and productiv-ity. It too has made great prog-ress — Mr Smith claims that the productivity of GM's US hourly workforce increased by 35 per cent between 1981 and 1988 - but

in the meantime the competition

has not been standing still. • The new products may now be flowing, but at least up to the end of 1989 they had done precious little to stem the drastic erosion of GM's domestic car market share, which fell from 46.3 per cent in 1979 to 34.7 per cent in 1989.



 As the high-cost US producer GM is also the company carrying the higgest burden of overcapacity in North America, and as the grant of the last three years a revitalised GM Europe production to more than 2m cars a year in the early 1990s, several more GM plants appear to face inevitable closure.

Mr Stempel must deal with a

brutal price war, a weak domestic market, an ever growing US share taken by Japanese-badged cars whether Japanese or USbuilt. Last year for the first time a Japanese car, the Honda Accord, was the best-selling car

Outside the US, GM has fared years of losses with successive record profits. It is above all the profits from Europe, as well as the earnings of Hughes and EDS, that are currently propping up the North American auto

operations.

If Mr Smith, despite his legion critics, has got it right, then Mr Stempel is taking on a company prepared for the 21st century. His biggest worry will be to find the road from 1990 to the year 2,000.

turns in FFr3.34bn profit

By George Graham in Paris

PECHINEY, the French state-owned aluminium and packaging group, has announced net profits of FFr3.34bn (\$580m) for last year and forecast that a substantial reduction in financ-ing costs will partially offset a fall in aluminium prices in the

first half of 1990. The results show an increase of 67 per cent from 1988, but include for the first time the earnings of American National Can, the leading US packaging company bought by Pechiney for

\$1bn in November 1988. Mr Jean Gandois, Pechiney's chairman, said the group had achieved its four main objectives during the course of the year:

@ Integrating ANC into the group.

• Putting together a project to build a new FFr4.5bn aluminium smelter at Dunkirk.

Turning round remaining lossmaking divisions. • Re-establishing the group's financial structure. Mr Gandois said Pechiney's

total debt had soared from FFr14.3bn, or 1.24 times net equity, before the purchase of ANC, to FFr35.8bn, or 3.11 times equity, after the deal. The posi-tion had been improved by a series of capital issues, including new non-voting shares, warrants and the flotation of Pechiney International, a new subsidiary grouping the company's non-

French activities.

The sale of the group head-quarters raised a further FFr2.7bn, and by the end of this year Mr Gandois expects debt to total FFr25bn, or 1.06 times

Pechiney International, the new listed subsidiary, reported net profits of FFr1.27bn in its first year of trading, on sales of Mr Gandols said the main alu-

minium division had very good earnings, with operating income up 17 per cent to FFr4.2hn, even though the average price of the metal was lower than in 1988. He saw no reason for alumin-ium prices to have fallen as they have, especially as no new capacity is due to come on stream this

line in 1991. Pechiney's new capacity at Dunkirk, on stream in 1992, would be compensated by closures elsewhere.

Mr Gandois said Pechiney had chosen to depreciate the goodwill on the acquisition of ANC on a progressive basis over 40 years, starting at \$39m last year and rising by 3 per cent a year. On a straight line basis, depreciation would have been \$72m last year.

Earnings at SAS fall by 40% to SKr2bn after big investments

SCANDINAVIAN Systems (SAS) yesterday reported a 40 per cent drop in profits before extraordinary items to SKr2.2bn (\$358m) in 1989, its first earnings decline after three years of steady growth. SAS blamed the lower profits primarily on a 150 per cent

increase in investments to a record SKr9.9bn, which included the purchase of aircraft, the intercontinental Hotel chain and a new computer system as part of a new computer system as part of its global travel service concept. SAS president Mr Jan Carlzon nevertheless expressed satisfaction with developments that occurred last year, primarily the conclusion of alliances between SAS and several other airlines, including Swissair, Finnair, Austrian Airlines and Chile's LAN. "1989 was the year when the bricks fell into place in creating a global traffic system for SAS," he

Sales increased by 9 per cent to SKr29.5bn, while operating prof-



Jan Carlzon, SAS president its remained almost unchanged at SKr2.65hp. Extraordinary items amounted to SKribn with the sale of air-

craft and property.

The profit of the airline division fell by 30 per cent to SKrlbn, while income increased by 8 per

cent to SKr20bn. New aircraft and a 26 per cent hike in fuel costs were the main factors behind the earnings decline, This division had the company's largest investment costs, totalling almost SKr5bn.

The package tour business remained SAS's weak point with

a loss of SKr8m due to weak demand from Nordic vacationers. The hotel division raised profits 75 per cent to SKr103m on a turnover of SKr1.2bn. At SKr3.9bn, this was the second largest investment area for SAS, with the purchase of a 40 per cent share in Salson (Overseas) Holding, which owns the Intercontiental Hotel chain. The group's airline catering

side lifted earnings 15 per cent to SKr211m and credit card operations and other financial services rose by 18 per cent to SKr84m.

SAS forecast that both operating profits and costs would

Maxtor bids for MiniScribe

By Louise Kehoe in San Francisco

MAXTOR, a leading California disk-drive manufacturer, yester-day launched a \$40m bid for MiniScribe, the Colorado diskdrive company which is to be sold in an auction ordered by the

bankruptcy court.
MiniScribe's largest creditor is Standard Chartered Bank, which has lent the company \$110m. Last month Standard Chartered made provisions of \$80m against the

Maxtor is the only party so far to reveal an offer for MiniScribe, but other offers are expected to materialise at, or before, today's courtroom auction.

Maxion's offer comprises \$20m in cash plus \$20m in Maxtor

In addition, Maxtor said it was willing to loan MiniScribe up to \$30m for working capital between the acceptance of the offer and the closing date, which it said

could be in July.

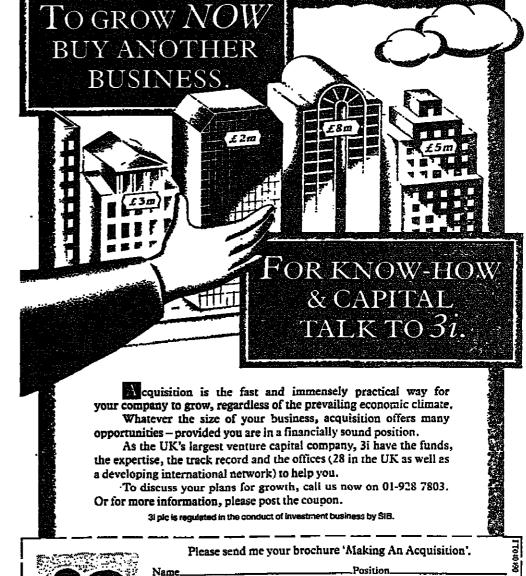
Last week MiniScribe said it needed cash to purchase components. The loan will not be credited against the purchase price,

Maxior's offer requires that the assets of MiniScribe's Hong Kong and Singapore subsidiaries, where the company's disk-drive products are manufactured, be delivered free and clear of debts. The subsidiaries, which are 100 per cent owned by MiniScribe, were not included in the US bankruptcy case.

Maxtor said it was negotiating with the creditors of the foreign subsidiaries to ensure a continued supply of key components to MiniScribe's manufacturing operations.

Maxtor's discussion with the creditors contemplates both cash and stock participation in the newly-formed subsidiary, with the stock exchangeable for Max-tor stock no sooner than April

MiniScribe's products - aimed at the personal computer and lap-top computer markets would complement Maxtor's higher capacity disk-drives for the workstation sector of the industry, said Mr George Scalise, Maxtor president.





Name	Position
	Type of business
No. of employees	Address
Postcode	Telephone:

INTERNATIONAL COMPANIES AND FINANCE

Daimler may invite Mitsubishi into venture

DAIMLER-Benz, West Germany's largest industrial company, might in the near future invite Japan's Mitsubishi group of companies join its planned aircraft engines joint venture with the Pratt & Whitney subsidiary of United Technologies of the US, Agencies

report.
Mr Edzard Reuter, Daimler's chairman, said in an interview with a West German newspaper to be published today that it was "thinkable, though not completely discussed" that Mitsubishi could join the arrangement under which the civilian jet engine operations of Daimler's MTU Motoren-und Turbinen-Union München engine subsidiary will be merged with those of Pratt & Whitney.

G Deutsche Aerospace divi-sion of Daimler-Benz has agreed to sell two defence-re-lated businesses to Bremer Vulkan, the West German shipbuilding group, for an

unspecified sum.
The Economics Ministry ordered them to be divested on antitrust grounds following Daimler's acquisition of aerospace group Messerschmitt-Bölkow-Blohm last year. Negotiations to sell the units

to a consortium of West German and foreign defence con-tractors, in which Bremer has a 30 per cent share, broke down last month.

Hoechst earnings suffer due to strong D-Mark

By Our Financial Staff

HOECHST, the West German HOECHST, the West German chemical group, raised 1989 group pre-tax profit by just 1.5 per cent from DM4.09bn (\$2.4bn) to DM4.15bn, and said fourth-quarter earnings were hurt by the rise of the D-Mark against other major currencies. Hoechst did not disclose fourth-quarter figures, but based on a comparison with the third quarter, pre-tax earn-ings dropped 10 per cent to DML02bn in the final period from DML13bn a year earlier. Group sales rose 12 per cent to DM45.89bn in 1989 against DM40.97bn. In the fourth quarter, group sales rose 10 per cent to DM11.87bn from

DM10.81bn a year earlier. The company said the weakness of the dollar, yen and pound reduced the fourth-quar-ter earnings contribution from

its foreign subsidiaries after conversion into D-Marks.

Based on the exchange rates at the end of October, full-year earnings would have been DM100m higher than the reported amount, Hoechst said. That would have translated into a 4 per cent rise in 1989 pre-tax profit.

Of the 12 per cent rise in group sales, 4 per cent stemmed from higher sales vol-ume and 6 per cent from price and exchange-rate movements, Hoechst said. The first-time consolidation of Sigri, a carbon company in which Hoechst bought the 50 per cent it did not own last year, added DM1bn, or 2 per cent in turnover, the company said. Foreign sales climbed 13.8 per cent to DM35.4bn last year from DM31.14bn, while domes-

tic turnover rose 6.6 per cent to DM10.46bn from DM9.82bn. Parent company pre-tax earnings rose 9 per cent in 1989 to DM2.21bn from DM2.02bn as

higher earnings from invest-ments made up for lower operating profit.

Among Hoechst's major divisions, sales in the chemicals and paint sector rose 8 per cent to DM11.64bn from DM10.74bn, and paint sector paint of DM10.74bn, and paint sector profit in the sector paint of the secto and earnings also climbed, the company said.

In the pharmaceutical division, foreign earnings climbed strongly, while domestic results were flat due to grow-ing competition from generic drugs following the reform of the West German health insur-ance system. Sales climbed 13 per cent to DM8.292bn from DM7.356bn.

Forklifts help Linde to record

LINDE, the West German engineering company, said 1989 group net profit rose 26.3 per cent to a record DM186.3m (\$109m) from DM147.5m a year earlier, writes Our Financial

The rise reflected a sharp increase in revenue from its key forklift operations. Sales increased 21 per cent to DM5.45bn from DM4.51bn a Group pre-tax profit jumped 31.2 per cent to DM437m from DM333m the year before. It was the first time the company posted full group results. As reported, the company is raising its annual dividend to DM14 a share from DM13 a

year earlier.

Linde said it expects the generally positive business developments of 1989 to continue in 1990. Group sales rose 7.6 per

cent in the first two months of 1990 to DM764.6m, in spite of some weakness in US and British markets. Order inflow during the

period rose 14.9 per cent to DM1.1bn. Analysts said the results lay within expectations. Linde's share price rose DM2 to DM1,015 in a rising market on the Frankfurt Stock Exchange

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| Fermenta proposes sale of US-based subsidiaries

By Our Financial Staff

SHAREHOLDERS Mondadori, the Italian media group, have delayed consideration of a capital increase proposed by Mr Carlo De Benedetti's Compagnie Industriali Riunite after it announced a

revised project. Mondadori's board must now arrange a shareholders' meeting within 60 days to consider the revised plan proposed yesterday by CIR attorney Vittorio Ripa di Meana, who said the delay could allow time for CIR and the rival alliance of Mr Silvio Berlusconi to find a compromise over their four-month

feud. Mr Berlusconi said he hoped an accord between the rival camps could be reached

Under the new capital plan proposed by CIR, Mondadori would raise L400bn (\$319m) up from L320bn - through the issue of 100m ordinary shares of L1,000 nominal value each and priced at L4,000 each.

Mr Ripa di Meana said Mon-dadori needed fresh capital to meet its expansion plans.

Five new shares would be offered for every four shares held in all categories of Monda-

dori shares.

By John Burton in Stockholm

FERMENTA, the Swedish pharmaceutical and finance group, yesterday announced plans to sell SDS Biotech and Fermenta Animal Health, its two US-based subsidiaries, by the end of this year.

Mr Bertil Holmberg, Fermenta's president, said selling the US concerns would give the company capital to make new acquisitions. "We wish to increase our flexibility, which demands greater liquidity." Fermenta has expanded into

financial services, from its original business of producing antibiotics, since its takeover by Industrivariden, the Swedish holding company. It has bought independent and Infina, two Swedish finance

companies, since 1988.

The US companies were acquired during Fermenta's halcyon days in the mid-1980s when it was rapidly growing under its former owner, Mr Refaat El-Sayed, who was later jailed after being at the centre of Sweden's biggest post-war financial scandal

The sale of the companies was precipitated by new Swedish tax laws affecting the use of tax loss carryforwards.

Fears over Mecca debt send shares tumbling

By Andrew Boiger

SHARES in Mecca Leisure

SHARES in Mecca Leisure Group, Britain's biggest leisure company, fell by 30 per cent yesterday to 77p after the company shocked the City of London with the extent of its borrowings.

Mecca, which paid £750m (\$1.2bm) for the much larger Pleasurama group at the end of 1988, said yesterday that its gearing level at December 31 was 110 per cent, compared to its forecasts of 80 per cent. It later told analysis that the group had current debts of group had current debts of £460m, giving it gearing of 144 per cent.

The group said pre-tax profits for the year to December 31 were £91.1m and earnings per share were 11.4p on turnover of £588m.

A final dividend of 8p makes a total of 5p for the year. Last year's pre-tax profit of £30.3m and earnings per share of 14.3p on turnover of £268m comprised results for the his-toric Mecca businesses, and only two months for the acquired Pleasurama businesses, and were therefore not comparable.

Mecca said that all the group's businesses, with the exception of London casinos and amusement machines, had performed well.

Better marketing and reinvestment had led to significant improvements in profitability across all three divisions: holidays, entertainment and themed catering and character hotels.

Elf Aquitaine eyes **BP France assets**

BP FRANCE said yesterday it had received an offer from Société Nationale Elf Aquitaine to take over all of its upstream exploration and production activities, AP-DJ reports.

BP announced last month it had put its unstream assets up for sale as part of a reorgani-sation. It said it is suspending the sale of these assets until negotiations with Elf Aquitaine have been completed.

Honeymooners defend marriage of convenience

Tim Dickson examines the Amev, Groupe AG link

s disappointed specula-tors wiped 11 per cent off the share price of Groupe AG yesterday, the chairman of Belgium's leading insurance company and his new Dutch business partner were stoutly defending the logic of this week's ambitious cross-border merger plan. In a joint interview in Brus-

sels Mr Maurice Lippens of AG and Mr Hans Bartelds, chair-man of Amev, underlined their common vision for the development of the two businesses. They insisted that the new operational structure will allow them to overcome any

cultural or other differences

They hinted that a full merger of the two holding companies might be achieved "in 10 to 20 years time" if European fiscal and legal har-

share price on the Brussels for-ward market dropped BFr1,300 (\$37.1) to BFr10,500. In Amsterdam, Amev's share price also fell, by F1 2.30 (\$1.23) to F1 58.20. Mr Lippens, meanwhile, talked of his relationship with AG's biggest single share-holder, the Belgian holding company Société Générale de Belgique and explained why he rejected an earlier offer to par-ticipate in the trans-European insurance alliance being spear-beaded by the Paris-based Groupe Victoire.

Monday's deal - the first of its kind in the insurance sector
- will create the 12th largest

European insurer with overall revenues from premiums and financial revenues in the

financial revenues in the region of BFr268bn.
It brings together two generally well-run businesses — the biggest in Belgium, the third higgest in the Netherlands.
Both chairmen cite the advantage for shareholders of not having to pay a "takeover premium" for control, the syngress which will come from ergy which will come from learning about each other's insurance products, and the advantage of combining financial resources "so that we can grow more rapidly together."

"We will help each other develop further in our two develop further in our two strongest markets, Belgium and the Netherlands, and we will expand in those other

during integration. countries where we already have a presence," said Mr Bar-According to Mr Lippens
"the name of the game is distribution" — the main reason
why both AG and Amev have
been acquiring banking interests of late. Amev has recently monisation permit.
Meanwhile Groupe AG's

announced plans to merge with VSB Group, the leading Dutch savings bank, and AG has its Metropolitan Bank subsidiary.
The combined grouping, the two chairmen said, has a twin philosophy aimed at develop-ing the "financial supermarket" approach in countries where they generate sufficient volume and have a high market share (notably their home

Mr Lippens said that AG would benefit particularly from "Amev's international vision." The chief architects of the

merger believe that the secret of success will lie in the "unity of management" principle.
Although the shareholding Arrhough the shareholding structures of the two holding companies will remain apart, the new management commit-tee will be a single entity from the start.

"Initially it will be made up 50/50 between the two sides but we will not be trying to stay like that," says Mr Lippens.
"The beauty is that we are putting everything we have into a common business. From day one nobody will have any interest in managing things

differently."
Mr Lippens says he was asked by Compagnie Finan-cière de Suez (owners of La Générale) to join the Groupe Victoire/Colonia combine but that this would have been a porely financial" relationship which might have involved AG giving up some of its indepen-

Although La Générale's strategy has been to take con-trol of its major operating companies, the new management there realises that AG is "a

special case."
"Our key Belgian anchor of 12 per cent in Société Générale is a stick behind the door. If the personalities change and they try to do something nasty to us we are in a position to hit slightly harder," adds Mr Lip-

Dutch react with scepticism

bases), and at exploiting niche

markets in other countries like the US and Australia.

By Laura Raun in Amsterdam

MARKET reaction in the Netherlands to the planned merger of Amev and Groupe AG was sceptical yesterday, the first opportunity for inves-tors to respond to Monday's

Securities analysts questioned where the desired economies of scale would be achieved unless the two part-ners fully integrate. Initially they will operate separately. The Dutch and Belgian insurers also may be seeking protection against hostile take-

over attempts, analysts said. Mr Jonathan Walker, an analyst for Kleinwort Benson Securities in London, fears that mutual benefits may be modest because of limited geo-graphical overlap between the pair. He also believes that Amev is getting too little money — BFr10.7bn (\$303m) over 10 years - from AG, con-sidering that the Dutch insurer is observed the pair. is about twice as big as its Bel-

gian partner and much more profitable.

ture could throw up obstacles, as they did in the alliance between Amsterdam-Rotter-dam Bank of the Netherlands and Générale de Banque of Bel-

Mr Erwin Huijboom, an analyst at Pierson, Heldring & Pierson, the Dutch merchant hank, believes a merger could help smooth out Amev's cycli-cality and strengthen its bal-ance sheet. But he acknowledges that cost savings would be small unless the two insur-Differences in corporate cul- ers fully integrate.

This announcement appears as a matter of record only.

CIR revises proposal for

Mondadori capital boost

ENIMONT

ENIMONT FINANCE (OVERSEAS) LIMITED

FRF 1,800,000,000 **Multicurrency Revolving Credit**

ENIMONT S.p.A.

BNP Capital Markets Limited Citicorp Investment Bank Limited

Crédit Lyonnais

Société Générale

Banque Nationale de Paris Amsterdam-Rotterdam Bank N.V., Paris Branch
The Sanwa Bank Limited

Citibank, N.A. The Industrial Bank of Japan, Limited The Sumitomo Bank, Limited

Banca Nazionale del Lavoro, Banco di Roma (France) S.A. Banque Veuve Morin-Pons - Dresdner Bank Group Mitsubishi Trust & Banking Corporation

(Europe) S.A.

Banco di Napoli The Bank of Nova Scotia The Fuji Bank, Limited The National Bank of Kuwait (France) S.A.

Banque Louis Dreyfus Banque Sudaméris Monte dei Paschi di Siena,

Banque San Paolo Générale Bank The Royal Bank of Canada S.A.

Facility Agent Banque Nationale de Paris

BNP Capital Markets Limited

CITICORP 6

This announcement appears as a matter of record only



Telecom Corporation of New Zealand (Overseas Finance) Limited

(Incorporated with limited liability in the Cayman Islands)

N.Z. \$50,000,000 14 per cent. Notes due 16th February 1993

Unconditionally and irrevocably guaranteed, on a joint and several basis, as to payment of principal and interest by

Telecom Corporation of New Zealand Limited and certain of its subsidiary companies as follows

Telecom Auckland Limited Telecom Central Limited **Telecom Midland Limited**

Telecom Repair Services Limited

Telecom Networks and International Limited Telecom Operations Limited

Telecom StarSystems Limited

Telecom Cellular Limited Telecom Directories Limited Telecom Mobile Radio Limited **Telecom North Limited Telecom Paging Limited**

Telecom South Limited

Telecom Wellington Limited

Issue Price: 102 per cent.

Fay, Richwhite (U.K.) Limited

Swiss Cantobank Securities Limited

Banque Bruxelles Lambert S.A.

Kredietbank International Group Westpac Banking Corporation Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V. Banque et Caisse d'Epargne de l'Etat, Luxembourg Crédit Communal de Belgique S.A./ Gemeentekrediet van Belgie N.V.

Norddeutsche Landesbank Girozentrale

Crédit Commercial de France NZI Securities Europe Limited Westdeutsche Genossenschafts-Zentralbank eG

Bayerische Landesbank Girozentrale

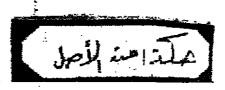
An-Hyp Savingsbank S.A. Daiwa Europe Limited NMB Postbank Groep N.V. Sanwa International Limited

Sankt Annae Bank A/S

Westdeutsche Landesbank Girozentrale Banque Générale du Luxembourg Societe Anonyme Dresdner Bank Aktion Rabobank Nederland Sumitomo Finance International

February 1990

EDAY APRILAN



Group Precious Metal Mining Companies' Reports for the quarter ended 31 March 1990

Driefontein Consolidated

Driefontein Consolidated Limited (Registration No. 68/04880/06)

TED CAPITAL 204 000 000 shares	of 90 c	ents cach; fi	dly paid.	
	.,	- 10 dy	12.00 ± 1	· Nbue
	200	Quarter	. Ougster	montes
	·	coded*	ended.	ended
		31 March	· 31 Dec	31 March
		1990	1989	1990
PERATING RESULTS		12 × 10		
Gold - East Driefontein				
Ore milled (t)		680 000		2 092 000
Gold produced (leg)	• / / .	5 591,0	~ 5 925,8 .	17 276,8
Yield (p/t). Price received (R/kg)	7.5	8.2 33 654	8.6 - 32 653 .	33 930
Revenue (R/t milled)		277,03	279,99 142,93	271,88
Cost (Art manes)	1.5	145,08	14235	140,63
Profit (R/t milled)		231,95	137.06	- 137.25
2.00		4.0		. 1 77 .
Revenue (R000)		188 383	193 756	. 568 779
Cost (R000)	· ``	98 658	98 908	291 198
Profit - (ROOO).		89 725	94 848	274 587
	· · · · · ·	. 27.23	, <u>2. dío</u> '	77.70
Gold - West Driefontein		`-`-;- <u>.</u> ; _`		
Ore milled (a)	. * .	705 000	705 000 .	2 115 000
Gold produced (kg)		6 919,4	7 1129	21 223.3
Yield (g/t)		9,8	10,1	. 10.0
Price received (R/kg)		33 668 .	., 32,817	32,914
Revenue (R/t milled)		330,85	331,50	330,70
Cost (R/t milled)	. ja -	165,75	164,99	163,35
Profix (R/t milled)		165.16	166,51	167.35
Pictur (tyl unpcuy		142,18	<u></u>	10,33
Revenue (2000).	:	233 249	233 705	699 426
Cost (R000)		116 857.		345 484
	٠.			
Profit (R000)		116 392	1 <u>17 390</u> .	3 <u>53 942</u>
eclamation plant —		·		
Vest Driefontein	•		j.	• •
Tons treated	٠, . ٠	607.400	-422 KM	= 021 000
Gold produced (kg)		332 7	- 215,1	578.7
Yield (g/t)] [.].	0.5	0.6	0.6
Revenue (R000).		11 062 -	8 125	19 187
Cost (R000).		3 685	4 542	8 327
	•			
Profit (R000)		<u>7.377.</u>	<u>3 583</u> .	10 960
		, , , , , , , , , , , , , , , , , , , 	:. -	-
UNANCIAL RESULTS (ROOD)	٠. ٠		•	٠.
Working profit Gold and rectar	matton.	mm 404	- 045 00	con des
plant		213 494	:215 821	639 483 2 824
Tribute royalties	• • •	1 <u>143,</u>	. <u>. 1176</u> ,	2 049
Net mining revenue		214 636	216 997	642 307
Not sundry revenue (group)		12 868	13 482	46 835
O			_	~ ===

Becovery under loss of profits insurance 7.500

DEVIDEND. A dividend (No. 33) of 65 cesss per share was o December 1989, and was paid to members on 7 Rebutary 1990.

Jana

20

No. 5 Sub-Vertical Shaft-E. The shaft was sunk 51 metres to a depth of 1, 525 metres below collar. On the transfer level development to the rock pass positions was completed. The excession of the loading bin was completed and the support of the excession is in progress. Basic boding of rock passes and the installation of the No. 2 Man Winder are in progress.

No. 1 Territory Shaft-R. 39 metres of the 72 metre headgear have been sliped. The stage and kibble winders were commissioned: WEST DRIEFONTEIN.

No. 9 Sub-Vertical Shall-W. Siping of the station beyont on 22 level, the excavation of winder chambers and the rules bording of sock passes and ventilation rates between 21 and 23 Levels continue.

3 April 1990

Northam

Northam Platinum Limited (Registration No. 77/05282/06) ISSUED CAPITAL: 28 800 000 shares of 1 cent each, folly paid.

Quinter ended 31 March 1990	Quarter ended 31 Dec. 1989	Nine months ended 31 March 1990
Pre-production Mine Development Expenditure (R000)		
Capital expenditure	45 640 3 684	126 711 10 818
45 897	41 956	115 893

CAPITAL EXPENDITURE. The unexpended balan expenditure at 31 March 1990 was R583.6 million. or manufile

ZONDETENDE

No. 1 Sharit-Z. The shaft was suck \$1 metres to a depth of 1 802 metres below collar. The excavation of the 9 Level station landing was completed and development towards No. 2 Shaft and the reef and wave passes was started. Progress was hampered by the intersection of water-bearing fissures. No. 2 Shaft-Z. The reef and waste passes between 7 and 8 Levels have been

completed. The shaft has been equipped up to 691 metres below collar.

Reef Intersections. The UG2 was encountered at a depth of 1 735 metres below surface on the 8 Level station at No. 1 Shaft where good exposures were

tained. The K	icrant figures an	Stope 3	ment W grade	
Reci	Locality	cm	9/1	cm.g/t
UG2	8 Level station	128	455	-582

Ar .

On behalf of the board

Kloof

Kloof Gold Mining Company Limited (Registration No. 64/04-62/06)

ISSUED CAPITAL: 121 100 000 shares of 25	cents each, f	ully paid.	
	Quarter ended 31 March 1990	Quarter ended 31 Dec. 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold Ore milled (r) Gold produced (lg) Yield (g/t). Price received (R/lg) Revenue (R/ milled)	540 000 5 814,0 10,8 33 652 362-90	540 000 6 822,5 12,6 32 751 414.45	1 630 000 19 548,5 12,1 32 879 397,42
Cust (R/t milled)	197,51	186,96	191.06
Profit (R/t milled)	165,39	227,49	206.36
Revenue (R000)	195 967 106 656	223 804 100 962	643 817 309 517
Profit (R000)	89 311	122 842	344 700
FINANCIAL RESULTS (R000) Working profit Gold	89 311 7 865	122 842 9 188	334 300 24 151
Profit before tax and State's share of profit. Tax and State's share of profit.	97 176 1 915	132 030 19 514	358 451 42 951
Profit after tax and State's share of profit	95 261	112 516	315 500
Capital expenditure	84 731	86 508 72 660	251 681 72 660 35 425
TAX. The new rate of mining tax as annous Finance has been used in the tax computation respect of the proposal to tax consumable	nn, Adjustmer	outget by the at has also b	e Minister of een made in
CAPITAL EXPENDITURE			

DIVIDEND. A dividend (No. 40) of 60 cents per share was declared on 12

Venterspost

(Registration No. 05/05632/06)

ISSUED CAPITAL: 20 200 000 ordinary shares of 25 cents each, fully paid.
29 800 000 deferred shares of 25 cents each, fully paid.

OPERATING RESULTS	Quarter ended 31 March 1990	Quarter ended 31 Dxc 1969	Nine monits ended 31 March 1590
Gold Ore milled (t) Gold produced (kg) Yield (g/t) Price received (R/kg) Revenue (R/t milled) Cost (R/t milled)	390 000 1 588,5 4,1 33 765 137,73 129,79	1 526,1 3,7 32 593 119,99 119,73	1 210 200 4 603.3 .18 32 898 125.31 125.39
Profit/(Loss) (R/t milled)	7,94 53 716 50 618 3 098	0.26 49 818 49 711 107	(0.0R) 151 646 151 745 (99)
FINANCIAL RESULTS (R000) Working pictors): Gold Net sundry revenue Recovery under loss of profits insurance Profit before tax	3 098 3 996 7 094	107 267 1 300	(99) 4 958 4 703 9 562
Tax Profit after tax Capital expendituse Existing mine	3 081 4 013 262 7 512	(326) 2 000 1 382 11 991	4 732 4 830 2 173
No. 4 Shaft Project. CAPITAL EXPENDITURE. The unexperexpenditure at 31 March 1990 was R84.7 in PRODUCTION. Ore milled was 390 000 tor reduce the milling take to 130 000 tons per No. 4 SHAFT COMPLEX. The shaft was sun	nded balanc allion, ns which is in month from	e of sushoo line with the January 199	decision to

No. 4 SHAFT COMPLEX. The shaft was sunk 260 metres to a depth of 530 metres below collar. The 10 Level haulage advanced 190 metres to a total of 2 029 metres and is now 60% complete. Progress was hampered by the intersection of water-bearing fissures in the vicinity of the Gensboldfontein No. 1 Dyke. The 10 Level development crew was utilised to advance 24 Level haulage by 210 metres during the delays canced by the water mersection. 24 Level has now advanced a total of 319 metres and is 9% complete.

MINING LEASE. The Same has agreed in principle that the company mine the extension area and a mining lease which will consolidate all the mining titles will be entered into in due course. The following single State's share of profit formula will be applicable to the entire area.

 $Y = 10 - \frac{80}{x}$ where Y = the percentage of divisible profit payable to the State and X = the min of mining profit (after the deduction of redocumble capital expenditure) to mining revenue expressed as a percentage.

The amount as determined by the above formula is subject to a surcharge of 1.25%.

BIGHTS OFFIEL. The rights offer of linked units which was made to shareholders during January 1990 in order to take an amount of approximately RI 59,5 million (net of estimated expenses of R3 million) was successfully concluded. Acceptance representing 96,4% of the office were received, with the balance being taken up by Gold Fields of South Africa Limited, underwriter to the office. Accordingly 25 000 000 delicated shares were alluted on 15 February 1990.

On behalf of the board M. J. Tagg A. J. Wright Directors 3 April 1990

Libanon

Libanon Gold Mining Company Limited (Registration No. 05, 08341, 06) ISSUED CAPITAL: 40 000 000 shares of 20 cents each, fully paid.

		··	
	Quarter ended 31 March	Quarter ended	
	1990	1989	-
		-,	
OPERATING RESULTS			
Gold			
Ore milled (t)	415 000		1 245 000
Gold produced (kg)		1 801.1	
Yield (g/t)	4,2 33 742	4,1	4.3
Price received (R/kg)	35 742	32 631	32 873
Revenue (R/t milled)	142,50	135.27	
Cost (R/tmilled)	143,37	132,28	136,47
(Loss)/profit (R/t milled)	• • •	299	4,69
			
Revenue (R000),,,,	59 138	58 844	181 397
Cost (R000)		57 545	175 365
(Loss)/profit (R000)	(359)	1 299	6 032
•			
FINANCIAL RESULTS (R000)			
Working (loss)/profit: Gold	(359)	1 299	6 032
Net sundry revenue		1 991	5 179
•			
Profit before tax and State's			
share of profit	973	3 290	11 211
Tax and State's share of			
profit	696	949	2 392
Profit after tax and State's share			
of profit	277	2 341	8 819
			
Capital expenditure	4 504	4 225	18 535
Dividend		4 000	4 000
CAPITAL EXPENDITURE. The unexpe expenditure at 31 March 1990 was R43,9 n		e of author	rised capital
DESCRIPTION A disident (No. 70) of 10 a			damed on 12

December 1989, and was paid to members on 7 February 1990.

PRODUCTION. On 13 March a fire was detected in a Main Reef stope on 21 Level in the Harvie Watt Shaft area. The fire has been sealed and is being monitored by turns below the planned milling rate with a subsequent loss in gold production. A claim for the loss of profit will be made once the full extent of the loss has been

On behalf of the board

Doornfontein Doornfontein Gold Mining Company Limited

(Registration No. 05/24709/06) ISSUED CAPITAL: 40 000 000 shares of 25 cents each, fully paid.

Quarter ended 31 March 1990	cnded 31 Dec.	
OPERATING RESULTS		
Gold		
Ore milled (t) 390 000		1 170 000
Gold produced (kg) 2 052,5		6 085,0
Yield (g/t) 5,3	5.3	5,2
Price received (R/kg) 33 985	32 472	32 932
Revenue (R/t mifled) 179.06	172.13	171.48
Cost (R/t milled) 155,77		159.73
Profit (R/t milled) 23,29	201	11.75
		
Revenue (R000) 69 836	67 134	200 632
Cost (R000) 60 752	63 607	186 149
	-~-	
Profit (R000) 9 084	3 527	13 743
FENANCIAL RESULTS (RODD)		
Working profit: Guid 9 084	3 527	13 743
Net sundry revenue 1 400	1 786	5 121
·		
Profit before tax and State's share		
of profit 10 484	5 313	18 864
Tax and some's share of		
prufit ,	869	2 383
Profit after tax and State's share		
of profit 9 732	4 444	16 4HI
		
Capital expenditure 6 418	8 447	24 610
CAPITAL EXPENDITURE. The unexpended balar expenditure at 31 March 1990 was R60,3 million.	ice of author	rised carrital

On behalf of the board

Directors

and the second second

OF SOUTH AFRICA LIMITED

3 April 1990

Vlakfontein

Vlakfontein Gold Mining Company Limited (Registration No. 05/06155/06) ISSUED CAPITAL: 6 800 000 shares of 20 cents each, fully paid.

				Quarter ended 31 March	Quarter ended 31 Dec.	Nine monds ended 31 March
OPERATING RE	EITTE			1990	1989	1990
Gold - Droos						
Ore milled (_	5+ 654	106 857
Gold produc			:		155.5	304,1
Yield (g/t).			-	_	2,8	28
Price receive			-	_	32 394	32 387
Revenue Cost	(R/t milled) . (R/t milled) .		•	_	9233 83,64	92,45 86,42
			•			
Profit	(R/t milled).		-		<u>869</u>	<u> 6.03</u>
Revenue	(R000)			_	5 046	9 879
Cust	(ROOO)		•		4 571	9 235
Pmßt	(R000)		_		475	644
			-			
• One milied:	e sources					
	ice dumps (i) .			41 751	77 944	185 771
	ide sources (t) .		:	81 249	77 403	250 372
	-		-	• =		
Total milk	×1 (t)		•	123 000	1 <u>55 346</u>	436 /43
Gold produc	ed (kg)			141,5	152,5	440,5
Yield (g/t).	: .:		•	1,2	1.0	1,0
Price receive			٠	34 030	12 394	32 905
Revenue Cost	(R/t milled) . (R/t milled) .		•	39,25 40,25	31.85 32,02	33.31 33.86
	•		•			
(LESS)	(R/t milled) .		•	(1,00)	(0,17)	(0.55)
Revenue	(R000)			4 828	4 947	14 530
Cost	(ROOO)		•	4 951	4 974	14 770
(Loss)	(ROOG)			(123)	(27)	(240)
(10.5557	(NOOO)		•	_(<u>123</u>)	<u> (27)</u>	(240)
INANCIAL RES	TULTS (ROCC)					
Working (loss)				(123)	449	-104
Not sundry rev	enue		•	94	316	637
(Loss Vorofit h	cfore tax and Sta	ne s				
share of pro				(29)	764	1 041
State's share of	profit			8	2	16
(1) /	t after tax and	Conce	٠.			
share of pr		JUNE	•	(37)	762	1 025
-		• •	•			
Capital expend	iture		•	(34)	3.26	497
APITAL EXPE	NIDITI DE					

PRODUCTION. Following the amicipated sale of Droops

Deelkraal

Deelkraal Gold Mining Company Limited

(Registration No. 74/00160/06) ESSUED CAPITAL: 99 540 000 shares of 20 cents each, fully paid.

			Nine
	Quarter	Quarter	months
	ended	ended	ended
	31 March	31 Dec	31 March
	1990	1989	1990
OPERATING RESULTS			
Gold			
Ore milled (r)	405 000	405 000	1 215 000
Gold produced (kg)	2 421,3	2 379.9	7 190,7
Yield (g/t).	6.0	5.9	5.9
Price received (R/kg)	33 444	32 778	32 834
Revenue (R/t milled)	200.23	192.79	
Cost (R/t milled)	122.88	119.30	131.32
COSt (N'I BEBCE)	2000	11950	3~1.44
Profit (R/t milled)	77,35	73,49	73.41
(0000)	81 094		
Resenue (ROSO)		78 079	236 475
Co⊲ (R000)	49 766	48 317	147 279
Profit (R000)	31 328	29 762	89 196
FINANCIAL RESULTS (ROOO)			
Working profit: Gold	31 328	29 763	89 196
Net sundry revenue	4 253	5 434	14 944
Profit before tax and Scate's share of			
profit	35 581	35 796	104 140
Tax and State's share of profit	6 042	2 998	11 743
Profit after tax and State's share			
of profit	29 539	32 198	92 397
Capital expenditure	13 832	19 923	50 987
Dividend	_	24 885	24 885
TAX. The new rate of mining tax as announ	nced in the b	udget by th	e Minister of
Finance has been used in the tax computation			
respect of the proposal to tax consumable	stores.		
•		. .	
CAPITAL EXPENDITURE. The unexper		e of author	used cabina
armon-libure at 21 March 1000 ares 2333.7 :	Million .		

expenditure at 31 March 1990 was R223,7 million.

DIVIDEND. A dividend (No. 14) of 25 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.

No. 3 SHAFT. The shaft was sunk 92 metres to a depth of 864 metres below the collar and the curting of the intermediate pump chamber is in progress. No. 3 SUB-VERTICAL SHAFT. Development of 8 and 9 Level station Lyouts

continues. On 8 Level cutting of the Man Winder Chamber East has started. On behalf of the board

A. J. Wright M. J. Tagg

Copies may be obtained from the United Kingdom Registrar: Barckys Registrars Limited 6 Greencoat Place London SWIP 1PL

MERKUR A.G.

(SWITZERLAND)

has acquired

THE CANTEEN COMPANIES

(SWEDEN)

Translink initiated this transaction.

assisted in the negotiations and

MOULINEX S.A.

(France)

SWAN LTD. (UK) &

GIRMI SPA (ITALY)

wholly-owned subsidiaries of

ASTEC (BSR) PLC (UK)

Translink initiated this transaction,

assisted in the negotiations and

acted as financial advisor to Moulinex S.A.

NOTICE TO HOLDERS OF

FUITSU LIMITED

U.S. \$80,600,000

5½ per cent. Convertible Bonds 1996

Notice is hereby given that effective immediately. Dai-Ichi Kangyo Bank Nederland N.V. as a Paying and Conversion Agenton the above-mentioned Bonds, has changed its specified office

Old Address: Dai-Ichi Kangyo Bank Nederland

Dai-Ichi Kangyo Bank Nederland

FUETSU LIMITED

By: The Bank of Tokyo Trust Company as Principal Paying Agent

Singel 540.

New Address:

Dated: April 4, 1990

Apollolaan 171, 1077 AS Amsterdam

assisted in the negotiations was acted as financial advisor to Merkur A.G.

eeais.

on the

map-

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THYSSEN AKTIENGESELLSCHAFT WESTENINSTER BANK

LIMITED DEPOSIT CERTIFICATES

National Westminster Bank PLC gives notice that claims may now be lodged for the twenty-eighth dividend due 26 Merch 1990, on the Deposit Certificates

Merch 1990, on the Deposit Certificates at the rate of £0.539588 per DM 10 Unit. United Kingdom Income Tax as shown below wall be deducted unless claims are accompanied by an appropriate inland Revenue declaration:-

Claims should be lodged at Stock Office Services, 3rd Roor, 20 Old Broad Street, London EC2N 15J, on special forms obtainable from that office.
United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in Space No. 31 provided on the back of the certificate.
All other claims are most complete the

All other claiments must complete the special form and present this at the above address together with the certificates for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

.£0.719424

Gross Dividend of DM

INTERNATIONAL COMPANIES AND FINANCE

Southland warns of impending bankruptcy

SECURIGUARD GROUP PLC

(UK)

has acquired

MADISON BUILDING SERVICES

GROUP (US)

Translink initiated this transaction,

assisted in the negotiations and advised Securiguard Group Plc.

FICHET-BAUCHE S.A.

(France)

has acquired 70% of

SECURITY CONSTRUCTION

SERVICES LTD. (UK)

Translink initiated this transaction,

assisted in the negotiations and

acted as financial advisor to Fichet-Bauche S.A.

TAIWAN FINANCE

TRADE AND

COMMERCE

The Financial Times

proposes to publish this

SULVEY OD:

17th May 1990

For a full editorial synopsis and advertisement details,

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Southwark Bridge London SEI 9HL

FINANCIAL TIMES

By Anatole Kaletsky

SOUTHLAND, the highly leveraged parent company of the 7-Eleven convenience stores group, warned it would have to seek bankruptcy pro-tection unless it could com-plete a financial restructuring

plete a financial restructuring in the near future.

The company, taken over two years ago in a \$5bn leveraged buy-out, agreed on March 22 to sell 75 per cent of its equity to Ito-Yokado, the Tokyo retailing group which franchises 7-Eleven stores in Japan.

However, the Ito-Yokado deal, which would pump \$400m of new equity into the company's overstretched balance sheet, was contingent on an exchange offer which would sharply reduce the claims of Southland's junk bond holders. Southland has offered about \$600m worth of new bonds and equity in exchange for honds with face value of more than

The announcement about a possible bankruptcy, which was contained in Southland's quarterly financial report, seemed calculated to increase pressure on recalcitrant bond holders who had expressed opposition to the Ito-Yokado

The exchange offer must be approved by 95 per cent of each class of Southland's bond hold-

The bankruptcy warning was accompanied by a \$1.01bn non-cash write-off of goodwill, which left Southland with a net loss of \$1.31bn in 1989.

modest growth in profits and sales following strong perfor-mances in laboratory services Although the company stressed the loss announced for last year did not reflect accounting items rather than cash outflows, it indicated that and communications, which offset weakness in the conits financial situation had deteriorated sharply in the past sumer products business. few months. months to March 25 advanced Due to potential violation of 13 per cent to \$47.1m or 49 cents a share from \$41.8m or 47

bankers' covenants, the compa-ny's auditors expressed "subcents in 1989. Excluding stantial doubt about Southextraordinary items in both years, net earnings in the lat-est quarter rose 8 per cent to land's ability to continue as a going concern.' As a result, the company concluded "it would ultimately \$42.4m or 44 cents a share.

have to seek relief under the US bankruptcy code" unless it could consummate a financial restructuring.

Magna Int'l considers asset sales By Bernard Simon in Toronto

MAGNA International, the troubled Canadian auto parts maker, hopes to secure credi-tors' agreement for a plan to

cut its C\$1.1bn (US\$940.2m)
debt almost in half by selling
various businesses, real estate
and other assets. A Magna official said yester-day the company proposed to raise about C\$480m towards

debt reduction. The plan will be put in place once its financial adviser, Ernst & Young, has worked out "a fair and equitable" formula to disburse cash from the asset sales among three Canadian and 12 foreign banks.

The company's main creditors are Bank of Nova Scotia, Royal Bank of Canada and Canadian Imperial Bank of Commerce. A draft has also been prepared of a standstill agreement on debt and interest payments which the company proposes to extend to May 31. Magna, once viewed as one of the great Canadian success stories of the 1980s, said last month that over-ambitious expansion, compounded by the slowdown in the North American motor industry and high interest rates, had created a cash crunch and forced a

The company suffered a C\$186.8m loss in the quarter to January 31, including asset writedowns of C\$153m. In its heyday Magna operated about 120 factories with more than 15,000 workers, mostly in the TIS and Canada.

The official said Magna aimed to execute the debt reduction plan over about 12 months. Elements of the pack-

e vacant land, which the com-pany values at about C\$70m, will be sold, while sale and leaseback deals will be concluded on "selected" factories for total proceeds of C\$150m; • Another C\$150m will be raised from the sale of six or raised from the sale of six or seven troubled operations or refinancing provided by cus-tomers. Among them is a plas-tic bumper plant being sold to two Japanese partners. Ford Motor is being asked to ease the conditions of a loan to an

door panel plant. These operations are losing an estimated C\$66m a year.

Two clusters of small plants which Magna declined to iden-tify are being packaged for sale with the aim of raising

Illinois wood fibre and interior

age include:

• A further small amount will be raised from the sale of peripheral businesses, such as a restaurant, a publishing ven-ture and a Colorado condomin-

ium development.

Magna has also asked customers for accelerated payments while delaying its payments to suppliers to help it over its liquidity squeeze during some of the slowest months in the recent history of the in the recent history of the North American motor indus-

Once the restructuring is complete, Magna will comprise four divisions: its original metal stampings business; interior systems, especially seats; plastic body panels and exterior trim; and pulleys and accessory drives, for which it has an estimated 80 per cant

SEC probe

at First

CSX falls despite higher sales

By Karen Zagor in New York

CSX, a leading US railway and transport group, suffered a decline in first-quarter operating income on higher revenues. The company was hit by steeper fuel prices, lower traf-

nesses, and the cost of restruct-uring a subsidiary. In the first three months net earnings from continuing operations plunged to \$26m or 24 cents a share from \$77m or 70 cents a year earlier.
Operating revenues

CORNING yesterday reported

Net income in the three

By Karen Zagor

fic volumes in some of its busi-

\$1.8bn. Operating income dropped to \$115m in the first quarter this year from \$188m previously.
CSX attributed the decline to

higher operating expenses, which rose to \$1.8bn from

However, an after-tax gain of \$52m or 53 cents from the sale of stock in CSX Energy, the company's natural gas liquids processing unit, helped push CSX's final net income in the

ing, New York, said net sales

in the first quarter grew 13 per cent to \$603.2m from \$538.5m a

solidation of Siecor, which was formerly an unconsolidated

affiliate, sales improved 8 per cent in the 1990 quarter.

Mr James Houghton, chair-man, said: "A slow start for the

year was not unexpected.

We're looking for better com-

parisons as the year prog-resses, and we anticipate 1990 in total to be another good

When adjusted for the con-

Modest advance at Corning

year ago.

advanced to \$1.9bn from latest first quarter to \$77m from \$82m. The 1990 earnings include a net charge of \$33m or 34 cents from the restructuring of Sealand Service, the company's

container-shipping subsidiary. In 1989 CSX had an extraordinary gain of 4 cents a share. Earnings per share rose to 76 cents from 74 cents, thanks to

fewer shares outstanding in the latest three months. Coal tonnage advanced 2 per

Income from operations

advanced in the latest three

The group attributed a decline in income from equity

operations to weakness at Sam-

sung-Corning Company in South Korea. Corning said this more than offset solid perfor-

mances from Dow Corning and

By Janet Bush in New York

Executive

FIRST EXECUTIVE, the troubled Los Angeles-based insurance company, disclosed investigation by the Securities and Exchange Commission which is examining the possibility of securities law viola-

First Executive, one of the most enthusiastic members of the junk bond-buying network set up by Mr Michael Milken, former head of high-yield bonds at Drexel Burnham Lambert, earlier this week announced a net loss of \$835.7m in 1989 due to its distressed junk bond holdings.

advanced in the latest three months in spite of heavy spending on new technology and products, particularly liquid-crystal display glass, optical communications components and tougher new-generation optical fibres.

The group attributed a The insurer said in its annual report that California regulators had forced Executive Life Insurance Co, its main subsidiary, to refrain from buying any more junk bonds and from large transactions with affiliates without prior approval of regulators.
California's Department of

Insurance has placed permanent observers at the company. The SEC investigation, according to First Executive, started in January on an informal basis but was made formal last month and relates to possible violations of securities laws since June 1988, when First Executive announced plans for a \$284m rights issue.

2.

GFSA production held back by fires

By Jim Jones in Johannesburg

The company, based in Corn-

UNDERGROUND fires at two mines and the enforced abandenment of low-grade mining areas at another cut gold production by Gold Fields of South Africa (GFSA) mines during this year's first quarter.
As a whole the group produced 26,278 kg of gold against 27,942 kg in the three months to last December as overall the ore milling rate and gold recov-

The main setback was at the Kloof mine where unexpectedly low grades forced management to halt work in the north-

Kloof is continuing the kloof is continuing the development of its new Leeu-doorn area in the southern part of its mine property.

Mr Alan Wright, head of GFSA's gold division, says the area's gold recovery grades are likely to be in the region of 7 grains per tonne (g/t) against a March quarter average for

GFSA GOLD QUARTERLIES Gold produced After-tax profit Earnings (cents 2,380 2,065 13,039 6,823 29.5 9.7 114.6 95.3 15.8 8.3 35.9 8.7 4.4 119.0 112.5 Drie Cons

the present mine of 10.8 g/t.
Driefontein Consolidated, the group's largest gold mine, was affected by an underground fire in its east section which led to the temporary closure of a comparatively high-grade mining area. The same prob-lem affected the Libanon mine where a small increase in the gold recovery grade failed to

compensate for a reduction in ore production. As a result the mine suffered an operating loss which was covered by sundry

a monthly 130,000 tonnes to cut costs and to concentrate extraction on the few remaining high-grade areas.

non-mining income.

Neighbouring Venterspost
has reduced its milling rate to

(10.6)

SHEARSON Lehman Hutton, the troubled Wall Street securi-

Shearson sees

losses of \$900m

ties house, said it anticipated a loss of around \$900m in its first quarter because of charges related to cutting its workforce and restructuring its business, writes Janet Bush in New York. The charges are the larg-est ever associated with a restructuring in Wall Street.

Shearson, which recently received \$1.35bn in fresh capital from American Express, its parent, said it would take a first-quarter charge of \$630m because of restructuring costs and another one-time charge of \$157m due to a change in accounting procedure.
It said that it anticipated a

net loss after charges between \$897m and \$917m_

Full bid for Pine Point

A COMPANY jointly owned by Teck Corp of Vancouver, West Germany's Metallgesellschaft and MIM Holdings of Australia is to make a C\$125m (US\$106.8m) bid for the 54 per cent stake it does not own in Pine Point Mines, a Canadian lead and zinc producer, writes

Bernard Simon in Toronto.
Nunachiaq, the joint venture
between the three mining
groups, which also has a controlling interest in Cominco, the big lead and zinc producer,

is offering C\$50 a share for the 2.5m Pine Point public shares. Nunachiaq said it has a lock-up agreement with Sprott Securities of Toronto on behalf of holders of about 1.82m Pine Point shares who have commit

sprott has been negotiating with Teck and its partners for some time to sell its stake in Pine Point. Boosted partly by higher zinc prices, Pine Point's earnings soared by 64 per cent last year to C\$94.1m.

TIM LINE

has joined Translink in Londo as a director

TRANSLINK

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Fleet/Norstar registers rise in troubled loans

THE impact of the real estate decline in New England on the region's banks has been underined again by an announce-ment from Fleet/Norstar Financial Group, the second largest bank in the area, of a large increase in troubled loans, writes Martin Dickson in New York.

Fleet/Norstar, which is con-sidered less vulnerable to problem property loans than some large rivals, estimated that non-performing assets would be about \$600m at March 31 1990, against \$400m at the end of 1989. It warned there could be further increases as banking regulators completed their examination of the bank's port

Banking examiners have been studying many East Coast financial service companies. Bank of Boston, the region's largest bank, recently announced substantial write-offs while the troubled Bank of New England has recorded



\$323,000,000

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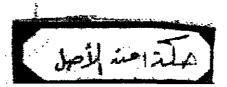
We completed the private placement of limited partnership interests in Equity-Linked Investors-II and act as investment manager.

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March 1990

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INTERNATIONAL COMPANIES AND FINANCE

Spotlight on an Australian merger

Bruce Jacques examines barriers to the ANZ, National Mutual union

he world's financial services community will be vices community will be falls awkwardly between two administrative and legal stools.

Until financial derigulation swept Australia in the mid-National Mutual Life Associa tion, two of Australia's finan-cial giants, try to put together their A\$3.4bn (US\$2.57bn) merger announced on Monday.

it will be a world first for such a hig merger across traditional banking and insurance borders. It is already throwing up a myriad of legal and regulatory issues in an Aretralian. latory issues in an Australian financial system ill prepared to deal with the onslaught.

that the enslaught.
This is in spite of the fact that the main trend in the Australian system since the late 1980s has been a blurring of the traditional distinctions separating the various financial

sarvices sectors.

The big three banks, of which ANZ is one, have become active in life assurance, pensions and fund manager while the larger agement, while the larger insurance offices have likewise sprouted banking arms and increasingly moved into mortgage-type products.
However, ANZ and National

However, ANZ and reasons Mutual have sought to sidestep the plethora of problems inherent in a true merger of their vastly different organisations described by one observer as similar to trying to graft a hog's head on to a giraffe - by deciding on a straight partial wtakeover by ANZ.

But the planned purchase of a 51 per cent stake in National Mutual by ANZ still poses a central issue for the authori-ties – should two such groups be permitted to get together at all, whatever the method?

The problem for the Australian authorities is that the merger, which will create the country's biggest financial services group with assets of A\$91bn and funds under man-

falls awkwardly between two administrative and legal stools. Until financial deregulation swept Australia in the mid-1980s, everything fitted nearly into its place. The Reserve Bank, the country's central bank, controlled banking and all its offshoots and a bureaucrat, now called the Superannuation and Life Insurance Commissioner, oversaw almost everything else.

everything else. It was all pretty clear cut, with no real problems in mark-ing out the territory. More recently the nestness had only been slightly disturbed by been slightly disturbed by some cross-border dabhiting. But the ANZ-National Mutual deal has blown away any thoughts of inteer damage control and will force both regulatory bodies to review whether such transactions render their powers obsolete.

It may seem a technical argument, but at stake is protection of hillions of dollars of investments by the public. And

investments by the public. And in the atmosphere of corporate crashes in Australia, no regulatory body can afford to take

risks.
The issues are perhaps at their sharpest for the Reserve Bank which has only just forced Australia's banks to conform to international prudential requirements as laid down by the Bank of International Settlements.

Now ANZ, under Mr Will Balley, managing director, is threatening to force a redefini-tion of these ratios. The question of just what status insurance and superannuation assets should have has already caused concern at Standard & Poor's, the New York-based credit rating agency.

S&P has placed some ANZ paper on its credit watch list, with negative implications. "While the combination will



Will Bailey: managing director of ANZ

create Australia's largest and most diversified financial insti-tution, the impact on ANZ's capital adequacy and performance is unclear at present,"

"The merger will also give National Mutual added capital to support its operations and improve financial flexibility, but it is unclear what additional demands, if any, will be placed on the insurer to provide financial support to a parent with a higher risk profile."

heart of the regulatory difficul-ties, identifying the risks on both sides. The deal will be consummated by National Mutual assuming a hybrid cor-porate status limited by shares and guarantee. But to protect the interests of policyholders — who will not be shareholders – the National Mutual board will be bound by rules which specify how profits are calculated and how they can be distributed.

That is where the Insurance Commissioner comes in, because that office is charged with making sure insurers maintain sufficient reserves to pay benefits to policyholders over a long period. The office may take the view that having a return-hungry bank as a main shareholder is hardly conducive to prudent management of an insurer.

The issues are just as broad for Mr Paul Keating, the Federal Treasurer, and the Trade Practices Commission, Both have spent most of the past few years worrying about mergers between big banks. They now have to look at control and market share issues across the spectrum of finan-

And all these regulatory bod-ies need to get it right the first time because a successful ANZ-National Mutual merger could provoke a rash of similar deals, although most of Austra-

lia's other large institutions appear fairly fully committed. National Australia Bank has just spent about A\$2bn buying the UK-based Yorkshire Bank, and Westpac has developed a sizeable life assurance opera-tion. Commonwealth Bank appears stymied because of its federal government ownership, owned banks and insurance offices may be more likely

The AMP Society, Australia's biggest insurance office with total assets of about A\$50hn, has fust completed a A\$2.3bn takeover of Pearl Assurance in the UK, and is preoccupied with bedding this

The ANZ-National Mutual deal also leaves question marks over the recent scramble by Australia's big three private banks to buy shares in each other. ANZ and National Australia Bank each own about 8 per cent of the other's shares, while Westpac owns about 7.5 per cent of ANZ.

'We can't beat them, so we'll buy them'

THE PROPOSED merger between ANZ and National Mutual is the most ambitions attempt yet seen to forge a single financial services group out of a bank and an insurer. However, it is not entirely

In the UK Lloyds Bank bought a controlling stake in Abbey Life in 1988 at what was widely regarded as a bargain price. Last year Britannia Building Society, a much smaller institution, bought and demutualised FS Insurance of Glas-

Allfinanz, the linking up of banks and insurance companies in an all-round.
financial services group, appeals strongly
to banks. The word reflects German
moves such as Bresdner Bank's marketing pact with Allianz, Europe's biggest insurance group, to cross-market each other's products. Last year Commerciank

bought a half share for an estimated behind Allfinanz everywhere."

DM150m (\$88.2m) in DBV & Partners, The deal offers attractions for

another large insurer.

Mr Patrick Frazer of DIBC, a London banking consultancy group, said: "ANZ is fairly typical in deciding that although it has set up its own insurance company, it has lost ground in the market against independent insurance companies. In effect it is saying, we can't beat them, so

In Australia, as in most other advanced conomies, savings are flowing into life assurance and superannuation funds at the expense of the hanking sector. Mr Frazer sees the ANZ move as "a way of increasing their share of the overall retail financial services market without mine into restrictions on monopolies that they would face if two large banks

to merge. That is

The deal offers attractions for the insur-

ance company. It has the prospect of selling to "warmed bodies" in the bank's customer base and generating more sales than it can do in the cold. If the plan works out and expenses drop, National Mutual's policyholders stand to benefit. Advocates of demutualisation also point

to a trail of costly acquisitions where utual companies have paid over the odds because they were not under pressure from shareholders.

But the policyholders will be surrender-ing control and National Mutual will have a hybrid of mutual and equity ownership which seems to have no precedent. Attempts to demutualise insurance companies are becoming more common - but they tend to be legally complex and politi-

Interest costs slow Santos

Court defeat for Bond

MR ALAN BOND, the troubled Western Australian businessman, has lost his court battle to win damages from a consortium led by National Australia Bank, which had the Bond breweries placed in receiver-

ship late last year.

A hearing before the Victorian Supreme Court yesterday found Bond had no legal recourse for damages. This was in spite of the court's acknowledgement that the Bond brewing operations had been financially damaged by being placed in receivership and that Bond had a moral right to damages. The decision follows the NAB syndicate's failure last Bond's breweries are insolvent.

month to have its appeal against removal of the receiv-ership order from the breweries heard by the High

The Victorian Supreme Court ordered that receivers be removed from the Bond breweries last month.

The failure to obtain dam-The fallure to obtain damages removes a strong negotiating lever from the Bondgroup, which is trying foconvince NAB to back a proposed sale of the breweries to its Bell Resources offshoot for A\$1.85hm (US\$1.39bm).

The bank has a hearing

By Bruce Jacques in Sydney

SANTOS, Australia's largest onshore petroleum producer, has been slow to benefit from its takeover 15 months ago of Peko Oil, recording a sluggish earnings result for calendar

Net earnings edged up just 1.6 per cent to A\$93.3m (US\$70.8m), falling to match a 29 per cent revenue lift to A\$560.6m.

Assulation.

The result was held back by interest costs which almost doubled to A\$164.7m from A\$88.6m and depreciation of

A\$146.2m from A\$116.9m. The annual dividend has been held at 19 cents a share on capital increased by a onefor-four rights issue during the year. Directors indicated that the increased revenue reflected

the inclusion of Peko Oil and higher petroleum prices. The result was also affected by a fall in exchange gains from A\$39.1m to A\$16.6m. Profits available to shareholders were far higher

than the previous year due to the absence of extraordinary

Directors said the higher interest costs reflected higher borrowings on the Peko acquisition, an increased proportion of debt denominated in Austra-lian dollars and high local

Freeport-McMoRan Gold Company

The undersigned acted as financial advisor to Minorco.

LAZARD FRÈRES & CO.

April 2, 1990

* ·



société nationale elf aquitaine

Strong growth in income for current operations Dividend - FFr 21 per share

Paris, March 28, 1990 - The Board of Directors of Société Nationale Elf Aquitaine finalized the financial statements for the Elf Aquitaine Group on March 28.

1. CONSOLIDATED FINANCIAL STATEMENTS

In billions of france	1989	1988	1987
Sales	149.8	126.1	127.4
Funds generated from operations (net of expensed exploration)	23.8	19.5	15.0
Capital expenditures	27.6	24.1	15.9
Net consolidated income (Group's share)	7.2	7.2	4.1
Net income per share, in trancs	67.0	72.0	41.0

For the year 1989, net income was equal to that of last year, in spite of an exceptional writedown of assets of FFr 3.1 billion. Cash flow was up by 22 % compared to 1988 and up 58% when compared to 1987. Consolidated sales for all business sectors increased to FFr 149.8 billion in 1989. The increase in cash flow was due mainly to improved results for oil and gas for both crude oil and refined products. The income for current operations, before taking into account exceptional items, rose 52 %.

In addition to the FFr 3.1 billion writedown relating to the assets of the American subsidiary Texasgulf, exceptional items include a total amount of FFr 1 billion for capital gains on the sale of property and investments in the chemicals, refining and marketing and finance sectors, as well as reduction in the deferred tax provisions following the decrease in tax rates in France.

2. RESULTS BY BUSINESS SECTOR

la millions of francs	11	189	19	385	19	1987		
	CASH Flow	HET ENCOME	CASH Flow	NET ENCOME	CASH PLOW	NET INCOM		
Exploration Production	12,363	2,929	7,828	1,461	9,645	3,684		
Refining & Marketing	1,342	492	914	(659)	45	(1,694)		
Chemicals	5,710	831	5,517	2,870	3,291	358		
Health & Hygiene	1,517	510	1,505	551	1,181	866		
Trading, Finance, Holding	2,954	2,456	3,764	2,982	882	935		
TOTAL	23,826	7,218	19,528	7,205	15,044	4,149		

Oil and gas production showed a strong increase from 36 million tep to 41 million tep for the second consecutive year. Due to this increase, combined with the price of Brent, net income doubled.

Regarding refining and marketing, healthy refining margins, mainly at around year-end, combined with the impact of the restructuring program, contributed to a signi-

ficantly improved performance compared with last year.

Although prices gradually declined for petrochemicals, especially in the second half of the year, net income for the chemical sector, before taking into account the writedown of assets for Texasgulf, and a capital gain on the sale of the subsidiary Siplast, amounted to FFr 3.4 billion, compared to FFr 2.9 billion in 1988.

In 1989, as in 1988, sales for the health, bio-activities and beauty products activities (Sanofi) continued to grow.

The year 1989 was marked by an increase in capital expenditures, from FFr 24.1 billion to FFr 27.6 billion, reflecting the Group's efforts to develop its overall activities. In 1989, significant acquisitions were made, in

- in the oil and gas sector: the purchase of a 5% interest in the Nigerian National Petroleum Company/Shell

- in the chemicals sector: the acquisition of the American company Pennwalt Corporation.

These capital expenditures were mainly financed from the cash flow, which amounted to FFr 23.8 billion.

The increase in share capital realized in May 1989, contributed to the improvement of shareholder's equity, which reached FFr 62.9 billion (before appropriation of 1989 income), while long term debt increased moderately from FFr 20.8 billion to FFr 22 billion. Thus, as of the end of the year, the Elf Aquitaine Group's financial structure was strengthened.

The Board of Directors also finalized the financial statements of the parent company, SNEA, whose net income amounted to FFr 2,927 million.

The Board has decided to propose, at the shareholders' Annual General Meeting on May 23. to fix the dividend at FFr 21 per FFr 10 nominal share (being FFr 3L50 per share after taking the tax credit into account). The total distribution of FFr 2,337 million represents 32% of consolidated net earnings and 80% of the parent company income. Considering a 11% increase in the number of shares between 1988 and 1989, the global dividend should be up by FFr 335 million or 17 %. Once approved, the dividend will be paid on July 2, 1990.

A leading French oil and gas company developing its activities worldwide

1,897,500 Shares



Sigma-Aldrich Corporation

Common Stock (par value \$1.00 per share)

345,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited

Robert W. Baird & Co. **Credit Suisse First Boston Limited**

Algemene Bank Nederland N.V.

Morgan Stanley International S.G. Warburg Securities

Dresdner Bank

Enskilda Securities Salomon Brothers International Limited Yamaichi International (Europe) Limited

1,552,500 Shares

This portion of the offering was offered in the United States by the undersigned

Goldman, Sachs & Co.

Robert W. Baird & Co.

Alex. Brown & Sons Merrill Lynch Capital Markets Morgan Stanley & Co. Prudential-Bache Capital Funding Advest, Inc. William Blair & Company Blunt Ellis & Loewi Salomon Brothers Inc. McDonald & Company Oppenheimer & Co., Inc. Piper, Jaffray & Hopwood A. G. Edwards & Sons, Inc. Prescott, Ball & Turben, Inc. The Robinson-Humphrey Company, Inc. Sutro & Co. Boettcher & Company, Inc. Pauli & Company The Chicago Corporation First of Michigan Corporation Burns, Pauli & Co., Inc. Rauscher Pierce Refsnes, Inc. Scott & Stringfellow Investment Corporation Smith, Moore & Co. Wessels, Arnold & Henderson Stifel, Nicolaus & Company

To the Shareholders of Novo-Nordisk A/S

The Company will hold its Annual General Meeting on Tuesday, April 24, 1990, at 4.30 p.m. at the Company's headquarters, Novo Allé, Bagsvaerd, Denmark.

Agenda

- 1. The Board of Directors' report on the Company's activities in the past financial year
- 2. Presentation of the Financial Statements, Auditors' Report and Annual Report as well as the Consolidated Financial Statements
- 3. Resolution concerning adoption of Profit and Loss Account and Balance Sheet, hereunder discharge of Management and Board of Directors from their
- 4. Resolution concerning application of profit according to the adopted Financial Statements
- 5. Election of members to the Board of Directors
- Election of auditors
- 7. Proposals from the Board of Directors
- a. A proposal from the Board of Directors to leave out the hyphen in the Company's name so that Article 1, section 1, of the Articles of

"The name of the Company is Novo Nordisk A/S

b. A proposal from the Board of Directors to the effect that the Board of Directors until next vear's Annual General Meeting be authorised to acquire up to ten per cent of the Company's share capital at a price between 90 and 110 per cent of the official quoted price at the time

8. Miscellaneous

The resolution as to adoption of the proposal submitted under Item 7.a. of this Agenda shall be carried by shareholders representing at least 2/3 of the total number of votes in the Company represented at the General Meeting and by at least 2/3 of the votes cast as well as of the voting capital represented at the General Meeting, as provided in Article 10(b) of the Articles of Association.

Admission cards and voting papers are available by postal application or for collection at the Company's office, Novo Allé, DK-2880 Bagsvaerd, Denmark, on all business days between 10 am and 3 pm from April 4 to April 19, 1990, both days inclusive.

Where B-shares are registered by the Company under the holder's name, admission cards and voting papers will be issued directly to a shareholder

In respect of other shares, admission cards and voting papers are issued against production of documentation considered in the opinion of the Company to be satisfactory, e.g. a deposit statement not more than five days old from the Danish Securities Centre (Vaerdipapircentralen) or the institution holding the shares on deposit, as documentation for the shareholding, together with a declaration from the shareholder stating that shares have not been intention of the shareholder to do so before the Annual General Meeting.

Financial Statements, Auditors' Report, Annual Report as well as the Consolidated Financial Statements will be available for inspection by the shareholders at the Company's office as from Thursday, April 5, 1990. The documents are available from the Company or from Infopress Ltd., 2-3 Salisbury Court, Fleet Street, London EC4Y 8AA. However, the Agenda and the Annual Report will be sent to shareholders whose shares are registered under the holder's name in the Company's register of shareholders.

The dividend as approved at the Annual General Meeting will - after deduction of withholding tax via The Danish Securities Centre (Vaerdipapircen-

Bagsvaerd, April 1990 The Board of Directors

(stating the nominal value of his/her shares).

sold after issuance of the statement nor that it is the The Agenda, the complete proposals and the

be sent to Novo-Nordisk A/S' shareholders directly

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 April 1990

The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 April 1990. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 April 1990 and will be in the following

ECU 300 million for maturity on 10 May 1990 ECU 300 million for maturity on 12 July 1990 ECU 400 million for maturity on 11 October 1990

- 3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 10 April 1990. Payment for Bills allotted will be due on Thursday, 12 April 1990.
- 4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
- 5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.
- 6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 April 1990 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.
- 7. Her Majesty's Treasury reserve the right to reject any or part of any tender.
- The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as
- The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 October 1990. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.
- 10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as

Bank of England 3 April 1990

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Building Societies Association (The) Citibank NA

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INTERNATIONAL CAPITAL MARKETS

Second launch in France of asset-backed bonds

By Norma Cohen

CREDIT LYONNAIS and Bear Stearns yesterday launched the French market's second offering of asset-backed bonds since rules were enacted making the issuance of such securi-

It is the first French issue to use the senior-subordinated structure to guarantee a top-flight AAA credit rating - a process made easier in France by the regulatory treatment

corded the structure. Crédit Lyonnais-FCC-1991-1, the special-purpose vehicle established to issue the securities, is owner of FFrihn in consumer loans from Crédit Lyon-nais' balance sheet.

The issue consists of FFr875m in senior debt, bearing a coupon of 10.20 per cent, and is priced at 99.46 to yield 60 basis points over comparable maturity BTAN govern-ment bonds. The bonds mature in September 1993, but because of principal repayments on the loans will have an average life of 1.484 years.

There is also a subordinated

tranche of FFr125m of consumer loans intended to act as an insurance policy for interest and principal repayment shortfalls from loans in the larger pool. If loans in the senior pool do not repay on time, cash flow from the subordinated tranche is diverted to pay senior bond Crédit Lyonnals intends to take the subordinated tranche which carries the lowest investment grade of Baas - on to its own books, with the possibility of selling the securities

This option cuts the cost for issuers which use the seniorsubordinated structure, because normally subordinated tranches must carry high interest rates to induce investors to buy the risky securities.

INTERNATIONAL BONDS

The Bank of France has taken a more relaxed regula-tory view than the Bank of England on how institutions must reserve for the subordi-nated tranche if they maintain it on their balance she the Bank of England would require banks to set aside serves for the entire pool of loans, taking the view that none have genuinely been removed from the balance sheet, the Bank of France only requires its institutions to erve for the subordinated

The French banks are also required to make loan loss provisions in an amount equal to

the anticipated default level of the subordinated tranche but overall, the French regulatory

treatment requires less capital than the British. Under the Basle accord, indi-vidual central banks have some discretion about how they interpret international rules on capital sdequacy, and the treatment of securitised assets remains open to inter-

Figure 1 in the second of the second of Finland issued a FM190m three-year bond, the first to be lead managed by a nen-Finnish bank since the liberalisation of the markets on Figure 1 in the second of the markets on Figure 1 in the second of the markets on Figure 1 in the second of the markets on Figure 1 in the second of the markets on Figure 1 in the second of the markets of the second of February. Nikko Securities

Enrope is lead manager.
The bonds, which will be listed in Helsinki, carry a coupon of 13% per cent and are priced at 190%. The bonds are aimed at Japanese investors and are not expected to trade

State Bank of South Australia issued a NZ\$56m three year Eurobond via Fay Richwhite UK. The bond carries a coupon of 14 per cent and is priced at 101.95 to pay 18 basis points over a composite government bond. Although the bonds are expected to sell slowly, the lead manager said that interest is expected from holders of some NZ\$210m of securities maturing this month.

NEW INTERNATIONAL BOND ISSUES

Borrower FRENCH FRANCS	Amount m.	•	Price	Maturity	Foos	Book runner
Credit Lyonnais-FCC-1990-1(b) ◆	875	10.20	99.46	1993	70bp	Gredit Lyonnais
CANADIAN DOLLARS Fed.Bus. Dev.Bank Canada(a) 🌢	35	13 ¹ 8	101 4	1993	13/4	Bge Int. a Luxembourg
NEW:ZEALAND DOLLARS State Bk South Australia(a) •	50	14	101.95	1992	14/4	Fay Richwhite
FINNISH MARKKA Ind. Fund of Finland(a) •	100	131/4	1005	1993	132/3	NEIdo Secs. (Europe)

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† Only one market maker supplied a price

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State sells final 3.4% stake in HK Telecom

By John Elliott in Hong Kong

THE HONG KONG GOV. ernment yesterday sold its final 3.4 per cent stake in Hong Kong Telecommunica-tions through a private place-ment of 377.5m shares organised via the local office of Smith New Court, the London, based stockbroker.

Smith New Court bought the shares from the Government for HK34.90 each yesterday afternoon. It immediately placed them at HK\$5.95, net of ransaction costs, with institutional buyers in European centres including London, the US, Hong Kong, and Japan, where a small number was placed. The shares closed yesterday before the deal at HK\$5.30.

Earlier this week the Gov-ernment completed the sale of another 3.4 per cest to a sub-sidiary of Cable and Wireless of the UK, which now owns 58.6 per cent. In 1988 the Govermment sold an initial 4 per cent stake in line with its pol-icy of shedding business holdings from its Exchange Fund. Yesterday's sale also clears the Government of any equity interest before it starts sensi tive talks with Hong Kong Telecom about the future of its current monopoly tranchise on Hong Kong's domestic voice telecommunications. Senior civil servants would like to terminate the monopoly when

it expires in 1996. The other main shareholder in Hong Kong Telecom is the Peking-backed China International Trust and Investment Corporation Holdings (Rong Kong) which recently bought its 20 per cent holding from Cable and Wireless.

Hong Kong Telecom yester-day announced a corporate restructuring involving three main operating companies, plus a capital expenditure plan of more than HK\$3hn (US\$384m) for the year, up from HK\$2.7bn in 1989-80.

Cable and Wireless (Hong Kong), which handles overse links, is renamed Hong Kong Telecom International. Hong Kong Telephone, the domestic operator, retains its name. Three companies - CSL, IBS and Cable and Wireless (Systems), which cover retailing, mobile communications, business systems and other services — are being grouped within Hong Kong Telecom

BBL in plan to form aircraft leasing company By Tim Dickson

- 42

In Francia, Timber

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CHOLDES

BANQUE Bruxelles Lambert (BBL), one of the leading com-mercial banks in Belgium, and International Aircraft Services (IAS), an independent company based at Shaunon, ireland, announced yesterday that they were setting up a new atterast lessing company called Airlease Finance. Full details of the sharehold-

ing structure will be disclosed ing structure will be disclosed at a press conference in London this mouth, but the partners said yesterday that "in the near future" the new company would be spending about BFr20bn (\$568m) on the purchase of civilian sircraft for commercial use.

Airlease Finance will be based at Shapmon a tay-free

Airlease Finance will be based at Shannon, a tax-free zone which is also the home of the highly successful Guinness Peat Aviation (GPA). A statement yesterday said that the new company would develop its leasing activities in a significant work. nificant way" to meet the growing demand from aircraft companies. Between now and the end of the century, it added, the market for this form of finance should exceed \$100bn.

BBL said yesterday that IAS had been in the aircraft leas-ing business for a considerable time and that the Belgian bank had first become involved six years ago with the creation of Aviafin, a company set up to finance two Airbus 310 aircraft for Sahena, the Belgian state air-line.

Although the two sides signed agreement last week, certain financial details have still to be worked out.

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INTERNATIONAL CAPITAL MARKETS

for trading futures contracts

when its trading floor is closed, and some of the LTOM and

Liffe's less active contracts

could be traded full-time on the system. This would leave more

room for trading the joint exchange's busiest contracts

In a letter to Liffe members

Mr David Burton, Liffe chairman, points out two possibili-

ties for a new trading floor, a move to the floor of the Stock

Exchange, or to Cannonbridge,

a development over the plat-forms of Cannon Street station.

made it clear that it wants to

retain a link with the com-bined market, although it has declined to say what form this may take. Mr Andrew Hugh

Smith, chairman of the ISE

says it is essential to have

some connection between the

markets at an operating level,

given the relationship between

derivatives and the cash mar-

trading derivatives for unit

trusts in this year's Budget, and the moves towards setting

up futures funds in the UK, will give London's markets a significant boost.

In fact, if Mr Burton has his

way, the partnership of Liffe and the LTOM should pave the

way for a combination of the

UK's five commodity

exchanges in a massive market link that would put London on

a competitive footing with Chi-

cago's leading futures markets.

The abolition of the tax on

The Stock Exchange has

on a floor.

Mexico Marriage plan surprises the guests limits street Deborah Hargreaves on the sudden LTOM/Liffe merger revelation discount

he announcement of a merger between the London International Financial Futures Exchange (Liffe) and the Louisian Shook Options Market (LTOM) shook (Liffe) and the London Traded brokers on born extractions trading floors yesterday.

Brokers were open-mou when the news was broken when the options ste brokers on both exchanges' Brokers were open-mouthed

when the news was broken to a meeting of the options steering committee of the Stock-Exchange on Tuesday night It is the speed of yesterday's move that has shocked market players, as a merger of the two exchanges was first broached three years ago and has been talked about off and on since.

But these discussions between the exchanges on a closer rela-tionship and the possibility of finding a joint trading floor had appeared fruitless. The exchanges are believed to have bowed to pressure from

a derivatives users' group that was recently set up by mem-bers of both markets, and to a strong push from the Bank of England which is understood to be concerned about the development of derivatives as part of London's role as a financial centre.

Mr Pen Kent, from the Bank of England, will chair the action group that has been set up to plan the merger. The eight-member group which comprises Liffe staff, Stock Exchange council members and LTOM management will report on a joint trading floor by the end of April and on plans for full integration of the two markets by the end of

The combination of Liffe and L/TOM into a single entity will make that exchange a formida-ble force in the European derivatives markets. The combined exchange will be the largest derivatives market in Europe with a contract volume of some 34m (on last-year's figures) and in a strong position to compete with rivals such as France's Matif and West Germany's Deutsche Terminborse in the run-up to the arrival of the single European market at the end of 1992.

The Liffe-LTOM link will mark the first time that equity options have traded alongside stock index and other financial futures on a single trading floor. This will reduce costs for traders, since they will be able to trade a full range of products from a single base with only one set of margin money

The Contract



Left to right: David Burton of Liffe; Andrew Hugh Smith, ISE; and Geoffrey Chamberlain, LTOM

if cross margining principles are adopted, as is expected.
Some traders are predicting a doubling or even tripling of contract volume for some of the index options and futures traded, because of the synergies that will exist in a merged exchange. Liffe has seen its volume almost double in the first quarter of the year to

trade 9.4m contracts.

However, the LTOM has failed to develop at the same pace as some of its European rivals: the market rarely trades above 30,900 contracts a day and it has been criticised fer-its inability to carve a niche-among retail clients, which form the mainstay of the world's largest options mar-kets.

kets.
The development of the market is believed to have been stilled by its connection with London's International Stock Exchange (ISE).
When the LTOM was set up-

in 1978 as an arm of the ISE, it was kept from raising its own funds with an issue of seats on the exchange — the usual method in a nascent market. The LTOM was started with ISE funds, which it began to pay back when it made a profit. However, this gave the exchange little capital of its own to invest in updating tech-nology and market develop-

Mr Geoffrey Chamberlain, chairman of the LTOM, had been pushing for the

ISE for the past six months, and a closer relationship with Liffe was part of this initiative, he says. Liffe and the LTOM had also become more closely involved with each other as they presented a joint lobby to the Government for changes in the tax treatment of deriva-

tives.
The LTOM is currently pursuing a wide-reaching review of the way it trades, looking at whether all its options should trade on the floor or on-screen and how its market-maker system should be developed - if at all. This review will con-tinue in parallel with its dis-cussions with Liffe.

aintaining each equity option on the floor of the LTOM takes around £60,000, if clearing and settlement costs are taken into account - an expensive operation when some options trade rarely. When volume dropped off recently there were some loud calls for cost-cutting measures. It is unclear how Liffe and the LTOM would combine their ways of trading, but many local members of Liffe who trade for their own account say the merger underlines a commitment by the joint exchange to a trading floor. Some of these traders had feared a move towards screen-based trading that would curtail their room for manoeuvre.

Liffe has been operating its automated pit trading system

limits state discount on swaps By Pichard Johns

in Mexico City

MEXICO has ruled that bidders for debt-equity swaps must offer the Mexican Government a discount of no more than 35 cents to the dollar. This follows a recent accord between the Mexican Government and its commercial bank creditors under which \$3.5bn of nearly \$49bn of the nation's public external debt will be made available for swaps into a new US Treasury 30-year

zero-coupon bond.

A rate of 65 per cent compares with a secondary market price for Mexican sovereign debt of 40 to 42 cents a dollar. But, following completion of the debt deal, a significant appreciation is expected in the US Treasury bond.

Bidders offering the smallest discounts will be favoured, though they must meet other criteria before approval. Spe-cifically, it has already been laid down that swaps should be limited to privatisations and infrastructure. A secondary market price of

58 cents for each dollar of Mexican sovereign debt at the end of 1990 is forecast by the latest edition of the magazine Latin Finance, which specialises in this area.

Mexican government policy is that the \$3.5bn will divided equally between privatisations and infrastructure deals. There are indications that the ailing agricultural sector will be a priority.

After tough negotiations with commercial bank creditors, Mexico imposed a \$3.5bn limit on swaps because of con-cern about the inflationary effect and President Carlos Salinas de Gortari's reluctance

to "give away" money. The 35 per cent floor has been set largely because it was the reduction agreed for credi-tor banks choosing to cut the outstanding principal, rather than lowering interest rates or providing fresh credit, up to 25 per cent of their current expo-

Mexico is to use the auction method adopted by Chile.

Under the new regulations the utilisation of debt swaps will be open to national as

US Treasuries edge up as leading indicators cheer

By Janet Bush in New York and Norma Cohen in London

modestly higher yesterday morning in a mildly positive reaction to a slightly larger than expected fall in US leading indicators in February. At midsession, the Trea-

was quoted ½ point higher to

sury's benchmark long bond GOVERNMENT BONDS

yield 8.61 per cent.
Leading indicators fell 1 per cent in February, a little more than the consensus estimate of a 0.7 per cent decline. The impact was limited because the fall was exaggerated by a larger drop in building per-mits. Without these, the indicators would have fallen by only 0.1 per cent. And January's leading indicators were revised

to a gain of 0.2 per cent from unchanged.

The dollar provided little fresh impetus yesterday, trad-ing in around the middle of this week's range so far. At the New York midsession, it was quoted at Y159.00 compared with an earlier low of Y158.20 and a high of just above Y160.00 on Monday.

MUK GOVERNMENT bond prices closed slightly firmer in dull trading, aided by a modest pick-up in sterling against the dollar and D-Mark. Dealers attributed the price improve ment to shortcovering after yesterday's early sell-off. In early morning, the currency and gilts prices dipped on mar ket speculation that last week's gold-for-sterling deal, which sent gold prices tum-bling, was being unwound.

US TREASURY bonds moved However, the rumour was quickly scotched and bond prices responded

> ■ JAPANESE government bond prices, after firming during the Tokyo trading day, weakened in line with the yen in late London trading. The benchmark JGB No.119 closed at 7.25 per cent in Tokyo, with yields rising to 7.28 per cent in London as the yen fell.

> Dealers are waiting for tomorrow's auction of new 10year government bonds, expected to become the next benchmark, thus replacing the No.119 bonds which carry a coupon of 4.8 per cent. Dealers expect the yield on the new bonds to be about 6.7 per cent.

> **■ WEST GERMAN** government bond prices closed narrowly mixed in dull trading, with fluctuations viewed as a technical reaction to recent gains. After opening slightly firmer from Monday's fixing, bond prices slipped to trade 10 to 20

pfennigs lower by yesterday's

fixing. West German current account data for February, showing a 8.3 per cent increase in the surplus, was as antici-pated and did not affect prices.

Futures prices traded in a narrow range, with the nearby June contract fluctuating between 84.7 and 84.1 during the day. The contract closed near the day's low at \$4.2. Turnover, at 41,126 contracts, was deemed average.

FRENCH government bond prices closed slightly lower, with selling prompted by tech-nical factors on the Matif and book-clearing ahead of the April tap stock auction on Thursday. The Treasury announced it would sell between FFr8bn to FFr10bn in stock at the auction. The benchmark 8% per cent bond due 1999 dropped 28 centimes to close at 91.24, a yield of 9.6 per cent, up 50 basis points from the previous close.

BENC	HMAR	K G	OVER	NWEN	T B	OND	\$
	Coupon	Red Date	Price	Change	Yleid	Week ago	Month
UK GILTS	10.000 10.500 9.000	4/93 5/99 10/08	92-00 89-29 81-28	+ 07/32 + 10/32 + 08/32	13.30 12.38 11.36	13.44 12.55 11.48	12.99 11.99 10.98
US TREASURY *	8.500 8.500	02/00 02/20	99-06 98-24	+ 05/32 + 06/32	8.62 8.62	8.51 8.45	8.53 8.54
JAPAN No 11 No 2	9 4.600 5.700	6/99 3/07	86.3187 87.8722	+ 0.145 + 0.001	7.28 7.30	7.34 7.21	7.15 6.79
GERMANY	7.125	12/98	91.5500	-0.520	8.42	8.57	8.68
FRANCE BTAN OAT	9.000 8.500	02/95 03/00	95.9279 93.3000	-0.107 -0.380	10.08 9.57	10.40 9.79	10.71 10.25
CANADA -	9.250	12/99	88.5000	-	11.23	10.85	10.65
NETHERLANDS	7.750	01/00	94.0200	-0.310	8.57	8.78	9.15
AUSTRALIA	12.000	7/98	91.8200	+ 0.001	13.56	13.40	13,56
London closing, * Yields: Local mari				ession IS, UK in :	32nds., d	others in	decimal

Canadian securities firms to link

CANADA'S largest mutual funds distributor, Mackenzie Financial, will be the biggest single shareholder in a securities dealer to be formed by the merger of two medium-sized The two securities firms,

Walwyn and Midland Doherty Financial, which between them have the largest retail sales force in the country, said yes-terday that they would merge to create a dealer with capital of more than C\$100m (US\$5m). The merger will be by a share swap of one Walwyn share and 1.75 Midiand share for one in the new company. Mackenzie will have a 21.7 per cent interest in the merged firm. It said the purchase is

LONDON TRADED OPTIONS

gain of 30 points on the day. Traders commented that the dis-

count to fair value implied a natu-

ral buying signal for the index-linked and similar performance

tunds and "there was good pro-tessional and marketmaker buy-

ing of the contract." Turnover in the June contract was finally unimpressive at 3,912 lots, com-

that its mutual funds would continue to be distributed through its existing network of about 1,500 independent dealers as well as stockbrokers. Using the securities firm's sales force would give it a now erful new outlet for its mutual

funds, but might strain rela-

some investors. Total option contracts were 31,616, incorporating

FT-SE option index was the most

active with 9,293 lots compared with 14,795 on Monday, and made

up of 5,620 calls and 3,673 puts. Most active stock option was

British Gas (3.162 lots) where

BZW, the London investment bank, sold for clients 2,000 Sep-

tember 220 calls at 8p. Also active were STC (1,710 lots), with

tions with existing dealers.

"for investment purposes" and

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES * The Financial Times Ltd. 1990. Compiled by the Financial Times Ltd. in conjunction with the institute of Actuaries and the Faculty of Actuaries EQUITY GROUPS Tuesday April 3 1990 2 30 29 (approx & SUB-SECTIONS Est. Gross Earnings Div. Yield% Yield% (Max.) (Act at (25%) Figures in parentheses show mamber of iadex No. stocks per section 848.93 +0.8 13.72 1031.60 +0.9 15.38 1391.29 +0.7 17.61 19.4 17.93.11 +1.5 10.10 429.16 +0.3 15.59 466.11 +0.5 12.16 477.42 -0.2 24.65 347.44 +0.6 14.98 1563.11 +0.9 11.47 1218.86 +0.8 9.76 1423.47 +0.6 10.18 1058.57 +1.0 10.51 220.99 +0.3 9.34 2542.92 +2.3 7.11 1391.71 -0.6 10.20 573.86 +0.8 12.62 3258.46 745.80 +0.4 11.79 493.03 +0.2 13.55 1137.03 +0.7 10.98 1611.33 +2.3 5.59 1207.98 +1.3 12.13 1595.43 +1.2 10.99 1124.05 -0.6 113.0 1890.00 +0.8 10.20 1114.17 +0.8 11.12 8.88 9.07 842.17 849.94 854.28 949.95 8.09 3.29 1022.07 1034.36 1042.31 1223.01 7.42 13.63 1381.12 1393.88 1401.61 1739.50 5.29 5.61 5.78 5.47 4.12 5.38 5.33 6.53 6.49 5.08 4.03 3.87 4.44 3.45 2.73 7.42 13.55 138.12; 1393.88 1401.61; 1793.50 10.34 1.41 2437.15 2456.11 2468.68 2751.57 12.84 16.80 1747.31; 1783.11 1800.24 2116.51 7.89 7.69 427.90 434.23 438.80 0.00 9.91 5.16 463.84 466.33 445.45 0.00 4.57 0.53 478.55 488.26 479.55 535.56 7.85 5.74 345.52 347.21 348.06 309.44 10.16 27.90 1549.13 1558.93 1570.53 1584.54 5 Electronics (29) 9 Motors (16) 10 Other Industrial Materials (25) 25 Food Manufacturing (20) ... 26 Food Retailing (16) 27 Health and Household (13) . 29 Leisure (31) 31 Packaging & Paper (13) 32 Publishing & Printing (16) 34 Stores (34) 35 Taxtiles (72) 40 OTHER GROUPS (105) 44 Transport (13) 46 Telephone Networ 47 Water(10)..... 48 Miscellaneous (26) 49 INDUSTRIAL GROUP (482) 59 500 SHARE INDEX (508), 61 FINANCIAL GROUP (111). 68 Merchant Banks (7) 69 Property (49)..... 70 Other Financial (25) +0.7 - 3.32 +0.2 9.67 6.68 - 8.65 1130.56 1146.31 1158.40 1097.13 12.48 31.27 1363.24 1402.83 1411.98 1387.49 1138.74 71 Investment Trusts (67). 91 Overseas Traders (5) 1111.57 +0.8 - 4.84 - 10.30 1103.10 1114.94 1120.33 1078.07 | lodex | Day's | Day's | Day's | Apr | Mar | Ma

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3	Over 15 years	120.65	1	118.01 120.11 139.30	-	3.00 4.16 1.51	8	High 5 years	12.95 12.01 11.55	13.00 12.06 11.59	10.7 9.8 9.3
_	I to FERFELL WORKS		+0.27	118.08		3.43		Irredeemables to be to Syrs	11.21 4.59	11.21 4.60	9.0 3.6
6	Over 5 years	141,13 132,82 133,34	+0.12	141.05 132.66 133.18	`-	0.94 1.05 1.04	13	Inflation rate 5% Over 5 yrs. Inflation rate 10% Up to 5 yrs. Inflation rate 10% Over 5 yrs.	4.13 3.62 3.95	4.13 3.63 3.96	3.5 2.77 3.30
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UK COMPANY NEWS

BA chief confident of take-off for new airline

By Paul Abrahams

STR COLIN Marshall, chief executive of British Airways, returned yesterday from a board meeting in Brussels of Sabena World Airlines, the airline set up by BA. KLM Royal Dutch Airlines and Sabena, confident that the deal to set up SWA would go

BA said the two continental airlines had affirmed their determination to continue with the venture after they had been briefed about the implications of the British Government's decision to refer the deal to the Monopolies and

Mergers Commission.
KLEI said last night that
SWA had already been created by the three companies and there was no question of introducing any new partners. Earlier this week, Lord King, BA's chairman, had expressed concern that if its participation in the deal was jeopardised by regulatory investigations, its partners might approach a third party. such as American Airlines which has been showing interest in the European mar-

A spokesman for KLM said the British Government's decision had not affected the company's plans. He believed, with all respect, that the deal was beyond the competence of the MMC and thet its jurisdiction ended at the North Sea. Under the deal, BA and KLM have acquired 20 per cent of SWA. The remaining 60 per cent is

owned by Sabena.
He added that the Dutch airline was also confident about the European Commis-sion's investigation into the

The object of the venture, which is to create a hub and spoke operation based on Zaventem airport, would increase competition in the region and would be in the interests of the European consumer. The development of the airport would provide capacity at a time when airline growth is being threatened by overcrowding at European air-

KLM stressed that outside the context of SWA, the three airlines would continue to compete normally.

Chloride warning as charges bite

industry and Saatchi & to £44.7m (£30.92m). Mr Stod-Saatchi's troubles. dard said the group achieved organic growth of about 20 per cent from its established inter-

THE TALE of woe at Chloride continued to unfold yesterday as the UK battery group warned that higher-than-expec-ted interest costs had hit the 1989-90 results, and the group would face a significant extraordinary charge as it unwound an investment in US-based Altus Corporation. The company also hinted that its final dividend might be in danger. The board had pre-viously said that it expected to maintain full year dividends at the same level as in 1988-89. Now, Chloride says it will "reconsider the matter" in the light of the profit warning and extraordinary charge. It refused to elaborate on this

By Alice Rawsthorn

SHANDWICK, a leading public

relations group, lightened the gloom in the marketing service

sector yesterday by announc-

ing a 30 per cent increase to

£7.27m in pre-tax profits for the

The group has expanded rapidly through a series of acquisi-

tions in recent years. A num-

ber of businesses were purchased in the US, where it

Recently it has also been expanding in the UK. Six

weeks ago a £9.3m agreed bid

was announced for Paragon Communications, a corporate

and consumer PR consultancy.

The marketing services sector has been clouded by gloom in recent months reflecting the

downturn in the advertising

DELANEY GROUP is planning to expand its furniture retail

to fight the downturn in the

high street, although the move

may drive the group into the

red for the first half of this

The shopfitting, furniture

and building products group

yesterday announced that pre-tax profits in 1989 had slumped

But Mr Nathu Ram Puri.

Call this number any time for a message from the Board of Vickers: 0839 700 940

Shareholders - Support your Company

The break-up is destructive

from £1.86m to £286,000.

By Andrew Hill

now makes half its revenue.

six months to January 31.

in the with plan". However, it conceded that gearing — near 100 per cent at the 1989 March year-end — had come down less than it had hoped. Interest rates had also been high, with the result that "the likely level of 1989.00 per terms professional transcription of the second period of the second period of 1989-90 pre-tax profof 1989-90 pre-tax profit ... will result in earnings per share being significantly lower than expected." Analysts had been hoping for about 2p, compared with 0.9p in the previous year.

Chloride had already told shareholders that various options were being considered over its 51 per cent interest in Altus. Now it says that, with

Altus. Now it says that, with the agreement of the other shareholders in the US company, the plan is to break-up Altus and the parts should be Chloride stressed that trad-ing results had been "broadly

Shandwick advances by 30%

first half and Mr Anthony

Stoddard, group managing director, said the prospects for new business had "never been

The only part of the group to suffer in the first half, he said, was financial PR relating to

mergers and acquisitions. This business was "substantially lower" than last year, said Mr

Stoddard, but only represented

3 per cent of revenue. More-over, the growth of other sec-

tors, like consumer and envi-

ronmental public relations,

(£52.57m) and operating income

Delaney to expand furniture operation

chairman, said that instead of

opening seven new bedroom

furniture shops this year, Dela-ney would have opened 10 new

outlets by the first week of

July.
"It's going to hurt us in the

first six months - costing something like £300,000 - but

we will win it back in the sec-

ond six months of the year," said Mr Purl, whose private

industrial group Melton Medes

owns 29.8 per cent of Delaney.

Vickers

Turnover rose to £72.9m

had compensated.

in line with plan". However, it tinued. One business, Elpower, has already been sold and discussions over another, Pilot Bat-teries, are underway. Lithium battery operations in San Jose will cease in August 1990. This, however, could give

rise to an extraordinary change of up to £6m change of up to £5m — although there will be some offsetting factors at the net group level. The £5m assumes that no money comes in for the disposal of lithium operations. Chloride also revealed:

• that it had formed a joint venture with RWE of West Comment. That wenture would

Germany. That venture would make and market sodium-sul-phur batteries under licence from Chloride Silent Power, a separate joint venture between Chloride and the Electricity

ests. Earnings per share rose to 6.4p (5.5p) and the interim dividend is raised to 0.89p (0.67p).

The acquisition spree has left Shandwick with significant

deferred payments, or earn-

outs, to pay each year. It will pay up to £55m in earn-outs over the next five years. The

level of payments is expected to peak this year and net debt should also peak at

Analysts anticipate an

increase in pre-tax profits to about \$21m for the full year

putting the shares — up 3p to 124p yesterday — on a prospective p/e of 7.

Mr Puri unexpectedly

returned to the group as chair

man in October having been ousted earlier in the year.

He said strong order-books and demand at the 26 existing

furniture showrooms had indi

ther expansion.

cated there was room for fur

from £26.1m to £24.8m, and earnings were just 0.9p (8.1p). However, the final dividend is

0.2p, making 1.5p (3.9p).

Delaney's turnover slipped

Council. Chloride would have a

55 per cent interest and RWE
45 per cent.

• that it had increased its
holding in Clean Line, in Australia, from 49 per cent to 100
per cent at a cost of £300,000,

payable during 1990-91 on a deferred basis.

• that it had sold its UK-based plastic mouldings business, Chloride Lorival, to Melton Medes MM world accurate for des. MM would assume £4m of debt. It would also make an unspecified payment to Chlo-ride - likely to be in the sixfigure range — based on Lorival's operating profits in 1990-91. In 1988-99, Lorival had a pre-tax loss of £300,000.

Shares in Chloride, where the Swedish Mercurius group has a 9.54 per cent stake, eased

Henry **Barrett** doubles

to £6.5m

HENRY BARRETT Group, the acquisitive Bradford-based steel and industrial products

steel and industrial products company, yesterday reported a 96 per cent increase to £6.46m in pre-tax profits for the six months to February 28.

Since September 1 1986, the company has acquired 14 separate businesses, three of which now form the materials handling division.

Five acquisitions and one

Five acquisitions and one greenfield development have been added to existing operations to make the steel services division the fourth largest distributor of general products in the UK. The acquisitions have been

added to the steel buildings division and three acquisi-tions, together with Lindapter International, now form the special products division.

Directors said output and efficiency in the steel build-

ings division had increased considerably, enabling it to perform well in difficult mar-ket conditions. Edge-of-town, non-food

retail sites now accounted for less than half of the design and build activity and less than a quarter of the division's total, the strongest market currently being that for distri-bution warehouses.

The downturn in demand for general steels appeared to have levelled off at historically high levels, with the steel services division generating a positive cash flow and expectribution to the group's results for the year.

Group turnover rose 75 per cent to £68m and earnings per share were up 29 per cent at 10.55p. An interim dividend of 2p is declared, an increase of 21 per cent.

By Andrew Bolger

Johnston Group slips to £7.3m JOHNSTON GROUP, the specialist civil and mechanical engineer, yesterday unveiled a 9 per cent decline in annual profits due mainly to stock

obsolescence costs at its municipal equipment-making

Pre-tax profits for 1989 totalled £7.32m, against £8.07m in 1988. Turnover advanced to £107.1m, compared with £99m. The costs were taken as a £613,000 exceptional charge. The company said that man-

agement reorganisation was in hand in a bid to improve performance.
The Redhill-based group was

Federated Housing asks for

suspension with shares at 5p

in receivers in recent weeks as the impact of high interest

rates on sales and balance sheets has spread to other

areas of construction.

JM Jones, one of the country's largest privately-owned construction and property development companies operating mainly in the Thames Valley called in a receiver at the backleting of Education.

eginning of February. Last month Brims, a private-

ly-owned contractor in north-east England went into receivership. The company blamed cash flow problems brought on by high interest

rates and slow payment on

Kentish Property last sum-mer became the first publicly-quoted residential developer to

fail as sales of flats dried up in

Federated in January issued

its first warning that profits

were likely to have fallen last

some contracts.

London's Docklands.

areas of construction.

By Andrew Taylor, Construction Correspondent

housebuilder operating mainly in north Kent and outer Lon-

don, yesterday asked for its shares to be suspended amid stock market fears about the company's financial position.

in discussion with its principal bankers and financial advisers

concerning alternative strate-gies including a restructuring of its capital base. It warned it had made a sub-stantial loss last year and had made exceptional write-downs

of its land bank reflecting the

difficult trading conditions in

In 1988 the group made pre-tax profits of £6.1m on sales of

The company asked for its

listing to be suspended after the shares fell yesterday to 5p from Monday night's close of

25p. Last Thursday the shares

were trading at 41p.

The suspension follows the

collapse in February of Decian Kelly, one of the country's largest privately-owned resi-

housebuilding.

The group later said it was

FEDERATED Housing, a dential developers.

housebuilder operating mainly Several commercial developin north Kent and outer Lon- ers and contractors have called

also hit by civil engineering losses stemming principally from difficulties on UK tunnelsaid that "substantial claims" in respect of these contracts are being processed. A reorganisation of civil engineering estimates neering activities was also

under way. In contrast, quarrying, pipe

manufacturing and road maintenance activities each yielded excellent results. Property development produced a much lower contribution but improved profits were anticipated from the business in

ear its shares were trading at

100p.
Last September, Federated
announced that pre-tax profits
for the first six months of 1989

had simped from £2.82m to £1.21m. Earnings per share over the same period fell from

18.1p to 6.4p.

The rise in interest rates has hit housebuilders particularly hard although problems affect

many areas of construction.

They mostly affect small-tomedium sized companies
which rely on a small geographic base or a small munber of developments and which
have borrowed heavily.

A report by Barclays Bank

economics department pub-lished last week in Building Magazine said the rate of growth of bad debts and busi-

ness failures had tripled in the

industry between the third and fourth quarters of last year. It warned bad debts in the construction industry could

rise by as much 15 per cent

this year following a 14 per increase last year.

A final dividend of 9p is recommended, making a total of 13p (11.5p). Earnings per share dipped to 40.33p (48.03p).

The shares climbed 10p from their low for the year to

Olives to sell loss-making paper mill for £2.5m

By Maggle Urry

OLIVES HOLDINGS, the paper and property group, yesterday reported a drop in profits for its 1989 financial year and the proposed sale of its paper mill to a management buy-in team for £2.5m.

The news came after the stock market closed. The shares had earlier ended the

shares had earlier ended the day at 162p up 2p.
Pre-tax profits were £1.5m, down from £2m, after an exceptional debit covering redundancy costs of £621,000 (£410,000.) Sales fell to £13.3m (£17.7m) and earnings per these were 12.98m (77.21m) share were 12.98p (17.21p). aei Kent

said that property activities made an operating profit of £3.1m. However, the paper mill lost £1.1m (£636,000) because of reorganisation ,lower sales and production.

A proposed final dividend of nental Paper on a 25 year op gives a total of 9p (7.5p in a lease.

single payment) - a rise of 20 per cent.
The mill, which this year cel-

ebrates its 150th year of opera-tion in Bury, Lancashire, is being sold to Continental Paper, a new company in which Olives Holdings will have a 40 per cent stake. The rest will be held by Continental Paper's management and by funds advised by Granville, the investment management and corporate finance group. The new mill management, led by Mr Chris Matthews as chief executive, plans to build the Olives Green recycled

Europe.
Olives Holdings will keep 54 acres of land adjacent to the mill for development and will lease a further 12% acres which the mill uses to Conti-

white goods sector. It also has an electronic components joint

Laing Props again hits out

at predator With the bid battle over Laing Properties now in its final fort-night, the defending group yes-

terday hit out again at its preda-tor, Pall Mall Properties.
It claimed that the two com-

panies which are using Pall Mall as their joint vehicle, Cheisfield and Peninsular & Oriental Steam Navigation, "are experts in property – they have identified Laing Properties as a company from which they pany from which they can . . make a huge gain." Mr Brian Chilver, Laing's chairman, was also quick to point to the 7.5 per cent discount to net a et value (includ ing developments in progress) at which SPP of Sweden is bidding for LET, another British prop-erty company. Laing claims that the Pall Mall offer represents a 20 per cent discount to up-to-date net asset value – "a jolly sight larger," he notes.

Fair shares for all in the carve-up

Michael Skapinker examines the break-up of the Plessey Group

HE CHARITABLE view of the way that Britain's General Electric and Siemens of West Germany have divided up Plessey is that the two electronics giants gradually realised that a series of joint ventures would be difficult to manage.

The less generous view is that the two companies never intended to do anything with Plessey except carve it up.
When GEC and Siemens
launched their bid for Plessey in November 1988, they out-lined large areas in which the three companies would co-operate. These were whittled down to meet UK competition requirements, but the British and German companies still envisaged joint ownership of a large number of Plessey activi-ties, ranging from telecommu-

nications to aerospace to semiconductors.
Lord Weinstock, GEC's managing director, and Mr Kar-lheinz Kaske, chief executive of Siemens, said that joint ventures and alliances of this sort would be essential in a post-

1992 Europe.
Yesterday's announcement
of the final division of the Plessey spoils reveals that the only significant area of shared ownsignificant area of shared own-ership will be GPT, the tele-communications company. GEC will retain a 60 per cent holding, with Slemens holding the remaining 40 per cent. Ples-sey Aerospace, which was to have been jointly held, will now be wholly-owned by GEC. Slemens decided that an elec-tronics group of its size could

Siemens decided that an electronics group of its size could not afford to get involved in areas in which it did not have a powerful presence.

The decision to allow GEC to take over all of Plessey's semiconductor activities is less easily explained. Siemens — along with Philips of the Netherlands and SGS-Thomson, the Italian-French group — is in the front French group - is in the front rank of European semiconductor companies. GEC's semiconductor activities are small.

Siemens managers have Siemens felt, however, that it could not accept the stipula-

THE PLESSEY CARVE-UP

COMPANIES TO BE WHOLLY-OWNED BY GEC In the UK:

Plessey Aerospace* Plessey Avionics Plessey Crypto Plessey Materials* Plessey Naval Systems conductors* Plessey Research Caswell*

Plessey Aero Precision Corp* Plessey Dynamics Corp*
Plessey Electronic Systems Corp (including ES Marine Systems)* Sippican Inc Plessey Materials Inc* COMPANIES TO BE WHOLLY-OWNED BY SIEMENS

COMPANIES TO BE JOINTLY-OWNED GPT, formerly jointly-owned by GEC and Plessey, is owned as to 80 per cent by GEC and 40 per cent by Slemens OWNERSHIP TO BE DECIDED

Plessey Australia Plessey South Africa, Zimbabwe and Malawi Leigh Instruments of Canada's Plessey Research Roke Manor Plessey's share in Plessey Telenet TO BE SOLD
Birkby Plastics Hoskyns Group Plessey Spa of Raly

*Were to have been partially or jointly-owned by Siemens §Was to have been wholly-owned by GEC now an inescapable aspect of tions imposed on Plessey's modern international business.

The company has a joint venture with Bosch in the

semiconductor business by the UK Ministry of Defence. Not only did the MoD insist that Plessey's semiconductor activities should not pass into Ger-man ownership; it also objected to Siemens exercising an electronic components joint venture with Matsushita of Japan. Nevertheless, there is believed to be some resistance in Siemens to the formation of management control over the

business.
GEC says it will hold on to Plessey's semiconductor operations and develop them.
Whatever the reasons for Siemens' decision not to take a stake in Plessey Semiconductors, it does appear that the German company found the idea of co-operating with GEC more difficult than it thought. Plans to manage the Plessey Plans to manage the Plessey businesses were only drawn up only after the two companies had examined in detail the businesses they had acquired. As they discovered the reality of their purchase so their plans

begun to come around to the view that joint ventures are

asked to make the huge invest-ment required to develop a new generation of public switching equipment It was precisely because the

DIVIDENCE

: Chartery

S Builder

investment required is so large that GEC said it wanted another partner for its telecommunications business. Some believe, however, that when it is faced with the need to pump large amounts of cash into GPT, GEC will welcome an offer by Siemens to purchase

Whatever, the long-term outcome, both Siemens and GEC have reason to be pleased with have reason to be pleased with their Plessey shares. Although, most of the Plessey businesses have gone to GEC, the relative size of GPT means that Siemens will end up acquiring slightly more of Plessey than Siemens will.

Siemens has achieved two of stemens has achieved two of its major objectives. One was to increase its presence in the UK market, which it has achieved with its stake in GPT. The other was to add to its defence electronics business.

Lord Weinstock's GEC has got Plessey Semiconductors, a husiness which it did not necessarily want. But, more

essarily want. But, more important, it has furthered its ambition to become one of the handful of European defence companies which will survive in an era likely to be marked by continued cuibacks in mill-

tary spending.
This strategy has two legs.
One is increasing dominance of the British market. The Pleasey purchase is expected to add 2700m to GEC's turnover. The second leg of GEC's strategy is joint ventures with other European companies, such as its participation in GEC Aisthom, the new Franco-British heavy engineering group. GRC has come out of the Plessey purchase with one major joint venture with Siemens.

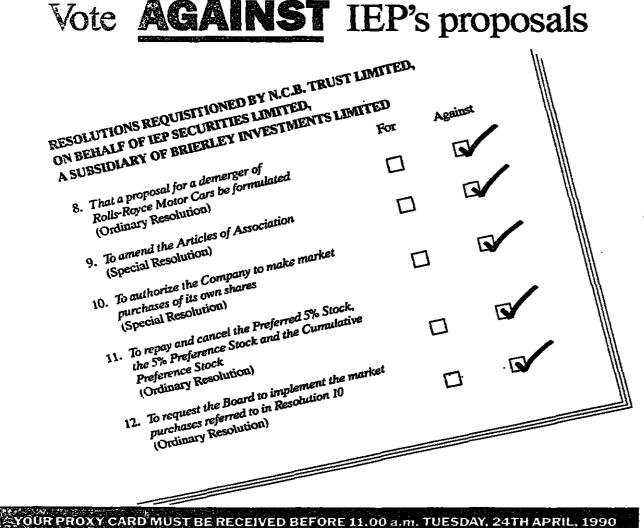
in Siemens to the formation of joint ventures.

GPT remains the only major joint ventures.

GPT remains the only major joint ventures between the British and German groups, but, even here, some in GEC concede that Siamens might eventually be allowed to take over the UK company's stake.

This is unlikely to happen in the immediate future, however. Siemens welcomes GEC's continued involvement because of the latter's understanding of the market in the UK, a country in which the German group has only a fraction of its total 1969 turnover of DM 61bn.

The test of GEC's commitment to the telecommunications business will come in the next few years, when it will be It seems, however, that on this occasion, Lord Weinstock has focused more carefully on



*Calls are charged at 25p per minute cheap rate and 38p per minute at all other times.

The Directors of Vickers P.L.C. are the persons responsible for this advertisement which has been approved by Lazard Brothers & Co., Limited, a member of The Securities Association. Those Directors confirm that to the best of their knowledge and belief, having taken all reasonable care to ensure that such is the case, the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors of Vickers P.L.C. accept responsibility accordingly.

Vickers - Engineering Success

UK COMPANY NEWS

at 5p Meggitt up 24% and set to Sema bounces back with 36% move away from defence

November pulled out of taking over United Scientific products of the controls and
Holdings, yesterday reported
a 24 per cent increase, to
£26.07m, in pre-tax profits for
the group did not proceed
with its £104m takeover of the
defence equipment maker, in
spite of having acceptances
for 83 per cent of the equity

cent.

In the UK for the
noticeable in the culk for the
products of the controls and
electronics division.

Turnover grew by 29 per
cent to £25i 72m and earnings
per share rose by some 6 per
cent to £12pi
A recommended final dividefence equipment maker, in
spite of having acceptances
to 3.3p-(2.75p) a rise of 20 per for 83 per cent of the equity, citing the unexpectedly high losses revealed by USH.

Meggitt made extraordinary provision in its results for £700,000 of advisers' costs and and a writedown of £1.2m on the value of its share stake in USH, which is now below the 3 per cent held at the time of

Mr Ken Coates, managing director, said: "1989 saw a change in the trading pattern from previous years. In the first six months growth was considerable, whereas in the

MEGGITT, the specialist second half the momentum engineering group which in slowed somewhat. This was November pulled out of tak-noticeable in the UK for the

Mr Coates said that after acquisitions in West Ger-many, the Netherlands, France, Spain, and the US, 45

per-cent of the company's turnover would be outside the UK in the current year. Meggitt said that having already predicted a decline in US defence, expenditure, it had taken steps to re-orientate the business away from

declared an interim dividend of

1.7p (1.6p).
Organic growth in the under

developed European rental market — including eastern Europe — was likely to push earnings from outside the UK beyond the domestic figure in future, Mr Rieger added.

The market was perhaps a lit-tie unjust to TIP yesterday. The group had hinted at a slowdown in the UK some

months ago when it switched the thrust of its investment

programme to continental

Europe, and long-term prospects for European transport stocks are still good. TIP and Tiphook together have about

60 per cent of the trailer rental

market on the continent, which makes up a mere 3 per cent of the total trailer fleet. The real challenge is to dent the dominance of operator-

owned trailers. The economic

climate and TIP's interest pay-

climate and TIP's interest payments, will be thorns in the group's side in the near future, but, TIP, says continuing organic growth should soothe any discomfort. Assuming TIP tops 116m this year, the shores are on a prospective multiple of about 11.5. That is a premium to the market — worth it if one boutinies to trust projections of a rosy European Buture.

than doubled interest charge of

The directors said a return

to underlying profits of £132,000 in the final quarter

showed initial benefits of the group's cost reduction pro-

gramme were beginning to

Turnover rose 17 per cent to £6.14m (£5.23m). Losses per 10p

share worked through at 5.41p,

down from 7.39p. There is no

8 5.55 13 1.265 3.755 1.51 3 13 5.4 5.3 9 8.31 nii 2.4

CHASE

3.3 5.1

13 1.1 3.476 3.9 1.5 11.5 5 5.71 2.75 7.5 3 1.2

dividend for the period (1.2p).

£465,000 (£210,000).

• COMMENT

TIP Europe up 47% butshares fall on warning

By Andrew Hill

ting Prog

ain hitse

predate

TIP EUROPE yesterday warned of weakness in the UK trailer rental market because of the squeeze on the retail sec-

Shares in TIP, one of the two largest trailer rental compa-nies in Europe, yesterday slipped 16p to 175p, in spite of its announcement of a 47 per cent increase in interim prof-

The group made £7.56m before tax in the six months to January 31, compared with

Mr Tony Rieger, chief executive, said utilisation of the UK trailer fleet had slipped 10 per-centage points to about 75 per cent of capacity in the first half, because of higher interest rates. The increase in borrowing charges particularly affected the stores sector, which accounts for 25 or 30 per cent of TIP's UK trailer rental

Interest charges rose from £1.6m to £5.77m in the first

However, Mr Rieger said he believed the economic climate would eventually benefit

trailer rental groups.

The slackness in the UK market held back TIP's operating margins in the first balf. Turnover more than doubled to £42.4m (£20.8m), but earnings per share were up only & per tions cent to 7p (6.6p). The group, future,

ROSS Group, the USM-quoted electronics and specialist pack-

aging company currently being

revamped by a new manage-ment team headed by Mr Roger

Shute, yesterday reported a loss of £485,000 for the nine month period to end-December.

The outcome, which com-ared with losses of £671,000

for the 12 months to March 31

reduced exceptional debit of

£397,000 (£712,000) but a more

was struck after a

Reduced loss at Ross Group

DIVIDENDS ANNOUNCED

there is no doubt that Meggitt is lucky that the Berlin Wall came down before it had acquired the troubled defence contractor, even if its share price has not yet recovered to pre-bid levels. These figures were in line with expecta-tions, with an improvement in the energy division offsetting a slowdown in aerospace. The shares closed at 79p, down 2p; forecast earning of £28m and earnings of 11.7p put them on a prospective multiple of 6.8. That seems cheap, even allow-ing for Mr Coates's caution about the lack of growth momentum in the second half

would continue.

Given the time and energy

bring a wry smile to the face

of many investors. However,

of 1989. Analysts and others who had their fingers burned over the USH bid clearly have put Meggitt in the doghouse.
The disapproval seems overdone, given the group's previous track record and the fact that Meggitt will be most unlikely to make any more foravs into the defence sector for the foreseeable

improvement to £17.5m

A RETURN to profitability in the UK and the Netherlands last year beloed boost pre-tax profits by 36 per cent to 217.5m at Sema Group, the Anglo-French computing serwhich Meggitt expended on pursuing USH, its claim to credit for having moved away from the defence sector will vices company quoted in Lon-

On the results published yesterday, Sema, bouncing back after a disappointing 1988, is now second to Cap-Gemini-Sogeti (CGS) of France in the league of European computing services companies, just ahead of SD-Scicon of the UK.

Sema's revenues in 1989 were £293m, an increase of 17 per cent on the previous year. Earnings per share, at 11.6p, were 38 per cent ahead of the 1988 figures. A recommended final dividend of 1.6p makes a total for the year of

2.4p.
The companyhas restated its 1988 results on a pro forma basis for comparability. Reported pre-tax profits of £26m for the eight months of 1988 have, therefore, been restated as £129m while revenues of £161m have been nues of £161m have been restated as £267m.

Mr Pierre Bonelli, group managing director, said yester-day that the rate of the growth of the company, slightly more than the industry average, was satisfactory, but that he was anxious to improve profit mar-

He believed there was no



reason why Sema should not achieve pre-tax profit margins of about 10 per cent of sales.

COMMENT

Sema is determined to prove that the standard of management throughout the group is now on a par with the Franch company, which is noted for its tight and conservative finan-cial controls. Mr Jerry Jerram, recently appointed financial director, made the point in indicating that £5.6m of profits the company made during the year through exchange rate

differences, had been attributed to shareholders funds -up 28 per cent at £65.8m rather than taken into the profit and loss figures. But Sema's problem is still the CGS shareholding and its rival's waiting tactics. With a willing and eager buyer ready for any stock that comes on the market, the share price at 439p and the p/e at about 38 are being held artificially high; in that sense the company is becoming detached from the market and that must be worrying its management, in spite of its raft of friendly stakeholders.

Dubilier problems restrict Peek growth

PEEK, the electronics group specialising in traffic and infor-mation systems, increased pre-tax profits by 36 per cent to £11.4m in 1989.

Sales grew by 50 per cent to £67.5m, but earnings per share remained flat at 7.9p (7.8p) because of issues to make

Mr Ken Maud, chief executive, said the rapid growth of the core businesses had been held back by the lower margin Dubilier connectors companies. Demand for those products from the computer and telecommunications industries had been flat, particularly towards the end of the year in the US. Acquired in mid-1988 for

shares, the Dubilier companies were being sold off. Two thirds of the way through the disposals, £14m cash had been gained, Mr Maud said. The traffic and data division

increased its turnover to £21.5m (13.4m) and operating profit to £3.4m (£2.2m).

Mr Maud said that because of traffic congestion, demand was growing for such elec-tronic devices as vehicle counters and classifiers.

On the data side, Husky's rugged portable computers, weighing 2.2kg, had more than doubled earnings. Demand was particularly strong in continen-tal Europe.

The navigation and communications division, which includes the connectors operation, made sales of £31.6m (£17.7m) and an operating profit of £3.8m (£2.6m).

The figures include eight months of Polytechnic Elec-tronics, which makes navigation equipment. Because it had not shown the growth expected, the management had been strengthened and the products improved.

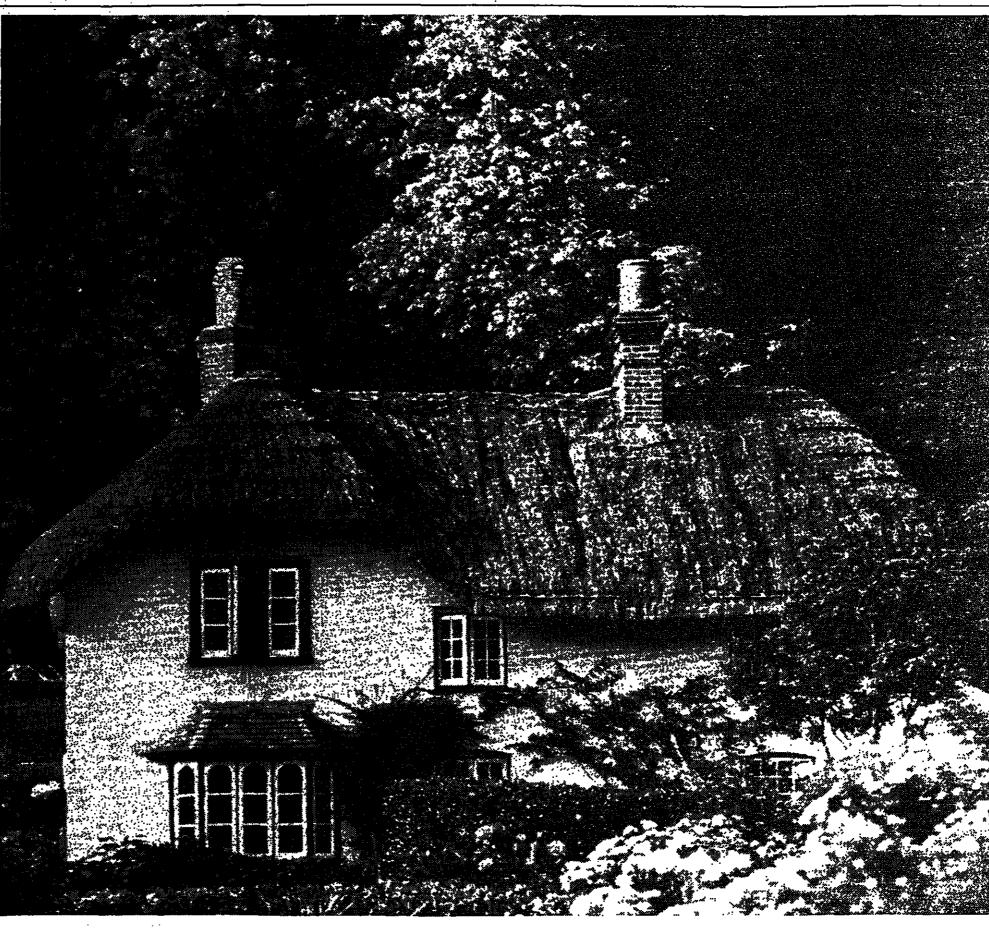
The most disappointing division was measurement and monitoring, with operating profit declining to £1.9m on sales slightly ahead at £14.4m. One problem area, level mea-

suring equipment in the US, had been sold to management. Such difficulties had offset the good performance of the aerospace instruments com-

At the end of the year, Peek had net cash of £18.6m, since diminished by two acquisitions for a total \$7m (£4.2m). Net interest received was £2.26m (£1.48m). Mr Maud said further acquisitions would be made to strengthen the measurements and traffic activities.

A final dividend of 2.3p

makes a total of 3.3p (3p). Forecast pre-tax profit for 1990 of £12.8m gives a prospec-tive p/e of 8.3 on yesterday's closing price of 69p, a 3p gain.



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BALTICA 44

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Notice is hereby given that for the six months interest period from

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By: The Chase Manhattan Bank, N.A.

London, Principal Paying Agent

Dividends shown pence per share not except where otherwise stated "Equivalent after allowing for scrip issue. FOn capital increased by rights and/or acquisition issues. §USM stock. §Unquoted stock. §Third market. For 15 months. If For eight months. • Frish currency.

Baltica Holding A/S, Klausdalsbrovej 601, DK-2750 Ballerup, Denmark.

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Application will be made to the Council of The Stock Exchange for the grant of permission to deal in the issued and to be issued Ordinary and Convertible Preference Shares of the Company to be renamed Bioplan Holdings PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. It is expected that Jealings will commence on 18th April, 1990.



Cooks Industries plc (Registered in England Number 62246) to be renamed

Bioplan Holdings PLC

Introduction by

ANZ McCaughan Merchant Bank Limited

of up to 65,022,314 ordinary shares and 3,863,500 convertible preference shares

followed by a Rights Issue jointly underwritten by

馬麗區 McCaughan Merchant Bank

Gilbert Eliott Corporate Finance

of up to 77,956,410 ordinary shares at 20p per share

Share Capital

The share capital of the Company following the Rights Issue and assuming the Cooks offer for Bioplan is accepted in full by the record date will be:

£1.957.767 £3,863,500

ordinary shares of 1p each 8 per cent convertible cumulative redeemable preference shares of £1 each

non-voting deferred shares of 9p each

Bioplan owns and manages private hospitals and other medical facilities operated either independently or in partnership with the National Health Service, Bioplan is also involved in the manufacture and distribution of office furniture.

Particulars relating to Bioplan Holdings PLC are available in the statistical service maintained by Extel Financial Limited. Copies of the particulars may be obtained during normal business hours on 5th and 6th April, 1990 at the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London ECCA 1HD, and, together with copies of the Circular sent to shareholders, may also be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) until 18th April, 1990 from:

ANZ McCaushan Merchant Bank Limited Palace House 3 Cathedral Street

Corporate Finance Limited Salisbury House London Wali London EC2M 5SB

Gilbert Eliott

Cooks Industries pic 7 Pilgrim Street EC4V6DR

issued fully paid

£1,429,787

£1.192,134

4th April, 1990

This notice is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for admission to the Official List of all the Income Shares, Capital Indexed Shares and Ordinary Geared Shares ("the Shares") issued and to be issued of Venturi Investment Trust plc. It is expected that listing will become effective and that dealings will commence in the Shares on 10th April, 1990.

VENTURI INVESTMENT TRUST plc

(incorporated in England and Wales under the Companies Act 1985 with registered number 2464545)

to be in issue following this Placing

325,000 1.000,000 Capital Indexed Shares of 10p each Income Shares of 10p each Ordinary Geared Shares of In each

up to * 200,000 600000

*For the maximum number of Capital Indexed Shares shown in the table above to be in issue following the Placing the level of the FT-SE 100 Index at the close of business on 6th April, 1990 would have to be 1,500. On 26th March, 1990 (the latest practicable date prior to the printing of this advertisement) the FT-SE 100 Index at the close of ness was 2,298, on which basis 1,305,483 Capital Indexed Shares would be required to be issued. In addition to the Shares to be issued in connection with this Placing, up to 2,880,000 Ordinary Geared Shares

which form part of the authorised share capital of the Company are being reserved for issue as the Management Venturi investment Trust plc is a new split capital investment trust which which will be managed by Venturi

Investment Management Limited and will invest mainly in the shares of other split capital investment trusts. Copies of the Extel card containing particulars of the Shares will be available in the Extel Statistical Services. Copies of the Listing Particulars issued by the Company on 28th March, 1990, may be obtained during normal business hours on any weekday until 6th April, 1990 from the Company Announcements Office, The Stock Exchange, 46-50, Finsbury Square, London, EC2A IDD and up to and including 18th April, 1990 from:

turi Investment Trust pic 8 Bolton Street London WIY 8AN

Gerrard Vivian Gray Limited Burne House London WCIV 6LS 4th April, 1990.

Olliff & Partners P.L.C. Saddlers' House Gutter Lane, Cheapside London EC2V 6BR

Softer trading conditions leave Brammer at £13m

By John Thornhill

BRAMMER, the industrial service group, reported a mar-ginal fall in pre-tax profits in 1989 as it encountered softer trading conditions and tightening margins in the second half of the year.

Pre-tax profits declined from £13.38m to £13.08m, although this was after an exceptional charge of £994,000 resulting from various provisions. At the trading level, profits advanced by almost 5 per cent from £13.38m to £14.02m.

Brammer's businesses ecorded patchy performances during the year.

Operating profits in the UK climbed from £12.83m to £13.22m although the company met harsher trading from May onwards. The company is placing increasing emphasis on marketing and spent heavily on building up its computerbased information systems. It also launched a new corporate identity campaign for BSL, its

biggest subsidiary.
Brammer's continental
European businesses reported increased trading profits of £938,000 (£434,000). The group's West German side recovered from earlier prob-lems although its French activities were still experiencing difficulties.

But Master Pumps, the US subsidiary, slipped into a loss of £137,000 compared with a trading profit of £112,000 the

REDUCED DEMAND and an

ill-timed product launch left

Worcester Group, the manufac-

turer of Heatslave central-heat-

ing boilers, with flat profits for

the 1989 year.
Along with the results the

company also announced the acquisition of Grate Glow

Fires, a maker of fuel-effect

fires, for £2.6m in cash and

Just under £2.2m of the pur-

chase price is to be paid

through the issue to the ven-

dor of 1.76m new Worcester

shares at 125p. The shares, which are languishing at their

lowest level of the year, were

unchanged at 123p.
In all, pre-tax profits edged up to £5.03m from £5.01m in

1988, on equally slender turn-

over growth to £39.85m (£39.47m).

However, the company,

By David Owen

Brammer Share price (pence) 300

1985 96 87 88 89 90 year before. The company has been reorganised and reshaped and is currently trading profitably.

In August, Brammer sold Pope Machinery for £2,48m. Group sales were 8 per cent higher at £121.13m (£112.04m). The recommended final dividend of 8.5p leaves the total unchanged at 13p. Earnings per share fell to 19.7p

(20.6p). Mr John Foulds, chairman, said UK companies had historically been a sensitive beliwether of the economic climate and that conditions had tightened in the current year. However, he added that at present the company did not expect lower profits for the current year.

Worcester profits static at £5m

which benefited from a lower tax charge, unveiled a near 30 per cent hike to 2.57p (1.98p) in the final dividend, making a

total 32 per cent higher at

3.82p. Earnings per share advanced to 14.2p (13.8p).

Mr Cecil Duckworth, chair-

man, said that the group's

announcement in March of a

new model range had coincided

with an increase in interest

rates "which resulted in a sud-

den lack of confidence within

This "led to considerable

merchant de-stocking and had

a significant effect on sales." It

also resulted in "some overpro-duction in the short term." Mr Duckworth said that

demand for gas-fired boilers

was down about 10 per cent overall, but that combination

boilers continued to increase

the sector.

Commenting on the results,

• COMMENT

UK COMPANY NEWS

the shares will look sleepy unless another bidder comes

"Marketing is fast becoming the pace-making discipline within Brammer," the com-pany claims, and in the cur-rent year it will need to be. The economic squeeze is going to continue to make life difficult for Brammer and the company will have to sell hard just to stand still, continuing an uninspiring run of results. Pre-tax profits were £13.6m in 1985 and earnings have gone nowhere since then, while the company's share price has been on a aborted Bunzl bid. For the current year, pre-tax profits might only crawl ahead to £14.2m putting Brammer on a fairly dear prospective multiple of 9, although this is supported by a strong dividend yield. Brammer's long-suffering shareholders will have to wait a little longer, it seems, to reap the rewards of their patience. Yet in time all might still come good. Analysts believe that the company has worked hard to £14.2m putting Brammer on a pany has worked hard to improve the fundamentals of the business and when the UK economy does pick up Bram-mer will be in a good position to benefit. In the meantime,

along to disturb the slumber.

market share to approximately

Worcester is the UK's lead-

ing manufacturer of combina-tion domestic boilers, which

heat water directly from the

mains, obviating the need for a hot water tank. Last month, Hepworth, the UK building

materials and home products group, paid £155m for Saunier Duval, the French combination

Metal Constructions, Worces

ter's steel fabrications subsidiary, enjoyed an "excellent" year, capitalising on good trading conditions.

Packaging Products, the

waterproof papers unit, had a "reasonable" performance in

20 per cent.

botler specialist.

'Disappointing year' as British Alcan falls 39% to £32.8m

By Kenneth Gooding, Mining Correspondent

"ON BALANCE it was a disappointing year," said Lord Peyton, chairman of British Alcan. Aluminium, when reporting yesterday a 39 per cent drop, from £54.2m to £32.8m, in taxable profits for

Lord Peyton said higher operating costs and interest payments and competitive pressure on prices last year all took their toll on the company, a wholly-owned subsidiary of Alcan Aluminium of Canada. All divisions, apart from chemicals, missed their finan-

cial targets for the year. British Alcan continued to spend heavily on its restructuring and redundancy pro-gramme, which cost £9m last year compared with £7m in 1988 and saw the workforce

reduced from 11,061 to

10,664. Research and development spending was reduced by £1m to £10m but capital expenditure was boosted by £22m to £73m. "There has been a marked and very visible improvement in many of our plants. Much that was ancient, worn out or unreliable has been replaced with equipment

as good as is to be found any-where in the world," said Lord Peyton.

reyton.
Mr Douglas Ritchie, chief executive, said: The challenge for British Alcan is to remain profitable and internationally competitive during the down cycle. We have invested about £170m over the past three years with the objective of updating key pieces of plant and equipment.

"This investment, combined with some £16m over the last two years spent on restructuring and redundancy, should ensure these objectives are

British Alcan shipped 319,000 tonnes of aluminium of all types last year, marginally below the 323,000 tonnes in 1988. Turnover rose 11 per cent, from £778.5m to £862.7m, including exports 26 per cent up at £283m. Operating profit fell from £68.8m to £51.1m and interest payments rose from

£14.6m to £18.3m.

The tax charge jumped from £1.9m to £9.3m, leaving profit attributable to members at £23.5m, down from £52.3m. As usual there is no dividend pay-

Astra accountants probe activities of ex-directors

By Jane Fuller

MR ROY BARBER, non-executive chairman of Astra Holdings, the munitions and fireworks maker, since early March, said the investigation by its accountants would cover a wide range of subjects, "including the conduct of cer-tain executive directors prior

to March 1990". Coopers & Lybrand Deloitte, as well as Ministry of Defence police, are pouring over the company's books. None of the executive direc-

tors who have led the company since its 1986 listing by way of a reverse takeover of Francis Sumner, the textile company, remain on the board.

The directors who have resigned include Mr Gerald James, chairman, who played a leading role in forming the group in 1981, and Mr John Anderson who joined in the

same year.

These two were originally to have received £300,000 and £200,000 respectively in compensation. But Mr Barber said on March 23: "In the light of matters which have now comto the company's attention, I have notified Mr James and Mr Anderson that the company is

not now prepared to consider such payments." An extraordinary general meeting later this month will consider the issue.

Mr Christopher Gumbley, who is under investigation by the MoD police, resigned in mid-March. He too had been with the company since 1981 and had held the posts of pro-duction director and sales director before becoming man-

aging director in 1984. Mr James Miller, finance director, resigned later and. according to Mr Barber, received a minimal compens tion payment. Mr Miller had been finance director since June 1986, a month before Astra came to the market.

Mr Martin Guest has resigned from the board but stays on as technical manager. Since the listing Astra's history has been dominated by one big acquisition a year, each involving big share

In 1987 there was the £22m buy of two US companies and the purchases culminated in Share price (pence)

Astra

120 100

rights issue to buy PRB, a loss-making Belgian ammunition components and propel-

ring a £12m loss in 1988, would the 12 months to the end of Astra paid fim for PRB plus

MTCOLU

sidering taking legal action against the vendors -Before that deal the management had gained credibility through its turnround of Astra

Defence Systems, formerly BMARC, which was bought for £32m in May 1988 involving a 22-for-25 rights issue.

Defence Systems, by far the biggest part of the UK operation, made a significant contribution to Astra's sharp rise in pre-tax profit to £9.5m for the year to last March, on group sales doubled to £96.2m. Now Astra Defence System's Grantham factory has borne the brunt of the redundancies.

became clear in December last year when a pre-tax loss of £3.43m was announced for the six months to September 30.

Chemoxy bid goes unconditional Suter has declared unconditional its recom-mended £13.45m cash offer for declared March 80, Suter owned and had

Chemoxy International, On

the year-end was 16 per cent, Earnings per 10p share worked through at 10.91p (19.31p), but the total dividend

Record profits of

against £1.04m. The 1988 figure took account of a loss of £775,000 on a discontinued activity.
Mr Chris Johnson, chairman,

with 250 job going as the new management tackles the UK Astra's financial troubles

valid acceptances in respect of 52.08 per cent of Chemoxy's voting rights.

NOTICE OF REDEMPTION

to the holders of 53/4% Convertible Subordinated Debentures

Connaught Biosciences Inc. (formerly CDC Life Sciences Inc.)

Notice is hereby given that the Corporation has redeemed, on March 30, 1990, all of its 53/4 % Corrivatible Subordinated Debentures. The Corporation will pay to or to the order of the holders of such debentures \$ 1,325.31 (U.S.) per \$ 1,000 (U.S.) principal amount of debentures, being the US dollar equivalent of \$37.00 (Canadian) per underlying common share plus accrued and unpaid interest up to but not including March 30, 1990 upon presentation and surrender of the debentures and all unmatured coupons at one of the paying agents, being Kredietbank S.A. Luxembourgeoise at 43 boulevard Royal, P.O. Box 1108, L-2955, Luxembourg; Kredietbank N.V. (London Branch) at 40 Basinghall Street, London EC2V 5DE; and Crédit Suisse at 8 Paradeplatz, CH-8001, Notice is further given that from and other than 20.

Notice is further given that from and after March 30, 1990, interest on the principal amount of debentures shall cease to accrue and the holders shall not be entitled to any rights in respect of the debentures and unmatured coupons save only that of receiving the measurement. that of receiving the redemption price.

Dated this 4th day of April, 1990

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HEALTHCARE GLOBAL FUND Société d'Investissement à Capital Variable 2, boulevard Royal, L-2953 Luxembourg R.C. Luxembourg B25i62

ANNUAL GENERAL MEETING of shareholders of HEALTHCARE GLOBAL FUND will be held at the

head office of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg, on Friday, April 20, 1990 at 3.00 p.m. with the following agenda:

Approval of the Statement of Net Assets and of the Statement of Operations as at December 31, 1989; Appropriation of the net results; Discharge of the Directors with respect of their performance of duties for the year ended December 31, 1989;

Receipt of and action on nomination of the Directors;

In order to attend the meeting of April 20, 1990, the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting at the registered office of the Company or with Banque Internationale & Luxembourg. 2, boulevard Royal, Luxembourg.

THE BOARD OF DIRECTORS

.....SEIZING THE OPPORTUNITY

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City and West End. - on advantaged Ward's have one small prestgious and highly attractive housing develope (not in Docklands) where a deal can be tailored to suit, including a 50/50 shared equity plan over a 5 year period. This will mean superb accommodation - with initial costs halved - a blue chip investment - fumished if

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tinuing highly competitive

Bennett & Fountain

BENNETT & FOUNTAIN Group, which fell deeply into the red in the second six months of the 1988-89 year following a slowdown in con-

half of the current year. £3.85m surplus on the restructlosses of £10.46m for the second

objective of restoring the group to profitability had been achieved in spite of the con-

trading environment. First half sales totalled 253.88m (252.78m) and generated trading profits of £3.11m (£3.85m), of which wholesale in the black contributed £2.36m (£2.19m) and retail £753,000 (£1.86m). Interest charges rose by £1.27m to £2.54m and the tax

charge fell from £828,000 to £91,000. Earnings emerged at sumer spending, moved back into the black for the opening

For the six months to end-December the electrical goods distributor returned profits of £571,000 pre-tax helped by a uring of the retail division, which compared with £2.58m for the first half of 1988-89 and six months.

The directors said their

0.9p (5.02p) and, like last year's final, the interim dividend is being emitted - 1.32p was paid previously. Clondalkin raises

profits to I£10m Clondalkin Group, the Dublin-based printing and packaging manufacturer, reported pre-tax profits up from IS8.04m to I£10.09m (£9.75m) on turnover of IE129.17m against IE110.7m. Mr Domhnall McCullough chairman, said current trading

and prospects were satisfactory. Results to date showed a healthy increase in earnings arising from improved performances in Ireland, Britain and Earnings last year rose from to 19.41p (15.35p) and the divi-

dend goes up to 3.755p (3.476p). Tax took 152.06m (IEL 79m). Sintrom lacks spark with dip to £1.04m

Sintrom, the Berkshire-based provider and installer of net-work systems and a distributor of computers, saw pre-tax profits slide from £1.82m to £1.04m

in 1989. The proposed final dividend is 1.64p (1.74p) making an unchanged 2.64p for the year. Earnings declined from 11.64p to 5.97p per 10p share. Directors said that 1990 had begun with sales on target across the group. Margins were under some pressure but action was being taken to

reduce costs. Turnover improved by 22 per cent to £33.58m (£27.63m). Tax took £430,000 (£634,000) and there was an extraordinary charge of £144,000 (nil).

Boxmore on target with £2.31m

In its first set of results since joining the USM, Boxmore International, the Ireland-based packaging company, yesterday reported pre-tax profits of £2.31m and is recommending payment of a final dividend of 3.85 for a total of 5.55p, comfortably beating the flotation fortably beating the flotation forecast of 5.2p per share.

difficult circumstances. Plans to dispose of the division, in line with a policy of focusing on core boiler operations, are said to be well advanced.

The result for 1989 represents a profits increase of 47 per cent on last year's £1.57m and came from turnover of £16.2m (£18.6m). Mr Harold Ennis, managing

director, said that turnover growth in early 1990 had been satisfactory with profitability in line with budget.

The group would continue to pursue organic expansion in both its trading divisions, he said, and would seek acquisi-tions to complement existing

activities. Tax took £565,000 (£429,000) after which earnings per share from continuing activities worked through at 16.4p (11.3p). Net assets rose 14 per cent to 113p per share.

Magnolia cautious after dip to £1m

Magnolia Group, the South-end-on-Sea based picture frame mouldings and limited edition prints company, yesterday reported "disappointing" annual results and said another tough year was in

Taxable profits for 1989 totalled £1m - a decline of 32 per cent on the previous year's £1.47m. As in September's interim statement, the direc-tors blamed the outcome on the hot summer which led to "difficult trading conditions". Interest rates were also an adverse factor.

Turnover amounted to ££21.91m (£18.96m). Interest down from 50 per cent.

is raised 0.4p to 5.4p via a recommended final of 3.65p.

said that on the basis of the company's order books and the continuing strength of its markets he was optimistic about the present year.

7.86p (2.87p). The total dividend is doubled to 3p following a proposed final of 2p (1p).

last year's £33m one-for-two lants company.

The rights issue document implied that PRB, after incur-

make a £2.3m profit in 1989. When Mr Barber warned of substantial losses for Astra in March, he mentioned los the UK and estimated that PRR had lost nearly £12m in 1989. 220m in debt repayments. Mr Barber said the group was con-

Gechem, a subsidiary of Société Générale de Belgique.

After making a pre-acquisi-tion loss of £2.6m, Astra

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The foreign currency debt managers, The ECU Group Ltd.. have reduced clients' debt by over 7.5% over the last year during which Starting has suffered one of its most difficult periods, and, in addition their average interest rate, including the banks' spread, remained below 9%.

CURRENCY LOANS

Notice is hereby given to the shareholders, that the

Submission of the report of the Board of Directors;

The shareholders are advised that no quorum is required for the items on the agenda of the Amusi General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

MANAGING DIRECTORS.....

required - in a sechided area. For further details please phone:-

charges increased to £315,000 (£297,000), although gearing at

£3.43m for Ipeco Ipeco Holdings, a maker of aviation and defence products, reported 1989 profits more than trebled to a record £3.43m,

Turnover was £16.79m (£12.64m) and after tax of £1.27m (£388,000) earnings were

UK COMPANY NEWS

Strong medicine with a degree of risk

Peter Marsh analyses Bob Bauman's strategy to put SmithKline Beecham on the path to success

N HIS youth Mr Bob Bau. ment pipeline, which some man, chief executive of believe looks extremely thin SmithKline Beecham, spent several months playing in goal for his college soccer team - and admits he hated

In the past few weeks the lanky American has again been the focus of attack from opponents anxious to put the boot in, though so far he has

ts prob

irecton

managed to emerge smiling.

The cause of the current disquiet is the problems which some onlookers believe SKB will run into over the next couple of years.

The company, one of the world's top four prescription-pharmaceuticals groups, was formed last July after a merger between SmithKine Beckman of the US and the

ПК's. Beech

Some of the gloss related to prospects for the company which is also involved in consumer healthcare products such as over-the-counter drugs, animal medicines and clinical laboratory services — appears to have worn off over the past few weeks. This hap-pened in particular after the company announced its first full set of results on March 14.

The results for the year to December 31 showed sales of \$4.3bn and a pre-tax profit of \$724m, an increase of just 3 per cent on the previous 12 months. This, together with a 2500m restructuring charge and the admission that the company is still shopping around for a buyer for its hard-to-sell cosmetics division, disappointed many stock market analysts.

There has also been some unhappiness about the company's research and develop-

and lacking in the large selling drugs needed to continue the group's momentum in the late 1990s. SKB will be hoping to dampen disquiet on this score today when it briefs analysts on its £300m a year drugs

development programme.

Mr Bayman says he has been surprised by the criticisms. He believes few things have happened during the company's first eight months that have not been planned and that the group is still on target to achieve its main

of these, the main one is that the combined group will show greater growth over the long term than could have been achieved by the two components of the merger had they stayed independent. "This is not a six-month or a con-year, undertaking " insign "This is not a six-month or a ene-year undertaking," insists Mr Bauman. "We are creating a new company and it will take time to achieve this."

Mr Bauman, a relaxed-looking 59-year-old who took over as the head of Beecham nearly four years ago and was the driving force behind the merger with SmithKline, is especially keen to discuss the planning process behind the

planning process behind the bringing together of the two companies. Soon after the deal was rati-

fied, he involved some 2,000 of the top managers from both the top managers from both companies in about 300 committees to work out how the new business would organise itself. The committees finished their work within six months, producing a pile of paper 8 feet high which acted as the blue-mint for the mercad commany. print for the merged company.

This highly structured



Bob Bauman: confident that the kind of savings he has in mind will come about

approach to planning, says Mr Bauman, was unprecedented in a combination of this size. "So many mergers do not meet their expectations because managers do not bring the parts of the company together and make the best of what's there. We had to act quickly to stop patterns forming." The pile of paper, describing

the intended operations of the group in areas such as manufacturing, distribution, R&D and how the company splits up its operations around the world, now acts as a guide for a three-man team within SKB's headquarters.

This group will monitor progress over the next two years or so, during which the company aims to cut costs

substantially by reducing its 55,000-strong worldwide labour force by 10 per cent. It will also close nearly 70 of its sev-eral hundred manufacturing, administrative and distribution centres.

During this time, according to SKB's plans, the company will formulate new strategies in areas such as centralised purchasing for certain items of equipment and services. It will also lay the ground for a new-cycle of products in the com-pany's main commercial areas, while at the same time force employees into the planned working structures. Mr Bauman admits the

changes involve a certain amount of risk, either through people not working well together or the grand plan fall-ing down in other ways. "But not doing anything (in plan-ming) would have carried an even greater risk," he says. On the details of the £500m restracturing charge Mr Ray. restructuring charge, Mr Bau-man says he feels confident

that the kind of savings he has in mind will come about. The plan is that SKB will spend the cash by 1993 (with most of the expenditure coming in the next year) on redundancies other merger-related operations, and recoup the money through better efficiencles. Responsibility for making the changes will be left to sev-eral hundred senior managers

within the company.

Regarding the future, Mr
Bauman says he recognises

the overriding importance of drugs R&D. He plans to keep levels of spending here at their current high levels.

Although some analysts describe the development programme as unexciting, Mr Bauman says the group has a "good portfolio" in drugs R&D. He points out also that the other parts of the group are expected to make a substantial contribution. "You have to remember also that only half our turnover comes from (prescription) pharmaceuticals. We are not involved with these other areas simply by accident; we are hoping from good growth from these activi-

ties too."
Some of the criticisms on R&D, however, are difficult to refute. Mr Erling Refsum, a drugs-industry analyst at the London office of Nomura, the Japanese securities group. says neither of the two parts of the SmithKline/Beecham combination has had a particularly good record in pharma-ceuticals innovation. He adds: There is nothing in the research programme that is big enough to give a kick to a company this size. I am dis-tinctly worried about medium-term prospects.'

As for Mr Bauman, he shows every sign of relishing the challenge of taking SKB through what might be the difficult years ahead. He recalls that after his unpleasant experiences in earlier life as a soccer goalkeeper he switched back to his favourite sport of basketball, with some success. Followers of the company will be hoping Mr Bauman, who remains lean and fit-looking, can manage also to continue to keep his eye on the ball.

City Centre shows 26% advance to £10m

NEWS DIGEST

IN SPITE of trading conditions being less buoyant than in 1988, City Centre Restaurants, formerly Belhaven, managed a 26 per cent advance, from 23.05m to £10.12m, in pre-tax profits for 1989.

Although the outcome fell short of best City expectations, the shares put on 3p to 38p. Turnover gained 20 per cent to £63.03m (£52.71m). Restau-rants operating profit advanced by a similar percentage, from £7.4m to £8.86m. Trading conditions in 1989

were partly affected by public transport disruption, the hot weather and the high interest

Mr Bruce Johnston, chairman, said some reduction in the volume of covers had been experienced although there had been no reduction in avere spend per customer in real terms. Net operating margins had been maintained.

The rate of new openings slowed in 1969 with 124 restanrants operating at the year-end compared with 111 at the end of 1988. The rate of expansion was being accelerated and 131 restaurants were now operat-ing with 17 new sites scheduled to be opened in the current

The first unit outside the UK was due to be opened in Amsterdam this month and a number of small units in West Germany were being

Mr Johnston said that although all divisions would continue to be expanded, the greatest rate of expansion

Operating cash flow

ratio at December 31 was 1:11.

Mild winter hits

Brav Technologies

High interest rates and the

exceptionally mild winter were reflected in a sharp downturn

from £1.01m to £605,000 in pre-

tax profits for 1989 of Bray

Tax took £212,000 (£346,000)

and there was an extraordinary credit of £1.74m (£130,000

debit) arising from the sale of the electrical subsidiary. The shares are dealt on a matched

Recovery in second-

Edinburgh Fund Managers

showed a recovery during the

second half of its financial year. In the 12 months to Janu-

ary 31, pre-tax profits improved

At the half way stage, profits were down largely because of a decline in unit trust trading

Turnover advanced from £6.16m to £8.05m but adminis

trative expenses were up from 23.47m to £4.78m leaving oper-ating profits of £3.38m (£2.69m).

Other income amounted to £1.58m (£1.38m) and tax took

£1.79m (£1.48m) leaving earn-

ings per share 17.1p (16.9p). The proposed final dividend is

7.3p making 11.5p (10.5p).

bargain basis.

half by EFM

from £4.07m to £4.91m.

profits.

would be in the Deep Pan Pizza division. That currently formed 52 per cent of total outlets and the percentage would

He concluded that although it was still early in the current financial year, results for the first quarter were comfortably

A final dividend of 0.815p is recommended to make a total of 1.265p against 1.1p. Karnings per share rose from 2.91p to 3.72p after tax of £3.18m (£2.62m).

Thames and Northumbrian

further diversification.

The new company, Brophy Group, will also own all of Tha-

mesgro, the original joint venture, which is involved in land reclamation and environmental improvement.

ings), a Sheffield specialist in closed circuit television inspec-tion and survey work, for just under £1m in deferred pay-

Northumbrian said it believed there would be considerable demand for CCTV inspection of sewers and water mains in the future because of the UK water industry's heavy capital

WESSANEN

KONINKLIJKE WESSANEN NV

1990 Annual General Meeting

The Meeting is open to holders of

The Annual General Meeting will be held at the Okura Hotel, Ferdinand Bolstraat, Amsterdam at 3 p.m. on Thursday, April 19, 1990.

Priority shares, Registered Ordinary shares and Bearer Depositary Receipts, and to representatives of the Press upon presentation of their press pass. As provided for in Article 28, clause 6 of the Articles of Association of the Company, holders of Bearer Depositary Receipts for shares of Koninklijke Wessanen NV issued by the Stichting Administratiekantoor van aandelen Koninklijke Wessanen NV are entitled to attend the Meeting in person, or to be represented by a proxy appointed in writing, and may address to the Meeting, provided that they have lodged their Bearer Depositary Receipts or a receipt given therefore with the Amsterdam-Rotterdam Bank N.V., Herengracht 597, 1017 CE Amsterdam, the Netherlands by April 16, 1990 and have obtained a receipt which will serve as a card of admission to the Meeting. Copies of the Annual Report and of the Annual Accounts 1989 are available at the offices of Koninklijke Wessanen NV and, in the United Kingdom, at the offices of Cazenove & Co., European Dept., 12 Tokenhouse Yard, London

AGENDA

- 1. Opening.
- 2. Report of the Board of Managing Directors for 1989.
- 3. Adoption of the 1989 Annual Accounts, including the appropriation of 1989 net
- 4. Extension of the authoritative powers of the holders of priority shares with respect to the issue of shares, the restriction or exclusion of preferential subscription rights, and granting options to buy shares.
- 5. Authorization of the Company to acquire its own shares or depositary receipts for its own shares.
- 6. a. Reappointment of a member of the Supervisory Board.
- b. Appointment of a member of the Supervisory Board
- 7. Any other business and closing.

The Board of Managing Directors

Amstelveen, April 4, 1990

Koninklijke Wessanen NV P.O. Box 410 1180 AK Amstelveen The Netherlands



Bodycote static at ty.8m

STATIC PRE-TAX profits of £9.81m, against £9.83m, were reported by Bodycote International for 1989, although turnover advanced by 17 per cent, from £67.46m to £78.86m.

Mr Joe Dwek, chairman, saidthat 1989 had been a year of solid achievement and that the directors had set the groundwork for sustaining the group's momentum in future years. The group is divided into six divisions: metal technology, protective clothing and uniforms, industrial safety prod-ucts, packaging, textiles and financial services and property

The total dividend is lifted

Bodycote Share price (pence)

4.

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The State of the

Mces If

by 1p to 8p with a final of 5p (4.25p) proposed. Earnings per share were little changed at

1988

£610,000 (£487,000). The tax charge was £2.88m (£3.08m) and there were minorities of

26.3p (26.7p).

89

90

Interest charges rose to £506,000 (£407,000).

Purchase helps Abheverest to 26.9m Including an 11 months continued their recovery and projections of activity in the North Sea were positive.

Including an 11 months' con-tribution from Gallery Jewellers, profits of Abbeycrest reached 28.85m in 1989, compared with £3.36m.

Turnover of the group, which designs, manufactures, and supplies gold and silver jewellery, advanced from £25.48m to £59.19m. Earnings were 25.5p (14.3p) basic and 19p (13.7p), and the final dividend is 2.4p for a total of 3.6p (2.7p). Gallery's base had been broadened to include the home shopping sector. Its profit for 1989 topped the minimum necessary for the deferred consideration to be paid, and 5.7m shares of Abbeycrest are to be

Trading in the first quarter of the current year was only marginally ahead, but it was ed that the comparative period proved exceptionally strong. The level of demand for products in the main selling season indicated another year of progress.

Ramco progresses to £942,000

Ramco Oil Services made considerable progress in 1989 with pre-tax profits up from £298,000 to £942,000. Its competitive position continued to strengthen, said Mr Stephen Remp, chairman.
Turnover rose to 24.78m (£3.63m), while earnings worked through at 3.86p (1.84p)

per share Mr Remp amounced a pro-posal to eliminate the deficit on distributable reserves through a capital reduction. That would enable the company to return to dividends and, subject to continuation of good trading performance, it would pay an interim of 1p in

The current year had started

Wescol improves to £910,000

Wescol Group, the Halifax-based structural engineer which came to the USM last November, announced pre-tax profits 40 per cent higher, from £649,000 to £910,000, for the six months to end-January.

Mr John Hicks, chairman told shareholders that although certain parts of the UK construction industry were affected by current economic conditions, Wescol's business was continuing to grow.

Technologies, a manufacturer of gas and oil burners and gas Turnover rose 73 per cent to £12.96m (£7.5m), with earnings per share showing an improve-Turnover was up from £11.97m to £18.5m; the dividend recommended is 1p lower at 2p ent from 5.1p to 6.4p after tax of £318,000 (£234,000). There is an interim dividend of 1.5p; a total of 4.5p has been forecast. making 3.4p (4.4p) from earnings of 6.46p (11.32p) actual, and 6.3p (10.93p) fully diluted.

19% take up for GC Flooring rights

Shareholders in GC Flooring and Furnishings, the USM-quoted carpet contractor, have taken up 19.14 per cent of the company's £1.2m two-forthree rights issue which it recently announced along with major board changes.

This leaves the three new directors headed by Mr Roy Simmons, together with English and International Trust, as primary underwrit-ers, with 27.22 per cent of the enlarged issued share capital. Mr Simmons was formerly

chief operating officer at Thomson T-Line, the mini-con-glomerate acquired by Lad-broke last year. The other new directors are Mr Roy Cort and Mr David Walsh.

ANZ McCaughan underwrote the balance of the rights issue. Existing abareholders took up 1.21m of the 6.8m shares on

COMPANY NEWS IN BRIEF

GREENWICH RESOURCES is. to purchase Clyde Petroleum (Ecuador) from Clyde Petroleum via the issue 92,000 ordinary shares. HUGHES FOOD GROUP is to sell the freehold of The Malt-

ings, a redevelopment under-taken by the group of a former brewery in the centre of Hull, for a consideration £4.23m to Crossglade, a company controlled by Mr R Haiffield, who is a director of a subsidiary of the group. Hughes has also agreed to dispose of land at Waterside Park, Hull, for 1300,000 cash. In addition Hughes will, on completion, subscribe £100,000 for 20 per cent of the purchaser's ordi-

INVICTA SOUND revealed that advanced bookings were at record levels: Bookings for the helf year commencing April 1. were 3 per cent up on any previous six months and 15 per cent up year on year.
MOSAIC INVESTMENTS: Applications for the open offer of 8.51m new ordinary shares at 290p each have been received in respect of 1.44m

new ordinary (72.1 per cent). The balance is being allotted to institutional investors. MURRAY VENTURES: Net asset value per 25p share 366.2p (358.9p) at January 31 1990. Revenue for six months period was £1.3m (£859,000) after tax £470,374 (£299,564). Earnings per share 5.87p (4.12p) and interim dividend 3.25p (2.5p).

NORTHERN FOODS has sold its Canadian subsidiary, North-arn Fine Foods, to Morrison Lamothe for C\$5.2m (£2.7m). Morrison Lamothe is a private Canadian company manufac-turing branded and private label frozen foods.

PILKINGTON has sold its 60 per cent share in Isotex, an Argentine glass fibre manufac-turer, to Saint-Gobain, a French group which already owns the other 40 per cent. The value of the transaction was less than 5 per cent of Pilking-ton's assets. Pilkington's flat and safety glass operations in Argentina are unaffected by POWERSCREEN INTERNA-

TIONAL has disposed of Gareld

Investments, the holding com-

pany of the Belleek Pottery group of companies, to Erne Heritage Holdings for £3.7m REGENT INNS, the specialist BES pub/restaurant operator,

> lets for about £5m cash. TAKARE, specialist in providing long term care for elderly and continuing care patients, has signed a £35m contract with the Greater Glasgow Health Board to build and operate a 180 bed nursing home.

has bought 11 additional out-

WHITECROFT has sold the business of Parker Winder and Achurch, architectural iron-monger, to Yannedis. Whitecroft will realise £384,000 and retain the freehold interest in the property.

Further diversification at

By Andrew Hill

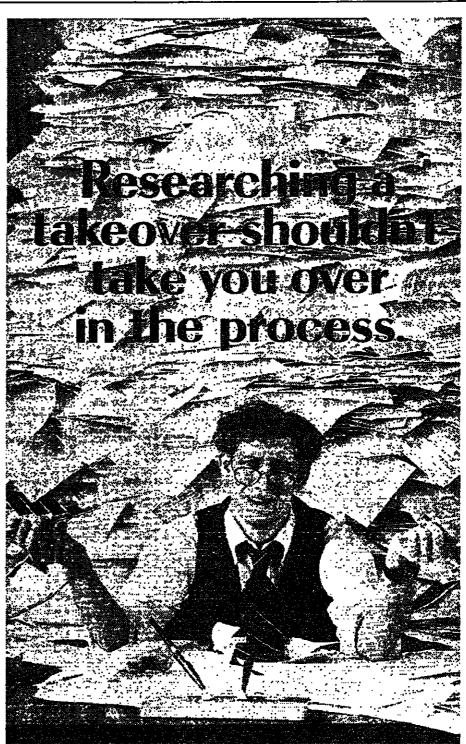
TWO recently-privatised water companies - Thames Water and Northumbrian Water Group - have announced

Thames is to strengthen its links with Brophy, an environ-mental improvement company, by making a cash injection of up to £1.5m of equity capital and £500,000 of preferential

The former water authority will own half of a new parent company for all Brophy's exist-ing operations, including external works and grounds mainte-

nance contracting.

Separately, Northumbrian has bought Neil Bunting (Hold-



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Moscow seeks bids for oil exploration rights

By David Thomas, Resources Editor

THE SOVIET union yesterday invited European companies to bid for the right to explore and develop five large oil and gas areas, the first time such an invitation has been issued by the Soviet authorities

Making the invitation at a London meeting with some 40 European companies, Mr Aklim Moukametzianov, dep-uty oil and gas minister, said the Soviet oil industry, the world's largest, needed "continuous and increasing investment" on a scale that would be "hard to cope with at a time of radical changes in the Soviet

economy."

The Soviet authorities also wanted to co-operate with Western oil companies in order to master state-of-the-art technologies. . . where conventional methods fail and where oil recovery factors are low," the Minister said.

They are seeking Western help to develop five areas. Four are in the Western Siberian

basin and have combined oil reserves of 7on barrels, accord-ing to the Soviet Minister. There are technical difficulties There are technical difficulties in developing most of these reserves. The fifth is in the Bashkir region of the Volga-Urals basin and is described by the Soviets as having undiscovered oil and gas potential. The Soviets hope to establish joint ventures in these regions by January 1991. Western com-

panies interested in joint ven-tures have to buy packages of

data about the areas and then submit hids by August. Mr Nicolie Lisovsky, chief geologist at the Oil and Gas Ministry, said that the size of the Western participation in the joint ventures and the size of any per barrel royalty pay-ment would be negotiated. He added that the joint venture would own the oil and gas it was developing and would be

able to export it.

The Soviet delegation, which made a similar presentation in

Houston last week, said the

Houston last week, said the Soviet Union would invite bids to help develop other oil and gas fields in the future.

Second quarter oil consumption by OECD countries is likely to be \$6.5m barrels a day, 1.5 per cent up on the same period in 1989, the International Energy Agency estimates. In yesterday's monthly oil report it put Opec's crude oil output in March at 23.7m b/d, unchanged from its revised February figure.

Gummer announces moves on environment and food safety

By Bridget Bloom, Agriculture Correspondent

A PACKAGE of measures to improve safety and environmental standards in British John Gummer, Agriculture
Minister, in London yesterday.

Moves aimed at drastically

anoves aimed at drastically cutting the backlog in approvals for new and old pesticides headed the list, which also included the designation of ten new experimental nitrate sensitive areas, where farmers will be need to new mining. be paid to use minimal amounts of fertiliser in the interests of purer drinking

In addition it was announced that the Government was to take powers in the new Food Safety Bill to control in live animals residues left by veterinary substances, including growth hormones.

growth normones.

While the new measures were grouped together coincidentally — a tight pre-Easter parliamentary schedule meant they had either to come in a rush yesterday or be delayed for several weeks – they illustrate the degree to which the Government is now reacting to pressures to make farming more environmentally friendly.

The new moves on pesticides are the clearest evidence yet of government reaction to pressure from an unprecedented alliance of the British Agro-chemical Association, Friends of the Earth and consumer groups. Their call for a tripling of resources into pesticide approvals had now been met,

Mr Gummer claimed yester-Delays in new UK pesticide approvals, at up to four and a half years, are the longest in the EC, while older pesticides, now up for review under 1986 legislation requiring manda-tory approval, are subject to a 20-30 year backlog at current

rates.

Capacity to approve new pesticides would rise from eight a year in 1990-91 to 20 in 1992-93 and 25 a year thereafter, when the backlog would be cleared, Mr Gummer said yesterday. The backlog on more than 250 older pesticides should be cleared by 1999-2000, he said.

To accomplish this, staffing at the Ministry's Data Evalua-tion Unit is to be increased to 86, from 25 in 1986 and 54 today. Facilities at the unit are to be improved, while work will also be contracted out to

independent laboratories.

The overall cost of these measures, which will add £2.2m to current spending of £4.8m, is to be financed by the agrochemical industry. Licence fees will rise this week from £7,000 to £30,000 for the approval of a new active ingre-

In future, Mr Gummer said, all pesticide approvals would be subject to time limits aver-aging ten years. And all evaluation data would be "made available for public scrutiny in as open a way as enywhere in the world," he claimed. Mr Gummer first announced last July that Britain would establish pilot nitrate sensitive areas so yesterday's amouncement was principally to designate the new NSAs precisely and to announce com-pensation rates. The schemes are to be voluntary its the first

metance.
Two of the originally designated NSAs have been dropped. These are at Milton in Derbyshire and Millington Springs, Humberside, both of which are small. The other 10 mass from 4 200 has near Size. range from 4,200 ha near Sleaford in Lincolnshire to 500 ha at Old Chalford, in Oxford-

shire. There are also nine so-called advisory NSAs where farmers will be urged to follow certain practices but will not be paid compensation.
Initial rates of compensation

proposed by the Government have been raised, though rates vary between the NSAs and according to how far fertilizer use is curbed.

There is a basic rate ranging from £55 to £95 a hectare (up from the proposed £40 minimum), where fertiliser use will be reduced, and a pre-mium rate ranging from \$200 to £380 a hectare, depending whether, for example, existing grass is left unfertilised or ara-ble land is returned to ungrazed grass.

mr Gummer said that the total cost of the NSA experiment was expected to be £7.5m

Nymex pipes in its natural gas contract

Hopes are high for New York's latest futures contract, reports Barbara Durr ing floor, which it shares with all four of the other futures exchanges in New York. Nymex already trades futures

THE NEW natural gas futures contract offered by the New York Mercantile Exchange (Nymex) was launched yesterday with a fan-fare that would have done justice to the Queen Mary. Mr David Dinkins, the New York City Mayor rang the bell at 9.20 am for the start of trading and an elaborate kick-off ceremony was simultaneously held at the delivery point, the Sabine Pipe Line Company's Henry Hub near Erath, Louisiana. A satellite hook-up linked the two events for all to see.

Nymex's natural gas contract is the first of its kind for an industry that is still sorting itself out after de-regulation. De-regulation of the natural gas industry began back in 1978 with the Natural Gas Policy Act, but it has proceeded tortuously through a complicated web of federal and state rules on production, prices and transportation. Considerable local regulation still exists, and, says Mr R. Patrick Thompson, president of Nymex, "For several years we won't see a real free market." But Mr Thompson and Mr Z. Lou Guttman, Nymex's chair-man, are confident that they

"The industry approached us years ago and it believes the contract is valuable and needed," Mr Guttman says. Nymex believes trading companies, marketers, producers and end-users (plants using natural gas as fuel rather than public utilities) are the most interested parties. Some 3,000 individuals have attended seminars on the contract over the last five months and Nymex

nificant interest. Nymex is hoping for slow consistent growth in the natural gas future, rather than spectacular volume on the first days of trading. Bets were none the less being made by floor traders that about 1,800 contracts would be traded on

officials feel this indicates sig-

the opening day.

The contract unit is 10bn British thermal units and prices will be quoted in dollars per million BTU. The minimum price fluctuation is 0.1 cents per million BTU, or \$10 per contract. The daily movement limit will be 10 cents per million BTU. Trading hours

will be 9.20 am to 2.30 pm. Nymex officials admit that they face scepticism still among some in the industry, but they attribute this to the many ups and downs that de-regulation has brought. "Adding one more change to the free market just naturally rubbed some people the wrong way." says Mr Thompson. Close to the launch, however, even those who had been nega-tive have been keen to learn how to use the contract, he

says. The future will provide the first true price transparency on a daily basis. "Before, price was whatever was said, by word of mouth," according to Mr Guttman. Previously natu-ral gas prices could not be projected, but the futures contract will allow those in the market to look down the road six or seven months. As de-regulation has unfolded, spot activity has set prices since 1983 for at least 60 per cent of the market. Nymex is now hoping that the natural gas futures market will become the industry's price barometer, as its futures

already are for the oil. Although Nymex is introducing the contract at the end of the winter heating season, nat-ural gas's more volatile time, the moment is propitious. The

US Government is considering a Clean Air Bill that may eventually mean a shift to greater use of natural gas. Lessening dependency on imported oil could also be an attraction. The US currently has some 66 years of reserves of natural gas, more than exist for crude oil. "It's so plentiful, we have our own supply and we're looking for more and more uses," says Mr Thompson. The transition to free competition in the natural gas indus-

try is nearing completion. The long-term deals that once dominated the industry have dwindled and the Federal Energy Regulatory Commission, charged with the deregulatory process, is trying to promote more efficient use of existing pipelines while considering applications for than 13bn cubic feet per day of new pipeline capacity. An incentive rate scheme should encourage free flow of gas in the 1990s. And finally, the last well-head price controls will be lifted by January 1993 following the gas price decontrol Bill signed by Presi-dent George Bush in July 1989. The natural gas futures pit will be jammed into the already crowded Nymex tradin crude oil, unleaded gasoline, heating oil, propane gas, resid-ual fuel oil, platinum and pal-ladium as well as futures options in crude oil, heating oil and unleaded gasoline. Total trading volume last year at Nymex, the third largest futures exchange in the US, after the Chicago Board of Trade and the Chicago Mercantile Exchange, was 38.5m contracts, with a daily average volume of 153,348. The crowding on the futures floor is expected to be allevi-

ated in the not too distant future by a move to a new building. A new building search is expected to be completed by late summer. The long-awaited merger of Nymex and the New York Commodities Exchange should

come within three months, according to the Nymex chairman. Pressure from the floor communities of both exchanges appears at last to be quickening the glacial progress of the 14-year-old merger process towards a successful conclusion.

Freight index fall continues By David Blackwell extremely weak contrary to normal seasonal expectations,"

THE BALTIC Freight Index (BFI), the indicator for dry cargo freight rates, fell for the seventeenth consecutive time yesterday, shedding 15 points

This takes the fall over the past 3½ weeks to more than 100 points at a time of year when the market is expected to rise as the last of the year's grain trades are shipped. Freight futures on London's Baltic Futures Exchange have fallen in line with the BFI, on which the futures contracts are

"The spot market has been

said Mr James Gray of GNI, the London broker, yesterday.
"April and May are usually the peak time for shipping grain, particularly to the Soviet Union. But the Soviets are not moving as much grain as usual."

In addition, the Japanese are less busy than usual in the grain trade, possible because of their own economic problems, he said. Last year the BFI rose to 1,750 points during mid-May. But at the moment the charts

are pointing downwards, said Mr Gray. However, he saw no reason for prices to go down

much further.
Mr Philippe van den Abeele
of Clarkson Wolff, the London
broker, said the overall tone of
the market had changed dramatically recently because of a lack of inquiry after business. Not only was the grain trade quiet, the coal and iron ore trades were also dull. In addition 34 new ships of between 100,000 and 150,000 tonnes were being launched this year, and there was no upward pressure

Israel's diamond polishers having a rough time

By Victor Mallet

AFTER SIX years of sustained growth, the Israeli gem diamond processing industry is being squeezed by higher rough diamond prices and by the negative effect of the yen's fall against the dollar on the vital Japanese consumer mar-

Official Israeli figures for the first three months of this year show a 15 per cent drop in the volume of net polished diamond exports to 982,000 carats. compared with the same period ume was down 20 per cent from the corresponding month

last year. value of Israel's exports high - they rose by 9 per cent to US\$783m in the first three

months and were steady at \$250m in March - but profit margins have been narrowed by the failure of consumer prices to match the rise in the cost of rough diamonds. De Beers' Central Selling

Organisation increased rough mond prices by an average of 30 per cent last year and by a further 5.5 per cent last Israeli diamond dealers believe that the latest rise will have a particularly severe

diamonds favoured by the Israeli cutting and polishing industry. "The latest increase might only exacerbate the situation. says Mr Tzafrir Anbar, Dia-

try of Industry and Trade. Instead of having stability in the business we are going to face a decrease in the number of workers and an increase in

unemployment."
Israeli companies process
about half the value of the world's rough diamonds for jewellery, but they face a weak American market, the fall-out from the financial crisis in Japan, the political problems dogging the Hong Kong market and competition from cheap Employment on the manufac-turing side peaked at nearly 13,000 in 1988 before falling to the current level of around 11,300 in more than 700 factories. Last year 120 workshops

closed, according to Mr Anbar.

COCOA - London FOX

Previous

The long term outlook, however, is by no means all gloomy. Smaller Asian markets such as Taiwan are developing fast and there is hope for the opening of new markets in eastern Europe. Israeli producers are cutting costs through automation and the use of new technology, and two Israeli-Japanese joint manufacturing ventures were established last

At the Diamond Exchange in Tel Aviv Mr Charlie Hollander biggest trading companies, says sales have risen by 45 per cent so far this year to about \$20m, partly because of the company's efforts in Asia. Mr Simcha Lustig of Moshe Lustig Diamonds says: "I fore-

see several more joint ventures with Japan. It ensures us stability and a growing mar-

Although Israel's diamond exports were worth a record \$2.7bn last year, the net benefit to the economy is much smaller than the sum sugges imports of rough stones and polished diamonds were worth nearly as much, leaving a difference of only \$160m and a much smaller value added than in previous, easier years.

year," says Mr Anbar. "The weaker manufacturers just closed down. The stronger ones maybe cut the number of their employees a little, cut their profits and squeezed their

world commodities prices

MINOR METALS PRICES

Prices from Metal Bulletin (last (4.35-4.50). week's in brackets).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse,

3.95-4.15 (4.00-4.20). CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.20-4.40

COBALT: European free ANTIMONY: European free market, 99.5 per cent, \$ per lb. market 99.6 per cent, \$ per in warehouse, 8.20-8.50 (8.25-tonne, in warehouse, 1,750-1,790 8.55).

> market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 220-235 (same). MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-house, 3.25-3.30 (3.25-3.35).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 5.60-6.00. TUNGSTEN ORE: European free market, standard min. 65 kg) WO, cif, 39-56 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb

VO, cif, 4.00-4.20 (3.80-4.05). URANIUM:

exchange value, \$ per lb, UO,

9.00 (same).

MARKET REPORT

COCOA prices closed at the highest levels for 612 months after heavy trading in London yesterday, and were well up in New York at midsession. London traders said the rise reflected concern about dry weather in Brazil and West África, suggesting a smaller-than-expected world surplus this season. Continuing unrest in the Ivory Coast, the world's largest producer, and uncertainty about Brazil's exports after its change in administration also helped the market. Gold prices rallied, closing on the London bullion market \$6.25 an ounce up at \$375.25. Dealers said that talk of Middle East buying

London Markets

SPOT MARKETS		
Crudo e8 (per barrel FOS)		+ or -
Dubal Brent Blend W.T.I. (1 pm est)	\$15.73-5.87y \$18.58-8.62y \$20.43-0.48y	+.025
Oil products (NWE prompt delivery per tr	onne CIF)	+ or -
Promium Gasoline Gas Oil Heavy Fust Oli Naphtha Petroleum Argus Estimates	\$233-235 \$164-165 \$78-80 \$169-171	-1 +2 -1
Other	·	+ or -
Gold (per troy oz) 4 Silver (per troy oz) 4 Platinum (per troy oz) Palladium (per troy oz)	\$375.25 501c \$477.25 \$128.50	+6.25 + 5 + 6.50 + 0.85
Aluminum (free market) Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Kuale Lumpur market) Tin (New York) Zinc (US Primo Wostom)	128 à o 57.5c 415c	-10 -5 -0.20 + 1.5
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	115.24p 280.84p 97.12p	+3.17° 14.43° +2.08°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$361.0w \$444.5w £336.5	-12.6 -3.5 -9.0
Bartey (English feed) Maizo (US No. 3 yellow) Wheat (US Dark Northern)	£104,5x £133,5v £120t	
Hubber (May) P Rubber (Jun) P Rubber (KL RSS No 1 May)	56.25p 58.75p 227.5m	+0.5
Coconut oil (Philippines)§ Polm Oil (Mataysten)§ Copra (Philippines)§ Scryabeans (US) Corton "A" index Woottops (645 Super) £ a tonne unioss otherwise	£163.5 82.65c 572p	-7.5 -5 -0.5 + 1.20

c-cents/lb. r-ringgrt/kg. x-Aug. t-May/Jun. v-Apr Jun. w-Apr/May, 2-Apr v-May, †Meet Commis ago. VLondon physical market SCIF Ret-Bullion market close, m-Malaysian

sparked short covering and bargain-hunting. Further support came after news that a Soviet official had said the USSR was not involved in discounted gold sales and might publish production and reserve data. Other precious above 500 cents an ounce. On the LME, lead wiped out Monday's losses in the face of continuing concern over tight nearby supplies; zinc rose sharply on short-covering; and copper closed off the day's lows after market talk suggested a landslide in the production area of Chile's El

BUGAF	loods	n FOX	(\$ per toni
Rev	Close	Previous	High/Low
May	336.80	334.80	339.60 336.80 345.40 339.80
Aug Oct	342.50 335.00	341.60 534.00	338.60 331.60
Dec	333.00	328.00	326.60
Mar	307.00 306.00	305.00	307.00 306.00 306.60 304.00
May Aug	305.60	305.00	306.00 305.80
White	Close	Previous	High/Low
May	445.0	443.0	448.8 442.0
Aug	438.5	435.5	442.3 435.3 469.5 406.0
Oct Dec	409.9 398.5	407.0 397.0	395.0 393.0
Mar	392.5	389.0	389.0 388.5
May Aug	390.5 388.5		389.0 387.0
		ISS CHRONIA	ats of 50 tonnes.
	449 (1137)		K3 U1 C4 W14105.
Darle_	White (FF	r per topp	ie): May 2530, A Iar 2250, May 225
Parts- 2510, C	White (FF	r per tonn lec 2285, M	e): May 2530, A lar 2250, May 225 \$/bar
Parts- 2510, C	White (FF oct 2350, D	r per tonn lec 2285, M	lar 2250, May 225 \$/bar
Paris- 2510, C CRUDI	White (FF let 2350, D E QUL — EL Lates 18.54	r per tonn lec 2285, M PE R Previo	S/ber US High/Low 18.65 18.51
Paris- 2510, C CRUDI May Jun	White (FF lot 2350, D I OIL — II Lates 18.54 18.72	r per tom lec 2285, M PE R Previo 18.58 18.73	S/Dar 2250, May 225 S/Dar us High/Low 18.65 18.61 18.85 18.69
Paris- 2510, C CRUDI CRUDI May Jun Jul	White (FF let 2350, D E QUL — EL Lates 18.54	r per tonnec 2285, M	S/ber US High/Low 18.65 18.51
Paris- 2510, C CRUDI May Jun Jul Aug	White (FF oct 2350, D E OIL — III Lates 18.54 18.72 18.84 13.91	r per tonnec 2285, M PEZ R Previo 18.58 18.73 18.71	S/bar 18.65 18.51 18.85 18.69 18.89 18.78
Paris- 2510, C CRUDI May Jun Jul Aug IPE Ind	White (FF oct 2350, D E OIL — III Lates 18.54 18.72 18.84 13.91	r per tonnec 2285, M	S/bar S/bar us High/Low 18.65 18.61 18.85 18.69 18.89 18.78 18.91 18.86
Paris- 2510, C CRUDI May Jun Jun Jun Jun PE Ind	White (FF) ct 2350, D E CHL — B Lates 18.54 18.72 16.84 13.91 6x 18.50	r per tour lee 2285, M PE R Previo 18.58 18.73 18.71 18.43 (8460)	S/ton 18.95 18.91 18.95 18.91 18.95 18.99 18.89 18.78 18.91 18.96 S/ton
Paris- 2510, C CRUDI May Jul Aug IPE Ind Turnov GAS O	White (FF oct 2350, D oct 2350	r per tour lee 2285, M PE Previo 18.58 18.73 18.71 18.43 (8460)	lar 2250, May 225 Srbar us High/Low 18.85 18.51 18.85 18.59 18.89 18.78 18.91 18.96 S/ton High/Low
Parte- 2510, C CRUIDI May Jun Jul Aug PE Ind Turnovi GAS O	White (FF oct 2350, D ct 2350, D	r per tonnee 2285, M PE R Previo 18.53 18.71 18.43 (8460) Previous 163.00	lar 2250, May 225 \$/bar us High/Low 18.95 18.51 18.95 18.78 18.91 18.88 \$/ton High/Low 165.50 163.00
Parts- 2510, C CRUDI May Jun Jul Aug PE Ind Turnovi GAS O	White (FF oct 2350, D oct 2350	r per tonnee 2285, M ME Previo 18.58 18.73 18.71 18.43 (8460) Previous 163.00 159.00 159.50	lar 2250, May 225 S/bar us High/Low 18.55 18.59 18.89 18.76 18.91 18.86 S/ton High/Low 165.50 163.00 161.00 159.00 161.00 159.50
Parts- 2510, C CRUDI May Jul Aug IPE Ind Turnove GAS G Apr May Jul	White (FF oct 2350, D oct 2350	r per tonnee 2285, Mee 228	lar 2250, May 225 Srbar us High/Low 18.65 18.51 18.85 18.99 18.89 18.78 18.91 18.86 Srlon High/Low 165.50 163.00 161.00 158.50 162.00 169.00
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Paris- 2510, C CRUDIO Misy Jul Aug Jul Aug JE Ind Turnov GAS G Apr May Jun Jul Aug Sep Oct Nov	White (FF ct 2950, D c	r per toan (ee 2285, M PEE 2385, M PEE 238	lar 2250, May 225 Srbar us Hight/Low 18.85 18.51 18.85 18.91 18.81 18.86 Syton Hight/Low 165.50 163.00 161.00 158.50 162.00 190.00 163.50 162.55 167.00 170.50 168.20
Paria- 22510, C CRUDIO Juli Aug PE Ind Turnovi GAS O Apr Apr Aug Sep Oct Dec	White (FF to 2350, 0 t	r per toan (ee 2285, M PBE	Isr 2250, May 225 Sroar Is High/Low 18.85 18.51 18.85 18.99 18.89 18.78 18.91 18.96 Sricor High/Low 165.50 163.00 161.00 158.50 162.00 160.00 163.05 162.25 167.00 168.25 167.00 168.25
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Paris- 2510, C CRUSTON May Jun Jul PE Ind Furnow Apr May Jun Jul Apr May Jun	White (FF to 2350, D to 2350, D to 2350, D to 2350, D to 2550, D t	r per team (see 2285, M Peg 7 Previo. 18.58 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.73 18.50 18.50 182.50 182.50 182.50 182.50 183.50 1	Isr 2250, May 225 Stoar 18.55 18.51 18.85 18.59 18.89 18.78 18.91 18.86 Stoor High/Low 165.50 163.00 161.00 158.00 161.00 158.50 162.05 162.05 162.05 162.05 163.05 162.05 163.05 162.05 163.05 162.05 163.05 162.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 170.25 167.00 100 tonnes
Paris- 2510, C CRUDII May Jun Jul Aug PE Ind Turnov GAS O Apr May Jun Aug Oct Nov Turnov April April April April	White (FF to 2350, D to 2350, D to 2350, D to 2351, D to 251, D to	Per toan toan to	lar 2250, May 225 \$foar 18.51 18.51 18.83 18.76 18.89 18.76 18.91 18.86 \$floor \$floor 165.50 163.00 161.00 158.00 161.00 158.50 162.00 160.00 170.25 167.00 170.25 167.00 170.25 167.00 170.30 168.00 170.30 168.00 170.35 168.00 170.35 167.00 170.35 167.00 170.35 168.00 170.35 167.00 170.35 167.00 170.35 167.00 170.35 167.00 170.35 167.00 170.35 167.00 170.35 167.00 170.35 167.00
Paris- 2510, C CRUDII May Jun Jul Jul Jul Aug Apr May Jun Aug Apr May Jun Aug Aug Apr May Jun Aug Aug Apr May Jun Aug	White (FF to 2550, D to 2350, D to 2350, D to 2350, D to 2350, D to 2550, D t	r per toan (ee 2285, M PE	Isr 2250, May 225 Stoar 18.55 18.51 18.85 18.59 18.89 18.78 18.91 18.86 Stoor High/Low 165.50 163.00 161.00 158.00 161.00 158.50 162.05 162.05 162.05 162.05 163.05 162.05 163.05 162.05 163.05 162.05 163.05 162.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 163.05 170.25 167.00 100 tonnes

687 661 667 683 697 708 710 677 684 695 708 718 135.0 176.5 97.0 146.0 SOYAHZAN MEAL - BFE 123.50 127.00 GRADIS - SFE 114.25 118.25 107.10 110.70 114.50 117.75 121.10 Cicee 105.00 104.40 106.35 111.70 114.50 116.16 105.00 104.80 106.80 nnes against 108 tonnes in the previous sek. Tradind remained on the low side-tw dealings occurred and these were set of the second of these were and Chibate accounts

798 814 829 850 871 886 902 781 792 805 826 842 859 876 888 857 902 875 Turnover: 12618 (7544) lots of 10 tonnes ICCO Indicator prices (SDRs per tenne). Daily price for Apr 2 938.24 (945.51) 10 day average for Apr 3 894.45 (883.41) COFFEE - London FOX £/torane 699 696 710 708 turnover: 3704 (3482) lots of 5 tonnes ICO Indicator prices (US cents per pound Apr 2: Comp. daily 74.02 (74.21). 15 day age 73.84 (73.92) Previous High/Low 132.0 128.0 182.0 177.0 r 324 (266) lots of 40 tonnes Previous High/Low 123.50 127,00 128.50 Turnover 45 (25) lots of 20 tonnes. £/tonne 114.40 114.20 117.50 117.45 (Cash Settlement) p/l/g 123.8 121.5 115.5 118.5 118.5 124.0 121.5 116.0 120.0 119.0 123.7 Apr Jun Aug Oct Nov 115.5 Turnover 45 (50) lots of 3,250 kg

(Prices supplied by Amalgameted Metal Trading) CRUDE Oil (Light) 42,000 US galls \$/barrel AM Official Kerb close Open Inter High/Los 807 774 820 786 835 739 854 821 873 841 m, 99.7% purity (\$ per tonne) 20.48 20.80 20.98 21.03 21.05 21.04 21.02 21.00 20.98 20.90 21.10 21.00 21.00 20.98 20.82 20.98 1670-2 1610-2 Leed (£ per ton HEATING OIL 42,000 US galla, cents/US galls cical (S per tonne ash 9000-50 months 8850-80 5595 5490 5470 5720 5780 5865 5900 5502 8420 5420 6700 5760 5850 6875 8800-25 Cast 6696-8 3 months 6785-90 6810-6 6.826 lots war 12,500 tonne 1680-90 1600-5 16,746 lots LME Closing SPOT: 1.6385 1215 1227 1239 1252 1272 1291 1300 1230 1244 1254 1268 1281 **New York** Gold (fine cz.) 5 price 0 1290 Close 378.5 92.08 93.84 95.59 97.50 99.83 100.75 103.50 104.00 91.45 93.36 94.88 97.02 98.50 103.60 103.60 90.60 92.60 94.25 96.90 \$ price Coeleviupe 2 PLATRIUM 50 troy oz, \$/troy oz. 15.83 15.05 14.03 13.98 13.86 15.24 15.02 14.02 13.95 18.86 Previous High/Low Silver fix p/fine oz US cts equiv 475.0 483.0 488.1 493.6 499,1 470.6 478.1 483.2 488.7 494.2 477.0 484.5 488.0 493.0 0 500.10 \$10.85 622.10 545.25 306.60 318.25 330.15 74.01 73.37 66.90 65.12 66.00 86.45 65.53 74.05 73.39 66.90 65.20 66.17 66.60 66.69 73.35 72.88 65.45 64.85 66.00 66.68 68.69 TRADED OPTIONS SR.VER 5,000 troy oz; cents/troy oz. 500.0 504.5 0 512.5 520.5 633.0 0 642.4 652.0 494.8 497.8 501.9 506.0 614.5 826.9 629.4 637.3 645.3 553.5 Strike price \$ tonne May July May July 600,7 603.8 507.9 512.1 620.7 632.2 635.7 543.7 551.7 569.9 7 42 115 200.60 197.00 190.25 183.50 178.50 202.00 198.00 191.50 183.75 173.76 177.00 Copper (Grade A) 186 108 57 13 48 123 31 18 HEGH GRADE COPPER 25,000 lbs; cents/lbs 124,90 120,90 118,40 112,35 110,05 107,75 106,10 104,45 103,05 102,20 Jul 127.40 124.85 120.35 116.25 113.85 111.50 109.85 108.15 106.75 Apr 3 Apr 2 mmth ago yr ago 83 52 32 3 20 56 121.50 120.50 113.00 120.50 117.00 1916.5 1923.8 1849.5 2009.2 Aug Sep Oct Nov Dec 111.50 109.00 الله مثلا Jun Jul Apr-2 Mar 30 mnth ago yr ago 53 25 10 65 44 24 27 50

Chicago High/Low 587/4 595/0 600/0 800/4 606/4 617/4 628/0 635/0 SOYABEAN OF, 60,000 lbs; cents/fb May Jul Aug Sep Oct Dec Jen Mar 21.87 21.96 21.85 21.82 21.30 21.23 21.10 21.05 21.77 21.87 21.78 21.57 21.32 21.32 21.68 21.62 21.45 21.20 21.10 21.05 21.05 21.99 21.95 21.65 SOYABEAN MEAL 100 tons; \$/ton Previous High/Low 169.3 178.7 178.7 177.7 179.8 168.1 164.8 190.7 May Jul Aug Sep Oct Dec Jan Mar Previous : Nigh/Low 263/4 266/8 261/0 258/2 254/0 266/0 256/4 261/4 341/4 347/6 360/0 365/0 870/0 365/6 338/4 844/4 857/0 363/0 370/0 368/4 837/4 844/2 368/2 382/4 370/4 LIVE CATTLE 40,000 lbs; ce Close LIVE HOGS 30,000 lb; cs 54.72 58.42 57.87 58.17 50.57 50.60 48.45 48.70 54.27 58,47 57,82 56,05 50,10 50,15 49,40 46,80 PORK BELLES 40,000 lbs; conte/ti High/Lio

FINANCIAL TIMES WEDNESDAY APRIL 4 1990

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SDAY APRILLIN

Egypt's President Hosni Mubarak has skilfully navigated his country back into the Arab mainstream for

which he has earned the respect of Egyptians. Yet at home he has failed to steer the economy out of a prolonged recession. Challenges abound. Tony Walker reports

Stuck in an economic rut

PRESIDENT Hosni Mubarak of Egypt is edging cautiously towards the beginning of his second decade in power. The years have slipped by since the burly former air force pilot: emerged uncertainly from the shadows to take control after the assassination of Anwar-

Now, the 61-year-old Mr Mubarak is a seasoned politi-cian, a regional statesman and an international figure of some consequence. He has earned the respect — acclaim will have to await progress in dealing with Egypt's economic crisis – of most Egyptians.

Not least of his achievements has been to navigate his country back into the Arab mainstream without abandoning the peace treaty with Israel Indeed, it could be said that Egypt has entered a new "golden age" in its foreign relations, at peace with all its

neighbours, Arab and Jew.

The question, at the threshold of the 190s, is whether the cautious former pilot will seek to convert some of the credit he has built up into a more determined assault on his country's manifest difficulties. Challenges bound.

Among Eypt's many daunt-ing problems are its population pressures, ack of food secu-

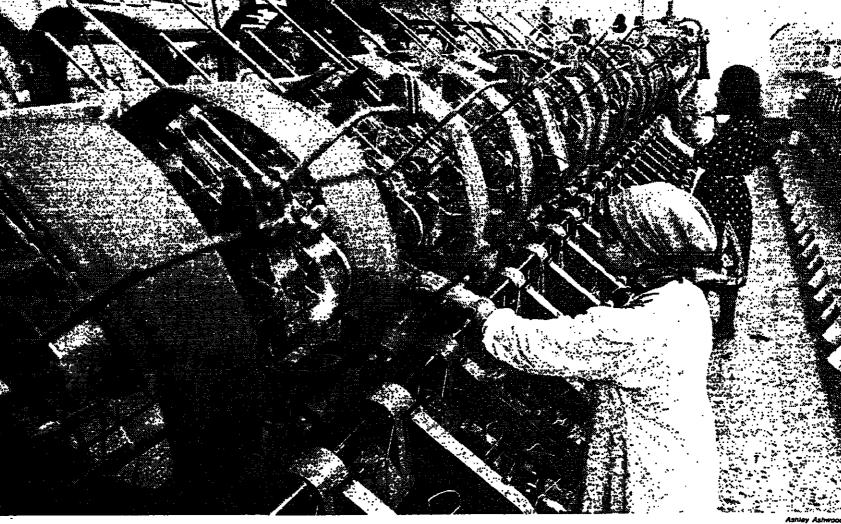
rity, unmanageable foreign debt of \$50bm, overdependence on foreign aid, limited employment opportunities, unwieldy bureaucracy, chronically inefficient state sector and perhaps, most critically, a despondency among the young about an

uncertain future. While Mr Mubarak has every reason to be satisfied with his achievements on the regional and international stage, he has much less cause to be sanguine about his domestic policies.

True, he has maintained an impressive degree of social stability in the face of a restless challenge from religious extremists; true, very substan-tial progress has been made in renovating Egypt's battered infrastructure. But Mr Mubarak's conspicuous lack of success in reversing Egypt's economic decline is a blemish

against his Presidency. Belatedly, it seems, he is eginning to understand the dimensions of Egypt's eco-nomic malaise. There are signs that the President is at last recognising that the hitherto stop gap measures that have been employed are insufficient to arrest the decline.

But whether Mr Mubarak's innate caution will allow him to embrace the rigorous programme of structural reform



being advocated by interna-tional lending institutions and an increasing number of influ-EGYPT ential Egyptians is a matter for continuing debate. As Dr Saad el Din Ibrahim, a professor at the American University in Cairo and an acute

unhappy lives in the Cabinet. Their influence on policy has

been slight. Even relatively minor economic decisions are taken by the President himself, relying on many sources of advise from inside and outside the government and the ruling National Democratic Party. The Prime Minister, whose status is something less than that of a Cabinet secretary in a system dominated by an all-pow-erful presidency, is merely one among many advisers, and by no means the most influential. Needless to say, presidential

has been blessed with a small coterie of energetic and effective ministers in certain areas, diffidence in economic matters the performance of the governplus the absence of a strong ment as a whole has invariably economic team in the cabinet, been disappointing.

And nowhere has this been more conspicuous than in the eans that decision making in this critical area proceeds. if at all, at a snail's pace. Time wasted over the years has not key economic ministries. Ministers of the Economy in Egypt been to Egypt's advantage. Egypt's protracted negotiatend to have short and

tions with the International Monetary Fund and the World Bank is merely one example of the slow pace of decision making. The World Bank is offering a generous package of structural adjustment loans that would help Egypt reform its debt-ridden and heavily subsidised economy, but until an IMF agreement is concluded

these funds cannot be dis-

Burdened by fears of a repeat of the 1977 bread price riots, the President approaches any negotiation with the Fund, which is asking for exchange and interest rate reform and a reduction in the budget deficit, as if it were an encounter with the devil. While Egypt has every reason to tread warily some 40 per cent of its population live on or below the poverty line - the IMF-World Bank package offers something In the meantime, there are

signs that the country is sliding deeper into recession: the availability of foreign exchange is extremely limited; investment, with the notable exception of the tourism sector, is lagging; and hitherto fairly lenient creditors such as the French are taking a

tougher approach.
The donor community, whose attention is straying to eastern Europe, in any case, is showing every indication of becoming increasingly impatient with Egypt's sluggish approach to reforming its Soviet-inspired centrally planned economy. Donors wonder whether time and effort could not be more effectively expended elsewhere.

These are danger signals for a country as dependent on for-eign aid as Egypt. Egyptian

policymakers understand the need to keep the attention of traditional backers. They acknowledge that competition for a share of the development cake will become stiffer, but all this has not necessarily

in pushing ahead with reforms. Mr Mubarak faces other challenges, partly as a conse-quence of the changes sweep-ing eastern Europe. Demand in Egypt for an extension of democratic freedoms is likely to become more insistent. Free elections last year in Jordan, and plans for a similar process in Algeria, are adding to pres-

sures on Egypt to follow suit.

The government faces a whole range of demands through the courts for the reconstitution of previously banned political parties, namely the Moslem Brothers (the Ikhwan is represented in parliament, but is still technically banned), the Communists and the Nasserites. Egypt's judiciary has exhibited an independent streak recently, and it would not be surprising if the courts were to clear the way for banned political

CONTENTS

IN THIS SURVEY Privatisation, Industry **10il** sector Politics, Banking Agriculture . Power, Tourism

FORTHCOMING SURVEYS Israel April; UAE June; Tunisia July Arab Banking October: Saudi Arabia December: ☐This year the FT has published surveys on Qatar (Feb 22) and Kuwait (Mar 13)

groups to campaign openly. Dr Saad el Din Ibrahim believes that underlying tensions in society caused by eco-nomic and social problems are exacerbated by the "deteriorating credibility" of democratic arrangements. "Nobody would arrangements. "Notody would deny Egypt is enjoying freedom of expression," he declared, "but very few would agree that Egypt enjoys freedom of political association."

Mr Muhamak man is under

Mr Mubarak, who is under pressure to call an early gen-eral election for the People's Assembly following a recent court ruling reversing several results in the 1987 poll, would be only too well aware that fresh elections would be much more carefully scrutinised in the light of developments in eastern Europe and elsewhere in the Arab world. It would be infinitely more difficult for the authorities to get away with ballot rigging on anything like the scale previously practised.

As he surveys the many knotty problems that he will be obliged to deal with in the next year or so, Mr Mubarak could be forgiven for wishing that his responsibilities began and ended with the conduct of diplomacy. The imminent return of the Arab League headquarters to Cairo is merely the latest in a string of crowning achievements for Mr Muharak's "no frills" approach to dealing with Cairo's some-times fractious neighbours.

With the Arab League in Cairo, Mr Mubarak will have many more opportunities to walk the regional stage. But his hard pressed people will certainly not regard this as a substitute for achievements on the domestic front.

Their sense of well-being will be governed by the price of bread, and foul and tamiya the staples of the Egyptian diet rather than whether their President was seen to be performing well on a broad stage. Indeed, many of Egypt's problems today are blamed on the fact that Presidents Nasser and Sadat were consumed by their regional ambitions at the

expense of their domestic

SONESTA NILE CODDESS - NO BETTER WAY IN CRUISING

local observer says of the President's approach: "He often takes one step to the right and one to the left, but never one

big leap from the centre in any

Mr Mubarak has made a vir-

tue of eschewing any action

that might draw a comparison

with his flamboyant predeces-

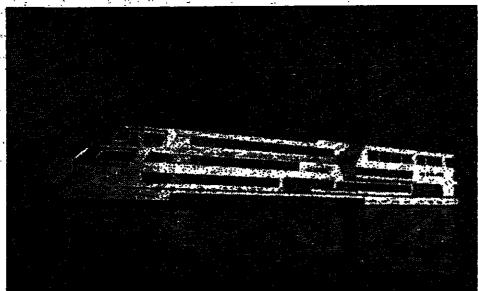
sor whose idiosyncratic rule

brought Egypt to the brink of

The President's caution has

been most obvious in his cabi-

net appointments. While Egypt



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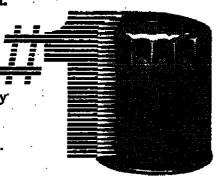
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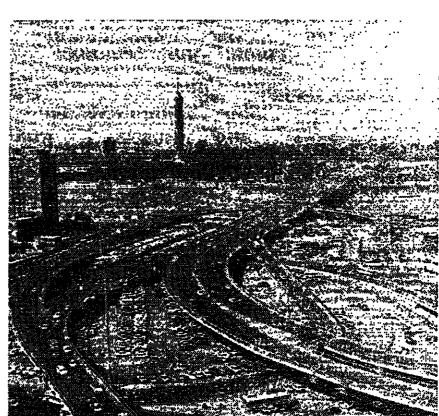


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INDUSTRY

Strategies that stifle

investment policy could be lik-ened, by a cynical observer, to ushering a guest into the house and then tying him up and bundling him under the

For the past five years, Egypt has been grappling with the industrial problems which now face eastern Europe: how can private sector investment be encouraged and state enterprises commercialised, without eating mass unemployment raising consumer prices and exhausting limited supplies of foreign exchange on a surge of

Egypt's attempts to deal with the Socialist legacy of the Nasser era have been marked by caution - some would say prevarication - and have so far had only limited success.

Bankers and industrialists say that a few well-run companies in sectors such as food-processing and textiles are making profits and winning export orders, although prog-ress in the domestic market has been slowed down by a

But the dead hand of the state continues to stifle free enterprise by discriminating in favour of state industries and state-dominated joint ventures.
Political pressures dictate that the need for over-staffing, low retail prices and import substitution takes precedence over profitability. Privatisation of Egypt's 135 large public sector

companies has not occurred. There is no shortage of good intentions. Dr Adel Gazarin, chairman of the Federation of Egyptian industries, says that the immediate target is to increase the private sector's contribution to total manufacturing output to around 50 per

cent from today's 35 per cent. Official policy is to modernise the management of the public sector and end discrimination on inputs and raw materials. The energy inputs of state companies, for example, are heavily subsidised, and they pay a sixth of the price for electricity and a tenth of the price for fuel oil which the private sector pays.

The import substitution ideas of the past are being replaced by a policy of exportorientation, says Dr Gazarin. "There are definitely signs of success; industrial exports are picking up nicely, for example, in ready-made garments, cos-metics and leather goods."

Egypt's 1989 investment law has already reduced the bureaucracy for prospective investors, Dr Gazarin added. He expected the government to publish soon a "negative list" of products for which no new projects should be undertaken, leaving investors free to move as quickly as they like into any

unlisted products.
Dr Gazarin acknowledged that the main concerns of investors are the unfair treatment of the private sector, government bureaucracy, and the labour laws which make it dif-

ficult to fire workers.

General Motors Egypt, for

The dead hand of the state continues to stifle free enterprise

instance, cannot change its product mix from buses and small trucks without permission. Nor is it allowed to produce more than 18,200 vehicles

Such measures are designed to protect state vehicle manufacturers, but Mr Mohammed Abdul-Razaq, the chairman, says that buyers are prepared to pay nearly double the price of a state-produced vehicle for a rival produced by GM because they know they will get a fuel-efficient, quality product and after-sales service.

Even some government agen-cies buy GM, he says.

"We are restricted on the model mix," Mr Abdul-Razaq noted. "So if the consumer turns around tomorrow and wants to buy something different I can't cope with it quickly like I would in the UK or Germany, in the free market." In spite of the pitfalls, and a

severe recession which has cut GM Egypt's production to less than a third of its theoretical

PRIVATISATION is the new buzzward in Egyptian govern-ment circles, but it is far from clear how deep is the official commitment to dismantling the heavily-subsidised state

sector.
Ministers talk much more openly these days about the need to streamline the unwieldy public sector, sell off state-owned enterprises, privatise management, and break up inefficient public sector conglomerates and so on.

venture of GM, Isuzu and Egyptian and other Arab inves-

tors which began production in 1985 – is profitable. Profits are

repatriated and foreign exchange is available for the 60

per cent of inputs which need to be imported, although man-

agers believe the situation might not be as easy if the economy were to pick up and production increased.

Industrialists seem to agree that Egyptian labour has been given a bad name by the failure of past economic policies which resulted in low wages and a lack of incentives. Lack of motivation, not the work-

of motivation, not the work-force itself, is said to be the

main problem. Mr Sami Tuqan, managing

director of Egyptian Food

industries, which processes and packages Tang powdered soft drinks and Jello dessert in Egypt, says that his company pays a slight premium above the going rate and benefits from an excellent labour force.

The main problem now is the

recession, particularly for prod-ucts which are regarded as lux-

uries in the local market: sales

in the first three months of

this year are down 60 per cent

strategy," he says. "Before, we used to rely on volume with

reduced margins. Now we rely

on margins with reduced vol-umes...No dividends will be

paid out for the next two

Frustration with the govern-

ment's hesitant approach to

reform is everywhere apparent.

and sceptics say that the state's industrial exports are

only holding up because of old

bilateral trade agreements with the former Eastern Bloc

threatened by private sector control of capital, says Dr Khaled Fouad Sherif, assistant

Professor of Management at

the American University in

Cairo, "and the private sector

is frightened of government

Victor Mallet

"The government sector feels

"We have made a reverse in

President Hosni Mubarak himself has spoken about the need to privatise. Privatisation has come to be seen as a desir-able goal. In reality, however, the movement towards divesti-ture is still in its infancy. While the Cabinet has agreed to it in principle, it has by no means worked out the mechan-ics of how to deal with the

break up of state enterpris Not least of the problems would be what to do with the thousands of surplus workers released by any concerted reforms of the unwieldy state sector. With Egypt deep in recession, the economy's ability to absorb additional labour is extremely limited.

The Cabinet has still not

fully addressed the issue of how it might offer state enterprises for sale. The moribund local capital market could hardly be expected to provide a

But in spite of these and many other constraints, champions of privatisation within the Cabinet are determinably pushing ahead with their proposals for a sell-off of state Dr Atef Ebeid, the Minister

of Administrative Services, who has a broad coordinating role in the Cabinet, said that priorities were being estab-lished, and his colleagues were committed to a process of privatisation. "Never, since I have been in government," said Dr Ebeid, who entered the Minis-try in 1984, "have I seen such support. The Cabinet is in 100 per cent agreement on this

While it is true that there has been a sea-change in offi-cial Egyptian attitudes, due in part to events in the Eastern Bloc, it would also be surprising if cautious technocrats in the Cabinet had completely abandoned old positions. Dr Ebeld and his supporters, such as Dr Fouad Sultan, the Minister of Tourism, have a long

Tony Walker on moves aimed at reviving a sluggish economy

Privatisation as a panacea

struggle ahead of them.
Prudently, they are starting with the easy tasks first. Egypt has already begun a model programme of divestiture in four governorates to get rid of locally administered small enterprises, such as poultry farms, handicraft and furniture factories and plants for the manufacture of road-building materials. An initial list of 150 of these enterprises has been

drawn up.
In most, if not all, cases employees are being given first option in the purchase of these small concerns. The United States Agency for International Development (USAID), through funds it provides under its Employee Stock Ownership Programme, is helping to facili-

The pilot scheme in the select four governorates is, according to all accounts, proving a success, and will be extended soon throughout all of Egypt's 17 governorates. Proceeds are being devoted to mopping up the debt in these small concerns, and, in some cases, providing funds for investment.

Dr Ebeid said that apart from the sale of assets in the governorates, the government was also proposing to:

Sell off hotels (some estimates put the value of government-owned hotels at about R£1bn), and real estate.

Mithdraw public sector companies from joint ventures (the value of government invest-ment in joint ventures is said to total about R£2bn). ■ Sell enterprises which the government has no business

being involved in, like brewmas and the manufacture of

Total non-military debt

non-bank trade clair

other bank claims

official devalopment aid

guaranteed bank claims

TOTAL EXTERNAL DEBT

consumer items such as soft drinks, biscuits and chocolate. The Minister said that the Cabinet had also decided to liberalise the management of large public sector enterprises, such as those engaged in manufacturing textiles.

For the time being, this is

about as far as the government plans to go with the larger public sector octopuses. No government would embark lightly on the task of attempting to break up the textile sector, which employs about 55 per cent of all workers in industry, for fear of repercussions throughout the economy. But those supporting privatisation argue that there is plenty of some few pays in the

plenty of scope for now in the less controversial areas, such as the consumer industries,

agriculture and tourism.

Their aim is to achieve, before the end of the decade, a better balance between the public sector which accounts for about 70 per cent of GDP, and the private sector. They argue that the government cannot go on for much longer supporting dozens of small, medium and large loss-making

state companies and utilities. Between 1982-83 and 1987-88 the losses of Egypt's main eco-nomic authorities such as housing companies, and most important utilities (276 compa-nies in all) totalled E£1.3bn. In the same period, the 117 public sector industrial enterprises

supervised by the Ministry of Industry lost E£1.2bm.
But these figures only tell part of the story. They do not reveal the real cost of keeping the state sector afloat. State enterprises enjoy a whole pan-oply of entrenched benefits, such as cheap inputs, subsi-

dised loans and tax credits, not available to the private sector. Dr Khaled Fouad Sherif, assistant Professor of Manage ment at the American Univerment at the American University in Cairo, points out that "price controls on electricity, oil and gas yield cheep inputs for Egypt's state textile manufacturers, desperately competing against textile manufacturers. South east Asia and ers in South-east Asia and Europe, giving them 26 per cent lower fuel costs than their international competitors.

"The list of government benefits and beneficiaries," he says, "lengthens year by year as the global competition intensities. The benefits also become better hidden. Unlike direct government spending, the public cost of these loans, loan guarantees, and tax bene-fits is difficult to measure because most of these items do not show up in the state bud-get. Most do not require explicit government authorisa-tion and appropriation. "Public officials, therefore,

find it easy to manipulate these programmes," he con-cluded, "in ways that create the appearance of lower public

spending than is actually tak-ing place and to avoid acknowledging the massive government assistance going

government assistance going to state industry."

The issue of privatisation is very much tied in with Egypt's discussions with the World Bank assistance in the form of structural adjustment loans if it is to enliven its sluggish local economy. Such a programme would in turn help to facilitate an active privatisa tion programme.

Government ministers, such as Dr Kheid, would be the first to admit that Egypt has inherited a chronically unwisidy structure from the Nasser era. They also believe that if Egypt is to encourage new invest-ment and pull itself out of recession, an accelerated pro-cess of privatisation and liber-alisation is the answer.

The question, in a country where policy-makers appear to operate under a system burdened with more checks than balances, is whether the reformists will be given sufficient assertionists will be given sufficient assertionists. cient opportunity to test their

Balanc	e of Payme	erts (\$m)	
	FY* 1986-87	FY 1987-88	FY 1988-69
Trade belance	-5,688	-6,567	7,523
Exports (fob)	2,284	3,274	2,545
of which			
Petroleum	906	1,563_	1.066
Agriculture	467	498	372
Imports (cif)	-7,323	9,841	-10,079
of which			
Agriculture (est)	3,800	4,000	4,200
Service belance	778	1,941	1,836
Receipts	4,018	4,575	5,044
of which	1		
Suez Canat	1,148	1,269	1,307
Tourism	380	886	920
Investment	614.	624	: 729
Payments ··	-3238	-2,634	3,208
of which			4
Interest payments	-1,094	-785	-1,016
Transfers	3,966	4,061	4,240
Governmental	974	698	710
Worker remittances .	3,012	3,384	3,530
Current account belence	-924	-545	-1,467
Total externel debt (\$bs)	40	43	. 46
Egyptian flecal year is from July-	kine Source:	US embassy Econ	opio Trende, Cairo

THE NILE BANK

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BALANCE SHEET AS AT DECEMBER 31st, 1990 (in L.E.)

	/ ··· /	
(UNAUDITED)	31/12/8	9 31/12/88
Total Assets & Liabilities	848,762,8	78 656,939,538
Capital	in US \$ 40,000,0	00 40,000,000
Total Loans	328,760,1	74 221,926,632
Investments	27,682,0	78 24,898,648
Net Profits	17,388,6	59 13,641,853
. (Dec. 1988 US \$ = 2.	35 LE / Dec. 1989 U	S \$ = 2.55 LE)

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 Nile Co. for Reconstruction
- Nile Co. for Agricultural and Food Industries
 Nile Co. for Manufacturing Building Materials
 Nile Co. for Metal Industries (SAMY)
- Nile Co. for Fodders and Chickens Nile Co. for Projects and Trade
- 9. Nile Co. for Tourism
 10. Modern Arab Co. for Timber Industries (MATIN)
- 11. Cairo Investment & Development Co.
- 12. Mansoura Poultry Co.
- 13. Cairo Radiology Centre 14. Nile Co. for Chemical Industries and Modern Packaging 15. Nile Co. for Investment & Development
- 16. Nile Co. for Marketing

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Victor Mallet examines the dilemmas facing the oil sector

Expectations on a downward curve

EXTERNAL DEBT 1989 (\$m)

substantial foreign exchange earnings, Egypt is approaching the day when falling oil output will be overtaken by rising

will be overtaken by rising domestic consumption.

That day has already been postponed – at one time it was expected in the early 1990s – by the development of new fields, the suppression of local demand following the reduction of consumer fuel subsidies, and by the increasing use of petural was instead of oil for of natural gas instead of oil for electricity generation. But its eventual arrival, possibly within the decade, appears no

within the decane, appears no less inevitable.
Egypt produces around 850,000 barrels of oil a day from its 4bn barrels of reserves, and new discoveries are not sufficient to make up for the depletion. tion. Domestic use is of the order of 450,000 b/d, with the remainder funding the costs and profits of foreign companies or earning dollars for

At its output peak in 1986, Egypt produced some 930,000 b/d, and its annual net earnings once reached nearly \$3bn, com-

not very important to the world," says an oil industry Egypt is therefore a relatively minor player on the international markets. It is not

a member of Opec but was readmitted last year to the Organisation of Arab Petroleum Exporting Countries (Oapec) following the thaw between Cairo and the rest of Lack of effort is not to blame for declining output. Egypt has one of the highest concentrations in the world of foreign

exploration companies and concession areas. In the 1980s more than 1,200 new wells entered production; a record 85 concession agreements were signed last year and another dozen may be awarded in 1990. The problem is that the Gulf

of Suez, which still produces nine-tenths of Egyptian oil, is a fairly mature and well-explored production zone, while the newly-developing Western Des-ert is not proving as bountiful as was once hoped, although its substantial gas reserves are

Petroleum Company which produces more than half of Egypt's oil), has meanwhile won a concession in central Sinal, and the prospects there are so far unknown.

With most of the newly-discovered reservoirs in the West-ern Desert turning out to be small, Egypt faces the same kind of challenge as Oman: small deposits tend to mean high unit costs. As in Oman, there is soone for greending there is scope for expanding the use of secondary recovery techniques to maximise output with water or gas injection and with pumping when pressure

with pumping when pressure is low.

Gas exploration and development has expanded since the foreign companies were motivated by the two-year-old gas clause providing for cost-recovery and profit-sharing, instead of the old system which simply allocated incidental gas finds to the state.

allocated incidental gas mass
to the state.
In the past, gas has been produced mainly in the Nile delta
and off the coast of Alexandria,
as well as in the Gulf of Suez,
but output from the Western
Desert is increasing fast.

THE Egyptian oil industry is haunted by the linage of two lines crossing on a graph. After lines crossing on a graph line for lines crossing on a graph. After lines crossing on a graph line for lines crossing on a graph. After lines crossing on a graph. After lines crossing on a graph line for lines crossing on a graph. After lines crossing on a graph line for lines crossing of the Badra cross cross of some \$400m, and the lines cross cross cross cross cross cross cross cross cro west of Alexandria. Egypt's west of Alexandria. Egypt a petrochemicals industry is set to expand to increase the sup-ply of products for the domes-tic market.

Current trends suggest that the gas itself will also be used only for the expanding home only for the expending home market. This presents a potential difficulty for the foreign oil companies: they are paid for gas development with oil from the Gulf of Suez, but there will come a day when there will be no net oil exports to pay for the exploitation of the gas.

weeks, a system which has sometimes proved unable to cope with the denands of a volatile international oil mar-ket. It can leave Egypt with a glut on its hands, and the for

Prices are fixed every two

companies in their the best deal available. To make matters worse, the foreign companies are obliged to buy Egyptian pounds for their local costs at a rate of E21.1 to the dollar, compared with the managed commercial floating rate of about E52.6.

The real crunch, however, will only come when those two lines cross on the gaph, net exports cease, and Egypt has to find dollars from elsewhere to pay for oil and gas production.

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FACTORY

EGYPTIAN GULF BANK BALANCE SHEET AS OF DECEMBER 31st, 1988 (in L.E.)

31-12-88 31-12-87 Total Assets & Liabilities 734,874,394 652,717,462 Capital 17,783,416 17,783,416 421,218,602 Loans & Discounts 547,776,798 Net Profit 6,794,202 6,690,576

Total Assets at December 31, 1988: U.S. 311,982,937

(at exchange rate 2.3555)

Egyptian Gulf Bank's Branches: Head office at Giza Branch ● Cairo Branch ● Al Azhar Islamic Branch Heliopolis Branch
 Alexandria Branch

Head Office 8,10 Ahmed Nessim Street, Giza, Egypt Telephone: 736181,736179,728953,723268 Telex: 2021420517 EGUB UN Telegrams: "ENGULFBANK GIZA" Fax: 726098 Victor Mallet on the political impact of Moslem radicalism

'Islamic solution' fails to deliver

friends and neighbours and Egyptians themselves still focus much of their political attention on the remarkable rise of the Islamic tendency over the past decade. Those who favour the stricter application of Islamic lenets have made great strides. But it is becoming the accepted wisdom among political analysts in Cairo that Moslem activists owe part of their suc-cess to the amorphous and woolly-minded nature of the establishment - in particular

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Many middle-class Egyptians argue that the Islamic tendency reached a peak two or three years ago, and has suf-fered since then from the col-lapse of the Islamic investment funds (which left thousands of small savers in desperate financial straits), from the manifest difficulties of the religious regime in Tehran after the death of Ayatollah Khomeini, and from the excesses of .

the liberal and leftist opposi-

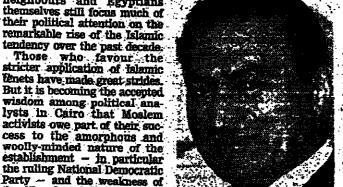
young militants. Academics suggest that 15-20 per cent of the population actively support the aims of the quasi-legal Moslem Broth-erhood, the 60-year-old organisation which is represented by 35 members of parliament under an agreement with the enfeebled Socialist Labour and

Liberal parties.

The well-organised and relatively moderate Brotherhood, however, can count on the tacit support of an overwhelmloslem population, make use of the country's network of mosques, and rely on the apathy of its opponents.

The Brotherhood has estab lished schools and clinics and successfully contested elec-tions for student and professional groups across Egypt.

Extremism is by no means dead, even if—the Moslem Brothers have been partially co-opted into the established political order. In March hundreds of young Moslems went on the rampage in the El-Minya governorate in Upper Egypt, burning and ransacking the property of the Christian community. They had been inflamed by the shadowy "Jamaat Islamiya" (Islamic groups) and by rumours of a Christian vice-ring using young Moslem virgins for pornographic videos



some overlap between the Brothers and the extremists, President Hosni Mubarak is credited by his more secular supporters with having imple-mented a clever divide and-rule policy to expose the differences among Moslem fundamental-

Some Egyptians dismiss the extremists as "Islamic fascists", and they in turn have heen known to refer contemp thously to the Brothers as "retired militants". Driven underground, funda-

mentalists have the appearance of an ominous and united force but in the cold light of day the vague slogan "Islam is the solution" offers little comfort for a nation grappling with \$50bn of foreign debt. President Muharak has pre-

sided over a period of foreign policy success and increasing freedom of speech in Egypt since he took power after the assassination of Anwar Sadat-in 1981, but growth in political freedom has lagged

freedom has lagged.

Analysts such as Professor
Ali Dessouki, director of the Centre for Political Studies at Cairo University, believe the government's lack of vision has made a substantial contribution to the achievements of

the Islamic activists.
"Their real power," he says,
"is the fragility of the Government, the impotence of the NDP, and the lack of any ideological content in our regime. Haif of Egypt's population is under 20 and is growing up in a liberal, intellectual atmosphere, but, Dr Dessouki tened international banks, and

argues, "they are neither being satisfied materially, nor being given a dream."

If the Government can be said to lack charisma and to have adopted a bumbling policy of crisis-management, the ageing opposition party leaders have not done much better. In the 1987 election the NDP

won 346 of the 458 seats in the People's Assembly, the SLP/ LP/Moslem Brotherhood alliance won 60, the New Wafd (which espouses liberal economic policies) took 35, and independents seven; a further 10 deputies are appointed by the President. The leftist Progressive Unionist Party won Egyptian elections, however.

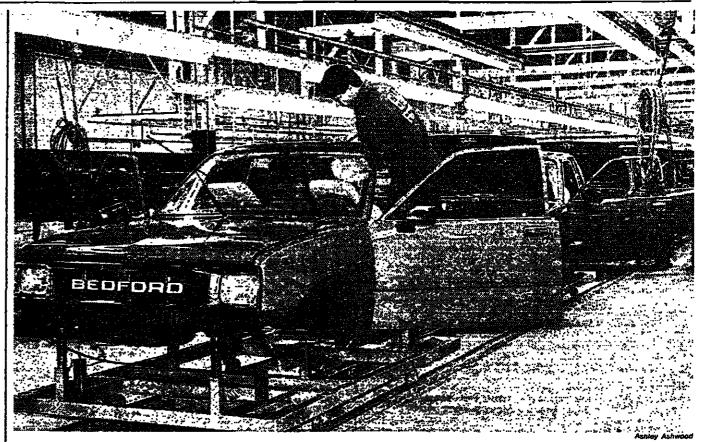
have traditionally been rigged and turnout in the big cities is as low as 20 per cent.
The lack of faith in democratic institutions has been exacerbated by the NDP's decision to ignore court rulings which have sought to overturn official election results. The Administrative Court has twice ruled that 39 deputies

replaced by opposition candidates because of irregularities at the polls.

The verdict in a case challenging the constitutionality of the electoral law (a party must win eight per cent of the vote to win any seats, and that the votes of those which fail revert to the winning party) is due this month.

Egyptians are predicting that the Government could feel a moral obligation to call an election this year if the court rules against the electoral law, although Mr Mubarak is unlikely to risk a completely free and fair vote.

The imperturbable Mr Mubarak, it seems, will muddle through. But until Egypt is able to establish a tradition of democratic stability, its inhab-itants will continue to fear that economic decline, Islamic extremism, and one of the country's periodic eruptions of violence will play into the hands of an ambitious and charismatic ideologue who has yet to reach the public eye.



Vehicle assembly plant at General Motors Egypt. The company claims the government's unfair treatment of the private sector is one of the main concerns of investors. General Motors, for instance, cannot change its product mix without permission

while the Egyptian American Bank (51 per cent Bank of

Alexandria and 49 per cent

American Express Bank) concentrates on tourism.

In these times of bad debts

and patchy performance from Egyptian companies, the more

successful financial institu-

tions are anguished by the Government's insistence that

the public sector banks should

bail out some of their smaller

brethren. Total bank deposits

amount to some E£60bn, of

which nearly half is in dollar accounts. Profit announce-

ments by many banks are over-

shadowed by suspicions that

bad debts have been inade-quately provided for. Egyptian banking and the

economy has been affected by the collapse of the Islamic deposit-takers. The loss of pub-

lic confidence in Islamic bank-

ing and the Government's

tor in 1988 has redirected some

business towards the commer-

cial banks, but the crisis has

crackdown on the Islamic sec-

Chastened international banks are pulling out of Egypt

Sadat's open door closes

INTERNATIONAL banks, deterred by economic recession, Egyptian debt and a change of emphasis in the late 1980s away from dollar lending to Egyptian clients, have started to tiptoe out of Egypt. Lloyds Bank is in the process of closing its branch office in Cairo; Bank of America has pulled out of its joint venture with Banque Misr, although its separate branch office will remain; and Chase Manhattan sold its share in a joint venture in 1987. Other foreign banks, which have cut staff over the past five years, may follow, leaving the field clear to the

remaining joint ventures, for-eign branches, local private institutions and the four state banks which dominate the market.

to 1987 changes in the Egyp-tian foreign exchange system. Since the 1974 "open door" policy of the late President Anwar Sadat, foreign branches excluded from Egyptian pound business - and joint

ventures have been able to operate in Egypt and cater for a surge of imports and borrowing. Until May 1987 official sources of foreign exchange were allocated largely to the public sector, leaving the private sector to import goods and repay its dollar loans through the black market. Then, under pressure from the International Monetary

Fund, Egypt devalued its currency, cracked down on the black market, and set up a new foreign exchange pool system which allowed Egyptians to get access to dollars by paying in Egyptian pounds.
"Foreign banks basically

existed because the black mar-

ket existed," says one banker from a foreign branch. "The changes effectively channelled import business away from the foreign banks, mostly to the joint venture banks. We had good letter of credit volumes for the first five months of 1987, and then from May virtually nothing."

By that time the high vol-ume and poor quality of both dollar and Egyptian pound loans were becoming a serious concern for the banks, and the concern persists today. Outstanding private sector hard currency debt is estimated at about \$1bn, mostly owed to the joint ventures and foreign branches and much of it in arrears. The slowness of the legal system favours the debtor rather than the creditor.

Soundly managed banks were therefore cutting back their lending, particularly in dollars, well before 1987. Some bankers challenge the notion that there is not much that foreign branches can do to justify their existence in Cairo. Bank of America's branch, for example, is active in swapping Egyptian foreign currency debt for Egyptian pounds to be used as equity participation or for export promotion.

Other business opportunities for foreign branches include advisory services, performance bonds for foreign contractors and some trade finance with the dollars which each bank is able to gather in from tourists or other sources.

But there is broad agreemen in the banking community that Egypt, with about 100 banks, just has too many of them. In a recession-hit economy still dominated by the public sector, the four state-owned banks grab three quarters of the business. The healthiest banks are those which have cornered the

discouraged many Egyptians few bright sectors of the economy and the richest sources of foreign exchange. The public sector National Bank of Egypt, for example, has a stranglehold on the state oil and gas sector, while the Egypt, and gas sector, working abroad from remitting their money home. In the longer term, commercial banking in Egypt and the

Middle Rast may benefit Bankers in the Gulf states point delightedly to a ruling by the Mufti last year which condoned some modern banking practices and the use of interest rates; the essence of his argument is that the Koran condemns excessive usury rather than the payment or receipt of interest as such. Thousands of small Egyptian

investors, lured by extraordinarily high and unsustainable rates of return from the Islamic investment companies, have lost out in the crash. It is estimated that they lodged as much as E25bn in more than 100 Islamic funds.

Last month the trial began of Mr Ahmed Tawlik Abdel-Fattah, chairman of the Rayan Islamic investment company. He is charged with defrauding investors of the equivalent of \$716m, and government efforts to locate any money in accounts abroad appear so far to have been unsuccessful.

Victor Mallet



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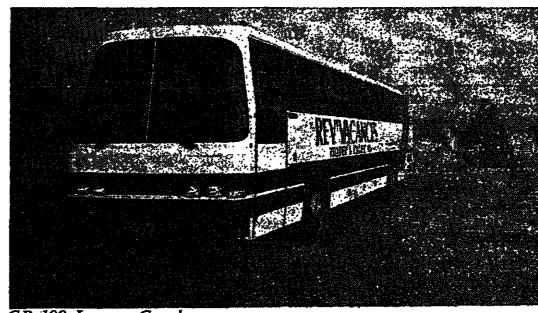
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AGRICULTURE

Slow change of tack

LIKE A MAN struggling to free himself from a straitjacket. Egyptian agriculture in the 1990s faces the difficult task of escaping from the panoply of constraints under which it has been operating for the past

The consequences of extensive government interference in all aspects of the production and marketing of agricultural output are plain. In the early 1970s, long after the introduc-tion of the land reform programmes of the 1950s and 1960s, Egypt remained a net

food exporter.
In the decade between the mid-1970s and mid-1980s, food self-sufficiency slipped to below 50 per cent. Part of the reason was the rise in population. Low official prices for food grains forced many farmers into stock-feed production. Today, the result is that more than one third of Egypt's 7m feddans (a feddan equals about one acre) of arable land has been given over to the cultiva-tion of berseem clover as a winter crop.

Egypt, meanwhile, has become one of the world's biggest wheat importers after the Soviet Union and China. This year, its wheat imports are expected to exceed 7m tonnes of grain compared with a local production of about 3m.

The total value of imports of all agricultural commodities in 1988-89 exceeded \$4.2bn out of a total import bill of about \$10bn. As Egypt's population continues to rise at a conservatively estimated annual increase of 2.9 per cent there seems little prospect of a big improvement in its food self-sufficiency without a much

speeded-up reform programme. Dr Hassan Ketr, the under secretary in charge of Agricultural Economics and Statistics in the Ministry of Agriculture, estimates a growth in agricultural production of around 2.9 per cent - about equal to the rate of population increase.

He strongly argues that the liberalisation of agriculture,

technology

which began in 1985, is proceeding more or less as planned, and that the pace of reform is adequate. But west-ern experts insist that much more could be done, if only the government would further ease controls.

The government, however, is reluctant to let go, for reasons that perhaps have more to do with national pride than anything else. At Salheya, for example, a dairy farm has been left idle because of the difficul-ties of finding stock and securing the necessary expertise to run it. A foreign company offered to join local private investors and farmers in the running of the dairy as a model for others, but the authorities have been haggling endlessly over the terms.

Agriculture, after being taken for granted for far too long, is becoming a key area of government concern for the 1990s as the realisation dawns that Egypt's lack of food security is a serious threat to social and political stability.

Egypt's foreign debt and its

constant struggle to find the hard currency to fund imports of commodities has brought home the need to achieve the maximum benefit from its limited agricultural land. These concerns have also stimulated the drive to reclaim desert land

for agriculture.
Here again, the government is under pressure to facilitate private investment, and several big schemes are being studied. But investors are finding that their proposals become entangled in red tape.

The authorities also appear
to be torn between using land
reclamation as a means of deal-

ing with a social problem - involving the onerous task of finding jobs for the young unemployed who are being set-tied on small plots of reclaimed land - and putting more effort into encouraging larger and

possibly more productive units.

The government target for the next 10 years is to reclaim 1.6m feddans. This ambitious

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would create 5m additional jobs and house 800,000 families. International lending institu-tions, such as the World Bank,

remain sceptical about the eco-nomics of Egypt's land recla-mation programme; but after years of resistance to lending for these schemes, a change of mind appears to be in process.

A factor encouraging a rethink of the economics of land reclamation is that energy costs have not risen as pre-dicted in surveys conducted more than a decade ago. One of the difficulties cited in these assessments was the cost of pumping water to reclaimed land many metres above the

Nile and its canal network.

Ministry of Agriculture officials are sensitive to criticism that Egypt is not moving fast enough in its liberalisation programme. Dr Ketr points out that the number of crops under "compulsory delivery" has been reduced from 14 to three only cotton, sugar cane and half the rice crop are subject to mandatory acreage and procurement requirements, and plans are afoot to take rice off

the quota list. The authorities have also been increasing prices for "controlled" crops in an effort to bring them closer to world market levels, but again, it eems, movement is too slow.

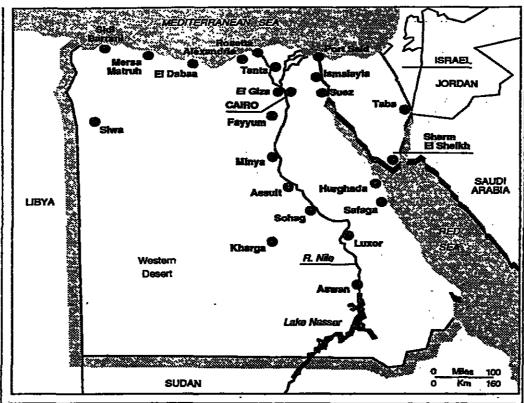
Cotton procurement prices remain at less than 50 per cent of that on the international market. Not surprisingly, pro-duction of Egypt's main export crop has dwindled throughout the 1980s, and with prices still pegged at an artificially low rate there seems little prospect of a turnaround.

The government is caught between wanting to encourage greater productivity at the same time as ensuring that the cost of subsidised cloth to the poor does not go through the roof. The big slump in cotton output is the clearest example of farmers responding negatively to government controls. Acreage sown with cotton is down in any case, but yields have plummeted. Farmers simply do not take care with the "government crop." Being commercial creatures, they would ask: where is the incentive?

KEY FACTS 54.1m (89) ☐GDP per capita (current prices): E£1.049 (87-88): E£1.264 (88-89) ☐GDP (current prices):

E£55.3bn (87-88);E£68.4bn ☐Urban Consumer price increase (%): 10 (87-88); 15 (88-89) □Current exchange rates: (Mar '90) £= E£4.23;

\$ = E£2.62



ELECTRICITY SECTOR

Cairo plugs power vacuum

dams supply about 25 per cent of Egypt's electricity, dire fore-

casts of power shortages were almost the order of the day. As

it happened, the drought in Egypt's African hinterland

broke before the most gloomy predictions could be fulfilled.

concerns to secure the funding

necessary for an emergency

programme of power station

construction. Agreements for

the installation of no fewer

than five additional 120MW

and 110MW gas turbines in the

Nile Delta and in Cairo itself

Egypt's installed capacity

now totals about 10,600MW, of

The Minister of

Electricity 'has

doggedly pursued his

goal of ensuring that

supply matches

demand'

which, according to a foreign expert, about 8,200MW is

dependable." Estimated peak

Allied to the efforts to push

increasing local generating capacity, Egypt's Electricity

Minister, is also championing regional networks. Egypt and

Jordan are proceeding on a

scheme to link their grids by way of an undersea cable

Among larger projects on the drawing-board are schemes for

a 1,200MW oil and gas-fired

the Nile, south of Cairo, and a 600MW coal-fired plant at Ayn Musa on the Sinai coast. Mr

Abaza said he expected tenders

ower station at Kurlmat on

across the Gulf of Aqaba.

sible with

load is 6,500MW.

were speedily concluded.

THE POWER sector has every reason to be quietly satisfied with developments in the past 12 months. For the first time in almost a decade, Egypt has built up a generating reserve of about 15 per cent of peak

Mr Said Issa, chairman of the Egyptian Electricity Authority, said that a reasonable halance between supply and demand was achieved late in 1989, and he saw no reason why it should not be maintained indefinitely.

"We hope," he said, "to sus-tain the technical reserve more or less at its present level, but of course increases in demand depend on the economic situation." Egypt's lingering recession has helped the power sec-

tor catch up.
Mr Issa estimates that demand is slowing down to about 6 per cent annually, after average increases of more than 10 per cent throughout the 1980s. At the same time, Egypt continues to push ahead with an ambitious programme of constructing new plants and

refurbishing existing ones.

Much of the credit for achievements in the power sector is going to Mr Mohammed Maher Abaza, the voluble Minister of Electricity, who has been particularly successful in securing international funding

"He's been a very effective minister," said a foreign expert who has closely observed Egypt's power sector for the past decade. "He has doggedly pursued his goal of ensuring that supply matches demand." The fact that this has happened sooner than even the expansive Mr Abaza may have expected has a lot to do with the panic that accompanied predictions in 1987 and 1988, that the turbines in the Aswan High Dam may have to be shut

down altogether because of the

low water level in the dam to be called for both projects within the next year.

The United States Agency As the Aswan high and low

for International Development (USAID), the African Development Bank and the European Investment Bank have all indicated an interest in helping to finance the \$850m-\$900m Kurimat project. But all have tied offers of assistance to further But by then, Mr Abaza had already successfully used these electricity price increases.

Donors assume that Egypt would not have indicated an interest in pursuing detailed discussions on Kurimat if it did not intend to raise electricity prices this year.

Pricing levels still remain low by international standards. The current average price of electricity is about four plastres (1.5 cents) per/kWh com-pared with an economic cost of about 18 piastres (7 cents) per/ kWh. Large public sector con-sumers, such as the aluminium smelter at Nag Hammadi in

Upper Egypt, continue to be beavily subsidised.

These plants are charged as little as two plastres per/kWh compared with private-sector joint ventures organised under foreign investment Law 43 which are obliged to pay as much as 18 to 20 plastres per/kWh. Power analysts estimate that on average, Egyptians pay just 19 per cent of the economic cost for their electricity.

The World Bank and other donors have been pressing Egypt to bring domestic prices in line with the economic cost over seven years, but at the present rate of price increases this target seems unattainable. The staggering cost of the

electricity subsidy to Egypt exceeds ££6.2bn annually. The total subsidy for the energy sector, including subsidised petrol and natural gas, as well as electricity, is estimated at about ££11bn.

Tony Walker

TOURISM

Rising fortunes

TOURISM in Egypt is a bright spot in an otherwise lacklustre economic picture. The boom dates back to 1987, when the aggressive free enterprise poli-cies of Dr Fouad Sultan, the Tourism Minister, began to pay dividends at the same time as fear of terrorism receded after a series of incidents in the mid-1980s.

Egypt's owes much of its success to the rapid develop-ment of resort hotels on the Red Sea coast at Hurghada and in the Sinai.

"We wanted to have leisure as well as culture," says Dr Sultan. "We intended to diversify the tourist products offered to the international markets. One of the characteristics of the industry had been

non-repeat tourism."

The idea of adding beaches, coral reefs and scuba-diving to Egypt's cultural heritage has been welcomed by the banks and the private sector, tourists are likely to want to visit pyramids once in a lifetime, but they could return to the Red Sea year after year. Tax holi-days and streamlined investment procedures have helped to double the number of rooms available over the past five years to 48,000, with a further 10,000 expected by the end of

In the first two months of this year visitor arrivals rose by 31 per cent over 1989, and Dr Sultan is hoping for a total of 3m travellers and 25m visi-tor-nights in the whole of 1990. That would put the industry well ahead of the government's official target of 2.5m travellers for 1992. A particularly encouraging sign for the new policy is a 50 per cent increase in the average length of stay to about nine nights.

Dr Sultan estimates that total receipts from tourism amount to some \$5bn a year, a vital contribution to Egypt's limited supplies of foreign exchange. There are indirect benefits as well. "Between 70 and 75 per cent of investments for hotels or tourist facilities used to leak to the outside world in the form of imports,

with 25 per cent left for the local market," says Dr Sultan. "Now it's the other way round. The multiplier effect of such investments is significant."

While few would quibble with the benefits of the tourist boom so far, some critics believe that Egypt has over-in-vested in hotal capacity and related tourist facilities, others fear the environmental impac of rapid development on the Red Sea.

The government was recently obliged to impose a ban on the building of new Nile cruisers, whose numbers had swollen from 64 in 1986 to 120 today. A further 60 are under construction.

Locked in bureaucratic com

bat with his less enthusiastic colleagues, Dr Sultan has farmed out state-owned hotels to international and local private sector management and persuaded EgyptAir to renew its fleet and accept a greater degree of competition. His Her-culean efforts to privatise the hotels completely have run into stiff opposition from the vested interests in the public sector, but the new capital injected by private leasehold-ers has boosted investment in cash-starved hotels in Cairo. Dr Sultan believes that his competitive "open skies" policy has paid off handsomely: - in

spite of the misgivings of EgyptAir's management – with higher load factors and greater efficiency. The entire fleet has been sold to a US leasing company, and is being progres sively replaced with new air-craft. Two Boeing 747s and five 767s have arrived and 16 Airbuses are on order. Dr Sultan says that investor

interest in tourism is so high that when Taba was handed over by to Egypt by Israel - in compliance with international arbitration over a border dispute - he was able to raise the necessary \$37m compensation money for the old Sonesta hotel in Taba in 24 hours as part of the capital for the development of the area.



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LONDON STOCK EXCHANGE

A more confident tone to the market

A LONDON stock market smarting from Monday's setback finally regained its confidence in late dealings yesterday, encouraged by the steadier performance overnight from Tokyo and a firm opening to the new Wall Street session. Traders reported a "much better tone to the market." with the institutions willing, albeit very selective, buyers, and one leading trading house operating a modest buy programme. Equities hesitated at gramme. Equities hesitated at The Index closed a net 19.1 mid-morning and the FT-SE higher at 2.240.7. At Salomon 100 Index discharge at 2.240.7. 100 Index dipped briefly into negative territory; however, it resumed its upward track on the Footsie extended an

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early premium over the under-lying index, extending it to 34 points by the close of business. Bros. Mr Ian Stephenson commented that the institutions were willing buyers below when the June futures contract 2,200 provided sterling on the Footsie extended an remained steedy.

However, yesterday's recovery was somewhat fragile and reflected technical internal market factors, as well as wider investment attitudes. Many trading firms which had sold stock during Monday's shakeout found themselves obliged to buy shares yesterday to cover these positions. With traders' books still tight, share prices were forced upwards. Seaq trading volume at 553.1m shares compared with 515.2m in the previous

trading session. Among the best performing sectors were the property stocks, which have recently begun to rally determinedly from the prolonged setback

372p, but turnover was unexcit-

property shares was taken a

stage further (see chart) as investors hoped that the recent

developments in the sector

would encourage the revival of institutional interest which

has begun to show itself. While

any reduction in UK interest

way off, the sector has begun

to rally on the back of renewed

bid interest and better corpo-

The latest spur has been the

£500m takeover of London & Edinburgh Trust (LET) by SPP,

the largest life assurer in Scan-

dinavia but not the only one

with potential bid acquisition

interests in the UK property

area. Also helping investor

confidence has been the increased offer from Pall Mall

latest financial review from

ued the previous day's good form by climbing another 29 to 1159p. BZW is today mailing out a bullish assessment of the

company's acquisition earlier

in the year of Boyle-Midway, the home products division of American Home Products.

Reckitt, a company strong on household brand names, also

m contin-

historic standards.

UBS Phillips & Drew.

Reckitt and Colm

rate results.

rates is still seen as being some

caused by the gloomy interest rate outlook in the UK. Properties were helped by recent hid developments, in particular the move by SPP, the largest of the Scandinavian life assurers, to acquire London & Edinburgh

A return of takeover reports

provided a further sign of the market's recovery of confidence. The favourite yesterday was Cadbury Schweppes, which returned to the fore as consumer brand names attracted renewed attention. The market remained very nervous, however, particularly during the morning when there were fears that Far East-ern holders might be sellers of

benefited from the sale on

day when Middle Eastern interests were said to be selling sterling to buy gold.

There was a good deal of uncertainty ahead of Wall Street's opening, although in the event New York was showing a gain of 23 Dow Industrial points when London closed. Traders also assumed that the Tokyo stockmarket could yet provide further shocks for other world financial markets.

The domestic background continued to give cause for caution as the political reac-tions developed to last weekend's rioting in London at demonstrations against changes in local government taxation.

Sun Life raced ahead to close

85 higher at 1293p as UAP, the

French insurer, was thought to have bought more stock in the

company to add to its last revealed 25.2 per cent.

behind the rest of the market but continued to attract some

keen two-way interest. British

Gas, in particular, suffered from a number of bearish sto-

ries, most notably one that it has won the bidding to acquire the 20 per cent stake in the

Huffington liquefied natural gas refinery in Indonesia - and had paid over the odds for the

Oil and gas stocks lagged

big bid possibilities.

75.91 (21/3) 85.97 Fixed interest 85.12 (28/11/47) (3/1/75) (23/3)1766.7 1781.2 1793.0 1708.4 1745.7 734.7 43.5 (15/2/83) (26/10/71) 256.5 253.4 274.7 272.3 274.2 378.5 (6/2) 253.4 (2/4) 2247,9 2221.6 2263.0 2275.0 (5/3)Ord. Div. Yield Earning Yid %(tuli) P/E Ratio(Net)(\$) 12.07 10.02 12.18 11.78 10.28 11.13 28,863 736.45 23,457 SEAC Bargns 4.45pm 28,000 669,58 25,366 645.35 35,284 31,616 43,563 Equity Turnover(Em)† Equity Bargains† Shares Traded (mi)† *8*38.*5*7 32,430 29,147 30,100 Day's High 1763.5 Day's Low 1745.4 Ordinary Share Index, Hourly changes
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 10 sm
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2463.7 986.9 (3/1/90) (23/7/84) Bests 100 Govt. Secs 15/10/26, Fixed Int. 1928. Ordinary 1/7/36, Gold mines 12 FT-SE 100 31/12/83. NII 9.96 GILT EDGED ACTIVITY Gilt Edged Bargains 77.6 5 - Day average SE Activity 1974. TExcluding intra-market business & Overseas turnover. Calculation of the FT incless of daily Equity Bargains and Equity Value and of the Rev-day averages of Equity Bargains and Equity Value, was discontinued on July 37. Crosing values for July 28 available on request. London report and latest Share Index. Tel. 0698 123001. TRADING VOLUME IN MAJOR STOCKS | Volume Coseing Bry's | Use | Charles | Use |

the year to close 9 up at 255p.

wort Benson will issue a huv

note later this week saying

that "recent bids in the area

highlight the extent of the

undervaluation of Lex Service

shares." UBS Phillips & Drew,

meanwhile, confirmed a post-

results presentation vesterday

to institutional operators who

Chemical may be adding to its

5 per cent holding accompan-

re invited to meet directors

Mr Gavin Launder of Klein-

FINANCIAL TIMES STOCK INDICES

Analysts question Mecca

MECCA Leisure's year-end results exceeded analysts' worst fears and led them to cut around a third from their profits forecasts for the current year. The company reported trebled full year profits at £91.1m, but researchers homed in on the company's level of debt, which has increased by £100m since the year end from a level that already worried them. The ratio of debt to shareholders' funds is now standing at 140 per cent.

Ms Julie Feaver, of County NatWest, said: "Mecca is now a forced seller of businesses. They have said they want to dispose of £250m-worth, which raises the questions of whether they can achieve this and whether they will have to sell operations they would rather

keep."
Mr Bruce Jones of Kitcat & Aitken commented: "This is yet another highly disappointing leisure company in the context of a leisure sector as out of favour as I have known it in a decade." He added that it was hard to see any profits progress this year which raises the question of why they bought Pleasurama

[in October 1988 for £750m]." The shares had fallen sharply ahead of the announcement and yesterday dropped another 33 to 77p in volume of 21m shares, more than twice the heaviest figure over the last two years. They were trading at more than 140p in mid-March. Many analysts had already reduced their inrecasts as the shares fell last month. Yesterday, Kitcat further cut-its current year estimate of profits from £110m to £84m, County from £113m to £85m and BZW, the company's broker, from £113m to £80m

STC prominent

STC was among the best per-formers as the market absorbed a deluge of stories, most of which centred on the possibility of a bid for the electronics group. A feature was the ever-present story that Northern Telecom, the Cana-dian group, was about to selfits 27 per cent holding in STC. The shares began to edge higher when a series of reasonebly large lines of stock moved through the Seaq system, representing what dealers said was programme trade activity. But demand for the shares continued to build up and eventually drove the price up to 266p for a net rise of 18; turnover amounted to 4.1m shares, well up on normal levels of activity.

FT-A index relative to the FT-Alf-Share index

The market was flooded with names of potential bidders or ing at just under 1m shares.
stake-builders. The cautious recovery in

1989

-So the market reports went, the Northern Telecom stake is going to be passed on to any of the following: ITT, the US group, Nippon Telegraph and Telephone or Fujitsu, of Japan, or even Siemens, of West Germany. The latter in alliance with GEC, took over Plessey, another of the UK's large electronics/telecoms companies, only last year. A number of sector special-

ists, however, said the rise in STC had more than a suspicion of a market squeeze about it. STC shares were sold hard last week after a downgrade by one of the big UK investment houses. There was considerable traded options activity behind the share price advance yesterday.

Reshaping hints

Renewed hints of attempts to arrange financing for a reshaping of its controversial restructuring plans inspired renewed support for British Land shares. There has been no news for some time on the original plan, which ran into opposition from Land's institutional shareholders.

The board of British Land,

under its chairman, Mr John Rithlat, has indicated that it is up to the shareholders to bring forward any revision of the original restructuring package. Mr Rithlat said yesterday that all options were still under

with the property sector now responding to bid activity, traders hope that the institu-tional shareholders will seize the initiative at British Land. The shares moved up by 32 to

Monday of Marmite and other brands by Smithkline Beecham, another 12 higher at

Trust.

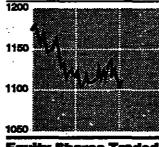
The emphasis on brands did Cadbury-Schweppes no harm, but dealers said that yesterday's rise of 13 to 332p was also a result of the bid speculation that swept the market. Hopes that the company would have to pay less than expected for the soft drinks activities of Source Perrier also played a

Reuters reached another record high in anticipation of presentations to analysts last night in London and today in New York. The shares climbed

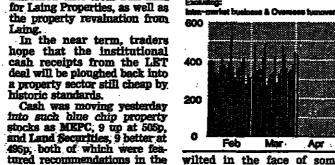
36 to 1143p.

Lloyds Rank was the busiest stock in an active banks sector with turnover reaching 12m, the highest for some considerable time. Opening slightly firmer at 300p, the shares

FT-A All-Share Index



Equity Shares Traded Turnover by volume (million) Excluding:



wilted in the face of some fierce selling which continued throughout a tense session, according to one dealer. By the close, Lloyds shares were 7 off

One of the leading UK securities houses was said to have sold the stock hard, and in size, all day. Lloyds, along with Barclays and NatWest, were downgraded by County Nat-West on Monday and talk in the market was that a similar move had been made by other firms. Vague talk of a bid for Standard Chartered was also

A handful of large individual trades, most notably a placing of 2.3m shares, sparked off heavy trading in Royal Bank of Scotland, which eventually ended a net 6 higher at 188p with turnover reaching 7.3m. Standard Chartered moved smoothly ahead to close 7 higher at 548p, after 549p, and was mentioned as one of the

privilege. Gas shares dipped 2% to 208p on turnover of 9m. BP remained active with another 7.2m shares traded. compared with Monday's 20m and last Friday's 11m. Observ-Based on trading volume for most Alpha s

ers said there was more inter-national selling of the stock, especially from the US, where BP is rumoured to be considering a big acquisition. There were also hints that BP needs to spend considerable amounts of money "beefing up the transatiantic pipeline (taps) which is suffering badly from the effects of rust," one specialist noted.

A 47 per cent rise in interim profits, to £7.56m, from TIP Europe had been more than discounted and the shares slipped 16 to 175p.
The latest tunnelling report

from Kurotunnel pushed the shares 33 better to 578p. Mr Alastair Morton, the chief executive, said that "a mile of tunnelling a week is now regularly achievable."

Water stocks were again affected by political worries and ended with losses across the board, although they were

generally of a minor nature, European Leisure continued to weaken following its bid on Monday for Midsummer Leisure. The shares slipped 6% to

Fuelling persistent small selling of the individual stocks was a note, issued by Mr Robert Miller-Bakewell, of County NatWest, which urged investors to sell the sector constituents. He picked out Severn Trent, unchanged at 136p yesterday, as potentially the poorest performer in the sector which, he said, remained a sell. Political worries, he added. were still in place and the local

government elections, scheduled for May, were just around the corner. Northumbrian Water lost 2 to 167p and

Thames 21/4 to 144p.

Automotive and electric ied demand for Yorkshire component group Lex Service Chemical, which rose 9 to 396p. attracted increased action on Scottish Amicable Investment market hints of an impending holds nearly 6 per cent of the recommendation and of presencompany. Shares of beleaguered Astra tations to institutional investors. The shares rallied further from last week's low point of

Holdings, the ammunitions manufacturer, twitched nervously on news of the Ministry of Defence probe into the com-pany's affairs. Sentiment was also affected by the announcement of 250 job losses at the Grantham plant and the shares ended 3 down at 17p. Ipeco Holdings, however,

jumped 8 to 76p in reply to more than trebled annual profits together with a confident view of current year prospects.

of the group.

Speculation that Holliday

Other Market statistics. including the FT-Actuaries share index. Page 25

NEW HIGHS AND LOWS FOR 1990

WALS (2) STORES (7) ELECTI GHERRING (9) FOODS (5) TRIALS (37) Ariey, Bardon, Be y, Culestion, Comment Parter Country

APPOINTMENTS

BOC Group deputy chairman

Mr Patrick J.J. Rich has been appointed one of the two executive deputy chairman of the BOC GROUP. The board decided to strengthen the executive group at its world headquarters as a consequence of the retirement of two :: executive directors this year, and the reassignment of a third as president and chief executive officer of BOC Health Care in the US.

Mr Rich, a non-executive director of BOC since 1983, was a director of Alcan Aluminium and chief executive of Alcan Aluminium SA until 1986. He is also a former managing director and chief executive officer of Societe Generale de ... Surveillance Holding.

Professor Gordon Edge, visiting professor at Brunel University, and chief executive of Scientific Generics, will become a non-executive director of PEEK on April 9.

m Mr J.J. Tigue and Mr J.A. Findley have been appointed to the board of FOREIGN & COLONIAL MANAGEMENT.

Mr Geoff Henry has been made managing director of MERCHANT NAVY PENSIONS ADMINISTRATION GROUP. Mr Nigel Barton has become finance director, Mr

Bernard Salsbury administration director and Mr Brian Shearing development and marketing

m Mr T.W. Hones has been made managing director of E. GOSTLING (BUILDERS), part of the privately-owned Gostling Group.

■ Mr Hugh Ashton has joined WHEWAY, the industrial management group, as a non-executive director. He was formerly an executive director of Hanson.



Mr A.M. Carus (above) has been appointed finance director of EAST MIDLANDS ELECTRICETY. He was previously director-designate. finance

BROADCAST COMMUNICATIONS, an independent television

appointed Mr Patrick Harpur as managing director of Broadcast Communications (Productions), the company responsible for the management of all the group television operations.

■ Dr Maurice Dixson is to join the GENERAL ELECTRIC CO on May 1 as supervisory managing director of the eletronic metrology and components groups. He is managing director of the British Aerospace Commercial Aircraft Co.

■ LOWNDES QUEENSWAY. the heavily-indebted furniture and carpet retailer, has added two executive directors to its board. Mr Malcolm Fallen has been appointed group corporate finance director. He was formerly group corporate finance manager, and he deals with the group's banks and with cash management. Mr Anthony Stanworth is made group personnel director. This brings the size of the board up to six, of which four are

■ Mr A.J. Tennant, chairman of Guinness, has been appointed a non-executive director of BANQUE NATIONALE DE PARIS. UK subsidiary of the BNP Group.

🗷 Mr Allen Richens, financial director of EMPIRE STORES GROUP for the last seven years, is to leave the company in July. His successor will be currently at Hi-Tech Sports.



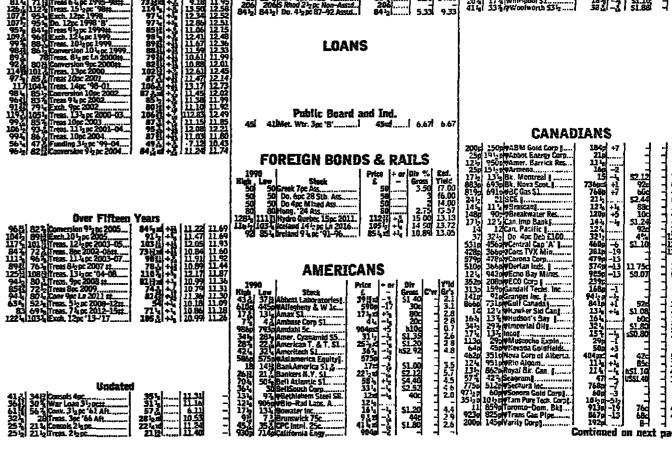
CITICORP has appointed Mr Alan Pendleton as managing director of Citicorp Investment Management. He was chief investment officer with Chemical Bank.

BRITISH ALCAN ALUMINIUM has merged the companies in its speciality and aerospace division into a single new entity, Alcan Speciality and Aerospace. The divisional managing director is Mr John **Hawkins** and other directors include Mr Geoff Batt (finance), Mr Pierre Brunet (Superform), Mr John Cleary (aerospace), Mr J. William Crew (plate), Mr Tony Ponting (speciality extrusions and tubes) and Dr Tony Syme

TRANSLINK has appointed Mr Tim Line as a director in its London office. He was a director of Hambros Bank specialising in cross-border mergers and acquisitions.

LONDON SHARE SERVICE

BRITISH FUNDS		BRITISH FUNDS—Centd		AMERICANS - Contd	
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LONDON SHARE SERVICE

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Teas 125 10 1 11 1375 25 0 1.4 2.4 MINES Central Rand Far West Rand Bernruse HBroad Street 10p... Breaning Grp...... Sebruar Telland DF15 299½ 175 61 14 39 750 213 44 525 124 215 47½ 47½ 545 SHOES AND LEATHER Segment services of regulation as littled securities. 201 | Company to the company of the compa | April | Apri | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 TOBACCOS 853 7668AT Ints. d 782d +9 30.062.1 5.1 10.4 1002590 LDs. 124 pc.12 1030 y 593 1 224 pc.22 4.22 4.13.4 - 694 597 Rectioners 124 p. d 628 -2 1412.3 4.0 2.6 10.7 1716 PROPERTY Tins 30 payer Hitam SM1. 65 Goog Bertad M50.50. 57 Mastaysia Ming. 10c... 160 Petating SW1.... 125 Swage Best SM1.... 90 Tanjong 15p....

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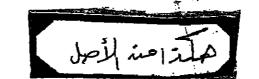
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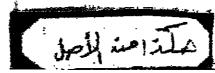
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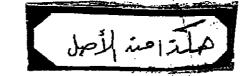
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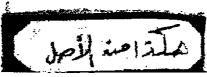
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Money Market Trust Funds | Section | Feb. | Section | Secure | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 | 1987 CAF Maney Management Co Ltd 48 Pembry Read Touth 194 72 JD Catcast Deposit Fd. 114 52 — The COIF Charities Deposit Acces 2 Fore Suret, London ECZY 5A8 Deposit. — 124 90 Gartmore Money Management Ltd 23 White Hart Yard, London SSL RMX, Call Fnd. — 14 42 11 13 Seectal Fund. — 14 72 11 13 Seectal Fund. — 17,06 5.52 | Concentration | Concentratio \$408.79 1 __1 -Trust \$11.45 | -0.71 -\$29.15 | -0.02 -## 111 From 101 From | Property | Secured | Port | St. 375 | 8.62 | St. 375 | 8.62 | St. 375 | St 95.628 1-0.1461 :-Money Market **Bank Accounts** Aftices Hunne Bersk pic 30 City Road, ECLY 2AY. 1350 1056 14.64 007 Hebs Del 1054 14.00 1056 14.47 Min Hair Del 1054 14.00 1056 14.77 Min Hair Del 1054 14.00 1059 15.35 Min Hair Del 1054 14.00 1059 15.35 Min Hair Del 2000—14.50 11.35 15.94 Min Hair Del 2000—14.50 11.35 15.248 Min Hair Del 2000—14.70 14.78 11.57 15.265 Min Hair Del 2000—14.78 11.57 15.265 Min Hair Del 2000—15.18 15.288 Min Hair Del 2000—15.288 Min Hair Del 2 - Holiday Property Bond.... U.CO.85 0.861 1 | 10.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | \$17.74 I Will Life Assurance Int Life Not Life Assurance Int Life Box 273, St. Peter Port, Corpney Mand, Cency Life Food. 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Band Investments AG 10 Bayerstrase CH6301 Zea, Switzerland 227180 227180 227180 2370-7310 2770-7310 2770-7310 Rayal Trust Asset Magnet (Singapore) L Asian Sore Sits. \$13.55 | 14.66 | Canadian Growth. \$17.49 | Indonesian Growth. \$17.49 | Managed Carrety. \$110 82 | 10.99 | Mitton Staten. \$10.97 | 11.55 | Pacific Growth. \$10.97 | 11.55 | Worldwide Growth. \$10.56 | 11.10 | Aula-Pacific Growth. \$1.45 | 1.505 | Singapore Growth. \$51.095 | 1.155 | | 10.34 | 14.79 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.75 | 15.7 CANADA (SIB RECOGNISED) **DUBLIN (SIB RECOGNISED)** GUERNSEY (**)

narrowing of interest rate dif-ferentials between Milan and

Frankfurt. Monday's cut in French interest rates also failed to boost the D-Mark

against the French franc. In London the D-Mark fell to

L734.50 from L736.35 and to

FFr3.3595 from FFr3.3630.

% P.E.

6.1539 6.1539 6.1539 6.1539 6.1539 6.1539 7.155

\$3.485 1.080 2.085 3.492 1.597 1.657 1.887

EURO-CURRENCY INTEREST RATES

POUND SPOT- FORWARD AGAINST THE POUND

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

EMS EUROPEAN CURRENCY UNIT RATES

EXCHANGE CROSS RATES

2.985 4.573

+0.29 +0.11 +0.07 +0.03 +0.03 -1.77

DN Yen F Fr. S Fr. H Fl. Lira CS 8 Fr. 2.780 | 260.0 | 9.343 | 2.458 | 3.130 | 2043 | 1.908 | 57.40 1.699 | 158.9 | 5.711 | 1.502 | 1.913 | 1249 | 1.166 | 35.09

3.350 2187 2.042 61.44 1.273 831.2 0.776 23.35

0.610 0.934

18.34 28.10

FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic means manded to the nearest one-statemath, of the bild and offered rates for \$10m quoted to the market by five reference lambs at \$1.00 a.m. each working \$4, The bands are National Westminster Rank. Band of Tokson. Destrois Bank. Bands of Tokson. Destrois Bank. Bands of Paris and difference Consensate Trust.

MONEY RATES

Tireo Months

7.95-8.05 101₂-101₄

15 14]2 15 14]3

LONDON MONEY RATES

144

1413

One Month

1413

145

14%

Treasury Bills and Bonds

Three Months

Six Mosth

8.45-8.60 104-104

1411 8.62 9.01 1011

8.00 9.73

Ope

154115151 1552

0.884 9.454 2631 1

0.785 1.203

1.288 4.282

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Local Authority Dens.
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Discount Mits Dens.
Company Deposits
Finance House Deposits
Frestury Bills (Buy)
Bank Billts (Buy)
Bank Billts (Buy)
Bollar CDs.
SOR Linked Dep. Bid
ECU Linked Dep. Bid
ECU Linked Dep. Bid

(Lunchtime)

1532

42,2904 7,80719 2,04566 6,87201 2,30369 0,76,3388 1502,66 130,601

42.1679 7.79845 2.04446 6.85684 2.30358 0.763154 1529.70 132.889

2.975 1.131

0.888 1.361

Yes per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 10:

278.3 105.8 10. 3.801

83.07 127.3

Uncertainties dominate

London at DM1.7005, compared with DM1.7030 on Monday. The apparent reluctance of the West German Government to

west German Government to endorse the Bundesbank pro-posals for a qualified two to one conversion of East German Marks into D-Marks encour-

aged speculation that Bonn

aged speculation that Bonn may bend to pressure from East Germany for parity between the currencies. The market fears that Chancellor Helmut Kohl will give way to political pressure, bringing with it the risk of higher German inflation.

There was little reaction to a fall of 1 per cent in February US leading indicators, although this was larger than most forecasts. In London the dollar eased to SFr1.5020 from

dollar eased to SFr1.5020 from SFr1.5070 and to FFr5.7125 from FFr5.7275. The dollar's index fell to 68.8 from 69.0.

A Middle East bank seen as

a seller of gold and a buyer of

sterling last week was reported

MANY UNCERTAINTIES left foreign exchange trading quiet and confined to narrow ranges yesterday. The market was reluctant to put further heavy pressure on the Japanese yen, ahead of the Group of Seven meeting in Paris at the week-end, and was also waiting for further news about German monetary union before deciding on the direction of the D-Mark. Sterling showed a slight improvement, but was nervously weak in early European trading on fears that recent selling of gold to buy the pound had been reversed. The dollar continued to react to movements in the yen. D-Mark and sterling, rather than having any underlying

direction of its own. At the close in London the dollar had advanced to Y159.00 from Y158.95 against the yen. Earlier in Tokyo the US cur-rency finished at Y158.95, little changed from its opening level and failing to react to a rally in Japanese equity prices. It was suggested that other members of G7 will drive a hard bargain with Japan over support for the weak yen. The US will be looking for concessions on trade, and in general there are doubts that Paris will produce any significant new measures. The dollar eased slightly against the D-Mark, closing in

2	M	New	YORK
w. 5	T	Latest	Previous

12 mon	Uns [4 51 - 6	14pm	9 20-9 130m
Foreard	breathi	ns and disco	ounts apply 1	to the US dollar
	37E	RLIN	G IND	EX
	_	Ĭ	Apr 3	Previous
8.30	am		87.6	87 0
9 00	am.		87.2	870
20 CQ	an:		87.4	87.2
11.00	ant	I	873	872
Noon			87.4	87.3
100	PATE	}	87.4	87.2
2.00	DIE!		87.4	87 1
3.00	0/11		87 4	87.3

CURRENCY RATES Bank Special's Epropean f

Apr. 3	eş. Oğte	Drawing Rights	Cerrency Unit
Sterlung U.S Dollar Consillar Consillar S Assorian Sch. Relgaan Franc Dentsche Mark Neth Builder French Franc Italian Ura Japanese Yen Hornay Krone Spanish Peseta Swelsh Franc Sunsish Peseta Sunsish Peseta Sunsish Franc	700 1015 1015 8 12 6012	0 79558 1 29458 1 51340 15 1340 15 1358 8 41554 2 20176 7 4985 1621 94 26 436 8 51214 141.094 NIA 1 94758 NIA	0 75-674 1.20203 1.40457 14.3283 42.2904 7.60719 2.04566 2.30369 6.87201 1502 60 190 522 7.91898 130.601 7.36287 1.80465 1.80465 1.80463
1 Francisco Com	mirro	Calculations	

* All SDR rates are for Apr. 2

CUNKERU	MAAE	MER 13
Арг. 3	Bank of England Index	Morgan ⁻⁸ Guaranty Changes %
Staring	87.4 68.8 105.0 110.0	-23.9 -9.0 +1.6 +12.1 -2.4

Danish krone Deutsche Mark Sweis Franc

OTHER CURRENCIES

Apr 3	£	\$				
Argentina	7591.10-7612.10	4550.00 - 4660 00				
Australia	2.1425 - 2.1445	1,3130-1,3140				
Brazil	66.9325 - 68.6070	-100-4200				
Finiand	6.5450 - 6.5575	4.0120 - 4 0150				
Greece	264.90 - 269 40	162 35 - 165 00				
Hong Kong .	12,7200 - 12,7345	7 8005 - 7.8025				
ran	115 80°	70.80°				
Korea(Sth)	1139 75 - 1158.15	701.00 - 706.60				
Kuwait	0.4820 - 0.4850	0.2945 - 0.2950				
Luxembourg	57 35 - 57.45	35 05 - 35 15				
Malaysia	4.4515 - 4.4630	2 7305 - 2 7325				
Merico	4538 35 - 4542 80	2780 00 - 2790 00				
% Zealand.	2.8170 - 2.8220	1 7265 - 1.7285				
Saudi Ar	6 1350 - 6 1405	3.7500 - 3.7510				
Singacore	3.0700 - 3.0770	1.8820 - 1.8840				
S. Af (Cm) _	4.3275 - 4.3390	2.6555 - 2.6570				
5. Af (Fn)	6.5690 - 6.70 4 0	4.0240 - 4 1065				
Taiwan	43 10 - 43 20	26.40 - 26 45				
UAE	6 0065 - 6.0135	3.6715-36735				
	"Selling rate					

MONEY MARKETS

did not intervene.

Bills maturing in official hands, repayment of late assis-

tance and a take-up of

UK clearing bank base lending rate

15 per cent from October 5

Treasury bills drained £115m,

with bank balances below target absorbing £30m. These were roughly balanced by Exchequer transactions adding

£100m to liquidity and a fall in the note circulation of £55m.

In Frankfurt call money rose to 7.85 from 7.80 per cent as credit conditions continued to

tighten at the beginning of a

new month's accounting period Banks are building up

reserves after holding an average of DM59.3bn in March,

against the Bundesbank's

required figure of DM59.0bn.

March was a difficult month

Slightly softer tone because of large seasonal tax payments, but conditions are expected to be more

INTEREST RATES had a slightly softer tone in London yesterday, despite a little nervousness surrounding sterling. comfortable in April. Dealers waited to see whether the Bundesbank drains liquidity at this week's Three-month interbank was quoted at 15%-15% per cent, against 15%-15% on Monday, while one-year money eased to securities repurchase agreement tender. The central on Liffe June short sterling was steady, closing at 84.79, against \$4.78 perviously.

The Bank of England forebank offered funds for 28 and 63 days at variable bid rates. The result of the tender will be announced today when two earlier pacts totalling DM32.2bn expire. In Brussels the Belgian cast a flat credit position on the London money market, and

National Bank cut the interest rate on three-month Treasury certificates by 0.10 per cent to 10.20 per cent. This is the main instrument of Belgian monetary policy, and follows a weakening of the D-Mark within the European Monetary System, taking pressure off the lower placed currencies, such as the Belgian franc. Rates on one month and two month.

as the Belgian franc. Rates on one-month and two-month Treasury certificates were reduced last Friday, and were also cut by 0.10 per cent yesterday, to 10.00 per cent and 10.10 per cent respectively.

In Amsterdam call money rose to 8.10 from 8.01 per cent, in spite of action by the Dutch Central Bank to add a net Fl 2.54bn to the banking system, via a seven-day special via a seven-day special advances facility. Three-month money rose to 8.45 from 8.40 per cent and six-month funds firmed to 8.70 from 8.59 per

FINANCIAL FUTURES AND OPTIONS

	·					
ite	LIFFE LONG CELY FUTURES OPTEONS E50,000 64th of 190%					
	Surtice	Callege	i lements	Prote-ch	#Lements	
	Price			Jim	5-6	
to have bought gold yesterday.	!∵ ? ≩	346	s i i	AL16	Sep 0-46	
	l 1 8	7.7%	4.31	4.26	0.63	
This led to a weakening of the	é á	7.22	īši	645	0-63 1-19	
pound in the morning, but	i ši	1.26	Tii	1-02	1-43	
	l šī	1.12	5.46	1.35	1-03 2-08	
dealers said there was no evi-	爾	6.51	2-09	2-07	2-41	
dence that the same bank had	78 79 80 81 82 83 84	3-60 3-06 2-22 1-46 1-12 0-51 0-33 0-30	Sep 5-14 4-31 3-51 3-11 2-40 2-09 1-45 1-23	0-26 0-42 1-02 1-32 2-07 2-53 3-40	2-41 3-14	
	ŘŠ	0.20	1-23	3-40	3-55	
sold the pound yesterday. Ster-						
ling recovered and closed	Estimated	volume to	eal. Calls :	1495 Pats	1352	
tame to the day of the dayle	Previous d	av's goen h	pen last, Califs 23678 Parts 12737			
towards the top of the day's	5 1					
range on the attraction of high						
London interest rates.	LIFFF EL	PERMARK	2MSE7'00			
	Milm on	ints of 100	194			
The pound rose 45 points to						
\$1.6355. It also improved to	Strike	Califo-sei	tienens		ಚಿಲ್ಲಾಲಕ	
	Price	Jea	0.80	التال	Sep 0.16 0.21	
DM2.7800 from DM2.7775 and to	9050	£88	9.80	0.03	6170	
Y260.00 from Y259.25, while	9075	0.65 0.44	0.60	0.05	0.21	
	9100	0.44	0.44	0.09 0.17 0.29	0.30	
holding steady at SFr2.4575 and	9125	0.27	0.30	9.17	D.41	
FFr9.3425. Sterling's index was	9150	0.27 0.14 0.07	0.20	0.29	0.74	
TATOMAN COLUMN D MANAGE MANAGEMENT	9125 9150 9175	0.07	913	0.47	U./4	
unchanged at 87.4.	9200 9225	0.03	0.60 0.44 0.30 0.13 0.08	0.68	0.94	
A strong lira rose to its high-	9225	0.02	0.04	0.92	1.15	
Charles and the Color of the Color			- .			
est level against the D-Mark	Estimated	volume to	إكالي إلحا	LOG Puts	5/0	
since last November, despite a	Previous 6	ag 3 open k	6 (5)2 31	777 L 1277	P2+	

Estimated volume 215 (125) Previous day's open let. 726 (736)

Pres. 91.35 91.24 91.08 91.00 90.89 90.87 90.78 90.82 Est. Vol. (lac. figs. not shows) 2313 (2208) Previous day's open int. 29115 (28637)

Estimated volume 10513 (15426) Previous day's open lat. 61373 (62286)

POUND-S (FOREIGN EXCHANGE) 1-mth. 3-mth. 6-mth. 12-mth. 1.6260 1.6097 1.5855 1.5438

16356 Sport 3 mg & 2001,510.00

NG CELT PUTURES OPTIONS	LIFFE HS TREASURY MOND FUTURES OPTIONS \$200,000 belon of 100%	LIFFE BUND FUTURES OPTIONS DH250,000 points of 100%
Carle-sectionnests Jun Sep Jun	Scrite Calla-settlements Pats-settlements Pats - Pats - Settlements Pats - Pat	Strike Calls-settlements Puts-attlements Prize Jan Sep 2201 2.33 2.49 0.63 1.23 8300 1.79 2.70 0.63 1.23 8400 1.67 2.42 0.79 1.56 8400 1.38 2.16 1.18 2.02 8450 1.15 1.42 1.45 2.23 8500 0.92 1.70 1.72 2.56 8500 0.73 1.39 2.05 2.86 8600 0.58 1.31 2.38 3.17
volume total. Calls 1495 Pats 1352 by's open lat. Calls 21678 Pats 12737	Estimated volume total, Calls 101 Puts 102 Previous day's open let. Calls 2050 Puts 3616	Estimated volume total, Calls 2342 Pets 2222 Previous day sopen int. Calls 33793 Pets 33237
RSMARK SPTERMS ats of 100%	LIFFE EUROBOLLAR OPTIONS. Elm points of 108%	LIFFE SHEET STERLING OPTIONS. £500,090 points of 100%
Cally-actilements Puts-offilements Inn Sep 1 Sep 2 Sep	Strike Lalls-settlements Pais-settlements Price Sur Sp. 9050 0.86 0.84 0.01 0.10 9075 0.65 0.64 0.03 0.15 9100 0.41 0.47 0.06 0.03 0.15 9100 0.41 0.47 0.06 0.23 0.15 9150 0.12 0.23 0.33 0.13 0.34 9150 0.12 0.21 0.27 0.47 9175 0.06 0.14 0.46 0.65 920 0.03 0.08 0.88 0.84 9225 0.05 0.91 1.06 Estimated values total, Calls 900 Pass 500 Previous day Logue Ind. Calls 4009 Puts 2519	Surfue Culti-rectionnests Puts-settlements Puts-settlements Puts-settlements Puts-settlements Sep. Sep.
N (LIFFE)	CHICAGO	
9% NOTESHAL GILT Iznes of 100%	U.S. TREASURY BONDS (CRT) 8%. \$100,000 32m/s of 100%.	JAPANESE YEN CHIG Y12.5m S per Y100
Close High Low Pres. 81-22 81-26 81-08 81-13	Latest High Law Prev. June 92-00 92-08 91-29 91-29	Lates Nigh Line Lam 0.6320 0.6334 0.6313 0.6

91-22 91-19 92.27 92.27 92.13 92.10 91.98 10W 92.29 92.25

ed volume 54,053 Total Opex interest 83,291

1.29 12,971 1,350

sted volume 5.254 Total Coen Interest 4,904 BASE LENDING RATES

		%	ė,	%
	ABH Bank		Co-operative Bank 195	
	Adam & Company		Countis & Co	Horthern Bank Ltd 15
	Allieri Trest Bank		Crorus Pocetar Bk	Horwich Gest, Trest 15
	Alfred Irish Bank		Dembar Bank PLC	Nykredik Mortgage Bank 1512
đ	Henry Ausbacher		Duncan Laurie	
_	Associates Car Corn		Equatorial Basik pic	Provincial Bank PLC 16
8	B & C Merchant Bask		Exeter Trest Ltd	
_	Bank of Baroda		Figurelat & Gen. Bank 15	Royal Bk of Scotland 15
	Baseo Bilbao Vizcana		First Mattered Bank Pic. 161	
	Bank Hazoslin		Rebert Fleming & Co 15	● Szelta & Williams Secs 15
	Bank Credit & Comm		Robert Fraser & Plans 154	
	Bank of Craves		Girotenia	TSB15
	Bank of Ireland	ĩ	Guisness Mairon	Selted Bk of Keeralt 15
	Bank of badla		HFC Bank pic 15	Volted Microbi Bank 25
	Bank of Scotland		• Hambros Bank	
	Basque Belge Ltd		Hamashire Trast Pic 151	
	Bardars Bank		Heritable & Gen lav Bak . 15	Westpac Bank Corp 15
	Renchmark Bank PLC	15	Hill Samuel	Whiteaway Laldlaw, 15
	Brit Ble of Mind East		C. Hoare & Co	Yorkshire Bank15
5	Brown Stringer		Hongkong & Shangh 15	
_	C). Bank Nederland	15	● Lespoid Joseph & Sons 15	• Members of British Merchant
8	Charterbosse Bank		Llords Back 15	Banking & Securities Houses
_	Ciriada M		Medirai Bank Ltd	Association, * Decosit, now 5.9%
	City Merchants Bank	15	McDonaell Douglas But . 15	Saverise 8.5%, Top Tier-£50,000+
	Christale Bank		Midland Back 15	instant access 13.7% & Mortgage
	Comer Rh. St. Fast		Moent Banking	base rate. § Demand deposit 9%.
			Not Ric of Kustali 15	Mortgage 15 2% - 15 95%

SPONSORED SECURITIES

							┛.
Uled	Low	Cocasairy	Price	Channa	Gross div (a)	Yield	P/E
		• •		· German			-
343	295	Ass., Brit_led, Ordinary	335	. 0	10.3	- 31	9.0 .
36	19	Armitage and Rhodes	23	. 0	-	· ···.•	
210	149	Bardon Gross (SE)	159	0	4.3	27	15.4
121	102	Barden Group Cy Pyef (SE)	109±4	0	6.7	. 61	
121	74	Bray Technologies	80	ō.	5.9	7.4	7.1
110	86	Bremhill Conv. Pref	86	2	11.0	12.8	
375	285		312	· ā.	14.7	47	19
176	165		167	· ă	14.7	8.8	
225		Carpo Pic (SE)	210ml		7.6	3.6	12.4
110		Carto 7.5% Pref (SE)	110	ā	10.3	9.4	
		"Magnet Gp Non-VotingA Cor		ŏ	-		
		"Magnet Go Non-VotingB Cov		ă			
130		ists Group	- 42	č	8.0	-8.7	5.3
145		Jackson Gross (SE)	109	· ŏ.	- 36	. 33	12.7
122		Multihouse NY (ArestSE)	245	-š	- 200		-
			240	7	26.0	. 71	51
158		Robert Jenkins					
467			361	0	18.7	5.2	9.6
160		Unistrut Europe Conf Pref	155	0	9.3 -	6.0	_ =
395	282	Verestnary Drog Co. PLC	282	-3	22.0	7.8	7.4
370	278	W.S Yelles	285	1	16.2	5.7	23.8

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FINANCIAL TIMES

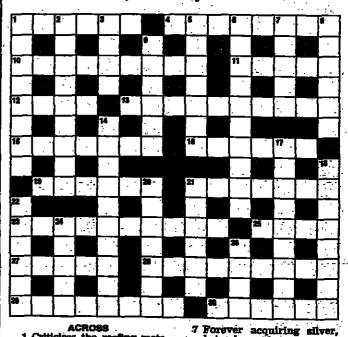


TIME TO BUY GOLD? CAL Futures Ltd Windsur House 50 Victoria Street London SWIH ONW

JOTTER PAD

CROSSWORD

No.7,206 Set by VIXEN



ACROSS
1 Criticises the roofing material used (6) -

shows cunning (8) 10 Phone about oriental 25 pay-

10 Phone about oriental 25 paying a visit (9)

11 A viliain's turnover in French street (5)

12 The river is in all probability a recreational place (4)

13 Stock limitation not expected to restric traffic (6-4)

15 Unskilled, yet quite outstanding (7)

16 A number were in debt, it's maintained (6)

19 The wrong set can rise (6)

21 Twist, note — and with little hesitation! (7)

23 Youngster wanting share in 19 (10)

25 Coppers look for a counte (4)

19 (10)
25 Coppers look for a couple (4)
27 Retirement will not change her (5)
28 A flashy display (9)
29 Music which may be seen and read (8)
30 Chicanery, from the western point of view (6)
1 Make a song about a carrier getting lost (8)

getting lost (8) Like transcribing a priest's

letters (9)
3 A woman held in a case of mistaken identity (4)
5 Great at organising watersports (7) 8 A female centaur? (10)

SORTION TO PURSE NO.7205

SCARCE DIABETIES
L C L S N C A T
INQUEST SQUPPER
P U F O L E E 2
SHIP GOOSESERRY
H T D L T O S
OSTAIN SEAPTLE
OSE V A D T A V
AOVERSE CELINGE
H R S E E Z I
ACCUSATIVE DAVE
A L B I C R I
DIPLOMA TURNOLL
U E H C A O T E
PARASITE APPEAR

being keen (5) 8 A ship must carry a great

many pieces of pottery (6). 8 Sit up with an English non-

alcoholic drink (6)

14 The sailor gets a meal—beans maybe (4.6)

17 Really delightful, so finish—

ing up absorbing the lis-tener (3)

18 Stop the meeting, and all for

11! (8) 20 Pleased the correct sign was

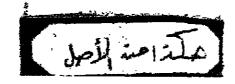
first given (7)
21 Being on time, are able to cope (6)

STATE OF STA -

のではなっているのでは、また、 日本のではないできません。 では、 できないできないできないできないできません。

cope (6)
The rotters set about a Greek character, a Phoenician prince (6)
Class instruction (5)
Exceptionally nest mount (4) Solution to Puzzie No.7,205

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FINANCIAL TIMES WEDNESDAY APRIL 4 1990 WORLD STO	ČK MARKETS
AHSTRIA	
Part	## CANADA Spring prices April 5 200 200 201
Servet Color Serv	NEW YORK DOW JONES Apr Mar Mar Mar 1990 Since compilation 3 2 30 29 High Low High Low High Low Australia Australia 1905 Since compilation 3 2 30 29 High Low High Low High Low Australia 1905 1907 1908 1907 1
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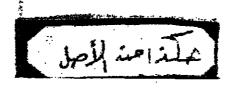
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FINANCIAL TIMES

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3pm prices April 3

Dow makes healthy gain after Tokyo's recovery

Wall Street

THE SHARP rebound in Tokyo helped US equities to make strong gains at yesterday's midsession, writes Janet Bush

At 2 pm, the Dow Jones Industrial Average was 23.65 higher at 2.72410 on improved volume of 87m shares. The Dow had lost only 6.76 on Mon-day in spite of the second worst drop ever in Tokyo.

Yesterday's morning gains were not confined to blue chip issues, which have tended to outperform the broad market for some months. At midsession, the Nasdaq Composite Index of over-the-counter stocks, which has been under pressure lately, was 3.55 higher at 436.73 and other major indi-

ces also posted healthy gains. There was little reaction in the equity market to news that February leading indicators fell 1 per cent compared with estimates of a 0.7 per cent decline. This was partly because, without a plunge in building permits, the indicators would have fallen only 0.1 per cent. The release suggested that the economy continued to roll along at a modest pace, but was not falling into recession.

Of more concern to both the stock and bond markets are this Friday's March employment figures which provide a first glimpse at the economy's performance each month and are looked at closely by the

tee in setting monetary policy. The improved volume in the equity market yesterday encouraged those who expect it to rally further. There was some scepticism about what was, on the surface, an encour-agingly resilient performance

on Monday because volume was so low, with only 124m shares changing hands. Mr Newton Zinder, technical strategist at Shearson Lehman Hutton, said the light volume and mediocre breadth, both of which were present on Mon-day, were significant impedi-ments to sustained rallies. He said that he had expected some follow-through gains yesterday but still questioned whether

these could be sustained. The market has been preparing itself for possible as US cor-porations announce their first quarter results in the next few weeks. The case of Network Equipment Technologies, which fell more than 20 per cent on Monday after the com-pany said earnings would be below expectations in the quarter ending March, showed how sensitive investors were to

poor figures. Among featured issues yes-terday was Corning, the glass manufacturer, which dropped \$% to \$45% after it announced net income of 49 cents a share in the first quarter which was below expectations.

Unocal, which has been rising on takeover speculation, yesterday dropped \$1% to

after some negative comments about its earnings this year from Wall Street analysts. Georgia Gulf fell \$% to \$44%.

NL Industries, controlled by Mr Harold Simmons, the Dallas investor, said that it would allow its \$45-a-share offer to expire and support a recapital-

isation for the company.
Whitehall rose \$% to \$17%. Cambridge Capital Fund, which has a 9.6 per cent stake in the company, said it wanted to buy the rest for \$20 a share and said it would engage in a proxy fight if Whitehall refused to discuss the bid. UAL, the holding company

for United Airlines, was up \$2% at \$163½ on reports that the airline might be near to an pact with unions for an employee buy-out. Among blue chip issues, IBM added \$% to \$106%, Coca-Cola gained \$1 to \$77, Merck rose \$% to \$71% and International Paper edged \$% higher to

TORONTO firmed at midses-sion, cheered by Tokyo's recovery and a rise in the gold price on rumours of Middle Eastern

on rumours of middle Eastern and Japanese buying.
The composite index was 24.0 higher at midday at 3,636.5 after opening at 3,626.37. Gold shares bounced back, with Corona adding C\$% to C\$9.14 and Lac Minerals up C\$% to

Paris enjoys chance to celebrate rate cut

BOURSES were split yesterday between those actively making strong gains based on fundamentals, such as Paris, and those hampered by quiet trad-ing, such as Zurich, writes Our Markets Staff.
PARIS was at last able to

welcome the previous day's interest rate cut, after Monday's fall in thin volume after Tokyo's plunge. The CAC 40 index gained 38.37, or 2 per cent, to 1,985.55 in active volume estimated at FFr3.5bn to FFr4bn, compared with Monday's FFr2bn.

Optimism about the economy and the franc's strength, together with hopes of a further cut in interest rates, attracted back the foreign investors, with blue chips ral-lying in busy trading. Lafarge Coppée, the cement producer, continued to advance after its recent profits announcement, gaining FF725, or 6.8 per cent, to FFr391.50 in the day's biggest volume of 700.890 shares.

Elsewhere in the construc-tion sector, Bouygues, the building group, gained FFr36 to FFr618. Eurotunnel gained FFr3.20 to FFr55.50 after encouraging progress reports on the Chamel tunnel. Other strong performers included Lyonnaise des Eaux, which

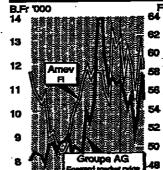
added FFr83 to FFr668. CGE rose FFr22 to FFr601. The electrical and engineering stock reached a day's high of FFr614 after a news agency report that it would announce profits of more than FF74bn today; analysts expect about Scoa, the distribution group, continued to retreat, losing

FFr2.10 to FFr29 on expecta-tions that it would report a wider loss after the close. FRANKFURT retraced Monday's declines, the FAZ index rising 13.24 to 830.92 at midsession and the DAX closing 37.03

higher at 1.968.33. Volume rose from DM7.8bn to DM9.2bn. Traders, rather than investors, were said to be driving the market once again, but several of the hig international blue chips, which were hit especially hard on Monday, recovered only part of their lesses. Deimler 1988 Delila to losses. Daimler rose DM14 to DM936 after Monday's DM25 loss, Siemens DM11.10 to DM800.60 after a DM16.50 fall, and Deutsche Bank DM6 to

DM815.50 after DM15. The previously laggard hemical sector, heavily chemical sector, heavily weighted in the DAX index, made up the difference, with Bayer DM6.40 higher at DM319.50 and BASF rising

DM4.70 to DM313.20. Retailers gained on the detail of the Bundesbank's monetary union proposals, Kaufhof ending DM34 higher at DM717 and Karstadt DM31 at are an illiquid sector, showed



even better gains, with Hoch-tief up DM119 at DM1,554 and ann a staggering DM183, or 12 per cent, at DM1,668. ZURICH showed a rise, from 581.6 to 588.4 on the Crédit Suisse index, but it did not do the business. Volume was thin,

investors being dissuaded by

through them, on equities.
Alusuisse-Lonza indicated the depth of the market's leththe depth of the market's lear-angy yesterday, when it said that it planned to delay the relatively modest rights issue which it had announced in mid-March; it cited unfavoura-ble market conditions and interest rates.

AMSTERDAM showed its

disappointment over insurer Amey's merger with Groupe AG of Belgium. The link-up was not only seen as poten-tially diluting Amev's earnings and not enhancing its considerable overseas operations, but had also taken away its attraction as a takeover target.

The stock fell Fl 2.30 to

F1.58.20 after being suspended on Monday, while fellow insurers Aegon rose Fl 1.50 to Fl 74.90 and NatNed firmed FI 1.30 to FI 74.90. The CBS tendency index added 1.3 to 115.7 in moderate trading.
BRUSSELS saw Groupe AG slump 11 per cent following its

marriage with Amev, as it too lost its premium as a takeover candidate. In the forward market, Groupe AG fell BFr1,300 to BFr10.500. The rest of the market, how-

ever, recouped some of Mon-day's losses, with chemical

BFr13,600. The cash market index rose 12.19 to 6,104.17. MILAN continued to find an appetite for Mr Carlo de Benedetti's stocks, while the test of the market was generally easier in thin trading CIR the holding company, rose Life, to L5,160 on reports that it would reduce the size of its already. announced capital increase, as well as on continued hopes of an agreement in the long run-ning dispute between Mr de Benedetti and Mr Silvio Berlus-

coni for control of the pub-lisher Mondadori. Olivetti surged L64 to L6.799 and reached L6.890 in the after-market on rumours that a foreign company, possibly Philips, might be buying shares. Analysts considered this unlikely, although they agreed that Olivetti would eventually seek a closer collaboration in Europe. The Comit index slipped 0.58 to 682.56.

MADRID held to its downward course, with the general index off 0.33 at 247.78. The

index has fallen 18.2 per cent since its year's high of 302.85 on January 4.
STOCKHOLM and OSLO

both rose in a technical reac-tion to Monday's losses but

ASIA PACIFIC

Stronger yen and bonds help Nikkei rebound

THE EQUITY market staged a strong rally just after the opening yesterday, spurred by the yen's recovery against the dollar and firmness in the bond market, writes Martina Gan-

The morning gain was inter-rupted as stock futures dipped, but active buying sent the Nikkei average up again to finish well above Monday's level. The index closed at 28,759.72, up 757.65 points or 2.7 per cent its seventh largest daily gain ever in points terms.

The Nikkei's see-saw started with a rise of 584, on active small-lot buying in the first half hour of trading, followed by a fall to the day's low of 27.678.18 - its first drop below the 28,000 level for 17 months - as initial buying interest waned. The bullish mood returned in the afternoon, how ever, as the market showed signs of bottoming out, brokers said. Broadly placed small-lot orders and arbitrage trading sent the index up to 28,791.21 at

one stage, the day's high. The more widely based Topix index also rose, adding 41.78, or 2 per cent, to 2,111.11. Later in London, the ISE/Nikkei 50 index eased 0.53 to 1,636.54. Volume was 650m shares, up from Monday's 450m. Declines outnumbered advances by 464 to 412, with 70 issues unchanged.

Bond prices firmed in the wake of the yen's recovery to the Y159 level against the dollar, with the yield on the benchmark 119th government issue closing at 7.285 per cent. Electrical and high technol-

ogy stocks were strong, with Sony climbing Y500 to Y8,100, Pioneer Electronic jumping Y450 to Y6,350, Canon rising Y210 to Y1.800 and NEC gaining Y170 to Y2,200. Pharmacenticals also performed well.
In the afternoon, oils, min-

SOUTH AFRICA

JOHANNESBURG recovered from Monday's drop but closed off its highs after the Government announced security mea-sures to contain black township unrest. Gold shares were mostly higher with Yaal Reefs rising R3 to R381.

162.05 132.25

selling pressure, with Nippon Oil dropping Y30 to Y1.010. Constructions also declined, with Hazama-gumi losing Y20 to Y1,140, Dai Nippon Construction falling Y200 to Y1,700 and Komatsu Construction down Y150 at Y1,350.

On the second section, Nisshin Steamship lost ground as individual investors sold after a press report that buyers of the shipping company's newly allocated shares would be questioned in connection with insider trading. The stock closed at Y2,450, down Y240. Across-the-board selling in Osaka sent the OSE down below the 30,000 level in the morning as players remained bearish after Monday's 1,942.82-point fall. Utilities, constructions, textiles, pharmaceuticals and foods tumbled. The

OSE closed above its day's lows at 30,012.42, down 219.56.

Volume totalled 37m shares, down from Monday's 42m.

Roundup

PACIFIC Basin markets reacted half-heartedly to Tokyo's rebound. Most ended gher but turnover was thin and investors were sceptical that this was the start of a

permanent recovery.

TAIWAN fell prey to profit-taking after Monday's positive reaction to the Government's bank privatisation plans. The industrial sector was broadly lower while financial stocks remained firm. The weighted index, which rose 407.62 on Monday, lost 44.49 to 11,119.00. Turnover fell to 1.25bn shares valued at NT\$128.8bn after .33bn shares valued at NT\$137.8bn on Monday. The banks due to be sold to the public continued to rise. Chang Hwa Commercial Bank rose

NT\$33 to NT\$725, First Commercial Bank climbed NT\$35 to NT\$759 and Hua Nan Commer-

cial Bank rose NT\$26 to AUSTRALIA remained in the clutches of Tokyo, initially following Japan lower but then staging an afternoon rally. The All Ordinaries index closed 1.7

lower at 1,505.4 since natural resources and mining stocks came under pressure from the firm Australian dollar. Turnover was quiet, with 82m shares worth A\$157m traded compared with Monday's mea-gre 57m shares worth A\$132m. ANZ fell further following its announcement on Monday that it was taking a controlling stake in National Mutual Life Association of Australasia. It lost 4 cents to A\$5.18, bringing

its losses in the last four ses-

sions to 32 cents. Clyde Indus-

tries fell 10 cents to A\$1.5 on

news that Howard Smith had

sold its 9.3 per cent stake in it. NEW ZEALAND ended marginally better on increased volumes. The Barclays index added 7.71 to 1,713.83 and volumed rose to 7.7m shares worth NZ\$11.7m, up from 4.9m shares worth NZ\$7.8m on Mon-

Brierley Investments dominated trading, with 1.6m shares changing hands. The stock rose 3 cents to NZ\$1.50. TV3, the country's only private television broadcaster, added 2 cents to 82 cents on news that one of its largest shareholders, National Mutual Life Association, had offered financial belp. HONG KONG rose on bar-gain-hunting after Monday's sell-off sparked by Tokyo and the rise in domestic interest rates. Property stocks were in demand. The Hang Seng index added 27.75 to 2962.45 but turnover dropped to HK\$1.14bn from HK\$1.20bn on Monday.

Japan hangs heavy weight around the world's neck

By William Cochrane APAN dominates the quarterly performance fig-ures for the world's equity markets. After an uncharacteristic, 3.9 per cent rise in share prices for the last week of March, it still ended nearly 25 per cent lower over the three months, dragging the FT-Actuaries World index down by 12 per cent over the same period. At the end of last week, Nomura International looked at a volatile and uncomfortable week in bonds and equities.

same" in April: Hoare Govett said, with some prescience, "recent lows could be tested again soon;" and Yamaichi Securities was looking for a 23 per cent increase in net Japanese investment in overseas equities in 1990. West Germany picked up again in March as domestic and overseas investors dreamt

of the corporate fortunes to be

made in eastern Europe, this time with a particular accent

on the steel and engineering sectors. It closed the quarter with a rise of more than a 10th. However, during that period it had to climb back from two periods of sizeable correction and consolidation. WI Carr, part of the Banque Indosuez group, observed last Thursday that this performance had ignored a fall of 20 per cent in the German bond market in

the space of six weeks. Austria, a much more highly geared investment in eastern promise, ran out of impetus last week and eased back a fraction; but with a three months' rise of more than 50 per cent under their belts, investors have been indulging in a little profit-taking.

London brokers Smith New

Court note that the equity cap-

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Belgium	~ 0.03	+6.79	+ 0.04	-6.28	-6.96	-4.95
Denmark	+0.48	+3.58	+34.03	+4.83	+4.51	+ 6.78
Finland	-2.33	- 4.61	- 11.99	+4.03	+2.86	+4.89
France	+ 1.45	+4.46	+ 18.96	-2.75	-3.02	-0.91
W. Germany	+2.11	+7.52	+48.23	+11,04	+8.94	+11.31
Ireland	+ 0.58	-0.26	+ 19.44	+ 1.93	+1.54	+3.74
italy	+1.95	+2.52	+7.56	-2.60	-2.73	-0.62
Netherlands	+ 1.35	+5.22	+7.51	-2.88	-4.44	-2.36
Norway	- 1.16	-1.64	+28.31	+17.33	+ 15.40	+ 17.90
Spain	-1.42	-7.95	13.65	- 16.50	- 17.78	18.00
Sweden	- 1.15	- 2.50	+6.24	- 9.25	- 10.17	-8.22
Switzerland	+0.32	-2.48	+11.13	-5.75	-4.80	-273
UK	1.31	+0.71	+ 5.40	-7.29	-7.29	
EUROPE	+0.22	+2.44	+13.55	-2.70	-3.22	-1.11
Australia	1.99	- 2.68	+9.15	-6.08	- 12.30	- 10.40
Hong Kong	+ 0.68	+2.36	-2.48	+ 5.38	+3.08	+5.33
Japan	+0.91	12.49	14.80	-24.91	-32.82	-31.36
Malaysia	 1.75	-3.15	+38.83	-0.43	-2.73	0.62
New Zealand	-0.02	- 5.96	-6.48	-14.00	- 17.91	-16.31
Singapore	+0.26	+0.75	+27.96	+8.51	+ 7.08	÷9.40
Canada	- 1.30	- 2.06	+2.58	-6.71	-9.62	-7.66
USA	+0.80	+ 1.60	+ 14.46	- 3.94	-5.98	-3.94
Mexico	- 0.02	+ 1.83	+ 168.40	+22.22	+ 15.88	+18.39
South Africa	- 1.04	+5.71	+32.75	+10.62	-5.15	-3.09
WORLD INDEX	+0.61	-3,61	+1.82	-12.02	-16.58	- 14.76

italisation of the market grew from Sch74bn in 1985 to Sch277bn in 1989, and the equity trading volume reported by banks soared from Sch10.2bn to Sch134.9bn in the

same period. The other big winner in Europe over the first quarter is Norway — where James Capel is beginning to sound concerned: "the market cannot buck international trends indefinitely," it says. The loser is Spain, where Hoare Govett reckons that the market is looking distinctly cheap, but also thinks that continued selling pressure on the banks may ing pressure on the banks may drag the index lower.

In the Pacific Basin, hopes for a recovery in New Zealand continue to be disappointed; Auckland stays depressed by Tokyo, the prospect that domestic interest rates will stay high and that economic

FT-ACTUARIES WORLD INDICES

growth is slowing.

Meanwhile, there is a
two-way market in opinion on
the US, a recession risk to some and a fairly valued safe haven to others.

The US has performed well against the world in the past week, month and quarter, but even Salomon Brothers, which likes the market, acknowledges that investors "remain highly

LONG **ESTABLISHED**

LEADING

INNOVATIVE **PRODUCTS**

SUPERIOR

UNDERWRITTING

REPUTATION

VALUE: **ADDED**

SERVICE

READY

YOUR

NEEDS

FROM

LOCAL PRESENCE

MAJOR

BUSINESS

CENTRES

EUROPE. THE NAME IS



Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS			ONDAY AP	RIL 2 1990			FRIDAY	MARCH 30	1990	DÓ		<u>* </u>
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency Index	1990 High	1990 Low	(approx)
Australia (81)	133.38	- 1.7	121.24	117.28	-20	5.86	135.64	122.06	119.67	158.31	133.38	135.24
Austria (19)	283.90	+ 1.8	258.06	250.88	+20	1.06	278.78	250.87	245.84	285.63	193.15	113.91
Belgium (61)	145.24	- 1.2	132.02	126.25	-0.8	4.45	147.02	132.31	127.26	160.02	132.11	130.88
Canada (120)	139.89	- 0.6	126.98	118.30	-0.7	3.41	140.52	126,46	119.10	153.61	137.42	134,17
Denmark (36)	255.92	- 1.1	232.63	225.99	-0.8	1.42	258.64	232.76	227.25	260.82	236.69	170.16
Finland (26)	138.16	- 1.2	125.58	118.57	- 0.9	2.57	139.82	125.82	117.65	152.29	130,39	151 <i>.2</i> 8
France (125)	151.59	-2.0	137.80	135.19	- 1.7	2.82	154,61	139.13	137.69	157.97	141.69	116.98
West Germany (94)	134.41	-2.4	122.18	119.00	- 1,5	1,79	137.71	123.92	120,81	137.71	122.05	84.41
Hong Kong (48)	120.98	1.9	109.97	121.20	-20	5.11	123.37	111.02	123.68	124.24	112.24	126.29
reland (17)	185.10	- 1.7	168.26	165.70	- 1.3	2.54	188.33	169.48	167.84	198.57	181.49	141.12
Italy (96)	96.96	-0.9	88.14	90.81	+0.0	2.55	97.82	88.03	90.81	102.11	91.85	81.53
Japan (454)	124.40	-8.2	113.08	124.99	-7.2	0.68	135.50	121.93	134.73	197.26	124,40	189.32
Malaysia (35)	221.29	-2.8	201.16	232.84	-26	2.28	227.62	204.84	239.08	245.32	221.29	163,18
Mexico (13)	386.97	+0.4	351.76	1171.97	+0.2	0.44	385.33	348.76	1169.94	409,41	324.53	166.89
Netherland (43)	137.14	-2.4	124.66	120.09	- 1.5	4.67	140.49	126.42	121.89	145.66	130.43	117.62
New Zealand (17)	60.31	-0.3	54.82	55.29	-0.2	7.94	60.46	54.41	55.42	75.36	60.31	68.83
Norway (26)	229.37	-2.7	208.50	205.25	-22	1.63	235.63	212.05	209.89	245.90	202.34	178.34
Singapore (26)	188.82	-2.6	171.64	164.02	-26	1.81	193.86	174.46	168.36	199.38	179.70	144.11
South Africa (60)	180.87	- 5.0	164.41	161.03	-4.3	3.67	190.46	171.40	168.22	251.39	180.87	140.04
Spain (43)	132.84	-3.0	120.75	109.59	-29	4.88	136,99	123,28	112.85	165.19	132,84	149.20
Sweden (35)	173.89	- 1.3	158.07	158.12	- 1.0	2.49	176.27	158.62	159.76	206.95	173.89	159.62
Switzerland (63)	88.98	-2.8	80.88	83.13	~ 1.9	236	91,50	82.34	84.78	99.12	88.75	75.24
United Kingdom (306)	147.21	-2.1	133.81	133.81	- 1.1	4.92	150,32	135.28	135.28	184,31	144.69	146.05
USA (537)	137.01	-0.3	124.54	137.01	-0.3	3.51	137.42	123.67	137,42	145.40	130.61	120.64
Europe (990)	137.93	-20	125.38	123.40	-1.2	3.57	140.80	126.70	124.88	148.66	135.57	118.28
Nordic (123)	186.58	<u>– 1.4</u>	169.60	160.74	-1.0	1.94	189.21	170.27	162.33	201.89	165.01	151.68
Pacific Basin (681)	124.63	<u>7</u> .7	113.29	124.51	- 6.8	1.02	135.06	121.54	133.65	192.75	124.63	184.48
Euro - Pacific (1651)	130.35	- 5.4	118.49	124.91	- 4.5	2.11	137.74	123.95	130.79	174.18	130.35	158.00
North America (657)	137.08	- 0.3	124.60	135.80	-0.3	3.50	137.51	123.75	136.24	145.78	131.02	121.35
Europe Ex. UK (684)	130.57	-20	118.69	116.65	-1.2	2.74	133.26	119.92	118.12	135,73	124.81	101.02
Pacific Ex. Japan (207)	126.76	- 1.8	115.23	115.48	-2.0	5.21	129.11	116.19	117.83	139.32	126.78	126,50
World Ex. US (1844)	131.30	-5.2	119.35	125.40	- 4.4	2.18	138.48	124.62	131.11	173.77	131.30	157.00
World Ex. UK (2075)	130.80	-3.5	118.89	128.70	-3.1	2.40	135.74	122.15	132.89	162.00	130.80	142.61
World Ex. So. Af. (2321)	131.95	-3.5	119.94	128.94	-2.9	2.65	136.70	123,02	132.83	161.84	131.95	142.92
World Ex. Japan (1927)	137.67	-1.7	125.14	131.27	-0.8	3.59	139.20	125.27	132.30	145.52	135.25	120,65

2.65

137.02

123,31

133.08

-2.9

Latest prices were unavailable for this edition Constituent changes 3/4/90: Name change: Mitsui Bank to Talyo Kobe Mitsui Bank (Japan)

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Britain has been shaped by the links between London and "the provinces." But in less than one

generation the M62 has begun to turn the north of England into another country, linked by the Humber ports with the rest of Europe. Ian Hamilton Fazey reports

The road to independence

new economic super-region is emerging in England. It runs along and parallel to the M62 Transpennine motorway from Liverpool Bay in the west to the mouth of the Humber in the east. It contains the main northern conurbations of Mer-seyside, Greater Manchester, Leeds-Bradford, Sheffield and

Nearly 12m people live there, with 5m more within its broader hinterland. It accounts for more than £63bn, or about 20 per cent, of British gross domestic product and a third of the UK's manufactured output, making it bigger than several individual European countries.

There are nearly 200 quoted companies with headquarters there, whose capital values. range from £2m to more than £2bn, from newly-floated thrusting businesses to rocksolid blue chips.

In its most thriving parts, between the north-south arteries of the M6 in the west-and the A1 in the east, the industrial and commercial aggregate is as strong as good concrete - a stable mix of large, medium-sized and small and smaller businesses, all stuck together by successful trading among themselves and

The super region is a conjunction of two long-established regions, the north-west and Yorkshire and Humberside - basically the west and east Pennines, the lands owned and fought for by the medieval houses of Lancaster and York, symbolised by red and white

It is emerging in its own right because of a combination of market forces and opportu-nities, the latter headed by one single event — the completion of the M62 motorway in the mid- 1970s.

Only 21 years ago, few believed a road could make so much difference. The highest motorway in Britain, it was then being built across virgin territory, nearly 1,500 feet up

in the Pennines.

The crucial point has been the all-weather link it has provided between the city centres of Manchester and Leeds, reducing travelling time to ditions. All normal trunk roads are twisting, time-consuming, and - intermittently and unpredictably - closed by snow in winter. The M62 has been closed by the weather only once since it opened.

new infrastructure, market forces have done the rest. The north suffered after the oil shocks of the 1970s and the recession of the early 1980s, but the restructuring that has followed has seen the M62

greatly exploited.

The rise of Manchester Airport — now approaching 11m passengers a year and the fastest growing airport in Europe has been appoint a sylicitable.

There has also been a



Transpennine: The New North

The implications of ensuring such a reliable link between Lancashire and Yorkshire go wider than local convenience. fifth of Britain's distribution, hotels and catering sector is now in this Transpendine belt.
Warrington in Cheshire and
Wakefield in Yorkshire where the M62 is crossed by the M6 and M1 respectively— have become the road distribution crossroads of England. Halifax and Huddersfield, on the M62 and in the middle of the Pennines, have become national, strategically important centre

Given this opportunity of

 has been another exploitable asset. Other positive forces have been relatively low prices for land and buildings and affordable labour, much of it

spin-off benefit from negative factors elsewhere. The south has become overcrowded expensive, congested and stricken by labour and skill shortages. Some skills are short in the north, but the problem is not nearly as acute as the south-east's. Large relocations by government departments planned for the next few years emphasise the point.

There are traditional, cultural differences and rivalries between the old red and white rose regions, but not as many as between the north of England and the south. The common bond is northernness, the common link, now, indus try and commerce, physically

joined by a motorway.

In Britain, this is nothing less than revolutionary, for nearly all links in the past have been predominantly north-south, terminating at London. The links between the capital and the north-west and Yorkshire diverged, denying common cause, and fostering a political divide-and-rule approach exploited by successive governments.

Suddenly, a new northern economic alliance has started to emerge. Mr John Watson, former Conservative MP for Skipton and now the main Walker & West, a group of marketing services companies in Leeds, says: "The question was whether the M62 has given us a corridor or two flights of steep stairs. In my view, there is no logic in a divide between the east and west Pennines any

He sees economic strength growing as a result of more local decision-making on investment and trade by large numbers of quoted companies with head offices in the new

He also sees a growing thrust of commerce from west to east, using the emergent Humber ports. These already handle twice as much freight as is planned for the Channel

"Crossing the Channel is easier than crossing the Thames," Mr Watson says. This pinpoints a strong com-mercial argument for further development along the M62 corridor because of easier access to the east coast.

Mr Nigel Keenlyside, of Mur-ray Luckett Communications, says: "There are busy times but there are no real jams because traffic keeps moving. When you go down the Mi there is a traffic jam from WatThe argument seems already

to have been accepted by several Japanese inward investors. Among the most recent, Citizen has favoured Scunthorpe for its computer printer factory and Pioneer has opted for Wakefield as the place to make its compact and laser discs for EC consumption.

Domestic companies started to take advantage of the new infrastructure in the 1970s and 1980s. The Hull-based Northern Foods has exploited the M62 from the moment the first sections opened. It has now built many of its activities along it and even regrets opening a plant down the A1 at Grantham because of labour short-

Mr Brian Kemp is chief executive of Simon Engineering. which has its headquarters in Stockport, near Manchester Airport. He says: "People did not realise 20 years ago how the M62 would change the north of England. Undoubtedly it has been a large factor in Simon's development, which has been helped enormously by communications.

"We are very widely spread geographically but in terms of our physical location in the UK we are mainly northern and north-western, with little south

of Birmingham. We are build-

or near it.

sales and 140 people. It is in structural steel framework and

cladding for buildings, with an

ing up operations at Immingham, which we could floated last year. "If a Transpennine region is emerging, it has to be driven by the economy," he says. "Land, money and people are not have done easily years ago. We are now dotted all over the Transpennine motorway netall available. Economic oppor-tunity will encourage people to come in. You can also serve "Indeed, once you get away from the crowded south-east the whole country from almost anywhere in the M62 corridor. you find up here an extremely good infrastructure to serve not just the UK but, more important, the international as we have proved.

"Our worry is that the M62 will get clogged up. We know all about traffic problems on market. We have people going through Manchester Airport on a daily basis, all over the the M1 and A1 because 60 per cent of our market is in the The business is technically South, and we don't want to oriented, serving the process have traffic jams stretching back to the factory gates.

"Fortunately, the north is also very active, especially industries. The heartland of its markets in terms of industries and skills is the north, where the company started. "We need

Manchester and Leeds. But to be close to the skills base to get graduate engineers," Mr Kemp says, citing an educa-tional pool that includes 11 universities and five polytechcould we have done it in, say, Basingstoke? We would have faced four times the cost of setting up and struggled perpetu-ally with skill shortages." Mr David Naylor, senior

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widely-based diversity TABLE: quoted companies employment patterns

the burden on the M62 Life at the crossroads

nics in the Transpennine belt partner of Grant Thornton, the accountants, says that price The general enthusiasm for advantages are being eroded as the Transpennine economy is not untempered. Mr John growth is stimulated by mar-Hicks heads Wescol, a growing ket forces quoted company with £26m of

"The M62 has broken down the mountains and there is pressure now on space. Rentals Continued on Page 10



The 1990's promises a decade of sustained growth on Merseyside. A new wave of private sector investment is increasing the momentum of one of the UK's most successful waterfront regeneration programmes. Commercial vitality is improving long term employment prospects and

enhancing the quality of life on Merseyside. The opportunities for the coming

decade look even more inviting. For investment in the 90's Merseyside is the guay to success. For the MDC information pack dial

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Merseyside Development Corporation

IT'S ALL PART OF THE NEW WAVE ON MERSEYSIDE

lan Hamilton Fazey analyses the structure of business and finds a widely-based diversity

Stable industrial mix has 189 quoted companies

TRANSPENNINE QUOTED COMPANIES (over £50m capitalisation)

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Sector / company	Location	Market capitalisation £m	Sector / company	Location	Market capitalisation Em
Banks, HP, leasing		-	Nu-Swift Industries	Elland	208.4
Provident Financial	Bradford	194.1	Spring Ram	Halifax	205.2
Beer, wines & spirits			Barry Wehmiller Intl	Altrincham	132.7
Greenall Whitley	Warrington	390.3	Henry Barrett	Bradford	125.5
Boddington	Manchester	130.0	Johnson Group	Bootle	110.1
Building, timber, roads			Eurocopy	Wakefield	106.4
AMEC	Manchester	296.7	Bridon	Doncaster	94.7
Persimmon	York	122,0	Brammer	Altrincham	84.1
Marshalls	Halifax	118.9	Whitecroft	Wilmslow	83.6
Heywood Williams	Huddersfield	114.9	Peter Black Holdings	Keighley	69.2
Birse Group	S.H'berside	90.5	Fenner	Hull	63.8
The Ward Group	Malton	78.9	Bodycote Intl	Manchester	51.8
Polypipe	Doncaster	77.1			
Vibroplant	Harrogate	65.8	insurances	_	
Chemicals, plastics			Royal Insurance	Liverpool	2,265.3
Allied Colloids	Bradford	399.5	Refuge .	Wilmslow	317.7
Croda International	Goole	230.0	Leisure		
Hickson International	Castleford	206.9	Kunick	Løeds	112.4
Ellis & Everard	Bradford	126.9	Yorkshire Television	Leeds	79.5
MTM	Yarm	100.9	Stanley Leisure	Liverpool	62.5
BTP	Manchester	86.1	Commercial vehicles	•	
Yorkshire Chemicals	Leeds	69.6	Plaxton	Scarborough	59.8
Wardle Storeys	Yearby	66.8	Garages & distributors	•	
Drapery & stores	•		Appleyard Group	Harrogate	59.4
Coats Viyella	Manchester	710.1	Newspapers, publishers	_	
Fine Art Developments	Bradford	176.5	Trinity Intl	Chester	99.7
Empire Stores	Bradford	49.9	Paper, printing,	-	
Electricals			advertising		
FKI	Halifax	298.2	John Waddington	Leeds	124.6
Ferranti Inti	Manchester	291.9	Watmoughs Holdings	Bradford	79.9
Farnell Electronics	Leeds	191.9	Property		
Scholes Group	Manchester	57.1	Mountleigh	Pudsev	300.4
Engineering	Medionostoi	07.1	Peel Holdings	Manchester	157.4
Simon Engineering	Stockport	236.2	Bradford Property Trust	Bradford	153.5
Johnson & Firth Brown	Manchester	74.2	Town Centre Securities	Leeds	72.1
Carclo Engineering	Leeds	53.9	Evans of Leeds	Leeds	66.6
Food, groceries, etc	ree/2	30.5	Shoes & leather	F8669	00.0
ASDA Group	Leeds	1.300.9	Stylo	Bradford	57.9
Northern Foods	Hull	638.6	Textiles	المالية بط	Ç. 10
	nuii	030.0	Readicut International	Brighouse	101.1
Wm Morrison	Bradford	301.2		Huddersfield	100.1
Supermarkets	_,,		Allied Textile Companies	nuccersiieid	100.1
Iceland Frozen Foods	Deeside	217.1	Transport	10	504 5
Hotels & caterers			Ocean	Liverpool	381.5
Mt Charlotte Inv	Leeds	559.0	Manchester Ship Canal Mersey Docks	Manchester Liverpool	100.0 84.6
industrials (misc)			Finance, land, etc	-	
Pilkington	St Helens	1,607.0	York Trust Group	Leeds	69.5
Hepworth	Sheffield	521.1	Water	_	
TEN	Manchester	503.0	North West Water	Manchester	1.098.7
BBA Group	Cleckheaton	348.7	Yorkshire Water	Leeds	620.8
British Vita	Manchester	314.3	Overseas traders		5_3.0
Scapa Group	Blackburn	243.6	Patterson Zochonis	Liverpool	83.1
corba aroch	2146KD01 11	270.0	. 47/4/4/11	- 101 boo	اممخ

companies with headquarters in the Transpennine region. Market capitalisations range from £2bn down to £2m. Almost alone, the figure gives the lie to the notion that the north of England is a branch economy, run from London

Moreover, the quoted compa nies are the tip of the iceberg, for the two economic regions of the north-west and Yorkshire and Humberside have enough industry and commerce to produce about 20 per cent of British gross domestic product, suggesting a broad spread of

The north-west's is the bigger economy; it was worth nearly £36bn in 1987 – the big-gest regional contribution to South-East. Yorkshire and Humberside's £27.5bn was third after £29bn from the West

In manufacturing alone, the Transpennine regions account for 21 per cent of British output. They even have 14 per cent of Britain's financial and professional services and 19 per cent of the distribution, hotels and catering sector.

In European terms, this is big stuff, with the scale of economic activity outstripping that of individual countries. Greece's economy, for example, is about the size of the north-

The quoted companies are visible evidence of considerable economic self-determination, but largely unseen is a huge mass of unquoted, private companies – although the biggest is as visible as any because it is Littlewoods, the Liverpool-based retailing, betting and financial services group, which has annual sales of over £20n.

One public limited company is not quoted, because the Gov-ernment owns all the shares. It is British Nuclear Fuels which turns over nearly £1bn and employs 15,000 people. However, it typifies the continues as the 189 companies

Location	in city	Hinterland	Tota
Leads	. 31	. 11	42
Bradford	24	2	26
Sheffield	20	. 6	26
Hull	9	6	15
N. Yorkshire		14	14
Halitax	· 5	3	8
Huddersfield	4 .	- 1	5
TOTAL YORKS & H'SIDE	-	_	136
Manchester	21	18	39
Liverpool :	8	. 6	14
TOTAL NORTH-WEST	₹ .		. 53
TOTAL TRANSPENINE	, , , , , , , , , , , , , , , , , , , 		189.

multiplier effect these glants have, supporting another 70,000 jobs among suppliers all over Britain. Many of these are in small, high technology businesses clustered around Warrington, where BNF is headquartered. Other, smaller businesses live off trade with

Most of the unquoted companies, however, are smaller fry, turning over between £5m and £10m a year and making up to £1m a year in pre-tax profits. It is among these that a growing band of merchant bankers and other professionals are moving, looking for floaters, buyers and

A closer look at the quoted companies tells much. The four biggest - Royal insurance, Pilkington, Asda, and North West Water are each capital-

ised at more than £1bn.

The next six — Coats Viyella, Northern Foods, Yorkshire Water, Mount Charlotte investments. Hepworth, and T & N - are in the £1bn to £500m range.

The spread is wide: Manches-

ter has three of the big 10,

Leeds three, Merseyside two, and Sheffield and Hull one each. The activities are almost equally diverse: financial services, glassmaking, retailing, utilities, textiles, food, hotels and catering, ceramics and building products, as well as mining and engineering.

The spread and breadth

are examined. No sector of commercial activity is unrepre-sented and a pyramid structure emerges. There 18 companies capitalised in the £500m to £200m range, 20 at £200m to £100m, 28 at £100m to £50m. 46 at £50m to £20m and 67 below

The geographical spread is an interesting comment on attitudes, however, for 136 of the quoted companies are on the Yorkshire side of the Pennines, in the smaller regional economy. The spread is almost equal among bigger companies but the bias towards Yorkshire increases as

size of business decreases. West Yorkshire — which includes Leeds, Bradford, Halifax, Huddersfield and their environs - has 81 of the 136. However, it may be misleading to group the data in this way. Since Manchester and its surrounding towns have 39, ranking second to Leeds, it

follows that the central portion of the Transpennine belt -from the M6 at Warrington to the M1 at Wakefield - contains 120 quoted companies, or nearly two-thirds of the Transpennine total.

The entrepreneurial culture behind this helps explain the greater diversity and buoyancy of the central portion of northern England as well as the consistently high confidence shown in recent surveys of the regional chambers of commerce covering Greater Manchester and West

Conversely, the picture for the more peripheral parts of the region – where there is a smaller proportion of smaller businesses to big ones - is relatively gloomy. Liverpool has only eight quoted companies and another six in its hinter-land, which includes Chester and Welsh Deeside, where the

Moreover, they include giants like Royal Insurance and Pilkington, which do not add much to entrepreneurial culture by example at grass-

roots level However, the crucial question for the north is where corporate planning decisions are made - and there is no doubt where the vast bulk of the other Transpennine quoted companies have their board-

The people in charge live locally and have a stake in both the economic and broader communities. In bad times, fac tories are easier to close if they are distant places. The reverse is true if chief executives live where they are going to cause unemployment. Conversely, this has profound implications for investment and commitment to ideas such as the Tran-

spennine one.
With clusters of quoted companies in Yorkshire's M1 and Al corridors - 20 in Sheffield six more in South Yorkshire, 14 in North Yorkshire or Cleveland - there would appear to be natural eastward shift in

outlook. At the same time, the wast bulk of the quoted and private companies - shunned by London firms that consider them too small - have become self-sufficient in financial and professional services.

With a growing economy worth more than £63bn and a national traffic jam to the south, self-sufficiency could well become even deeper, especially when growing traffic between the Humber ports and the rest of Europe testifies to the ease of reaching non-domestic markets.

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mergers and acquisitions, company sales, equity fundraising and flotations. Finance - long and

short term finance for corporates in amounts of £1 million upwards. Talk to Michael

Frank, Director. County NatWest Limited, Lion House, 41 York Place, Leeds LS1 2ED. Tel: 0532 443444.

Or to John Moran, Regional Director. County NatWest Limited, Clarence House, Clarence Street, Manchester M2 4DW. Tel: 061 832 8827.



Sources: BWD Renaburg, Charterhouse Tilmay, Henry Cooks Lumeda

COUNTYNATWEST **∆** The NatWest Investment Bank Group

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Older towns still struggling to wipe out blackspots

Unemployment extremes in February 1990

UNEMPLOYMENT

IN SPITE of big improvements everywhere, unemployment remains the overriding socio-economic problem of the Transpennine regions, with more than one in eight men still out of work in several

towns and cities.

The contrast is with the marthe towns of North Yorkshire and not dissimilar places such as Macclesfield in Cheshire. These are areas where well-heeled people want to live and new high technology companies or managers want to operate. Several of them are

enjoying full employment. In between these extremes, there is a gradient of improvement in joblessness. Larger, older urban areas struggle down it, struggling to catch up with less populated, semi-rural districts, sometimes next door

Overall, the unemployment problem has not been solved, however good the national and even regional figures now look. The rate for Yorkshire and Humberside in February was 6.8 per cent; that for the north-west 7.5 per cent. These figures looked only slightly

figures looked only slightly worse than the national rate of under 6 per cent, so it is easy to assume that things are better than they really are.

However, the grouped data from each side of the Pennines hide a great deal. The north-west's figures, for example, include Cumbria, which is not even part of the region for many other government statismany other government statis-tics, but the "standard north," based on Tyneside. Cumbria's unemployment is negligible in most parts, with a worst male rate of only 9.6 per cent, in Workington.

As the overall figures neces-sarily include both men and women, this makes it easier to disguise the depth of the prob-lem faced by some areas. Not all women try to work, but those who are unemployed and married do not even appear on the register, thus hiding the extent of their plight.

The surer indicator of unem-

ployment is therefore the male rate. The best and worst are shown in the table. These do not take into account self-employment, which has been increasing everywhere in recent years, but the numbers involved remain small and tend to be more concentrated in the better-off areas anyway, where the local economic base

is usually broader.

Economic structure seems to be the main determinant of unemployment and an area's capacity to deal with it locally. Merseyside's remains the worst problem, not just because of

The worst: 1 in 8 or more Liverpool Doncast The best: 1 in 20 or less Clitheroe

ment rate in Liverpool, but because of the sheer numbers

and concentration of people involved. The figure is now below 100,000 in total, but remains daunting. The loss of nearly 3,000 jobs at Ford Halewood, announced last week, is an example of how easy it is to wipe out the gains of months, sometimes years. Even though they will be shed over several years and mainly by natural wastage, the otal stock of jobs will decline inless there are continuing

and prodigious efforts to eplace them.

That struggle is hardest vhere the economic base is larrowest. Merseyside was sed on too few industries and its economy revolved anyvay around shipping and its fort, both in decline as Job gan-grators as they became capi-

rators as they became capi-al-intensive operations.

The car industry brought in o replace lost jobs has been poing the same way in terms of seeding fewer men for greater autput. The same has proved true in the steel and coal industries of Yorkshire and lancashire, as well as in the glass industry of St Helens and the food processing industry the food processing industry

on Humberside. Unemployment therefore remains - structurally caused and in need of structural solutions — in Merseyside and South Yorkshire, the counties where all but one of the worst eight blackspots are. Half of one blackspot - Wigan - is humped with St Helens, a Merseyside borough, while the other - Whitby - has to live off the seasonal vagaries of fishing and tourism, so its problem is structural too.
Indeed, the west coast fishing port of Fleetwood is little

better off. It is in the Blackpool travel-to-work area, which in February had a male unemreprusity had a made unemployment rate of 11.8 per cent. This was three percentage points better in August, when tourism created its usual temporary jobs, but this also points up the structural nature of joblessness in the north.

joblessness in the north. Where the situation is better and has been generally improv-ing faster is in the most eco-

As unemployment. remains structurally caused, there is a need for structural solutions

nomically diverse parts of the Transpennine region. This is where most of the quoted companies are clustered and where there is the greatest concentration of smaller and medium-sized private businesses.

Besearch in Manchester and Liverpool by investors in Industry (3i), the investment bank owned by the main clearers and Bank of England, has already shown that it is the smaller and medium-sized businesses that foster entreprenesses that foster entrepre-

They provide de facto on-the job training in both prob-lem-solving and leadership for people at supervisory level. These people have been shown to be the most likely then to set up on their own, creating more jobs and widening the

economic base.
It therefore follows that the more economically diverse an area is already, the more diverse it is likely to become and the lesser is the likelihood of its suffering protracted unemployment problems.

Great effort and resources the less broadly-based areas to the less broadly-based areas to encourage enterprise and training, notably by job-creation subsidiaries of British Steel and British Coal or directly by Pilkington, the glass-maker.

But many involved accept

that it may in some places take a generation or longer to a generation or ionger to develop the critical proportion of smaller businesses for the job-creation process to reach the self-generating capacity of some parts of Greater Man-chester or West Yorkshire, which are the most entrepre-neurial areas

within this overall picture, certain things stand out, however. The fall in unemployment in Calderdale — which includes Halifax, Elland and Sowerby Bridge — has been steeper than elsewhere and the male rate was down to 8.3 per cent in February.

The difference can only be attributable to the extraordinary efforts of the Calderdale nary efforts of the Calderdaie community, which in 1987 started a formal partnership of business and civic leaders, sup-ported by Business in the Com-munity and Prince Charles, its president. All involved have for most of the time pulled as one to attract new jobs and estentiages local enterprise encourage local enterprise.

Sheffield has also set up a similar partnership. Although it still has a big problem, it is improving. Blackburn's part-nership also seems to be hav-ing an impact; the male unemployment rate there was down to 10.5 per cent in February from 11.7 per cent a year

The contrast is with Merseyside where, despite great efforts to foster partnership and develop a better image, political battles are always fought in public with maxi-mum damaging rhetoric and displays of class sectarianism.

Common purpose does seem to have made a noticeable difference in the areas where it has been developed. Is there then a lesson in this for the Transpennine region generally, especially when it comes to impressing foreign inward investors, who are at mesent investors, who are at present faced with fiercely competing claims from different parts of

the region? The jobs they bring coupled with the infrastructure of local supply they then encourage, are already doing much to develop broader, stabler, local economic bases, with conse-

nies

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THE SPEED and scale of economic development in both Wakefield and Warrington have to a large extent been the result of location. Both towns are sited on major motorway crossroads — in Warrington's case, where the M6 crosses the M62 and in Wakefield's where the A1 meets the M62 and the

For those involved in distribution the attractions are immediately obvious. More than 50 per cent of Britain's population can be reached from either town in a single day's driving. Less obvious has been the

potential for the service sector. Yet good motorway lengths especially when, as with Warrington, they facilitate a 30-minute journey to an international airport, have attractions for companies

The attraction of this otherwise unremarkable town to industry

involved both in sales and product servicing. Warrington's marketing strategy has been firmly based on its communications. If the town's claim to be "Britain's most central location" is geographically dubious, it serves to illustrate the ease with which the west and east coast ports, Manchester airport, the South and the Channel ports

can be reached. Most of the industrial activity has taken place in Warrington New Town, a first genera-

tion development corporation designated in 1968. Since then together with the neighbouring town of Runcorn, over 13m sq ft of industrial and commercial floor space has been completed and over 1,000 new companies attracted.

Most of this growth came after 1981 when the Runcorn Development Corporation was dissolved and its assets merged with Warrington Corporation. The main strategy has been to see both towns as centres for distribution and manufactur-ing but, while Runcorn has en comfortable with this, Warrington has increasingly industries.

There are eight business parks in Warrington, which represents one of the highest concentrations of such space in the north-west. The range of companies within the New Town emphasises the attraction of this otherwise unremarkable town to industry increasingly concerned about communications.

Coca Cola-Schweppes bever-ages, Goodyear, Guinness and Securicor stand side by side with BNFL, Sanyo, Mercury Communications, which has its northern headquarters here,

and Digital Equipment.

Digital's £20m investment, announced last year, underscores the area's long-term European potential. The company had been widely expected to choose Manchester as its base. Eventually its new Warrington offices will employ 1,000 people. Mr Geoff Turton, the company's northern regional director, says Warrington's infrastructure was the critical factor in the



The Genesis Centre in the Birchwood Science Park, Warrington, caters especially for small businesses

Martin Regan looks at the rise of Wakefield and Warrington

A tale of two crossroads

company's decision. The new offices are part of the sales and support operations for the north and obviously good communica-tions are vital. We have manufacturing capability in Scotland and Warrington seemed the right area from which we could cater for north-

ern logistics. "Last year, our exports to Europe were over £550m so the presence of Manchester airport was an added bonus."

Warrington and Runcorn' New Town is now adminis-

tered by the Commission for New Towns but the overall marketing strategy is unlikely to change. As the local authorities of Halton and Warrington gradually assume control of the areas, an element of competition is likely to surface.

Mr John Leigh, who heads the CNT's team in the New Town, says he expects manufacturers to concentrate on Runcorn, which has assisted area status while Warrington will see its hi-tech base expan-

"We are still pursuing the general policy of gateway cen-tre and the number and quality of inquiries is holding steady, he says. At Wakefield, 10 minutes

from Leeds, location has needed to stand without the help of a development corporation. Growth has therefore been slower than in Warring-ton, but as the centre of gravity of Transpennine trade shifts east, the area has per-haps the greater potential. The traditional dominance of

British Coal has produced a

The decline of the mining industry with the loss of 12,000 jobs gave the area an unem-ployment rate usually associated with inner cities. Jobs lost at the pithead simply could not be replaced.

Three years ago, the council created an economic development unit to redefine Wakefield's future. Chief economic development officer Ms Annie Faulder says the move was the only way out of growing help-"We had no image, no strategy and no idea how to develop our natural assets. Wakefield was starting to be seen as an embryonic distribution centre, but it needed work," she says. The location became the message. Wakefield 41, a huge industrial estate by Junction 41 of the Mi was seen as the 41 of the M1 was seen as the main weapon in the fight to

attract investment. The proactive stance of the council was first rewarded in when Coca-Cola eppes Beverages Schweppes Beverages announced plans to build a £19m bottling and distribution plant. The company then decided to increase its total investment to £50m by building a near coft dripk producing a new soft drink produc-tion facility.

Coca-Cola has been followed by others, most notably William Morrison Supermarket, which is developing a distribu-

tion centre on a 77-acre site. The latest and perhaps mos significant success came this year, when Pioneer Electronics of Japan decided to invest £20m in its first UK manufac-turing plant. The plant, on a 80-acre site near Castleford, will create 500 new jobs.

The new company will initially produce 10,000 compact disc players a month, rising to 50,000 by 1994. The second stage if the development will cater for the production of laser disc players and car stereo components and will create a further 700 jobs. a further 700 jobs.

Ms Faulder says the threemonth campaign to attract Pio-neer has been "exhausting. We were working throughout Christmas Eve and Christmas Day, sometimes until mid-night, waiting for phone calls,"

The council has set up a Resource and Technology Cen-tre in Castleford to provide the local labour force with high

technology manufacturing However, the unit is keen to distance itself from the impres-sion that Wakefield's economic training. strategy is simply about inward investment. Mr Tony Ray, the deputy chief economic

development officer, says that encouraging a small business culture is vital. "There has to be self-genera-tion of employment. We can't rely for ever on inward invest-ment and we don't want to have just a collection of ware

houses."
The area's first business park is now being developed on the Wakefield 41 estate and a partnership agreement to look at further development oppor-

Wakefield's future had to be redefined. The location became

the message.

tunities has been signed with

Manchester-based Amec Regen eration. The borough is also lobbying hard for the regional rail freight centre, but Leeds is regarded as the favourite loca-

If Wakefield does lose out, there will need to be some reassessment of its long-term strategy, but the growth in trade to and from the Humber and Mersey ports suggests that being at a motorway cross-roads will continue to be a



Weekend respite for the M62, as it crosses the Pennines near Huddersfield

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THE ROAD NETWORK

Search for new routes to ease burden on the M62

THE INDUSTRIAL history of Northern England has been shaped by its internal trade routes. The Leeds-Liverpool and Manchester Ship Canal and latterly, the M6 and M52 have played a crucial role in forming the great industrial conurbations of Lancashire and Yorkshire.

If the concept of a new eco nomic Transpennine region is to be more than simply a man-ufactured idea, then the region must be defined by its commu nications network in general and its motorway network in

The natural barrier of the Pennines has made attempts to link Yorkshire and the north-west expensive and uncertain. However, there is a deep-seated belief that closer links are in the interests of both regions and that these will best be achieved by road rather than rail.

Although the rail links between the two regions are of a generally poor standard, the Transpennine region is defined by trade — and trade travels by road.

The M62, which connects to the docks via the M57 on the outskirts of Liverpool and via the A63 at Hull, is the major Transpennine artery. Yet it was built 20 years ago, when the long-term decline of the Mersey and Humber ports seemed inevitable and when the centre of Yorkshire economic power was in Sheffield rather than Leeds.

Today, certain sections of the motorway are busier than the M25, with traffic volume of 130,000 vehicles a day. The traf-fic eases as the road crosses the Pennines, but there are still 70,000 vehicles travelling over the highest point at

Windy Hill.
The importance of the road as a trade route can be seen from the fact that 25 per cent of its traffic is freight, com-pared to a national motorway average of around 15 per cent. Anyone who has driven the route during rush hour, hemmed in by convoys of slow-moving lorries, will not find these figures surprising.

The Department of Trans-

port now recognises that the motorway is overburdened and motorway is overburdened and has a number of schemes to improve traffic flows. These were included in the report published earlier this year, "Trunk Roads — England into the 1990s" which followed the White Paper "Roads for Prospectors"

perity."
One of the main proposals is to create a new link road between the M1 and the M62 near Huddersfield. This would allow northbound traffic on the M1 to bypass Leeds.

The busiest stretch of the M62, between junctions 18 to 24, is to be widened to four lanes in each direction. The proposed \$300m Greater Manchester Western and Northern Broase limbing the M6 with Bypass, linking the M6 with the M66, would relieve traffic around the most congested areas of the motorway in east Manchester.

Even so, the M62 remains vulnerable to overcapacity traffic volumes are expected to increase by 140 per cent over the next 35 years - and to the vagaries of weather. In the depth of winter, crossing the Pennines can be hazardous and

often impossible. The alternatives are non-ex-

istent. The only other true Transpennine route is the A56 Snake Pass, a link between Manchester and Sheffield which was designed by the engineer Thomas Telford as one of the last private sector toll roads. The road is regularly closed to treffic driven.

the winter. With such restrictions on st-west travel, the pressure for a new Pennine crossing is mounting. Advocates see any new route as one which will create a new corridor of prosperity and the strongest supporters are those local authorities which will be part of this corridor.

larly closed to traffic during

The black hole of lack of knowledge about traffic movement

Earlier this year, the DoT. bowing to pressure from Tran-spennine lobbyists, appointed consultants, transportation planning associates, to study the adequacy of existing cros-

There are three basic options for a second crossing: a new motorway from Manchester to Sheffield, perhaps along the line of the A56; a link between Penrith and Newcastle; and an extension of the M65 from Blackburn to Skipton or Leeds.

Each has its advocates. though within the context of the Transpennine argument only the latter two routes are of real significance.

A new Manchester-Sheffield motorway would, on the face of it, both solve problems of con-gestion and provide a much-needed link between the two cities. However, the political consequences of driving a motorway through the centre of the Peak District's National Park do not bear thinking

The cost would also be pro-hibitive. There is a disused Sheffeld-Manchester rail tunnel under part of the Peak Park which could be utilised, but the motorway would generally run against the natural watershed of the hills and therefore require expensive engineering solutions.

The most obvious route is to extend the M65, from Black-

burn to Burnley, across the Pennines. This would have the advantage of following natural valleys and avoid widespread environmental damage. Many see such a motorway

as the first phase of a Chester-Grimsby route, which would link the M56 in Cheshire with the M180 in South Humberside. However, the proposal to link the existing section of the M65 with the M6 in the west has just completed its public inquiry stage. Ominously for the planners, conservationists objected on the basis that this dations for an unacceptable

crossing of the Pennines The local authorities of Preston, Blackburn and Burnley and Lancashire County Council are all in favour of a crossing, but Pendle remains uncer-tain, arguing that better use of resources would be made by upgrading existing roads.

Mr David York, a sentor DoT

engineer, is keen to emphasise that the Transpennine study is more than a matter of counting traffic. One of the major prob-lems is to discover where the traffic comes from and where it

is going.
The emerging findings sug-

gest that there is a tremendous black hole as far as knowledge of Transpennine traffic move ment is concerned. Because there are various options, if a new route is needed, we have to increase our knowledge," he

says.

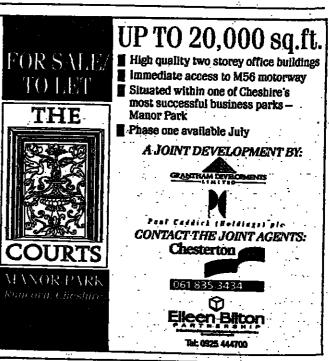
If most traffic comes south up the M1 and across the M62 to Manchester, then extending the M65 will have little impact. If it comes from the north and down to the M62, then it would obviously have a major effect." The Government's road

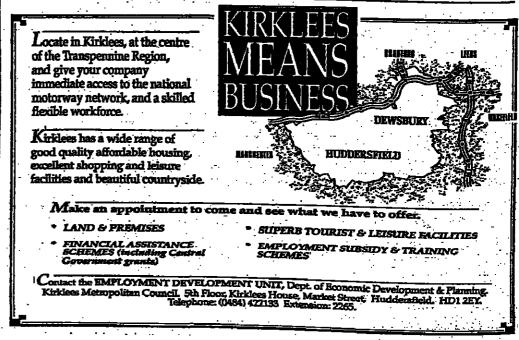
transport plans envisage some spennine links. Yet even if projects which have not so far been included in the planning report — the extension of the M62 into Liverpool city centre and the upgrading of the A1 to motorway standard — were to go ahead, a second Pennine crossing remains the goal.

The lobbyists argue that with a second crossing the new region could be defined both

region could be defined both horizontally and vertically and that the mental as well as the physical barrier presented by the Pennines would be swept

Martin Regan





TRANSPENNINE: THE NEW NORTH 5

The north has grown a network of professional services, says lan Hamilton Fazey

Financial centres can stand alone

BATTLE RAGES along the M62 in financial and professional services. Bankers, solicitors, accountants and venture

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the message

Indeed, most people rate its very existence of strategic significance: it would not be there if the north of England were a branch economy looking to London for professional advice; therefore it would not be growing if the Transpennine economy were not growing, too.

The bulk of northern industry does not need to look to London

The important consequence. of this is that the bulk of northern industry and com-merce does not need to look to London for financial and professional services. Between them, Manchester and Leeds can do it all, calling in associ-ated London professionals only when needed for specialised

Mr David Naylor, managing partner of Grant Thornton for east of the Pennines, says: "Leeds has been transformed in provision of financial ser-vices with parallel growth among associated professions. The city can now provide all the expertise of a London-based professional."

The same applies in Manchester, where the indus-try has formed the Financial and Professional Forum to promote this idea. A strengthening cadre of 56 banks has in addition set up the Manchester Merchant and Internal Bankers' Association. Both bodies can provide an impressive show of quality and strength with little visible

effort. The Yorkshire and Humberside Development Association is at present launching a Leeds-based Finance Forum for its side of the Pennines. Subscribers are determined to give it a big enough budget to research its market and promote the concept of self-suffi-

However, in spite of each other's all-round capability, dif-ferences of emphasis have tors, accountants and venture capitalists are fighting each and Leeds through other for market share Leeds demand. Manchester is strongis fighting Manchester. There ger in banking, Leeds in legal is however, a common cause services. However, any disparate however, and the development of the property of the property of the development of the property of than quality, for neither city could be said to be weak in either area at the practitioner

tional preferences which the emergent Transpensine single market has yet to break down. Some local Yorkshire compa-nies would never think of going to Manchester for advice, although others in Sheffield and Huddersfield would turn to

Manchester before Leeds.
Similarly, some in Manchester and Hull would not go to Leeds, while others in Liverpool, Preston and Blackburn are hesitant about dealing with

If these companies turn to London, however, distillusion creates opportunities for north-ern firms. Even a company with a market capitalisation of £150m is small by London stan-dards. Northern chairman who have switched to their local network complain that London advice rarely came from a partner and the same person was often not available on succes-

sive visits... Coupled with proven ability in areas such as flotations, contested takeovers, corporate finance and advice, venture capitalism, mergers and acqui-sitions, and disposals of busi-nesses, the northern profesthemselves strongly and grow-ing their own market, particu-larly among private companies in the £5-150m range of size. N M Rothschild & Sons has

more than 80 professionals in Manchester, which is a lot by any merchant banking standards and indicates a stable base of business. It operates throughout the north.

County NatWest now has 20 staff in Leeds and 18 in Manchester. It started as a deposit taker, merchant banking fol-lowed, then venture capital. Corporate finance has been taken much more seriously in

the last couple of years.

Mr John Moran, head of
County NatWest's Manchester office, says: "Although we have from clearing banks."



David Naylor: "Leads has

been 21 years in Manchester and 16 in Leeds, development has been most marked recently. Basically, we stopped

being general practitioners about three years ago and began building specialities."

County NatWest offers bank-ing, venture capital and county rate finance services from both offices, ferrying experts along the M62 between the two cities as needed. "It's more effective to have offices in both centres. People want local contact," Mr

Moran says.

Mr Michael Frank, who
heads the Leeds office but is

"it's more effective to have offices in both centres. People want local contact"

called on to offer corporate advisory services anywhere, says: "As a corridor of business, the M62 is a good concept. We have three businesses in place, delivering services to the market. We identify growing businesses and help pre-pare them for sale or flotation. We also have lots of work from private companies which have outgrown traditional forms of finance, such as business loans

Barclays de Zoete Wedd to set up and grow to a similar size in Manchester. Singer & Fried-lander says it is doing well, particularly among private companies, from its Leeds base Lloyds Merchant Bank has recently opened in the

Leeds has the edge in legal services by virtue of having grown some big firms — for example, Booth & Co, Simpson Curtis and Hepworth & Chadwick - each of which now employ hundreds.

By contrast, Manchester has fewer big firms - Addleshaw Sons & Latham is the most well-known — but many entre-preneurial and growing ones — of these Alsop Wilkinson, expanding from Liverpool, is

Meanwhile, other firms such

as Weightmans and Rutherfords in Liverpool have merged to attain a critical mass which now presages rapid growth throughout northern markets. This May will see what is probably the biggest leap for-ward, when Yorkshire's Dibb Lupton Broomhead merges with Manchester's William Prior to form a practice with 58 partners, 111 other solicitors and a total of 538 staff with offices in Leeds, Manchester,

Mr Christopher Barker, the senior partner, and Mr Robin Smith, the managing partner, will be the equivalents of chairman and managing director of a considerable enterprise
- a far cry from a fast-disappearing image of provincial, inexperienced solicitors.

Sheffield, Bradford and Lon-

There has also been vigorous expansion and upgrading of stockbroking and associated financial services, such as regional or specialised unit trusts. The Manchester-based Henry Cooke Lumsden, backed by Refuge Assurance, has set up in Leeds and is working the M62 corridor hard.

its arch-rival started out as Huddersfield's own Battye Wimpenny and Dawson. Two years ago, it was the first stockbroker to go public, which it did via the USM. With Yorkshire Building Society as its backer, it is now BWD Rensburg, having merged with Rensburg to acquire the lat-

Meanwhile, Charterhouse Tilney is about to expand from

its Liverpool headquarters to add Manchester to its national branch network. The Royal Bank of Scotland, its parent, already has a considerable presence there through acquiring the local Williams Deacons bank and branches some years

with both Allied Provincial and the National Investment Group also growing throughout the Transpennine Region, both retail and corporate stockbroking are well-established, with leading professionals

A telling indicator of real change is the rise of a northern venture capital Industry

fighting for share.
For the rest, both Manches ter and Leeds are well served by all the leading accountancy firms and their sprouting man agement consultancies. Some have put national headquarters of specialised departments in the North, combining the benefits of low overheads and high

A telling indicator of real change, however, is the rise of northern venture capital industry. Previously, it was just 3i. Now, although 3i remains leader and continues to grow, its share is falling, indicating an expanding mar-

Only five years ago, venture capital funds hardly existed at least 17 regional sources in Yorkshire alone and a smaller but growing clutch in Manchester. The city boasts more than 50 venture capital profes-sionals who believe they have surpassed the critical mass for triggering even more rapid

Business growth

Gain in registrations, 1979-87

growth. Service industries can spring only from markets. The obvi-ous east-west orientation of the financial and professional services sector in north-west England and Yorkshire and Humberside is an effect, not a cause. The strengthening market can only be seen as testimony of a strong Transpennine trend in industrial develop-

KEY FACTS

Population (1987) Yorkshire & Humberside
The economy (1987) Yorkshire & Humberside
Workforce (1987) 2.36m Yorkshire & Humberside 2.36m Men 0.99m Employed 0.23m Growth (1976-87) in self-employment 43 per cent North-west 2.98m Men 1.69m Women 1.29m Employed 2.31m Self-employed 0.29m Growth (1976-87) in self-employment 38 per cent
Vnemployment (Feb 1990) Yorkshire & Humberside
Earnings per week (1988) South-east men£213.9 non-manual£2331.4 Yorkshire & Humberside men£264.9 North-west men£197.9 non-manual£272.6
Capital expenditure (1986) Yorkshire & Humberside

Yorkshire & Humberside11,900

Transpennine share of UK total10 per cent

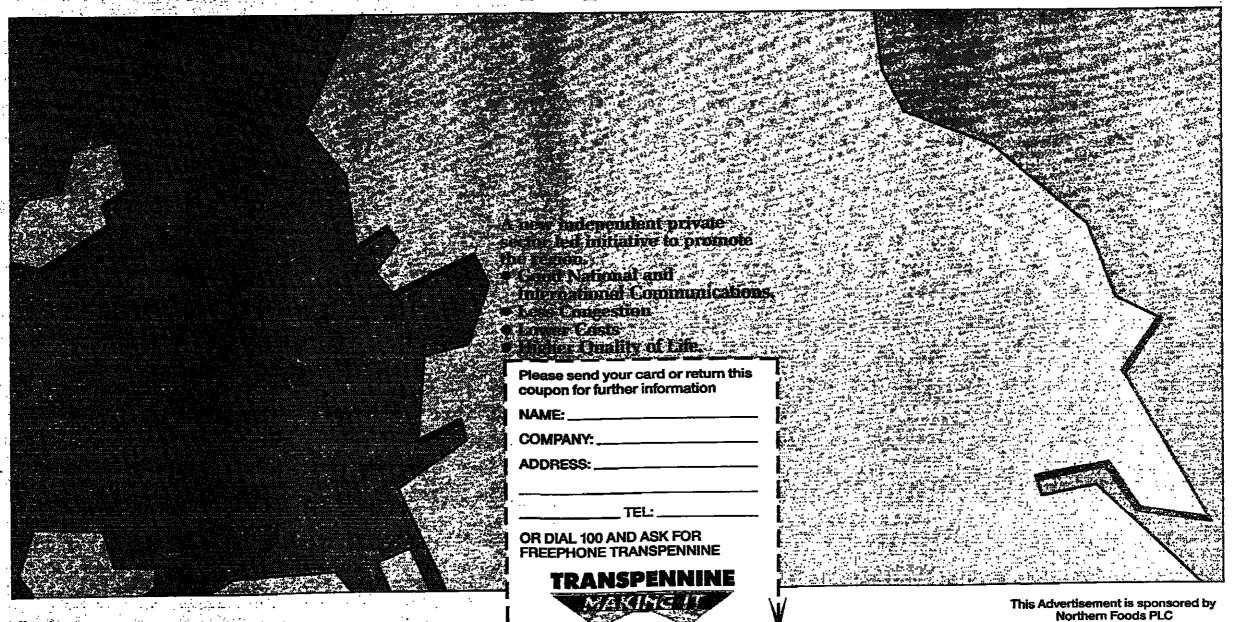
Transpennine share of UK total26 per cent

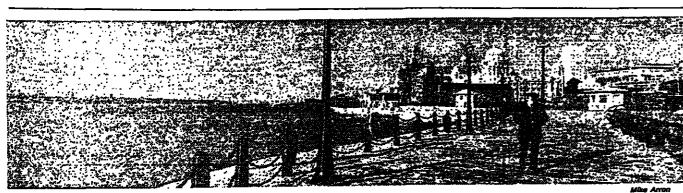
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The Albert Dock on the Mersey, looking towards the Liver Building

Stewart Dalby looks at cleaning up after the industrial revolution

The cost of a green basin

CONCERN FOR the environment in the Transpennine region centres on two campaigns. One involves the area west of Manchester and is well-advanced. The other is based in York. It deals with Yorkshire and Humberside and is in its infance.

is in its infancy.

The Mersey Basin campaign is, it is claimed, the largest regional environmental project to be backed by the UK Government. It covers a huge area including most of the watercourses such as the Manchester Ship Canal to the west of

the Pennines, and not just the Mersey estuary. The people running the campaign emphasise that it is basin-wide and not just Merseyside that is involved — an area of 5,000 sq km where 6m people live.

The aims of the £4bn drive are twofold:

to clean all the 1,700km of the watercourses in the Mersey basin to at least Grade 2 (fair) standard.

to promote attractive landward developments, especially alongside the watercourses.

As one might expect, it is a

large task. The north-west region includes areas where the industrial revolution was born. Concern with the environment is a relatively recent phenomenon and the Mersey basin region suffers from at least 100 years of neglect. There is a legacy of severe pollution, inadequate sewrage and sewage treatment facilities. When the campaign was started in 1985, the community

tended to accept polluted rivers and the dereliction left by

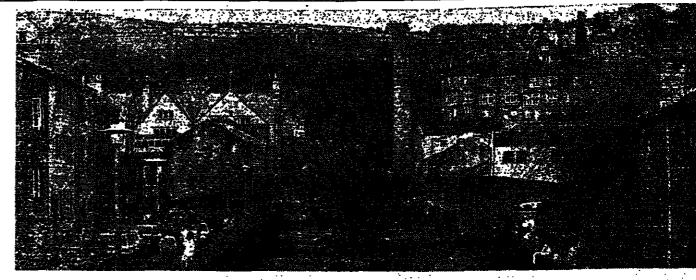
industrialisation as inevitable.

While there has been a

change of attitude, the campaign is expected to run until the year 2010. At least half the 1,700km of rivers in the basin are classified as poor or bad (classes 3 and 4). The major investment projects needed have long lead times.

have long lead times.

The campaign managers reckon that spending is on course. Of the projected £4bn to be spent over 25 years, some £425m has been disbursed to date. This has been derived from a mixture of EC aid, water authority investment, central and local government



Hebden Bridge in Yorkshire

work, voluntary input and a growing volume of private investment

The latest three-year injection of aid from Brussels at 536m, plus £95m for integrated operations in Manchester and Merseyside, will help to maintain the campaign's momen-

It is perhaps misleading to see the EC aid — or for that matter the other money — as part of an integrated environmental master-plan. The bulk of the public spending comes to the campaign from the Government's spending programmes including derelict land grants, urban programme grants and development corporation projects.

These programmes are often aimed at economic regeneration and are not exclusively meant to improve the environ-

Two of the most spectacular landward schemes of recent years illustrate the point. The Albert Dock development in Merseyside was funded largely in its early stages by the Merseyside Development Corporation. The beautiful listed dock buildings were brought from total dereliction over a number of years, with a great deal of effort and money. They now form an attractive complex of shops, offices, museums and rectaments.

The fact that the Albert Dock is environment-friendly, as it were, is a nice bonus. The prime reason for the redevelopment, however, was economic to bring about tourism and a revival of commercial life in this rundown waterfront area. The same was true of Salford Quays in Manchester. This was a truly stagnant area on the shore of the Ship Canal. Mr Ted Hagan, the developer, did get some government help in the form of a derelict land grant. But essentially it was a

private development. Again, the fact that it is an attractive, environmentally-sensitive comproselict

The region includes areas where the

plex is a plus in the economic regeneration of this particularly area

industrial revolution

was born

larly area.

Similarly with the clean-up of the Mersey estuary. The £170m, 15-year programme was initiated in 1981 before the Mersey Basin campaign was started. This year the Sandon Dock sewerage treatment works should be completed and result in a noticeable improvement in the quality of the Mersey's water.

Before it was privatised last year, North West Water was involved in an extensive programme of improvements - to antiquated Victorian sewers. Whether such projects are undertaken with the Mersey Basin. Campaign's blessing or without it, however, at the end of the day it amounts to the same thing if there is economic regeneration which is consistent with environmental standards. The campaign's own slo-

North West Water will almost certainly continue to make improvements, partly because this is in line with government policy and partly because a new watchdog, the National Rivers Authority, was set up in September last year.

gan is that it wants to create the right environment for

The North West region of the NRA will probably be active in looking out for industrial pollution and taking legal action where necessary.

As river water quality

As river water quality improves throughout the basin, it highlights different forms of pollution, notably pollution from dairy farming with slurry and silage effluent the worst offenders.

Cheshire is a strong dairy area. Poliution of this kind increased in the county by 36 per cent in 1988 compared with 6 per cent nationally. The Basin campaign is trying to overcome the problem of agricultural pollution in conjunction with the NRA and the Ministry of Agriculture. It is helped by the Ministry's Farm and Conservation Grant Scheme

On the other side of the Pennines at the University of York, a more modest scheme for an environmental audit of the entire region of Yorkshirs and Humberside is under way. The first stage will be to form a data base of sources, ongoing work and so on. This brainchild of Professor Tony

Robards will build on some of

research carried out in the

the individual examples of

region. They include the estuarine and coastal pollution audit Regeneration which is consistent with

environmental

standards

carried out by the University of Hull for Humberside County Council, the Kirklees state of the environment report by the Friends of the Barth for the Kirklees Metropolitian Council and the biological and chemical assessment of the water quality of the River Foss near York, carried out by the University of York for the British Ecological Society.

Ecological Society.

York University is also sponsoring a State of the Environment Conference on April 20 when Mr Edward McMillan-Scott, the local MEP, will talk about the "green audit" for Yorkshire and Humberside.

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CASE STUDY: FOOD AND DRINK

Using the M62 to the full

ASKED TO choose the best geographical site for distribution, many in the food and drinks industry would favour an area roughly between Chesterfield and Leicester. But if asked to select the best practical site, they would look farther north. Costs are lower and labour availability, crucial for an industry with low rates of pay, is better.

pay, is better.

The areas of West Yorkshire, Lancashire and parts of east Manchester are seen as the best secondary locations. However, this view does not take account of the strategic importance of the Transpennine region's ability to be involved across the entire production chain: from raw material imports, through production to distribution.

Findus and Ross Young both operate state-of-the-art fish processing plants at Grimsby and are now moving into high quality added-value dishes. The Kellogg's complex in Trafford Park is a fulcrum of that company's UK operations, while Asda and Northern Foods have used their regionally-based distribution as a springboard for national growth.

Other major players in what is an important part of the area's industrial base, include Bird's Eye Walls, Premier Brands, Tetley Walker, Guinness, Scottish and Newcastle and Terry's of York.

Ease of distribution is now

Ease of distribution is now almost as important as speed of production. For those who supply the national supermarket chains, particularly with fresh food, the requirement is for a location from which the food can be on the shelves in Scotland and the south-east within a day.

Such are the economics of

distribution, but at times it seems the tail can wag the dog. Manufacturing facilities are springing up on estates developed for distribution.

The geographical spread of the area's existing companies is much wider than if it were based on simple distribution considerations. The growth of the Transpennine region does not necessarily mean that will continue. There is a strong argument which suggests that future expansion of the sector will concentrate within much narrower boundaries.

Mr Chris Haskins, chairman of Hull-based Northern Foods, believes the eastern side of the Pennines is the obvious area for expansion. Bradford is keen to stake its claim, but Wakefield, at the crossroads of the M62 and A1, seems better placed.

The distribution tail can wag the manufacturing dog

The district's ties with the food industry date back several centuries to the production of liquorice at Pontafract. Today the sector employs some 6,000 people within the area.

people within the area.

Companies already operating within the district include Rowntrees at Castleford, Hey Brothers and Crystal Drinks at Featherstone, Allinsons, Allied Bakeries, Northern Foods and RHM Ingredient Supplies, which has its headquarters in

Asda has a food processing and packing centre at Lofthouse and has recently opened a distribution centre. Together, these facilities employ over 1,600 people.

employ over 1,600 people.
Coca-Cola Schweppes Beverages has invested £60m in creating Europe's largest soft drinks factory. It has been followed by Nacanco, which built a new canning factory on an adjacent site.

Two years ago, Mr Haskins ignored his own advice and built a new £15m facility at Grantham, following the conventional theory of best-placed distribution site. He describes the experience as "a night-mare.

"There are a lot of rural areas around there and we genunely thought we'd have few problems finding staff. We were wrong," he says. He compares this to the ease with which the company has recruited at its Greater Manchester and Humberside facili-

"There are millions of people in Lancashire and Yorkshire who are comfortable with the culture of production. They really area a very valuable resource."

Mr. Harking to a format

Mr Haskins is a fervent advocate of the Transpennine concept, with views ranging from the incisive to the absurdly partisan — he ascribes Manchester Airport's struggle to acquire new routes to a deliberate plot cooked up between the Government and British Airways.

Yet where his views are delivered from the parspective of businessman rether then

British Airways.
Yet where his views are delivered from the perspective of businessman, rather than adopted northerner, the significance of a strong Transpennine region to the food industry becomes clear.

becomes clear.

He explains: "When we bought Park Cakes in Oldham in around 1972, I had to get up at 5.30 am, take a train from Hull to Stalybridge and then get someone to pick me up. If I was lucky, I'd arrive at 10 am. Now I can drive in little over

These improved road links, he argues, are the blocks on which the region can build in its attempt to become a national centre for distribution and manufacture.

an hour."

"In our industry, time is the key factor. It is more important than virtually anything else. If you go much farther south than Nottingham, then you have problems getting food to Scotland," he says. Mr Haskins argues that

Mr Haskins argues that access to the Transpennine route has been an important factor in controlling costs, allowing the company to embark on a programme of investment – the latest example of which is a £20m factory in Sheffield.

in Sheffield.

A company's choice of its distribution, and increasingly

Views ranging from the incisive to the

absurdly partisan

its manufacturing, base depends on the location of its markets. Post-1992, as food producers look to Europe, the criteria by which locations are judged will change. This, says Mr Haskins, is when the Tran-

air riaskins, is when the Transpennine region can advance.
"Everyone is obsessed by the Channel Tunnel, but we have the ports, particularly on the Humber. What the Transpennine group has been saying for a long time, and this does not only apply to the food industry, is that the trade from west to east and on to Europe via the ports is no less important than that from north to south and through the tunnel."

Martin Rega



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TRANSPENNINE: THE NEW NORTH 7

Stewart Dalby reports on an industry where power equals money

Energy surges, coal declines

POWER. ENERGY, the pany estimates it is responsible generation, processing, distrifor £700m whither business in the region to contractors and the Transpennine region. It is the like the region to contractors and the transpennine region. It is the like the popular belief, bers the industry employs and in the profits made by the public, private and soon-to-be public, priv

(BNFL) is commonly thought of as a reprocessor of nuclear waste, but is, in fact, involved in the full cycle of nuclear fuel

The company's headquarters are at Risley, just outside War-rington in Cheshire. At Capen-hurst, near Chester, in Chesh-ire uranium enrichment is carried out. Fuel manufacture is at Springfields, near Preston, in Lancashire, spent fuel processing is conducted at the famous or infamous — depend-ing on your point of view — Sellafield in Cumbria. There is also a small nuclear power sta-tion at Sellafield run by BNFL

and a second power station at Chapekross in Dumfries.

About half of the company's turnover, which in 1988-89 was £916m, comes from reprocessing. Much of the business comes from abroad BNYL which is state-owned, made pre-tax profits of £90m in 1988-89, and paid the Govern-ment a dividend of £40m.

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The company employs 15,000 people directly in the Transpennine area and, according to a Department of Trade and Industry multiplier, accounts for 70,000 jobs indirectly in the

small operators in turns of national outout:

BRIFI, however, estimates that around 28 per cent of power or, to be precise, electricity generation comes from

nuclear sources; Most — perhaps 75 per cent - of the power stations in the Transpennines are coal-fired. Coal, of course, remains a major industry in the region in major industry in the region in spite of severe contraction since the national strike four years ago. Some 22,000 of the remaining 65,000 miners (half the figure of pre-strike days) work in the Yorkshire pits. There have been many closures in the region, but 42.5 per cent of coal extracted still cent of coal extracted still comes from Yorkshire, Lanca-

Although British Coal will not say so explicitly, it considers that the Central Electricity
Generating Board has put the
price screws on it since the
strike. There is always the threat of cheap foreign coal, although import facilities would probably be inadequate to replace Britain's entire coal output, even assuming the ent wanted to see this appen to a strategic industry. But South African coal is

shire and Cheshire.

cheap because of the cheap labour, Australian and US coal is cheap because it is usually open cast and not buried deep in the ground, East European coal is cheap because it is not

priced at market rates.

The existence of these other coal markets, together with the possibility that electricity generators will look for non-fossil alternatives, means that pric-ing for coal will remain com-

This is even more the case since the CGB is being split up to be privatised as two public companies, National Power and PowerGen. (A third ele-ment of the old CGB, Nuclear Electric, will stay in the public

For the moment British Coal has an agreement with the two generating companies. In the year which began this April 1, British Coal will sell 70m tonnes to the companies (around 70 per cent to National Power). In the following year it will sell a further 70m tonnes, and in the year after 65m tonnes. All this at prices which have already been hammered out, but not divulged. The power companies between them account for 84 per cent of

British Coal's sales.
Certainly the stability in coal prices seems to have been an important factor in the good profit figures shown by the three electricity boards covering the Transpennine region. Norweb, the North Western Electricity Board, which covers an area stretching 150 miles

from the Scottish Border down to and below Manchester and which has 2m customers and 8,000 employees, just about doubled pre-tax profits to from £16.7m to £82.1m in the year to March 1989. This was on turn-over of £1.29bn compared with

On the more relevant criterion of return on assets employed Norweb achieved a ratio of 3.75 per cent.

The Government had set a guideline of 3 per cent. Man-web, the Merseyside and North Wales Electricity Board achieved a ratio of 4 per cent. It has 1.3m customers (some, despite its name, in Cheshire). Pre-tax profits in 1988-89 again almost doubled to £26.6m from £13.6m the previous year.

Yorkshire Electricity, which covers Yorkshire and Humberside, achieved a return on net assets of 4.61 per cent in 1989 compared with 3.62 per cent the previous year. Pre-tax profits on a current cost accounting basis were £49.3m compared with £83m.
The companies partially

acknowledge the containment in costs as important in the good rises but stress other fac-

Manweb, for example, in the last chairman's statement said: "The attainment of the financial target was aided by a number of positive management actions which effected reduction in distribution losses, containment in costs and

The reduction in distribution

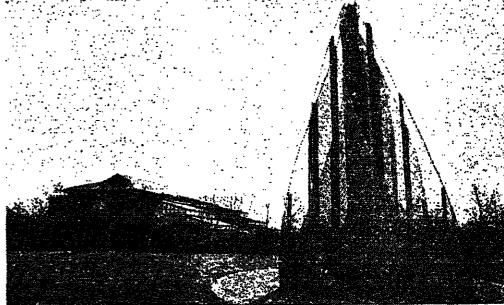
losses means the elimination of the widescale theft or illegally tapping into supply, prevalent in Merseyside. Manweb is proud that in a depressed region like Merseyside it managed to increase its business. Some 50 per cent of its sales are to industrial users. However, with 80 per cent of its total costs coming from genera-tion charges, the containment of input costs from the generat-

ing companies must have been

important. Manweb, like the other two companies in the region, will have had another good year in 1989-90, and like the other nine regional boards can anticipate a further good year in the run-up to privatisation this autumn. Last week the 12 regional boards were vested as PLCs and it is expected they will be privatised in November.

Mr John Wakeham, the Energy Secretary, has said the companies can increase their prices by more than the rate of inflation in the current year to help offset the heavy invest-ment costs involved in the privatisation. It is expected average price rises will be around 9

Prices thereafter could continue to rise by more than inflation, because of the heavy investment needed. But life could get tougher. The regional companies will lose their monopolies on supply. In the non-monopoly areas — trans-mission or use of the "wires" as they are called — customers can shop around. In year one



Birchwood Science Park, near Warrington

this will apply only to customers using more than one mega-watt of electricity. In Norweb's case that is only 4,000 customers. After 1994 customers using over 100kW will be free to seek alternative suppliers. After

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1998, all customers will be free to seek alternative suppliers. With the prospect of sharper competition after privatisation, the companies are tightening up and diversifying. Many are involved in appliance sales and

servicing already. Others are looking at power generation and still others are looking at the possibilities of cable television. The energy industry in tainly live in interesting times

Relocation remains complex and risky, says Hazel Duffy, but ...

Public sector leads trek northwards

everybody searching for ways to hoost local economies. The south-east is characterised by congestion, labour and skill shortages. The north has space, good roads in the main, and people who want work.

It would seem to be the ideal

recipe for a more balanced In reality, relocation is a complex and risky business for employers. Staff in many cases are reluctant to move, for a variety of personal and eco-nomic reasons. Not least

among the last are the difficul-

tles in selling a house in the south in the meantime, house prices in the north have been

catching up, so the advantages of a move are not as great as For employers, the difference in rents for office space and light industrial use between the south-east and the north is

still substantial. Surveys have shown, how-ever, that accommodation costs are not the prime consid-eration of employers contemplating a move. The most important are the staff.

Sometimes, an employer will want to take as many staff as possible. That was the case when Shell Chemicals moved its headquarters to Chester.

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ability of "executive-style" housing and good education facilities, as well as a reloca-tion package to ease the trans-fer, all helped to sway the deci-

sion in favour of a move. Other employers, faced with a high turnover of staff, might a fight turnover of sain, might-want to take only key employ-ees, and prefer to recruit locally for the rest. For them, the size of the labour pool, the skills base and training facilities will be uppermost:

But another key requirement for many companies in the ser-vices sector is accessibility to head office, which will almost certainly pendin in the certainly remain in the south-east. Two hours by train from London is, for many compa-nies, the maximum that they

Bristol, south east Wales, the East Midlands and East Anglia have so far been the main beneficiaries of the trickle from the south-east. Some of these areas still have much to offer employers, but others are beginning to display some of the symptoms which compa-

nies want to escape by moving.
This is where the north and particularly the cities stradding the east-west corri-dor from Hull to Liverpool really comes into its own. Leeds and Manchester are the

core facilities of a city, while their centres have largely escaped the de-industrialisation ravages which hit Liver-pool, Sheffield and Hull so dra-

matically. Rebuilding, restoration and filling in the disused docks are under way in all these cities, but it takes a long time to change the often wrong image that the south has about the

One consideration for the

public sector is that rents in Leeds and Manchester might be only one third of central London. In the last year, the Departments of Health and Social Security have announced their decision to relocate some 2,000 jobs to Leeds. They picked a site at Quarry Hill, near the city centre, which will allow them to occupy new offices. Staff will move from the start of 1992.

Many of the jobs, however, are expected to be filled locally.

Leeds was chosen by the departments' staff in preference to Manchester, the other finalist. Manchester, however, has won the British Council, which will mean about 600 jobs. Customs & Excise is also relocating head office staff from London and Southend to Manchester and Merseyside.

to the Mersey area. Sheffield already has the

Government's Training Agency. It will shortly be getting a share of 1,100 head office jobs which the Department of Employment is moving to the city and to Runcorn.

In terms of numbers, the public sector is giving the lead relocation. The significance of these recent announcements is that they involve headquarters jobs.

Most private sector relocations involve fewer jobs. To date, destinations south of Birmingham have been most popular with the bigger companies
- mostly from financial services - which have moved. Alternatively, a connection with an area can be the spur. This was the case with Shell Chemicals which has its chem-

ical plants in the north-west. Craigmillar, supplier to the bakery business, and a division of Van den Bergh, the Unilever subsidiary, has moved its head office from the south-east to Bromborough on Wirral. The

Unilever group has for long been one of the biggest employers in the Liverpool area.

In medium-sized manufacturing companies, relocation might be a very live Issue. There are many companies sit-

south-east, which can make a move to cheaper, often more convenient premises in the north, most likely to one of the new towns or to the new industrial parks around cities. Redundancy and recruitment costs involved in such a move can be easily accommodated

within the sale price of the

The new system of business rating, in the main, is to the benefit of such cities as Liverpool, Leeds, Manchester and Hull, and one often quoted by promotion bodies. But it is highly unlikely that a company would move simply because of lower rates. For most businesses, they are a small pro-portion of their total costs. However, it can be a considerthat a move might be good for

The southern cross-section of the north may well derive a lot of benefit from further reloca-tions. But the authorities should remember that the decision to relocate often involves a lot of agony and the choice of location may well be tipped by as fickle a factor as that the chairman likes a particular golf course. It is not the sole remedy for cities striving for

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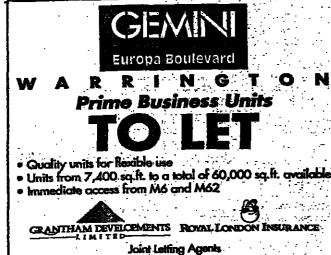
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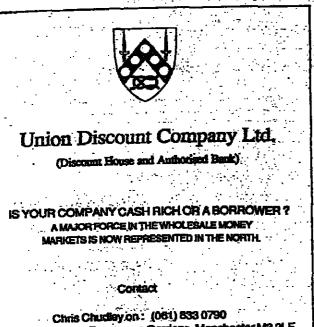
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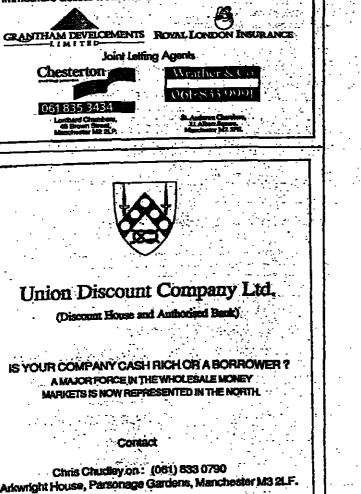
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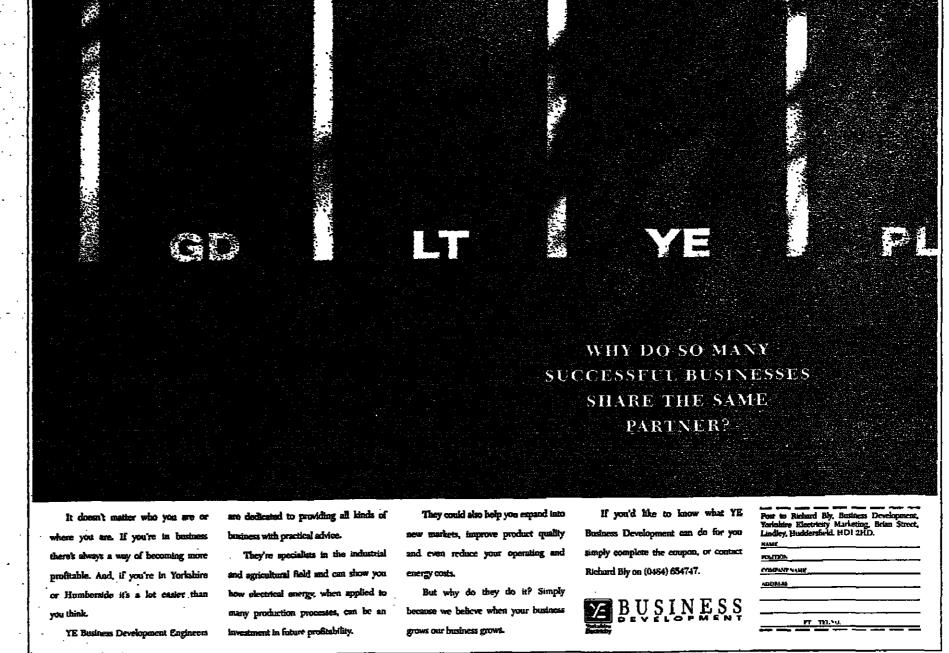
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TOURISM HAS become a major industry in the Tran-

VIII

spennine Region.
The area has three national parks (or four if the Lake District is included). The others are the Yorkshire Dales National Park, through whose centre runs the Pennines and the famous 250-mile Pennine Way. There is the North York Moors which include the Cleveland Hills. And there is the Peak District in Derbyshire.

All these continue to attract tens of thousands of visitors for climbing, walking and boat-ing. It is difficult for the tourist boards to estimate exactly how

Chester and York are on the route path for foreign visitors

many, as there is no monitoring at the many points of entry. It seems likely, however, that the number of visitors has been swollen in these environmentally sensitive times by conservationists, bird watchers and the like who want to enjoy these protected areas.

And, of course, traditional seaside resorts such as Black-pool, Southport and Morecambe on the west coast and Scarporough on the east coast, have always attracted tourists. These went through a period in the doldrums in the early 1970s as the old bucket-and-spade holiday, with entire families decamping for two weeks in the summer, disappeared in favour of holidays in the sun

Through investment in conference centres, amusement parks and short-break facilities in some cases, most of the resorts have revived. Their custom is now largely day-trippers and short-stay visitors. But they bring in the money, nevertheless.

In 1988, for example, the Blackpool Pleasure Beach, a theme park, attracted 6.5m visitors. Pieasureland in Southport, a much smaller town, had 1.5m visitors.

A third kind of tourism was made up of people on the his-tory trail. Both Chester and York, two ancient but well-preserved towns, have long been



Stewart Dalby reports on the growth of jobs and income in a developing industry

New tourists lack buckets and spades

on the route path for foreign visitors, mainly from the US but increasingly from Japan and Germany. Such tourists would start off their package in London, often go to Stratford to take in some Shakespeare, move on to Chester and York, and then possibly proceed to Scotland or go back to London.

These three types of tradi-tional tourism have been heavily augmented in the past

decade by two new types of business. First, the old heri-tage centres have grafted on modern facilities to their attractions. Thus, Chester Zoo drew 896,822 visitors in 1988

while JorVik, the Viking Centre in York, pulled in 865,000 visitors. York Minster, the famous cathedral, attracted 2.1m visitors, so the appeal of the town is both ancient and modern.

Second and more signifi-cantly, however, the not-so-ancient towns which have a Victorian provenance, such as Liverpool, have been transforming themselves into centres for what has been termed new urban tourism.

As old-style manufacturing and trade has declined in the North, the former beiching factories, dark satanic mills and

derelict warehouses have metamorphised into museums, art galleries and leisure centres. This transformation can be seen most vividly in Liver-

pool's Albert Dock, which attracted some 4m visitors last year. Not so long ago, this was in a state of total dereliction, but with the aid of large sums of public and private money, it has become the home of the Tate Gallery of the North and the Maritime Museum. There is a public house called the Pump House on the banks of the River Mersey and shops and restaurants in the complex. Although the Liverpool

renaissance has been the most publicised, buildings in Bradford have also been brought back to life. The Photography Museum in Bradford attracted over 800,000 visitors

Manchester too, has had some exciting developments in recent years. There are excellent restaurants, not least in Chinatown. There is good theatre and opera, and the John Rylands Library. In addition, Halifax has con-

verted its famous Victorian mill into an arts and crafts

Mr Andrew Barrister, at the

Yorkshire and Humberside Tourist Board in York, says that in 1988 its area - to the east of the Pennines - saw 10.8m trips. Of these, only 800,000 were visitors from abroad. The North West Tourist Board, which covers Lancashire, Merseyside, Greater Manchester, Cheshire and part of Derbyshire, had 9.9m trips in 1988, of which 9m were

Total spending in the north-west region in 1988 was \$2813m, including that spent in shops, on taxis and buses as well as hotels and restaurants.

undertaken by British resi-

£649m. Putting these two together and leaving out Cumbria and Northumbria, both of which could legiti-mately be included in a Transpennine survey, then the total in rounded-up figures was £1.5m. Since the UK total that year was £13m the Transpennine Region accounted for over 10 per cent of the national total. This was a vast increase on five years ago.

For the Yorkshire and Humberside Board the figure was

In employment terms the growth has been equally dra-matic. There are 183,000 employed in the industry in

103,000 in Yorkshire and Humberside. Put together, that is around 8-9 per cent of total employment, or more than double what it was five years

the north-west region and

before.

There are those, such as Pro-fessor Patrick Minford of Liverpool University, who feel that tourism is no panacea for areas like Merseyside. He has argued that, with the relatively low wages and often demeaning tasks involved, former dockers and other manual workers are not about to become barmen and waiters. In any event, tour-ism is not that labour-inten-

Former dockers are not about to become barmen and waiters

sive. Even with the shake-out and closures in manufacturing industry, it still accounts for nearly 20 per cent of jobs

Perhaps not, but Ms Dorothy Naylor, chief executive of the North West Tourist Board. feels there is still a lot of growth to come. Last year, she says, was an excellent year partly because of the good summer. The British Tourism ous boards estimated in 1968 that by 1994 there would be an 63 per cent and a 91 per cent increase in overseas tourism.
Tourists from abroad, of

course, form a much smaller base. But there is a trend towards more staying guests. This means more hotels. Liverpool has only 51 hotels of recognised standard while Chester, which is much smaller, has 91.

More hotels mean more staff and more jobs. Liverpool suffers badly from the demographic problems of a dwindling number of school-leavers. Ms Navior says: "Hotels we speak to realise they will have

to undertake much more training and they will have to upgrade wages if they are going to get and keep sufficient

It seems that tourism as a sector will continue to grow as a job provider.

A GENERATION ago, London dominated the arts world like a Colossus. Now it is just the home of the big national companies, such as the Royal Opera Covent Garden and the Royal National Theatre. Much of the best new creative work and the most exciting new developments are happening in the regions. And, in recent years, many in the Transpen-

Undoubtedly, Yorkshire has stolen a march over the north-west, culminating in the opening this year of the West Yorkshire Playhouse in Leeds. This £14m development will almost certainly be the last

major theatrical complex to be built in the UK this century, with its two theatres and its imaginative policy of producing work that will start in Leeds but then tour or perhaps transfer to the West

The local authority has put up most of the cash but commercial sponsors, notably the local brewery, have done their bit, alive at last to the awareness of how the arts can regenerate decaying cities, raising the morale of the local populaprises. Apart from a plethora of young dance troupes and Opera North, Leeds had fallen

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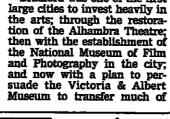
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Cultivation of culture well in evidence, says Antony Thorncroft Leeds Playhouse shows way

in its cultivation of culture. Bradford was one of the first large cities to invest heavily in the arts; through the restora-

the National Museum of Film



art north for a new Museum of Asian Art in a restored mill. The V & A backs the idea; the powerful Asian community in Bradford is very much in favour, all that is lacking is the finance. also influenced Sheffield, host in 1992 to the Universidad, sec-

ond in size only to the Olymoics as a celebration of international athletics. Money willing – though the European Community should help - there will be a major arts festival to co-incide with the sports, built around the Lyceum Theatre, another turn-of-the-century war-horse, redolent of faded splendour, which is being revi-

Sheffield quickly appreciated shefield quickly appreciated that the arts have a role to play in keeping up the spirits of the young unemployed and, through such projects as the Leadmill arts centre, it has ploneered the conversion of antiquated industrial premises into

community arts operations There can be a commercial spin-off. The old Globe cutlery factory will convert to both a craft museum as well as being the home, at reasonable rents, to a new generation of crafts-men, selling their skills to visiinvested in recording, video and print studios. Some of the talent unleashed has gone on to national and international

success, but has stayed in Shef-field, both enjoying the subsidy and enlivening the city.

To complete a quartet of flourishing Yorkshire cities, there is Hull. Maybe it is not in Yorkshire any more but the Government's recent reorganisation of arts funding, giving more power to the regions at the expense of the Arts Council, has merged Humberside Arts Association into York-shire Arts, and the bigger clout, and a bigger budget, should ensure that arts initia-tives in Hull - notably the

decision to help regenerate the area around the docks by installing a major new gallery devoted to European prints continue. And of course there is another revitalised theatre building the New.

But the crown for arts prise east of the Pennines must go to Halifax. In the Dean Clough it has a converted mill which has become an example to the region, with its flourish-ing arts gallery and perfor-mance space, linked to a money-making conference centre. Its hig coup, which should succeed, is to lure Northern Ballet from Manchester to set up home in Halifax.

All this would underline the north-west's relative reluctance to encourage the arts with public money. The city councils in Manchester and Liverpool, with their strained financial resources, rank the arts low in their list of priorities. The Arts Council tries to reach a bargain with each major local authority, and is unprepared to make good any deficit if it thinks that the locals are dragging their feet. It is unhappy with Manchester but even more concerned about Liverpool and has reduced sub-stantially its aid for 1969-90 to the Liverpool Playhouse and the Everyman Theatres, not because it disapproves of their

work but because Liverpool City, and other local councils, are not prepared to raise their subsidy.

The Manchester Royal

Exchange, with its strong national reputation, is in fairly good heart, thanks to deals with commercial sponsors which enable it to tour the UK, but theatre in Liverpool faces a

Fortunately, the Liverpool Philharmonic Orchestra, currently celebrating its 150th anniversary, has a dynamic director in Libor P and has overcome its financial problems, mainly by boosting sponsorship. Paul McCartney is writing an oratorio for it to calebrate his home town, to be performed next year in Liver-pool Cathedral. In contrast, the Halle Orchestra in Manchester is in the doldrums and has recently lost its music director, although a new concert hall is now planned.

The Arts Council changes will incorporate Merseyside Arts into North West Arts, although Liverpool will retain a regional office. This overhaul of arts funding in the UK acknowledges the progress that has been made in the regions, both culturally and administratively, and from 1998 government money will go direct to the new regional arts boards for distribution among

their local arts companies. Yorkshire Arts and North West Arts will have difficult funding decisions if they are to ensure that all the brave new initiatives just launched, or planned, enjoy long and suc-cessful fruitions.

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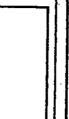
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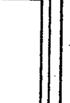
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TRANSPENNINE: THE NEW NORTH 9

Paul Abrahams on the region's airports

The capacity is here

AIRPORT CONGESTION in the south-east of England pro-vides remarkable opportunities for Transpermine airports.

Every summer, television screens in the UK are filled with images of holiday-makers at south-east airports spending the first day of their holiday in t about to been a finorescent light-filled termi-nal lounge. The delays are caused either by capacity con-straints or strikes launched by itten and #4 air traffic controllers.

Those delays at south east amorts are likely to become worse before they get better. Airbus, the European aircraft manufacturer, estimates that scheduled and charter flights in Europe will increase from 753bn revenue passenger kilometres in 1988 to 1,158bn in

1998, and to 1,709bn by 2008. In addition, the creation of a European hub and spoke system will increase the number of aircraft movements as airlines use smaller aircraft on routes from spokes to hube. Kleinwort Benson, the London stockbrokers, believe that the world's fleet of aircraft will rise from 8,300 in 1989 to some

16.820 by 2010.
Although considerable capacity will be made available by the development of Stansted and the construction of an extra London runway towards the end the decade, the air-

ports in the south-east of England will probably be over-whelmed by such traffic. In all likelihood, delays will continue to be caused in the south-east by shortages of runway, terminal and air traffic control capacity — and that does not account of any strikes by traffic controllers.

While the Transpennine airports will be unable to do much about delays caused by strikes, they do have the capacity to compete effectively with over-crowded London

airports.
Of all the regional airports,
Manchester airport has benefited the most from south-east capacity constraints over the past 10 years. The number of passengers passing through the airport has increased from 3.5m in 1979 to 11m last year, while aircraft movements have gone up from 75,000 to 160,000 a year. Manchester now claims to be the 16th most important circust in the world.

airport in the world.
That sort of growth looks set to continue. Over the next six months, the airport expects to welcome 10 new scheduled ser-

 $\frac{(A_{1},A_{2})^{2}(B_{1})}{(A_{2},A_{2})^{2}} = \frac{A_{1}^{2}}{(A_{2}^{2},A_{2})^{2}}$



However, airport authorities admit that many airlines which would like to fly to Man-chester continue to have problems gaining route licences

For example, American Air-lines, Delta and Northwest would all like to fly additional flights to Manchester, but do not yet have permission. It is taking on average three years for licences to be processed if

both sides are willing.

The airlines hope to take advantage of the additional investment at Manchester. The airport, which is 55 per cent owned by Manchester City Council and 45 per cent by nine other Greater Manchester boroughs, is building a second

£55/m terminal.
The investment should double the capacity of the sirport by 1998, making it capable of handling 24m passengers a year. Last year, Gatwick han-dled 21m passengers and was

company wants to construct a purpose-built airport in the American style, which would act as hub for passengers from the US wanting to fly to other destinations in Europe. It believes there is scope for an £1.2bn airport capable of handling 40m passengers, or 200,000 movements a year at the site. The airport would include a second runway, new terminal facilities, a high-speed rail link, motorway connec-tions and an extension of the

present runway by about 2,700 ft. BAe is negotiating with Liverpool City Council at the moment. It says that if the plan proves feasible, it will be looking for partners to help finance the project.

Other airports in the region also here to take advantage of

the world's second busiest international airport. The airport claims that its

growth will have a remarkable effect on the local economy. At present it employs 1,600 people, generating £42m worth of prof-

its in 1989 on a turnover of

However, the airport author

ities claim the new terminal will create 10,000 jobs directly, and a further 49,000 jobs

in the regional and national

Given the economic benefits

of airports, and the undoubted

future demand for runway capacity in Europe, other cities are looking at their potential

advantages. British Aerospace has

recently concluded an 18-month feasibility study to

develop Liverpool Airport. The

also hope to take advantage of the shortage of runway capacity in the south-east.

One of these is Leeds-Bradford airport which handled 890,000 passengers last year — an increase of 27 per cent on 1988 - and expects to break through the 1m barrier during 1990, it made a profit of

nearly £1.3m after tax last However, most of the growth at Leeds-Bradford has come from scheduled operators increasing the size of the sir-craft they fly from the airport. Charter operators provide only 28 per cent of passenger traffic, compared with 70 per cent at most sirports of a comparable size.

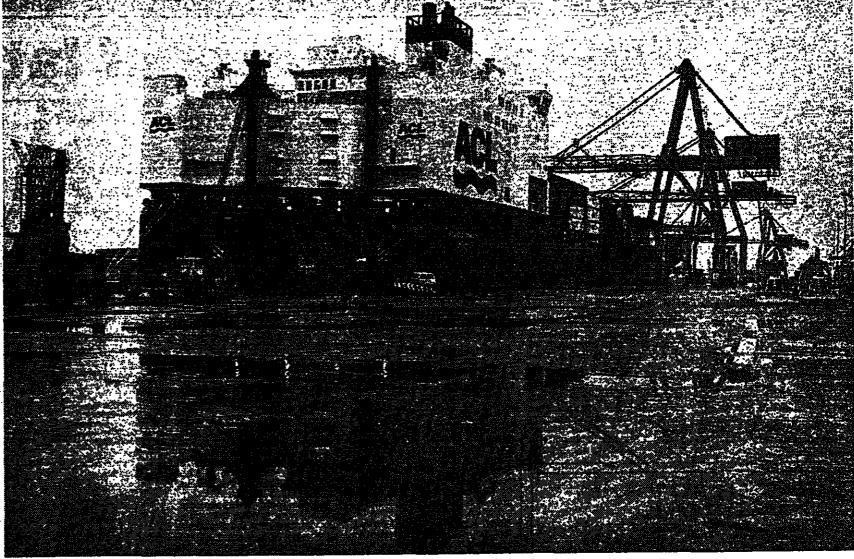
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The reason for this is the restrictions on operating hours imposed by the Department of Transport, which prevent flights after 11.30nm and before 7am. Mr Stuart Murray, director of administration and theses at Leeds-Bradford. finance at Leeds-Bradford, believes that charter operators are unwilling to operate from the airport because if their flights are delayed from the Mediterranean out of operating hours they are forced to divert

to another airport. He argues that if the airport operated 24 hours a day, it could double the number of jobs it generates. At present, he claims that 1,000 people owe

their jobs to Leeds-Bradford.
One airport without such restrictions is Humberside International, which is owned by Humberside County Council. It sims to pick up charter traffic once it has built a 500m with the county of the c runway extension as part of a £14m development scheme. At present the runway is too short to allow fully-laden char-ter jets to fly to popular Medi-terranean holiday destinations.

terranean notiday destinations.
For the most part, the airport is used by business travellers.
The airport authorities at Humberside hope that the new programme will provide them with capacity for 500,000 passengers a year. The number of massengers neing the airport passengers using the airport has increased from 72,360 in 1979 to 153,630 last year. The airport awaits permission from the Department of Transport to raise the necessary money.



Seaforth Container Docks, Liverpool

Grimsby, Immingham and Goole were taken over by Asso-ciated British Ports in 1981,

after the abolition of the state

run British Transport Docks

1983, the company introduced a decentralised management

structure, giving port managers day-to-day control of all

commercial and operational

decisions. The policy allowed a rapid response to market changes, particularly the growth of containerisation.

For logistical reasons, Grimsby and its deep water

grimsby and its deep water port of Immingham are managed together. The Grimsby fishing fleet, once so important to the economy that the Royal Navy was despatched to defend its fishing grounds off Icaland, has now declined to a fraction of its former size.

of its former size.
Yet the port has successfully developed its processing industry to the point where the

Following privatisation in

Board.

Martin Regan looks at a renaissance DURING the late 1970s it was difficult to regard the Humber and Mersey Ports with anything other than sadness. As northern manufacturing declined and with it the The ports are thriving again

requirement for raw materials and export facilities, the ports became almost relics of past with bigger models." industrial glory.

The decime was caused by fundamental changes in trading patterns, but many of the Further inland, the smaller ports of Hull and Goole have also enjoyed growth. Hull, which mainly handles liquid bulk cargoes, is planning heavy investment in new facil-ities. In January, the 17-acre wounds were self-inflicted. Overmanning, lack of invest-ment and the simple fact that Hull container terminal was mainland European ports were reopened after being closed for cheaper and better com-pounded the problems.

During the latter half of the much of last year. The aboli-tion of the dock labour scheme

allowed the port to bring in Humberside Sea and Land Ser-vices to operate the terminal. 1990s, the ports, particularly on the Humber, have enjoyed a renaissance and are now assuming the strategic impor-Last year, Hull won parliamentary approval for an tance which was once taken expansion plan which will involve the creation of three for granted.

The Humber ports of Hull,

new ro-ro berths. This is expec-ted to reduce turnsround times dramatically.

The growth of the Humber ports has tended to over-shadow the achievements of the Port of Liverpool. The port, one point almost £2m in debt, has seen major productiv-ity increases at Seaforth, particularly since the abolition of the dock labour scheme.

The 600-acre Liverpool free port, opened in 1985, has so far handled almost 2m tonnes and is now planning to expand its

Despite attempts to promote

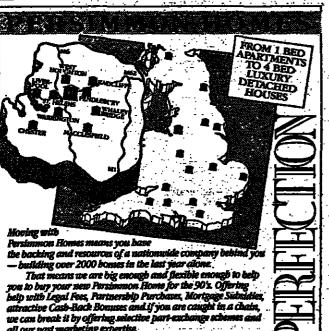
Liverpool as a cargo land bridge between North America and Europe, it is geographically misplaced for most Euro-pean-bound cargoes. The hope must be that increased trade across the Irish Sea will allow the port to maintain growth.

The threat posed to all ports by the Channel Tunnel is difficult to evaluate. An independent report by consultant, Setec Economie suggested that in its first year of operation the tunnel would handle 15.4m tonnes of freight, rising to 34.8m tonnes by 2013.

At present, according to fig-ures from UK Trade Data, total

tonnage through the Mersey and Humber ports (rather than through traffic) is almost 60m tonnes. For unit load traffic, the market at which the tunnel is aiming, the figure is around

The ports of Northern Europe are a long drive from the tunnel and many believe that trade to and from the Scandinavian countries will turn to the East Coast ports to compete with those countries enjoying easy access to the tunnel. Whatever the outcome, few on the Humber are losing



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Findus, Ross Young, Birds The processing centre of Grimsby is an entry point for foreign cars

Kye (Walls) and Bluscrest have all invested heavily in processing facilities.

The port is also an entry point for foreign cars. Around half the UK's imports of Volkswagens and Audis are handled there.

Immingham, which can take ships containing 120,000

ships containing 120,000 tonnes, is now the UK's busiest port in terms of cargo throughput and the fourth largest in terms of cargo volume. its main cargoes have tradi-tionally been oil imports for the Conoco and Petrolina Total refineries, steel exports from British Sizel at Scunthorpe and grain exports from the agricul-tural beit of Lincolnshire.

However, it has been the growth in container and ro-ro traffic which has been most noticeable. Last year, Immingham handled around 5m tonnes of unit load traffic and expects this to grow con-siderably. The Fred Olsen line and the Danish Maersk Group are the main players in a busi ness which now has 40 sailings a day, to Europe, Iceland and the Mediterranean.

Mr Stephen Pearse, assistant port manager, says the growth has been "quite exceptional. "In tonnage terms, our main increases have been in bulk materials and oils, but we are achieving growth in terms of freight serving the Transpen-nine area," he says. "Unit load traffic has contin-

ued to expand. Many of our owners have replaced their ships with bigger models while others have replaced ships The grass is greener

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The daring effrontery of latitudinal thinking

involve both lateral and latitu-dinal thinking: an assertion that people move purposefully between points equidistant

Such effrontery also challenges established notions of the north-west and Yorkshire and Humberside as separate regions. A 150-mile-long, 60-mile-wide city state of Transpennine demands comparison with the Landers of Germany or the autonomous provinces of Spain. In effect, it redraws the map of Europe — much to the liking of Brussels. That is the revolution pro-

posed by a tiny organisation (turnover of around £50,000) whose director, Mr David Fletcher, is perforce part-time; whose chairman, Mr Justin Kornberg, chairman of Listers, is London-based; whose predominantly private sector membership is lobbying for strategic regional planning; and whose two major host cities, Manchester and Leeds, are locked in a new round of

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Political and geographical diversity is represented by the All-Party Transpennine Group of MPs, chaired by Mrs Eliza-beth Peacock (C, Batley & Spen), whose vice-chairman is Mr Austin Mitchell (Lab, Greater Grimsby) and whose secretary is Mr Ronald Fearn (SLD, Southport). The group, with about 35 active members is the first such lobby of English parliamentarians. agenda at the next general election, how hard can Transpennine push? Is there a desire other than to co-ordinate activities between existing government departments?

Mr Chris Haskins, Hullbased chairman of Northern Foods and vice-chairman of Transpennine, believes that the "disastrous" centralisation of decision-making in Westminster and Whitehall has reinforced the process of ser-vice industries supplanting manufacturers during the last decade. The south-east became a model for the country as a whole. The north, the natural



Austin Mitcheil, MP

home of manufacturing, was barely consulted, he feels. He likes the idea of regional lf-determination on continental lines. But Mr Kornberg, who notes that Mrs Thatcher has given full backing to Transpennine, would not welcome new bureaucracies. His "M62 Club," which gave birth to Transpennine, has ideological roots in the self-help practices

of Massachusetts, which he sees as the Promised Land. Visiting Boston in the mid-1970s, Mr Kornberg was struck by the parallels between the rundown textile areas of New England and the Pennines, But although Lancashire and Yorkshire had the M62 in place, it was doing nothing like the job of Highway 128, catalyst of the renewal process around Bos-ton. "The textile industry had a much worse time in the US,"

he suggests. On the other hand, the regional banks (which badly needed clients), the business community and the universities were making positive use of cheap factory space to start new ventures - such as Digital at Maynard.

tal at Maynard.
"It encouraged me that the
Massachusetts institutions
were almost identical to our
own, bonded by mutual dislike
and distrust," Mr Kornberg
says. The idea of a private sector-local authority partnership to promote the north proved surprisingly acceptable, even-tually leading to the Manches-ter Polytechnic conference of April 1987 from which Transpennine was born.

Mr Kornberg is a man of the Right; Mr Haskins is from the Left; Mr Fletcher, the organisation's director and leading

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apologist, is somewhere in the centre. But as a Countryside of Manchester Polytechnic's Department of Environmental and Geographical Studies, Mr Fletcher finds himself thick in

Green debates.
For example, Transpennine stresses the urgent need to create an all-weather road between Manchester and Sheffield. That, inevitably, means crossing the Peak National Park. However, the national park authority is totally opposed. The compromise Transpennine solution - widening the abandoned Woodhead rail tunnel - could prove costly as well as controversial.

Transpennine's very name suggests a different approach to the north. Mr Fletcher believes that north-south divide debates are sterile, though he stresses that the reality of over-development in the south and under-investment in parts of the north is good for neither end of the country. In English terms "the country in English terms the north" may mean something specific, but it is confusing to Americans or Japanese, who see Transpennine as a belt in the middle of Britain.

As a region, Transpennine As a region, Transpennine accounts for around 20m people, 20 per cent of Britain's GDP and 35 per cent of its manufacturing industry. Its economy is bigger than several EC countries but, Mr Fletcher suggests, unless it acts in unison, it is in danger of being marginalised by the major continental growth points.

Pushing Channel Tunnel

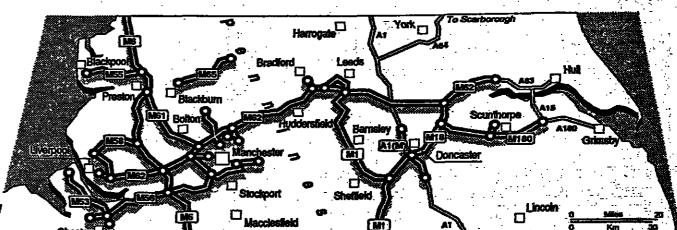
links is important, yet the greater opportunity lies perhaps in making the most of the Humber ports with their access to Central and Eastern Europe.

Mr Fletcher claims that the successful city of the 21st century will not follow traditional concentric patterns. Many of London's problems lie in daily commuting to one nodal point from distances at least as spread out as Transpennine. Liverpool, Manchester, Leeds/ Bradford, Sheffield and Hull, on the other hand, are freestanding centres. Communication between and within them is essential, but no one city should be seeking primacy.

This view challenges long-

held and continuing rivalries between Manchester and Leeds, vying for recognition as capital of the north.

Mr Fletcher, based at Heb-den Bridge just about half way tion as healthy so long as it is a spur for mutual improvement and not - as in the days when Manchester depleted Liverpool and Leeds drained Sheffield - a case of the victor raking the spoils. "One plus as he puts it, "makes more than two."





David Fletcher, head of the Transpennine organisation, which is supported by leading companies in the region

The topographical, cultural and indeed historic differences within Transpennine make for a multi-layered identity which is hard to sell, both to the outside world and to people within the area. That is still Tran-

spennine's major mission. 'l'he fact that modern h ness does not recognise local authority boundaries, that Yorkshire and Lancashire companies are happy to cross the Pennines where they see an opportunity, provides a logic if not an official framework. But barely 15 months since its formation, Transpennine is delighted by the response of such bodies as the North of England Regional Consortium, the Yorkshire and Humbersid Development Agency, Inward, Lancashire Enterprises, Greater Manchester Economic Development, Huddersfield 0 and Sheffield Partners All concede there is a valid context for macro-regional

Transpennine will remain the concept, the lobby, the cru-sade. "We have no aspirations to becoming a bigger outfit," says Mr Fletcher. "We are the bridge-builders." He would like

more members than the present 70 or so, but declines to set organisation targets. "It's very

early days yet, and something like this takes time. After all, we are charting the unknown."



The road to independence

Continued from Page 1 are well into double figures and rising. Only two or three years ago they were down as

"However, there are now more proportionately more fallures in the south than the north. We believe that the northern economy is much more recession-proof than 10 years ago and well able to stand on its own feet and afford higher prices."

His firm's markets are among businesses turning over between 22m and 250m. He is part of a growing financial and professional services sector which gives the Transpennine region a stand-alone ability

and increases its independence from London year by year. What these developments help prove is that if an ecohelp prove is that it an eco-nomic region is big enough and has a broad industrial and commercial base, then regener-ation may well be possible from within. However, the Government should not get carried away by its own rheto-

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ric on such matters yet, for not A great deal may depend on how well industry and com-On the west side of the Pen-

nines, 11 out of 28 travel-to-work areas have male unemployment rates in double figures, ranging from 19.5 per cent in Liverpool to 10.1 per cent in Oldham. Areas affected are peripheral to the north and Britain - such as Merseyside - or are beset by narrowlybased economic structures and older industry, such as Wigan or the old towns in the elbow of the M61 and M62. East of the Pennines, 10 of 28

travel-to-work areas are similarly affilicted, with the York-shire coalfields still struggling to come to terms with trau-

matic change and job losses.

Much has been written of
the northwards ripple of benefit from a booming southern economy and the fears that the present slowdown will induce hypothermia in the north. The de facto growth of the Transpennine economy may provide some insulation, but will

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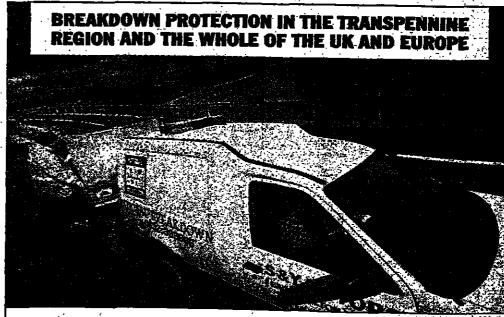
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merce can find new markets for their output and services other than in the south. The Transpennine belt already lies on an east-west axis and its ports are an overnight crossing away from the European main-land. If it is becoming a selfsustaining economic super-region, the 1990s will be the time to prove it — by heading east.



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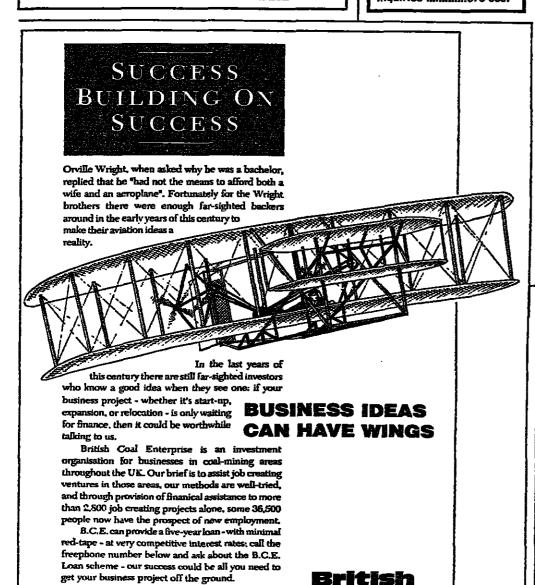
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